



FREMANTLE PROFILE

The iconic port city of Fremantle sits on the edge of the Indian Ocean at the mouth of the Swan River about 23km south-west of Western Australia's capital city, Perth.

Established in 1829 as a port for the fledgling Swan River Colony, Fremantle was the State's major city for much of its early history. It was the first port of call in Australia for many migrants and visitors, and today Fremantle sustains a rich mixture of cultures and nationalities.

Fremantle is a major tourist attraction for travellers from across the world and it also attracts many residents and visitors on a daily basis to its unique blend of lively, yet relaxed, multicultural way of life.

Visitors can experience fine crafts, original music and theatre, galleries, museums, bookshops and buskers. Along with maritime history and extensive architectural conservation, the arts have become a central part of Fremantle life where visitors can discover the past and present.

While walking and cycling are the best ways to experience Fremantle's unique atmosphere and history, a free C.A.T. bus service circles the city every 10 minutes taking passengers to beaches, the port, parks and other places of interest including the Maritime Museum at Victoria Quay, Fremantle Arts Centre, Fishing Boat Harbour precinct and tranquil South Beach.

Weekly markets, regular community celebrations with festivals, street parades and street performers add another level of vibrancy and energy to Fremantle's streets.

Fremantle is Western Australia's major commercial port and handles the majority of the State's imports and exports. The distinctive nature of a port city and the availability of warehouses made vacant by the modernisation of the port attracted artists and arts organisations seeking low-cost accommodation.

Fremantle provides a unique opportunity for visitors to experience and enjoy a range of cultural activities in a relaxed atmosphere, leaving behind an indelibly rich, rewarding and memorable experience.

...Fremantle sits on the edge of the Indian Ocean at the mouth of the Swan River...



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OUR MISSION

To provide efficient and progressive local government, providing leadership and valued services to the community.

The City of Fremantle is an accessible, responsible and forward-thinking organisation that actively engages the community, leading the way with sustainability issues and environmental management, while also being a great place to work.

CENSUS SNAPSHOT

The following information was extracted from Australian Bureau of Statistics 2006, viewed November 24, 2008.

The national census, held every five years, was conducted on August 8, 2006, and revealed the population usually resident in Fremantle was 24,835 – a drop of 362 since the 2001 census.

There are slightly more women (50.4%) in the city than men (49.6%) while 1.6% of the population is indigenous, compared to 2.3% nationally.

People in Fremantle are also generally getting older with the median age now 41, two years older than in 2001, and four more than the national average.

83.4% of people in Fremantle are Australian citizens, 29.6% were born overseas and 2.1% were overseas visitors – with the majority of people born overseas coming from England (8.6%), Italy (4.4%), New Zealand (2.2%), Scotland (1.4%) and Portugal (1%).

Languages other than English spoken at home included Italian (6.3%), Croatian (1.1%), Spanish (0.7%) and French (0.5%).

The proportion of married and never married was about equal (38.6% against 38.8%) with 16.3% separated or divorced and 6.4% widowed.

There are 6203 families in Fremantle – 2275 are couple families with children, 2623 are couple families without children, 1169 are one-parent families and 136 were other types of families.

The total number of private dwellings (including unoccupied private dwellings) is 12,613, an increase of about 500 in the past five years.



MAYOR'S REPORT

Another great year ends with many significant projects completed, on time and on budget.

The diversity of projects ranged from large to small, some were simple and others complicated – yet we delivered them all for the enrichment of this great community.

Projects have included:

- \$773,000 spent on building improvement maintenance items
- \$600,000 on completion of the Victoria Hall Conservation Project
- \$205,000 on reactive building maintenance
- \$4.6 million on roads and parks infrastructure maintenance
- \$328,000 on South Terrace road improvements
- \$180,000 on Queen Victoria Road improvements
- \$300,000 on Lefroy Road improvements
- \$1 million on various other road improvement projects
- \$600,000 contribution to C.A.T. bus
- \$900,000 on CBD street-cleaning
- \$200,000 on suburban street-cleaning
- \$85,000 on Winterfold Primary Living classroom garden
- \$100,000 on the Water Harvesting Project of the Annie Street Sump
- \$100,000 to start groundwater monitoring at the South Fremantle landfill site
- \$70,000 on CBD streetlight improvements

Peter Tagliaferri, Fremantle Mayor



ELECTED MEMBERS

Mayor

Peter Tagliaferri

Term expires October 2009
 Planning Services Committee
 Strategic and General Services
 Committee



North Ward

Cr Doug Thompson

Term expires October 2009
 Strategic and General Services Committee

Cr Robert Fittock

Term expires October 2011
 Planning Services Committee



East Ward

Cr Brad Pettitt

Term expires October 2009
 Strategic and General Services
 Committee

Cr John Dowson (Deputy Mayor)

Term expires October 2011
 Planning Services Committee



City Ward

Cr Les Lauder

Term expires October 2009
 Planning Services Committee

Cr Donna Haney

Term expires October 2011
 Strategic and General Services
 Committee



NORTH
WARD (1)

NORTH
WARD (2)

CITY WARD

EAST
WARD

HILTON WARD

BEACONSFIELD WARD

SOUTH
WARD

South Ward

Cr Jon Strachan

Term expires October 2009
 Planning Services Committee

Cr Georgie Adeane

Term expires October 2011
 Strategic and General Services
 Committee



Beaconsfield Ward

Cr Shirley Mackay

Term expires October 2009
 Strategic and General
 Services Committee

Cr John Alberti

Term expires October 2011
 Planning Services
 Committee



Hilton Ward

Cr Alice King

Term expires October 2009
 Strategic and General
 Services Committee

Cr Bill Massie

Term expires October 2011
 Planning Services Committee



COUNCIL / COMMITTEE MEETING ATTENDANCE 2008-09

Elected Member	Council	Planning Services	Strategic and General Services Committee
Peter Tagliaferri	12/14	16/21	4/12
Doug Thompson	13/14	1/1	8/12
Robert Fittock	14/14	18/21	2/2
Jon Strachan	14/14	17/21	-
Georgie Adeane	14/14	1/1	10/12
Les Lauder	13/14	11/21	-
Donna Haney	14/14	4/4	10/12
Alice King	12/14	-	8/12
Bill Massie	14/14	20/21	3/3
John Alberti	11/14	16/21	1/1
Shirley Mackay	14/14	-	11/12
Brad Pettitt	14/14	3/3	10/12

Explanatory notes:

- when an elected member cannot attend a committee meeting, the other EM for that ward may be deputised in their place, even if not a regular committee member;
- the Mayor's attendance at Planning Services Committee meetings is optional, not a requirement.

CHIEF EXECUTIVE OFFICER'S REPORT

The 2008-09 financial year started with world and local economies going gangbusters, before being hit by the Global Financial Crisis (GFC) in early October 2008. This required constant monitoring for the effects on both the city and the organisation.



Fortunately we had a rapid and decisive response to the GFC from the Federal Government with its stimulus package which provided significant opportunities for local government to obtain funding for major infrastructure projects.

Then in early February, Local Government Minister John Castrilli announced his intent of the need for reform of local government within WA, primarily through amalgamations.

The GFC affected the City's finances – although perhaps not to the extent we might have anticipated – but nevertheless there were some significant impacts on our budget. These included:

- interest rates fell dramatically which caused our interest earnings to also fall well short of budget expectations;
- an almost immediate decline in commercial development applications which reduced earnings on planning fees;
- the price fall out of the world commodities markets caused a significant impact on our local budget. Recycled products collected from households were not able to be sold at expected prices – the actual drop was around 80-90%;
- the other significant GFC impact was the stock market decline. While the City of Fremantle has a conservative investment strategy, the loss of over 50% of the value of the Australian Stock Market caused the value of the City's investments to fall also.

The overall effect of these impacts on the City's budget was around \$1 million. But the one area that's proved a volatile income stream for the City in the past – parking revenues – held up extremely well. Parking revenues in fact exceeded estimates for 2008-09 by almost \$900,000 which allowed the City to off-set some of the aforementioned negative impacts.

In the longer-term, we know the world's financial systems are recovering but we also know the next 12 to 18 months will still see our income streams below pre-GFC levels.

The City of Fremantle was successful in both obtaining a \$3.25 million grant to upgrade the Hilton PCYC and Community Hall, and in lobbying the Federal Government to assess the Fremantle Arts Centre to be considered for inclusion on the National Heritage List.

The City was one of the first 10 local governments in Australia to receive project funding approval under the stimulus package's first round of general allocations. This funding enabled the City to install the State's largest solar farm at the Fremantle Leisure Centre which produces 30kW, or about 150kWh of power per day, and any excess not used will be fed back into the electricity grid. That was part of our commitment to become a carbon neutral organisation, an achievement realised in July 2009. The City of Fremantle is just the second local government in Australia to achieve this status – the first being the City of Sydney – which reinforces this Council's desire to be a community leader in sustainable practices.

On the subject of local government reform, the City of Fremantle has been assessed through the Minister's reform process as a sustainable local government. Every local government within WA was required to complete a comprehensive sustainability checklist which was assessed by the Department of Local Government. Of the group of 142, just 30 were assessed as being financially sustainable, the City of Fremantle being one of those.

Finally, in 2008 it was announced that Fremantle will host the 2011 International Sailing Championships (ISAF). This is a significant event that will determine who qualifies for the London 2012 Olympics.

On a final note, I would like to thank all the staff for their continued commitment to Fremantle. It is this commitment and dedication that allows the city to achieve all that it has and all that it can.

Graeme Mackenzie, Chief Executive Officer

CITY OF FREMANTLE ORGANISATIONAL STRUCTURE



DIRECTORS 2008-09

Graeme Mackenzie, Chief Executive Officer

- Elected Members
- Elected Members' support
- Economic Development
- Media and Marketing

Philip St. John, Director Planning and Development

- Leadership and management of the Planning and Development Directorate, including sustainable development, heritage, urban design, city development projects, strategic and statutory planning, environmental health, building and development compliance
- Provision of high level advice to the Council and CEO on all matters relevant to the operations of the directorate

Ken Posney, retired March 2009

Marisa Spaziani started March 2009 – Director Community Development

- Library and information
- Fremantle Arts Centre – Moores building
- Fremantle Leisure Centre and Samson Recreation Centre
- Cultural Development – festivals and events
- Community Development – sport and recreation, aboriginal development, positive ageing, precincts, community housing – Tapper St Mews and Frederick Wright Homes,
- Fremantle Legal Centre, youth services, home and community care program

James Duff to December 2008

Philip Gale (acting), Director Technical Services

Responsible for management of City's infrastructure assets including roads, stormwater drainage, footpaths, parks, reserves, maintenance of buildings, plant fleet, waste management, and graffiti

Glen Dougall, Director Corporate Services

- Finance Services
- Rates
- Human Resources
- Information Technology
- Record Management
- Service and Information
- Parking and Ranger Services
- Commercial Properties

CITY MANAGEMENT HIGHLIGHTS

City Management's role is self-explanatory in the administration of the City of Fremantle, but this multi-faceted business unit includes three other areas: media, marketing and corporate events. The media and marketing teams promote the City's services and initiatives to increase community utilisation, and also participation in events staged by the Corporate Events team. City Marketing also promotes Fremantle as a both a destination in which tourists and WA residents can enjoy their leisure time, but in addition, it promotes the city as an ideal base within which business can thrive.

Economic development

The implementation of Council's adopted Economic Development Strategy has been a priority this year and with the strategy about half way through its five-year period it is estimated that 70% of actions have been completed. Implementation has involved working with stakeholders on a number of key projects.

Organisational marketing

Our organisational marketing involves building a consistent, unified image to present to our community in order to raise awareness of the City's initiatives and increase utilisation of services.

Many projects have been undertaken this year in addition to the day-to-day marketing activities. A key project for 2008–09 has been the updating and implementation of the City's branding, style guide, stationery and corporate templates. Implementation will continue throughout 2009–10 with a strong focus on brand management.

The website redevelopment for www.fremantle.wa.gov.au will also be a major focus during the next financial year. Marketing and information technology staff are working together with business units to launch our new site in 2010.



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Corporate Events

Corporate Events plays an essential role in organising and conducting events – both annual and civic – for the organisation. They do this through managing bookings, setting up meeting rooms and the ordering of basic kitchen supplies for the Town Hall administration building. Additional services that Corporate Events conducts annually include four citizenship ceremonies and hosts a Sister City student exchange program. In 2008-09 the Corporate Events team booked around 1,919 meetings and of that, catered for about 197. Normally the team runs 14 annual events per year, but in the past year that increased to 17. (This does not include civic events which in turn brings the total for 2008-09 to 25.)

Anzac, Remembrance and Foundation day commemorations along with Australia Day celebrations have continued to be a huge success with greater attendances each year. Additional events within the last year included the Battle for Australia Commemorative Service, the Sir Hughie Edwards Anzac Day Derby and the HMAS Sydney Commemorative Ecumenical Service.

Within the past financial year, Corporate Events reviewed its policy and procedures manual in order to continue improve its delivery of high quality service in all areas.

City Marketing

In December 2007, the City of Fremantle Council passed a resolution to allocate \$500,000 for the promotion of Fremantle with "...50% coming from general revenue and 50% from the introduction of a new differential rate in the CBD."

City Marketing covers the broad areas of retail, tourism, sponsorship, events, forums and research with the main aim to create better business for all Fremantle retailers by attracting more opportunities, visitors and events to the City.

Current status:

Current objectives of City marketing are to:

- build on the success of Friday to Sunday trade by increasing the number of Monday to Thursday visitors;
- establish a viable marketing program for central Fremantle;
- attract significant cultural, commercial, sporting, tourism, sporting, convention and other events to Fremantle;
- develop a comprehensive on-going research on visitation patterns;
- attract new business to Fremantle.

Outcomes/achievements

- key measures;
- awareness;
- recognition of branding: Find Yourself in Fremantle from 40% to 47%

Vibrancy of economy:

Business Climate Survey (Feb 2009): Fremantle compared to rest of Australia?

Fremantle businesses expect to perform better:

- 87% that expect Australia to decline
- 68% expect "themselves" to decline (in Fremantle)

Barriers to growth: decrease from 71% to 69%

Measurement of vacancy rate(s) and vacant floor space:

- 14 vacant buildings (benchmark) in CBD on ground floor
- 65,085 sq m (from 337,208 sq m) vacant floor space 19% (2007 DPI analysis)

Business (breakfast) forum: 7.9 satisfaction rating

Events/sponsored events: 8.1 satisfaction rating

Shoppers during tourism intercept survey Dec 2008: 7.7 satisfaction rating

Visitors responding to tourism postcard survey YTD May 2009: 8.2 satisfaction rating

Sponsorship leverage \$ (benchmark return 3:1): Current 4:1 return

More (people traffic) coming to Fremantle:

Base statistics are now in place and will provide a benchmark for complete analysis this time next year.

Media

The City of Fremantle attracts substantial media attention, and as such its media team is kept busy answering press queries, generating media releases and building (and maintaining) good relationships with media outlets.

A strategic move last year saw the media team come under the marketing executive, and while its core functions remain the same, the media team participates in developing marketing strategies such as how to promote the City achieving its new carbon neutral status.

In addition, the two-person team of a Media and Public Relations Officer and Media Administration Assistant, is completely new.

A strategy was put in place to overhaul the City's range of publications – both print and electronic – and give them a consistent, recognisable appearance as well as content that has greater relevance and would appeal to a wider cross-section of the community.

To that end, the four-page bi-monthly broadsheet known as The FreoSplash was replaced with a 12-page A4 glossy magazine, the Fremantle City News. The style of for the new publication's masthead has also been adopted by the retailer-targeted e-zine The Trader. The internal staff newsletter In Touch will be replaced with an ERP portal homepage called From the Desk of the CEO.



COMMUNITY DEVELOPMENT HIGHLIGHTS

Community Development provides a range of services, activities, community events and projects. The unit's aim is to improve the quality of community life through participation and contribution, and ultimately, stimulating a vibrant culture within Fremantle making it a great place to live, work and recreate.

Here's an outline of the Community Development Directorate's key achievements in 2008-09.



...to improve the quality of community life through participation and contribution ... stimulating a vibrant culture

Fremantle City Library and Information Service

There were 255,206 people who visited the library in 2008-09, and 243,779 items issued to members. Community information and participation was promoted by the library through partnerships with Mental Health Western Australia, the Cancer Foundation, local businesses and Fremantle Press.

A homeless membership card was introduced, which was the first of its kind in Australia.

Children's activities were successful and included visits from local and interstate authors and storytellers, plus Toy Library Storytime sessions. The Better Beginnings program was the winner of the Community Investment Award in the Arts Partnership Awards in October, with 472 parent toolkits distributed by the library

The Local History Heritage Festival marked the 90th anniversary of Bloody Sunday, which attracted descendants of people involved in the dispute, including those of Tom Edwards.

Fremantle Community Legal Centre

The centre provides counselling and legal advisory services for people on low incomes. There were 227 financial counselling cases opened and 1200 tenancy advice services provided.

Aboriginal Development

The City of Fremantle Wardarnji Aboriginal Cultural Festival and NAIDOC celebrations were well-attended with a 25% increase in local community participation.

Warrawee Women's Refuge

The refuge accommodated 44 women and 104 children during the financial year and a successful camp was held at Rottneest.

The Meeting Place Community Centre

There were 145 Adult Community Education programs delivered in which 1,946 community members participated.

Youth Services

There were 492 young people and young families who accessed youth services information, advocacy, emergency relief and referral services in the 2008-09 financial year.

The Mobile Zone – a youth project

YMCA mobile youth bus provided an outreach service to engage young people in the community at Bruce Lee Reserve on Saturday evenings.

Precincts

These are based on a 'geographic community of interest' and represent a vehicle for the formal expression of comment, concern and suggestion between the City and community.

Fremantle Volunteer Service

Fremantle Volunteer Services referred a total of 435 volunteers.

Recreation Services

A sports lighting project at Bruce Lee Reserve was completed and will be fully operational for next winter, and the Hilton Reserve Master Plan was endorsed by Council in March 2009.

Positive Ageing

The operation of the One Stop Shop continues. It's a resource centre staffed by volunteers which provides information on senior's issues, support for the Positive Ageing Taskforce and community projects such as the Senior's Tea Dance, craft groups and computer training.

Buster the Fun Bus

Buster the Fun Bus provided eight supported parenting sessions each week throughout 2008-09 to parents of children 0-12 years in Fremantle, Cockburn and Melville. Around 50-60 families attend weekly and receive information and referral on positive parenting strategies.

Fremantle Community Care

The Home and Community Care transport program Dial-a-Ride services 290 clients. An extended support project was offered through a partnership arrangement with The Meeting Place, for a seven-week Wisdom in Wellness program for seniors. The program encouraged participants to maintain independence through wellbeing and fitness sessions.

City of Fremantle Podiatry service provided foot care for 551 seniors totalling 2,935 sessions.

Cultural Development

The City provided a number of festivals and events which drew large audiences of locals and visitors, which cemented Fremantle's reputation as a cultural centre. These included:

- Fremantle Festival: Lotterywest street parade and Wardarnji Aboriginal Cultural Celebration which attracted around 25,000 to attend the event.

- Clangfest Revolution: A youth music event initiated by the Clangfest Collective, the event was held at the Fly by Night musicians club and had around 500 young people attending.
- Fremantle Street Arts Festival: The festival attracted more than 100,000 people to the city during the three-day event with The Buskers Cabaret, Festival Club and Festival Wrap Party events all reaching venue capacity.
- Heritage Festival: An increased number of nominations for both the Local History Awards and Conservation of Heritage Awards. The festival program featured 26 events, all initiated and produced by local community groups and stakeholder organisations.

Fremantle Arts Centre

The centre ran a high quality mixed arts program which attracted a vast and diverse audience. The exhibition program was divided into seven separate exhibition periods and attracted more than 30,000 visitors. The highlights were:

- Yellow Vest Syndrome: Recent Western Australian Art
- Fertile Soil: an exhibition celebrating the 50th Anniversary of the City of Fremantle Art Collection
- Artists In Residency Program: Twenty three artists – including 12 from WA, five interstate and six from overseas – participated in the AIR program. Open studios, talks, performances, workshops and web presence are now an integral component of that program.



The Fremantle Arts Centre presented specialist music series in the inner courtyard.

- Music Program: The arts centre presented three specialist music series in the inner courtyard, Soft Soft Loud (contemporary chamber), WAAPA Direct (with WAAPA music students) and Sonic Sessions (with Lucky Oceans presenting Kim Salmon, Jeff Lang, Hank Marvin and Don Walker). Total audience was 5,100.
- The Sunday Courtyard Music series had 27 dates to a total audience of 7,720.
- South Lawn Concerts continue to be an important program stream with 13 concerts attracting audiences totaling 28,000.
- Learning Program: This continued to grow by offering choices to all age groups, interests and experience levels with enrollments totalling 4,447.
- Found at Fremantle Arts Centre: The shop, renovated and renamed "Found at Fremantle Arts Centre", continues to trade successfully.

Moores Building Contemporary Art Gallery

This unique exhibition space was booked solidly with 40 exhibitions and about 400 artists. Visitor numbers have increased to around 30,000 with the new café adding vitality and appeal.

Fremantle Leisure Centre & Samson Recreation Centre

The leisure centre continues to grow in popularity and has had an increase of almost 21,000 visits compared to 2007-08, totalling 406,694 for the period.

Recognition has been paid to the centre's safety measures by WALGA with the centre achieving an impressive score of 97.32% in the Insurance Swimming Pool Safety Assessment. During the period, there were just 71 minor injuries and no major incidents. The centre won second place for the WALGA and Royal Life Saving Society Lifeguard Challenge.

The gym received new state-of-the-art machines and was re-carpeted.

Swim School enrolments increased to around 1465 students weekly, at 89% occupancy, while instructor Melynda Neale won the Austswim Infant Aquatic Swim Teacher of the Year Award.

Samson Recreation Centre now has a recreation officer on site for three days a week. The centre is available for community use and offers successful netball and badminton programs as well as after-school and vacation care managed by Wanslea Family Services.

TECHNICAL SERVICES HIGHLIGHTS

Technical Services Directorate is responsible for management of the City's infrastructure assets which includes: roads, storm water drainage, footpaths, parks, reserves, vehicle fleet and maintenance of the City's building portfolio.

The Directorate provides a comprehensive range of technical skills which cover infrastructure management and provision of project management expertise for specific projects undertaken by the City.

City Works is the preferred contractor for construction and maintenance works to manage these assets.

In 2008-09, the City completed \$4.8 million of improvements in its infrastructure capital works program which was partly funded by \$1,033,000 of grants from bodies such as Main Roads WA and the Federal Department of Transport and Regional Services (Roads to Recovery program). The City also spent \$4.8 million on routine maintenance of the City's infrastructure assets.

Major programs exist for road reconstruction and rehabilitation, drainage, footpath replacement, other street work programs (such as City Blue Print projects), Streetvision and traffic management projects, as well as parks and environmental projects.

In 2008-09, major schemes included:

- completion of reconstruction works Right of Way 26, Right of Way 73 and Right of Way 23;
- Queens Street, Lefroy Road and Rees Street were fully reconstructed;
- stage one rehabilitation of South Terrace began with the upgrade of the road and paths;
- drainage upgrades in Phillimore, Curedale and Amherst streets;
- traffic management improvements included:
 - signalisation improvements at the James and Queen Victoria streets intersection;
 - new zebra crossings in Queen Street;
 - Grigg Place traffic calming with speed humps and removable speed humps in Lefroy Road at York Street.
- as road preservation is a vital part of asset management, about \$1 million is spent annually on this program on sites that this year included the Ord Street/High Street intersection, Norfolk and Solomon streets;
- footpath replacements total \$700,000 which is a continuation of the footpath replacement program. In addition, \$100,000 was used to revamp path and pedestrian facilities in the CBD area. These funds have been set aside as recurrent funding to ensure



there is a continual improvement in the pedestrian areas within the main business district;

- street lighting was upgraded in Essex Street, plus Arthur Head and the Round House had lighting upgrades;
- ongoing commitment to the graffiti removal program;
- the City has planted over 550 street trees under the Major Tree Planting program through direct planting and customer requests.



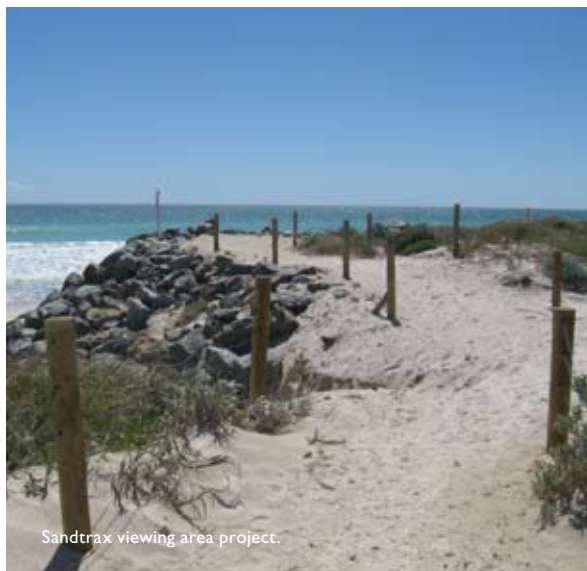
The development of an asset management policy was a major focus for the infrastructure team. This policy has now been adopted by Council. Following on from the policy work an improvement strategy has been put in place as well as a roll-out of asset management plans for individual asset classes such as: roads, paths, drains, buildings and parks.

Each one of these plans describes the asset and attempts to provide information about the “whole of life” implications (mainly budgetary) about owning these assets. Planning is well underway to improve renewal programs that have been derived from these plans

Major subdivisions within the City being developed have included the Barrymore site in North Fremantle, Mather Road in Beaconsfield and Taylors College in O’Connor.

Special projects of 2008-09 include:

- completion of a Story Telling Circle and installation of barbecue, tables and footpath at Booyeembara Park;
- completion of Water Front Pathways Stages 1-3;
- Annie St Water Harvesting Project;
- Prawn Bay bank stabilisation and revegetation project;
- Sandtrax Beach – CoastWest Viewing Area Project;
- implementation of stage one of the Tydeman Road Entry Statement;



- Clancy’s Fish Pub carpark renovation;
- street furniture installations, various reserves and streetscapes;
- Wray Avenue streetscape upgrade.

Challenges exist for Technical Services in 2009-10 in continuing to provide a balanced infrastructure asset management strategy from available financial resources, given the relative age and condition of these assets and the demands for other funding programs.

The planned major activities for 2009-10 include:

- Booyeembara Park Ephemeral Wetland Project;
 - includes the design and construction of an ephemeral wetland to capitalise on the existing natural features of the park;
 - grant funding Lotterywest and Envirofund.
- North Fremantle Foreshore Revegetation Project
 - revegetation and fencing along the Swan River foreshore;
 - grant funding Swan River Trust.



- Booyeembara Park Play Area Project
 - installation of a five-way swing.
- Booyeembara Park Amphitheatre Completion Project.
 - completion of the intended landscaping features for the venue.
- Gordon Dedman Park Liberty Swing Project
 - installation of disabled access swing.
- McCabe Park fencing project
 - installation of fencing around McCabe Park.
- Annual Playground Soft Fall Program
 - replacement of play equipment at South Beach and Griffiths Park.

- Esplanade Park Play Area Project
 - installation of new play equipment.
- Hilton Bore Replacement
 - installation of a new bore for the Hilton Sporting Reserve and Bowls Club.
- Cantonment Hill viewing platform
 - replacement of the existing viewing platform at Cantonment Hill.
- Samson Park barbecue
 - installation of a new barbecue at Samson Park.

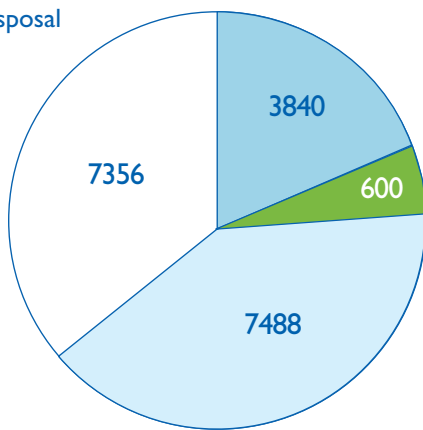
Waste Management

For the 2008-09 financial year the tonnages of Fremantle waste was disposed of as shown in the chart below:

Method of Waste Disposal (tonnes)

KEY

- Materials recovery facility (recycling)
- Green waste facility
- Waste composting facility (putrescible)
- Cockburn



PLANNING AND DEVELOPMENT HIGHLIGHTS

Planning and Development Services is responsible for the management of statutory and strategic town planning, heritage, urban design and sustainable development, building approvals and development compliance as well as environmental health services.

Awards and Achievements

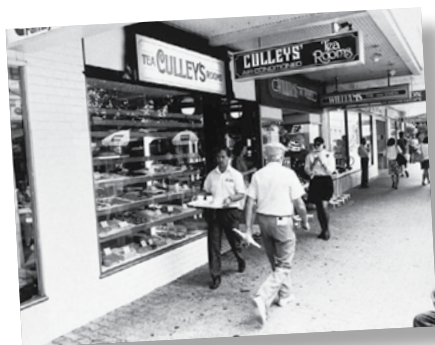
The City's partnership role with LandCorp in the planning and implementation of the South Beach estate development was recognised during the year when it received a National Award for Excellence from the Urban Development Institute of Australia.

One part of the South Beach development – a residential apartment building called The Summer – was also awarded Australia's first ever four-star Green Star rating for a multi-unit residential development by the Green Building Council of Australia. The rating recognises best practice in sustainable building design.

In 2009, the City in partnership with the Town of East Fremantle, continued to be partners in the sponsorship of the annual Fremantle and East Fremantle Conservation of Heritage Awards as part of the Fremantle Heritage Festival. The awards acknowledge the work and commitment of people and organisations who have made a significant contribution to the built, cultural and social heritage of Fremantle and East Fremantle.

The City committed to becoming a carbon neutral organisation in effect from July 1, 2009, making it the first local government in WA and just the second in Australia to achieve this status.

Being carbon neutral means the City as an organisation creates no net greenhouse emissions. This has been achieved by switching to 'green' power (electricity sourced from renewable sources such as wind and solar) for all electricity used in street lighting and the City's buildings and other facilities, and by purchasing certified carbon offsets.



Key Challenges

Despite the economic downturn, for most of the year workload in statutory planning, building and compliance services remained high, although the nature of development proposals reflected economic circumstances with a trend towards smaller scale, lower value projects.

A total of 752 development applications were received between July 1, 2008 and June 30, 2009, and during the same period 450 building licenses were issued.

The integrated Compliance Unit established during 2007–08 completed its first full year of operation and carried out over 500 investigations into possible breaches of planning, building and health legislation during 2008–09.

The Environmental Health Unit also continued to be busy undertaking 346 inspections of food premises; collected samples from 65 food manufacturers; completed 117 inspections of public buildings; over 350 water samples from public swimming pools and spas and the ocean; and completed 19 audits of light industrial premises in addition to other routine inspections and investigations.

Progress continued to be made on technical studies and preparation of structure plans to guide potential future development on a number of key sites covered by the Memorandum of Agreement between the City and Landcorp. Complex issues such as ground contamination, the cost of providing services and other infrastructure and the impact of changing economic conditions upon the financial viability of development continue to make these challenging projects.

The former quarry site, south of Lefroy Road, was the subject of a well-attended community design workshop in May 2008, when members of the local community participated with officers and specialist consultants in an exercise to produce a concept plan which is intended to form the basis of a formal structure plan to guide future development of the site. It is anticipated that the structure plan will be finalised during 2009–10.

Preparations of a draft structure plan for the South Fremantle Landfill Site continued after endorsement in September by the stakeholder advisory group (made up of local community and other stakeholder representatives). Determining a preferred option for the form of future development and land uses on the site is the plan's aim.

In early 2009, the City advertised a tender for specialist environmental consultants to carry out investigations into the possible presence of landfill gases on the site. This meets the City's commitment to tackling contamination issues associated with the historic use of this site.

The Directorate's business processes – particularly those relating to the receipt and processing of development applications, building licenses and health approvals – underwent major reforms during the year in preparation for the implementation of the City's new Enterprise Resource Planning project from July 1, 2009.

The ERP project is intended to more effectively integrate all of the City's information systems and provide improved customer and service responsiveness.

Future

The State Government issued a series of consultation papers during the first part of 2009 about proposed reforms to the planning system. If implemented, these could bring about significant changes to the content and administration of the City's Local Planning Scheme, and other aspects of the planning process.

The Government also issued draft versions of a new regional planning framework for the whole of the Perth metropolitan area, and a policy on the role of centres, both of which have implications for Fremantle's current and future role as an important regional centre within the metropolitan area.

The City made submissions on these consultation papers, and will continue to participate in discussion regarding the implementation of these changes to policy and processes during 2009–10.

Work will continue next financial year examining the East End's potential to become a higher density residential and mixed-use neighbourhood close to the CBD. A major public consultation exercise is planned toward the end of 2009. Work will continue on the potential disposal of City-owned land as redevelopment opportunities at Point Street and at the corner of William and Henderson streets (the former 'Spicer' site).

Capital works are planned in 2009–10 to maintain and improve a number of important City-owned heritage buildings including the Fremantle Museum and arts centre, and the Arthur Head Whaling Station and Old Port. Implementation of a heritage plan for Pioneer Park and preparation of a conservation plan for Fremantle Park are also scheduled to be carried out during that time.



STATUTORY REPORTING

Freedom of Information

The City of Fremantle, as a local government, is a public authority and therefore bound by the requirements of the Freedom of Information (FOI) Act 1992. The City complies with the FOI Act and publishes an FOI Information Statement on an annual basis which details its administration and compliance with the FOI Act and the Local Government Act 1995, in relation to information provision to the public.

National Competition Policy

The City of Fremantle has met its obligations with regard to the National Competition Policy and continues to monitor the introduction of local laws and council policies to ensure anti-competitive practices are not adopted. No significant business activities have started since the application of the policy. No complaints were received in relation to anti-competitive practice in the reporting period.

Records Management

Under the State Records Act 2000 the City of Fremantle is required to provide an annual report as outlined in the record-keeping plan.

Commitment to Records Management

The City is committed to records management and has adopted a policy that all records are to be managed in an efficient and effective manner, at a cost commensurate with operational, information and legislative requirements. This is to enhance their retrieval and ensure their integrity, physical safety and security, and this supports the City of Fremantle's compliance with record-keeping legislation and privacy principles.

Record-keeping training program

Regular training is conducted for all staff in relation to records management and our electronic document management system DataWorks. It is compulsory for all new staff members to attend a records management information session and DataWorks training (conducted monthly).

Employees are provided with details of their record-keeping roles and responsibilities, along with supporting case studies to ensure a good understanding is ascertained at the onset of employment.

The training program, procedures and records processes were reviewed again this year and new records processes and upgraded information now form part of this program. To indicate the increase in awareness, the statistics below highlight the number of documents placed into DataWorks, during each financial year, since its implementation in September 2002:

	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09
Total documents recorded	47,178	72,872	73,403	82,836	91,290	114,732	104,695

DISABILITY ACCESS AND INCLUSION PLAN (DAIP)

Striving towards best practice in access and inclusion in the Fremantle community through the Disability Access and Inclusion Plan (DAIP) continued to be a strong focus for the City of Fremantle in 2008-09.

The plan is governed by the WA Disability Services Act (1993) and Commonwealth Disability Discrimination Act (1992) with implementation facilitated through the City's Disability Access Project Officer across all areas of Council. The Disability Access Consulting Committee (DACC) aims to provide strategic advice to the City and monitors how the DAIP is implemented and supports the review annually.

A sample of key new initiatives delivered under each objective of the plan in 2008-09 is listed below, while a full report is available on request.

Access the services of, and any events organised in, the City of Fremantle:

- integration of DAIP strategies into Physical Activity Plan and Recreation Action plan for 2009-10;
- the Fremantle Leisure Centre is working with the Association for the Blind in the Movement for Wellness Project;
- the Lost Generation Project partnership with DADDA.

Access the buildings and other facilities of the City of Fremantle:

- budget allocated to improve accessibility when footpaths and pram ramps are being upgraded;
- two new bus shelters installed inclusive of wheelchair access and tactile indicators;
- installation of universal electronic doors to Fremantle Leisure Centre administration building.

People with disabilities receive information in a format that enables them to access it as readily as other people are able to access it:

- partnership with ReLink to provide membership to homeless people who are clients of Alma Street Clinic and St Patrick's. Previously, community members who could not provide proof of a permanent address or a deposit on a temporary membership were not able to become library members.

People with disabilities receive the same level and quality of service from City of Fremantle staff as other people do:

- staff are trained in equipment manual handling and specific training in relation to service delivery for clients with disabilities.

Equal Employment Opportunities for people with disabilities within the City:

- the City's recruitment and employment practices encourage the employment of people with disabilities through all job posting adverts.

Information and encouragement to raise community awareness regarding disability, access and inclusion:

- Disability Awareness Newsletter provides information for staff, volunteers and councilors;
- the You're Welcome WA Access Initiative Project partnership with Disability Services Commission Regional networks across other local government and community organisations.



PLAN FOR THE FUTURE

In December 2005 the City adopted its Strategic Plan which is also considered as our Plan for the Future under section 5.56 of the Local Government Act 1995.

This Plan was commenced in November 2004 at a community workshop where about 80 members of the community gathered to assist in articulating a vision for Fremantle. The Plan has been built around “strategic themes” which are underpinned by the sustainability themes and key values.

The Plan specifies actions that will help to achieve our vision. These actions are supported with cost estimates to support our financial planning processes to ensure we do what we actually say we are going to do. We are also developing up performance indicators to give real meaning to the measurement of our performance against the Plan. This will be further developed into an annual scorecard that will become a regular report to the community.

The following significant projects were started or undertaken in the 2008/09 financial year;

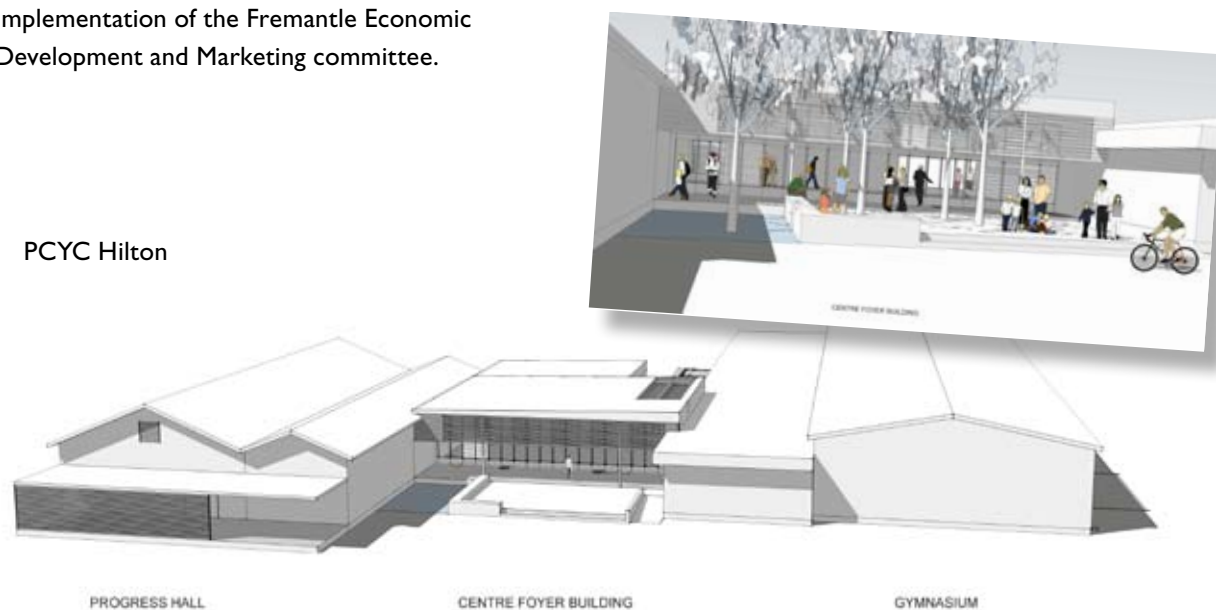
1. A Great Place for People to Live:

- Several City Planning Scheme amendments were considered including the McCabe Street Structure Plan and East End Structure Plan.
- Various festivals and events as identified in the Plan were provided including Heritage Festival and Fremantle Festival.
- Continuation of various community services including Fremantle Community Legal Centre, Fremantle Community Care, Youth Services and The Meeting Place programs.
- Continuation of Capital Conservation Projects for the arts centre with commencement of the Fremantle Markets Conservation assessments, Pioneer Park and Fremantle Park conservation planning.
- Provision for CCTV's in accordance with the Community Safety and Crime Prevention Plan.
- Continuation of the Streets Vision program.
- Review of the Consultation and Participation Policy.
- Start of the implementation of stage one for the Master Plan for PCYC in Hilton.

2. A Vibrant Economy:

- Continuation of the Fremantle Village Art Market.
- CBD Strategic Visioning.
- Provision to start undertaking the Phillimore Street Master Plan.
- Implementation of the Fremantle Economic Development and Marketing committee.

PCYC Hilton



- Contribution to Lefroy Road Structure Plan in partnership with Landcorp.
- Completion of City Centre Blueprint Project.
- Completion of the Economic Strategy.
- Resolution of Development options for Point Street/Adelaide Street site.

3. A Beautiful and Accessible Place:

- Further significant funding for road resurfacing, renewal and maintenance.
- Funding for Streets Ahead footpath replacement.
- Funding for Blackspot areas in partnership with State Government.
- Funding for Tree Planting Program.
- Completion of Booyeembara Park Amphitheatre and Story Telling Circle.
- Funding for Sustainable Transport Solutions.
- Continued Funding of C.A.T. bus in the CBD.
- Continued Funding of Heritage Trails.
- Review of website (carryover).
- Develop Esplanade Park Master Plan.
- Develop and begin implementing South Fremantle Tip-site Master Plan.
- Funding for Recreation Facility upgrades.



For further information on these projects please refer to the City of Fremantle Strategic Plan and the 2008–09 Annual Budget. The Council considered a mid-plan life review of its Strategic Plan currently with the intention of establishing better reporting links to ensure that the Council and community are better informed of the progress of the plan. Council did not adopt any changes at that review but will consider areas of this review when undertaking the next strategic plan in 2010.



ABBREVIATED FINANCIAL REPORT 2008–2009



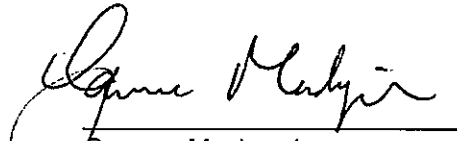
CITY OF FREMANTLE
FINANCIAL REPORT
FOR THE YEAR ENDED 30th JUNE 2009

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached abbreviated financial report of the City of Fremantle being an extract of the annual financial report and other information for the financial year ended 30th June 2009 are in my opinion properly drawn up to present fairly the financial position of the City of Fremantle at 30th June 2009 and the results of the operations for the financial year then ended in accordance with the Australian Accounting Standards and comply with the provisions of the Local Government Act 1995 and regulations under that Act.

Signed on the 15th day of December 2009.



Graeme Mackenzie
Chief Executive Officer

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Independent Auditor's Report to the Ratepayers of the City of Fremantle

Report on the Financial Report

We have audited the accompanying financial report of the City of Fremantle, which comprises the balance sheet as at 30 June 2009, and the income statement, statement of changes in equity, and statement of cash flows for the year ended 30 June 2009, a summary of significant accounting policies and other explanatory notes, and the Chief Executive Officer's statement.

Councils' responsibility for the financial report

The Council of the City of Fremantle is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1995 Part 6. This responsibility includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Council, as well as evaluating the overall presentation of the financial report.

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Grant Thornton

We performed the procedures to assess whether in all material respects the financial report presents fairly, in accordance with the Local Government Act 1995 Part 6 and Australian Accounting Standards (including the Australian Accounting Interpretations), a view which is consistent with our understanding of the City of Fremantle's financial position and of their performance.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements.

Auditor's opinion on the financial report

In our opinion, the financial report of the City of Fremantle:

- (i) gives a true and fair view of the City of Fremantle's financial position as at 30 June 2009 and of its performance for the financial year ended 30 June 2008, and
- (ii) complies with Australian Accounting Standards (including the Australian Accounting Interpretations),
- (iii) are prepared in accordance with the requirements of the Local Government Act 1995 Part 6 (as amended) and Regulations under that Act.

Statutory Compliance

I did not, during the course of my audit, become aware of any instances where the Council did not comply with the requirements of the Local Government Act, 1995 Part 6 (as amended) and Local Government (Financial Management) Regulations 1996 as they relate to the financial statements.

GRANT THORNTON (WA) PARTNERSHIP

M J Hillgrove
Partner

Perth, 15 December 2009

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INCOME STATEMENT

BY NATURE OR TYPE

FOR THE YEAR ENDED 30TH JUNE 2009

	2009 \$	2009 Budget \$	2008 \$
REVENUES FROM ORDINARY ACTIVITIES			
Rates	24,782,456	24,496,233	21,975,009
Grants and Subsidies - operating	3,821,733	3,520,325	3,709,407
Contributions, Reimbursements & Donations	960,065	910,329	1,065,190
Fees and Charges	21,392,030	19,554,107	20,639,270
Service Charges	893,594	754,797	1,142,752
Interest Earnings	1,854,450	1,429,020	2,109,178
Other Revenue	382,957	129,782	5,315,295
	<u>54,087,285</u>	<u>50,794,593</u>	<u>55,956,101</u>
EXPENSES FROM ORDINARY ACTIVITIES			
Employee Costs	(25,406,418)	(26,693,224)	(22,900,133)
Materials and Contracts	(14,800,622)	(12,323,930)	(15,351,613)
Utilities	(1,091,600)	(1,032,714)	(985,677)
Depreciation on Non-Current Assets	(9,819,456)	(9,178,011)	(9,537,779)
Interest Expenses	(753,789)	(761,380)	(680,329)
Insurance Expenses	(473,160)	(562,929)	(490,069)
Other Expenditure	(3,375,180)	(2,681,653)	(2,870,565)
	<u>(55,720,225)</u>	<u>(53,233,841)</u>	<u>(52,816,165)</u>
	(1,632,940)	(2,439,248)	3,139,936
Grants, Subsidies, Contributions, Reimbursements and Donations - non operating	3,417,621	2,152,125	1,063,305
Fair value adjustments to financial assets at fair value			
through profit or loss	(1,587,472)	-	(679,928)
Profit on Asset Disposals	82,518	542,531	11,350
Loss on Asset Disposal	(34,015)	-	(66,997)
	<u>(1,538,969)</u>	<u>581,606</u>	<u>(735,575)</u>
NET RESULT	<u>245,712</u>	<u>255,408</u>	<u>3,467,666</u>

The full financials and accompanying notes are available on the City's website: www.fremantle.wa.gov.au

BALANCE SHEET

AS AT 30TH JUNE 2009

	2009 \$	2008 \$
CURRENT ASSETS		
Cash and Cash Equivalents	5,763,131	157,893
Investments	15,979,376	20,249,566
Trade and Other Receivables	2,463,472	3,357,257
Inventories	172,891	173,166
TOTAL CURRENT ASSETS	<u>24,378,870</u>	<u>23,937,882</u>
NON-CURRENT ASSETS		
Other Receivables	1,338,745	1,482,844
Investments	6,090,377	3,992,223
Property, Plant and Equipment	125,418,006	126,308,823
Investment property	56,205,000	56,800,000
Intangibles	1,501,089	1,159,963
Infrastructure	<u>204,326,418</u>	<u>203,973,945</u>
TOTAL NON-CURRENT ASSETS	<u>394,879,635</u>	<u>393,717,798</u>
TOTAL ASSETS	<u>419,258,505</u>	<u>417,655,680</u>
CURRENT LIABILITIES		
Trade and Other Payables	5,831,716	6,430,143
Long Term Borrowings	1,953,138	1,699,653
Provisions	<u>3,608,430</u>	<u>2,909,762</u>
TOTAL CURRENT LIABILITIES	<u>11,393,284</u>	<u>11,039,558</u>
NON-CURRENT LIABILITIES		
Long Term Borrowings	9,496,576	10,342,714
Provisions	<u>1,313,655</u>	<u>1,810,182</u>
TOTAL NON-CURRENT LIABILITIES	<u>10,810,231</u>	<u>12,152,896</u>
TOTAL LIABILITIES	<u>22,203,515</u>	<u>23,192,454</u>
NET ASSETS	<u>397,054,990</u>	<u>394,463,226</u>
EQUITY		
Retained Surplus	140,514,556	140,743,371
Reserves - Cash/Investment Backed	10,830,359	10,446,731
Reserves - Asset Revaluation	245,710,075	243,273,124
TOTAL EQUITY	<u>397,054,990</u>	<u>394,463,226</u>

The full financials and accompanying notes are available on the City's website: www.fremantle.wa.gov.au

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30TH JUNE 2009

	2009 \$	2008 \$
RETAINED SURPLUS		
Balance as at 1 July 2008	140,743,371	137,341,389
Net Result	245,712	3,467,666
Movement of investment using equity method	(90,899)	494,010
Transfer from/(to) Reserves	(383,628)	(559,694)
Balance as at 30 June 2009	<u>140,514,556</u>	<u>140,743,371</u>
RESERVES - CASH/INVESTMENT BACKED		
Balance as at 1 July 2008	10,446,731	9,887,038
Amount Transferred (to)/from Retained Surplus	383,628	559,693
Balance as at 30 June 2009	<u>10,830,359</u>	<u>10,446,731</u>
RESERVES - ASSET REVALUATION		
Balance as at 1 July 2008	243,273,124	216,580,740
Revaluation Increment	5,745,059	26,692,384
Revaluation Decrement	(3,308,108)	-
Balance as at 30 June 2009	<u>245,710,075</u>	<u>243,273,124</u>
TOTAL EQUITY	<u>397,054,990</u>	<u>394,463,226</u>

The full financials and accompanying notes are available on the City's website: www.fremantle.wa.gov.au

CASH FLOW STATEMENT

FOR THE YEAR ENDED 30TH JUNE 2009

	2009 \$	2009 Budget \$	2008 \$
Cash Flows From Operating Activities			
Receipts			
Rates	25,481,387	24,500,000	22,251,712
Grants and Subsidies - operating	3,821,733	3,490,000	3,709,407
Contributions, Reimbursements & Donations - operating	960,065	910,000	1,065,190
Fees and Charges	21,697,873	19,600,000	20,285,646
Service Charges	893,594	760,000	1,142,752
Interest Earnings	1,854,450	1,430,000	1,429,250
Goods and Services Tax	2,649,526	2,500,000	2,451,925
Other	382,957	130,000	352,355
	<u>57,741,585</u>	<u>53,320,000</u>	<u>52,688,237</u>
Payments			
Employee Costs	(25,204,277)	(26,900,000)	(23,617,475)
Materials and Contracts	(14,139,074)	(12,861,015)	(15,620,856)
Utilities (gas, electricity & water)	(1,091,600)	(1,030,000)	(985,677)
Insurance	(473,160)	(560,000)	(490,069)
Interest	(753,789)	(760,000)	(680,329)
Goods and Services Tax	(2,493,906)	(3,200,000)	(2,206,267)
Other	(1,246,423)	(2,880,000)	(2,870,565)
	<u>(45,402,229)</u>	<u>(48,191,015)</u>	<u>(46,471,238)</u>
Net Cash Provided By (Used In) Operating Activities	<u>12,339,356</u>	<u>5,128,985</u>	<u>6,216,999</u>
Cash Flows from Investing Activities			
Payments for Purchase of Property, Plant & Equipment	(3,247,045)	(3,950,000)	(3,869,518)
Payments for Construction of Infrastructure	(7,204,634)	(9,130,000)	(5,233,138)
Proceeds from Redemption of Investments	(2,243,274)	-	-
Trust Liabilities	307,084	-	415,911
Payments for Purchase of Investments	(2,952,127)	-	(1,570,246)
Grants/Contributions for the Development of Assets	3,417,621	2,150,000	1,063,305
Proceeds from Sale of Plant & Equipment	1,276,777	2,150,000	1,181,243
Proceeds Other	-	(4,500,000)	-
Proceeds from Advances	-	-	-
Proceeds from Sale of Investments	-	-	-
Net Cash Provided By (Used In) Investing Activities	<u>(10,645,598)</u>	<u>(13,280,000)</u>	<u>(8,012,443)</u>
Cash Flows from Financing Activities			
Repayment of Debentures	(1,699,653)	(1,700,000)	(948,391)
Repayment of Finance Leases	-	-	-
Proceeds from Self Supporting Loans	233,943	230,000	236,315
Proceeds from New Debentures	1,107,000	2,100,000	3,253,200
Net Cash Provided By (Used In) Financing Activities	<u>(358,710)</u>	<u>630,000</u>	<u>2,541,124</u>
Net Increase (Decrease) in Cash Held	1,335,048	(7,521,015)	745,680
Cash at Beginning of Year	20,407,459	20,591,015	19,661,779
Cash and Cash Equivalents at the End of the Year	<u>21,742,507</u>	<u>13,070,000</u>	<u>20,407,459</u>

The full financials and accompanying notes are available on the City's website: www.fremantle.wa.gov.au

The City of Fremantle is committed to incorporating sustainability principles into our decision-making and operational processes and this annual report is printed on the Australian-made Revive Laser, a 100% recycled paper which is FSC Recycled Certified. Pulp is Process Chlorine Free (PCF) and helps divert waste from Australian landfill sites. The paper mill is an ISO 14001 certified mill which utilises renewable energy sources.

DESIGN: CREATIVE PAGE 6318/COF JAN 2010 COVER PHOTO: CHRIS GOSFIELD



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