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Bounded by the Swan River and the Indian Ocean, Fremantle is widely regarded as Perth’s second city and is home to the state’s busiest and most important cargo port. The port, which has steadily grown from a humble trading post, is now the beating heart of Western Australia’s economy.
Our proud history

Fremantle’s most important assets are its heritage and its people of diverse backgrounds and cultures. Its irresistible character is inviting and rich in history. Fremantle is an important place for Aboriginal people and lies within the Aboriginal cultural region of Beeliar. Its Nyoongar name is Walyalup (the place of walcy) and its local people are known as the Whadjuk people. To the local Whadjuk people, whose heritage dates back tens of thousands of years, Fremantle is a place of ceremonies, significant cultural practices and trading. Walyalup has several significant sites and features in many traditional stories. Fremantle was established in the Walyalup area in 1829 at the time of European colonisation.

The city’s early economy was driven by trade in wheat, meat and wool. By 1900 Fremantle had grown to include many of the landmarks we know today including the Fremantle Harbour, Fremantle Hospital, Fremantle Markets and the railway between the harbour and Perth. At this time the Western Australian gold rush period had begun and Fremantle served as a gateway to people heading to the goldfields.

In the lead up to World War II the main industries in Fremantle were shipbuilding, soap boiling, saw milling, smelting, iron founding, furniture making, flour milling, brewing and animal skin tanning.

In the post-war period, Fremantle’s suburban areas grew and the city underwent a period of consolidation. As a result of technology advancements within the shipping industry, an ever progressive Fremantle moved to diversify its economy and evolve to create more diverse population driven industries.

In 1987 Fremantle was thrust into the global spotlight when the city hosted the America’s Cup defence event, held in Gage Roads offshore from Fremantle harbour. The event saw a large public and private investment in the city and subsequent growth in retail and tourism sectors, leading to the vibrant and culturally rich Fremantle we know today.

Our city today

The City of Fremantle is approximately 18 kilometres southwest of the Perth CBD and includes the suburbs of Beaconsfield, Fremantle, Hilton, North Fremantle, O’Connor, Samson, South Fremantle and White Gum Valley. The Town of Fremantle was founded in 1871 and gained city status in 1929.

As Perth’s second city, Fremantle offers a diverse range of housing options, exceptional access to public transport and a dynamic economy, creating jobs and opportunities that enable Fremantle residents to live, work and play.

The City of Fremantle (the City) employs more than 400 people and services more than 30,000 residents over a land area of 19 square kilometres.

Fremantle is often ranked as the state’s most visited tourist destination outside of the Perth CBD. In October 2015, Lonely Planet voted Fremantle as one of the top 10 cities to visit in the world for 2016.

Fremantle’s rich cultural history has created a city with numerous dining options, a vibrant café and bar scene, and a range of entertainment options. The arts are strikingly represented within the city, and numerous food, arts and music festivals take place in Fremantle each year.

Our exciting future

A key council focus over the last few years has been to sustainably revitalise the city centre.

The strategies implemented, including innovative planning scheme amendments across key non-heritage inner-city areas, have led to a significant increase in investor confidence in Fremantle. As a result there is currently unprecedented investment and renewal underway with the combined level of public and private investment exceeding $1.3 billion including several civic, commercial, residential and retail developments.

As part of this the City has set ambitious targets for the development of new dwellings, commercial office and retail floor space within the city’s central area to be achieved over the next decade. The development pipeline will see the delivery of a mix of civic, commercial and retail projects spanning the next 10 years.

Arguable the most important project is the $270m renewal of the heart of the city. The project involves the redevelopment of multiple buildings and public spaces in Kings Square and is the largest public-private infrastructure project in Fremantle’s history. The City’s contribution to this is $50m and our partners Sirona Capital are investing $220m.

With levels of development and investment not seen since the America’s Cup, Fremantle is on the cusp of a major period of revitalisation that will reinforce its position as a place of great significance to Western Australia, being home to modern facilities and high quality infrastructure.
It’s been a long wait, but 2016-17 has been the year in which the seeds of renewal planted by the City many years ago finally started to germinate.

New developments – apartments, hotels, offices - have been popping up all over the city thanks to $1.3 billion of public and private investment.

This is a huge vote of confidence in the future of Fremantle and will lead to more people living, working and playing in our beautiful city.
A major catalyst for the private sector investment in Fremantle has been the City’s commitment of $50 million towards building our new administration building in Kings Square. This in turn leveraged the $220 million investment by Sirona Capital into redeveloping the Old Myer and Queensgate buildings.

The Kings Square Renewal project will transform the heart of the city into a vibrant, inviting commercial and community hub. There will be new shops, restaurants and cafes, environmentally-friendly office spaces, shady trees and play areas, and will feature free WiFi, improved lighting and CCTV.

While the Kings Square Renewal project will be a fresh and modern addition to the Fremantle streetscape, there has also been significant investment in preserving our valuable heritage.

May 2017 marked the completion of the largest conservation project the City has ever undertaken – the monumental $3.1 million restoration of the Fremantle Town Hall. The project returned the beloved heritage building’s exterior to its original condition - much as it looked 130 years ago when it was first built. This involved removing the external paint, which had been slowly suffocating the town hall since the 1960s, to reveal its unique stucco finish with natural variations in colour and texture.

The works also included major structural repairs, a new slate roof with improved drainage and refurbishment of the clock, which was taken apart to be cleaned and serviced.

The heritage-listed Old Boys School building on Adelaide Street has also been given a new lease of life following $2 million worth of renovations by the City of Fremantle. The Old Boys School is, along with the Perth Boys School on St Georges Terrace, the earliest government-built school building in WA. It was home to the Perth Institute of Film and Television from 1974 to 2014.

The restoration included removing the asbestos cement shingles on the roof, upgrading drainage, reinforcing the roof and chimneys and reinstating historical details like the stone finials on the parapets. There was also extensive internal work to target rising damp and ensure the building complied with modern electrical and structural standards.

Local arts and health organisation DADAA, the Fremantle Foundation, CircusWA and PianoEasy now call the 163-year-old building home, and further work on the external walls, interior fit-out and a public café is expected to start in the coming months.

Another focus of the past year has been to make Fremantle a friendlier and safer place to visit.

Our new-look Community Safety Team, launched in late 2016, has been working hand-in-hand with local police to keep our streets safe.

The Community Safety Team are the first responders for low-level crime and anti-social or nuisance behaviour across the city. Eight team members patrol the Fremantle city centre and suburbs every day of the week.

Another Community Safety initiative – the Donate without doubt program – proved to be a great success in 2016-17.

The Donate without doubt campaign - supported by the City of Fremantle, WA Police and Community Newspaper Group - is committed to helping those in genuine need by diverting funds to St Patrick’s Community Support Centre.

Donations made through the lifesaver ring collection boxes around the city are matched dollar-for-dollar by the City of Fremantle. In its first full year of operation the program raised almost $7000 for St Pats to provide more services and encourage homeless people to seek support.

But of course, the issue that put Fremantle most firmly in the national spotlight this year was the decision to move away from a fireworks display on Australia Day and instead host a more culturally-inclusive event on 28 January.

Although the move attracted a fair share of criticism, the One Day in Fremantle event was a huge success with around 15,000 people turning out to celebrate what’s great about being Australian.

I’m immensely proud of that event, and Fremantle once again took the lead in what has become a national debate.

I’d like to express my sincere thanks to my fellow councillors, City staff and the Fremantle community for their support over the past 12 months.

I’m incredibly excited by what the next few years has in store and look forward to working with you all as we strive to make Fremantle a more liveable, vibrant and sustainable city.

Dr Brad Pettit, Fremantle Mayor
The 2016-17 year will be remembered alongside the opening of Fremantle Harbour in 1897 and the America’s Cup defence in 1987 as the start of one of the most significant periods of transformation in the history of Fremantle.

Foremost among the many important developments over the past 12 months was the announcement by then Premier Colin Barnett in November 2016 that more than 1500 state government workers will be relocated to Kings Square in 2020.
The announcement secured the long-awaited commercial anchor tenant required to trigger the start of the construction phase on the largest public-private infrastructure project in Fremantle’s history. I’m pleased the new state government has pledged to honour the previous government’s commitment. This will truly be a game-changer for Freo.

The Kings Square Renewal project will create more than 2100 new local jobs, including the 1500 state government workers, and inject an estimated $358 million into the local economy.

The City’s contribution is $50 million to build a new administration centre, library and visitor centre designed by renowned Fremantle architect, Kerry Hill & Associates. There will also be extensive work to upgrade public spaces in the square.

An assessment of the condition of the City’s current headquarters confirmed a new building rather than refurbishment of the existing one was a better investment. The building contains asbestos and would require issues such as damp, disability access and compliance to be resolved if it was to be refurbished, making it very expensive and impractical.

Financial modeling demonstrates that within 10 years of completion the City will have paid off the debt from the project and restored its financial reserves to current levels, all without the need to raise rates above CPI levels.

The start of Kings Square is a major step towards the City’s goal of having more people living, working, visiting and shopping in Fremantle.

Intrinsically linked to the the Kings Square Renewal project is the redevelopment of Fremantle Oval.

In February 2017, the City and the Fremantle Dockers reached an agreement which will see Fremantle Oval returned to the community and redeveloped as a vibrant precinct hosting a wide range of cultural and sporting events, taking pressure off the Esplanade Reserve.

Under the agreement, the City will resume the 37-year head lease of Fremantle Oval via a $1.5 million settlement paid in instalments to the Fremantle Football Club over a three-year period.

It will also allow the City to use the oval buildings as temporary offices while the current council administration building is demolished and new offices built as part of the Kings Square redevelopment.

Initial estimates for alternative temporary accommodation in the Fremantle city centre were around $3 million, so reaching this agreement has delivered significant savings for Fremantle ratepayers.

Relocating to Fremantle Oval also provides an opportunity to bring forward plans to deliver around 155 new parking bays at the Stan Reilly site, which will provide inner city parking and a new revenue stream for the City.

These critical developments form part of the $1.3 billion worth of public and private investment either underway or in the pipeline for Fremantle. Projects like the $61 million Liv Apartments on Queen Victoria Street and the proposed redevelopments of Westgate Mall and the Woolstores Shopping Centre are strong vote of confidence in the future of Fremantle.

While the once-in-a-generation developments in the city centre have been attracting a lot of attention, the City has also remained dedicated to providing core services to residents and ratepayers in the surrounding suburbs. We understand that it’s more often than not the little things that affect our day-to-day lives that are most important to our community.

The 2016-17 budget focused on maintaining a high standard of service delivery while limiting the financial burden on ratepayers by keeping rate rises to a modest 3 per cent.

The budget included $70.68m for provision of services and $18.7m in capital expenditure to improve Fremantle’s CBD city centre and suburban areas. This included $2.1 million for paths, lighting, park furniture and lighting at Cantonment Hill, $520 000 to upgrades paths and cycleways across the city, $221 000 for tree planting and $175 000 to install more CCTV cameras.

On a personal note, the end of the 2016-17 financial year marked my first year as CEO of the City of Fremantle. I’d like to express my sincere thanks to the mayor, councillors and City staff for their hard work and support during the past year.

Philip St John, Chief Executive Officer
Mayor
Dr Brad Pettitt

Beaconsfield ward
Cr David Hume
Cr Hannah Fitzhardinge

East ward
Cr Dave Coggin
resigned from office in April 2017
Cr Ingrid Waltham
(deputy mayor from 26 April 2017)

North ward
Cr Bryn Jones
Cr Doug Thompson

City ward
Cr Rachel Pemberton
Cr Simon Naber

Hilton ward
Cr Jeff McDonald
Cr Sam Wainwright

South ward
Cr Andrew Sullivan
Cr Jon Strachan
ECONOMIC DEVELOPMENT AND MARKETING

Commercial parking
The City aims to provide the right balance between residential and commercial parking in Fremantle. Highlights include:

• Moving towards mobile apps to help access payment for parking.
• Providing more efficient use of staffing resources through the reallocation of job roles and the strengthening of staff skills.
• Improved customer service by resolving ticket machine issues in real time over the phone or in person so that our customers are able to pay for their parking and avoid receiving a parking infringement.
• Better communication of faults between customers.
• Technicians and parking inspectors saving customers money and time on unnecessary parking appeals and improvement on our response rate to customer complaints.

The City aims to provide the right balance between residential and commercial parking in Fremantle.
Property management

The property team manages the City’s property portfolio that includes a mix of community and commercial properties. The portfolio generates approximately $3 million in revenue for the City each year and tenancies are used to deliver important community services, or to improve the appeal of Fremantle to visitors.

During the year, council adopted three property management policies that are intended to further improve the City’s management of the property portfolio. This includes providing greater opportunity for interested parties to compete for available city properties.

At the end of the financial year there were no vacancies for City-owned properties. The most recently tenanted City-owned property is the upgraded Old Boys School at Princess May Park, occupied by DADDA.

The following leases were provided or amended over the past 12 months:

<table>
<thead>
<tr>
<th>Tenant School</th>
<th>Address</th>
<th>Term</th>
<th>Option</th>
<th>Start date</th>
<th>Rent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Circus School</td>
<td>Portion of Princess May Park</td>
<td>1 year</td>
<td>1 + 1 years</td>
<td>15 May 2017</td>
<td>Peppercorn + outgoings</td>
</tr>
<tr>
<td>Work Shop Crew</td>
<td>15 Mrs Trivett Place, Arthur Head</td>
<td>5 years</td>
<td></td>
<td>1 Feb 2017</td>
<td>$3 456 + GST</td>
</tr>
<tr>
<td>Silverchain</td>
<td>12 Lidlaw Street</td>
<td>10 years</td>
<td></td>
<td>3 Oct 2016</td>
<td>Peppercorn + outgoings</td>
</tr>
<tr>
<td>Flutterby Productions</td>
<td>Unit 4 J Shed, Fleet Street</td>
<td>1 year</td>
<td>1 year</td>
<td>1 Sep 2016</td>
<td>$12 000 + GST</td>
</tr>
<tr>
<td>Mark Lohogue T/A Record Finder</td>
<td>43 High Street, Fremantle</td>
<td>5 years</td>
<td>5 years</td>
<td>1 Nov 2016</td>
<td>$40 000 + GST + outgoings</td>
</tr>
<tr>
<td>Van Thang Doan &amp; Thi Kim Tuyet</td>
<td>Leisure Centre Kiosk</td>
<td>5 years</td>
<td></td>
<td>1 Jul 2016</td>
<td>$16 118.18 + GST</td>
</tr>
<tr>
<td>Hilton Bowling Club</td>
<td>Shepherd Street, Bećanfield</td>
<td>1 year</td>
<td>9 years</td>
<td>1 Jul 2016</td>
<td>Peppercorn + outgoings</td>
</tr>
<tr>
<td>Enkel Collective</td>
<td>141 Queen Victoria Street</td>
<td>5 years</td>
<td>5 + 5 years</td>
<td>1 Apr 2017</td>
<td>$20 000 + GST from 1/04/2018 $30 000 + GST from 1/04/2019 $40 000 + GST from 1/04/2020 $47 600 + GST from 1/04/21</td>
</tr>
<tr>
<td>Men’s Shed</td>
<td>Shepherd Street, Bećanfield</td>
<td>10 years</td>
<td>10 years</td>
<td>1 Sep 2016</td>
<td>Peppercorn + outgoings</td>
</tr>
<tr>
<td>DADAA</td>
<td>92 Adelaide Street, Fremantle</td>
<td>11 years</td>
<td>10 years</td>
<td>1 Oct 2016</td>
<td>$40 000 + outgoings</td>
</tr>
<tr>
<td>David Giles</td>
<td>11 Captains Lane</td>
<td>5 years</td>
<td></td>
<td>1 Feb 2017</td>
<td>$18,792 + GST</td>
</tr>
<tr>
<td>Riley Auto Electrics</td>
<td>Portion of 2 Jones Street, O’Connor</td>
<td>6 months</td>
<td></td>
<td>1 Jun 2016</td>
<td>$250 + GST per month</td>
</tr>
<tr>
<td>VOCSUS</td>
<td>Portion of 44 Fremantle Malls</td>
<td>5 years</td>
<td></td>
<td>1 Jun 2017</td>
<td>$48,000 + GST</td>
</tr>
<tr>
<td>Segway Tourism</td>
<td>Portion of Car Park 2</td>
<td>1 year</td>
<td></td>
<td>22 Sep 2016</td>
<td>Peppercorn</td>
</tr>
<tr>
<td>Spacemarket</td>
<td>Westgate Mall</td>
<td>1 year</td>
<td></td>
<td>1 Feb 2017</td>
<td>Peppercorn</td>
</tr>
</tbody>
</table>

Agreements now ceased

<table>
<thead>
<tr>
<th>Tenant</th>
<th>Address</th>
<th>Term</th>
<th>Start date</th>
<th>Rent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Greg &amp; Adelle Hitchcock</td>
<td>6A Queensgate</td>
<td>6 months</td>
<td>1 Jul 2016</td>
<td>$734.32 + GST per month + outgoings</td>
</tr>
<tr>
<td>Redgum Consulting Pty Ltd</td>
<td>10a Queensgate</td>
<td>6 months</td>
<td>1 Jul 2016</td>
<td>$200 + GST per month + outgoings</td>
</tr>
<tr>
<td>Rekha Gover</td>
<td>16 William Street</td>
<td>6 months</td>
<td>3 Nov 2016</td>
<td>$375 + GST per month + outgoings</td>
</tr>
<tr>
<td>Gareth Hancox</td>
<td>2 Queensgate</td>
<td>6 months</td>
<td>13 Oct 2016</td>
<td>Peppercorn + outgoings</td>
</tr>
<tr>
<td>Green Left Incorporated</td>
<td>20 Henderson Street</td>
<td>6 months</td>
<td>16 Aug 2016</td>
<td>$140 + GST per month</td>
</tr>
</tbody>
</table>

This year saw the completion of the upgrade of the Old Boys School at Princess May Park and the letting of the property to DADDA.

The City implemented two new policies governing the way council investment and community properties are let. This includes ensuring open competition and achievement of performance outcomes towards the City’s strategic goals.

The upgrade works to the Fremantle Boys School were completed during the year with that property now tenanted and providing greater activity within the Princess May Park location.
Economic development
The economic development strategy 2015-20 includes four program areas outline the priorities of the strategy:

1) Place management, activation and urban realm.
2) Customer experience, marketing and business improvement.
3) Development and management of council properties.
4) Attraction of business, industry and investment.

The role of the team, guided by this strategy, is to facilitate development of a resilient and evolving local economy with increased levels of public and private sector investment, employment, successful businesses and satisfied visitors.

Council was provided with a comprehensive update of the plan’s implementation (F-POL item, 14 June 2017). That report includes the performance against the key performance indicators within the strategy. For this financial year, highlights included:

1. Management of the ‘Donate without doubt’ alternative giving project.
2. Market Street Piazza closure and streetscaping.
3. MANY6160 – transition from former Myer building into ‘spotlight building’
4. Pedestrian way finding signage stage 2.
5. Business attraction: the City continues to proactively attract new small businesses to Fremantle. In total, 64 new businesses opened in the city centre, while 37 closed down and 11 relocated.
6. A number of small strategic interventions took place that help build a sense of place and surprise visitors with unexpected experiences. These included the giant ‘Love Freo’ movable sign which is placed at different spots from time to time...

Place marketing
The team continued to deliver the ‘Fremantle. Be part of the story’ plan. The plan aims to build awareness of the Fremantle offering, improve perception of that offering and convert consumers to come to Fremantle for an experience. Throughout the year, the Fremantle Story website had almost two million page views by more than 300,000 unique users.

Around 100,000 copies of a quarterly Fremantle Story magazine were produced and distributed around the Perth metropolitan area.

The team also undertook significant promotional and branding activities to capitalise on the announcement of Fremantle as a Top 10 destination for 2016 in Lonely Planet’s Best in Travel guide. A comprehensive update on the plan was reported to council at the F-POL committee on 14 June 2017. This update included a summary of a customer survey of 1,089 people who provided very pleasing feedback on the perception, awareness and appeal of Fremantle compared to three years ago.
The community safety and rangers team has been successful in retaining and attracting high quality individuals who are committed to working in partnership with the police and welfare agencies to ensure Fremantle is a safe, welcoming, vibrant and family friendly place.

Environmental health

The team assesses and supervises public health and environmental conditions affecting the City’s residents, businesses and visitors.

The premises of interest range from food businesses – including event and market food stalls, unique food vehicles, alfresco dining and food manufacturers – liquor licensed venues, public buildings, public swimming pools, public beach monitoring, lodging houses, minor industrial premises, body art/skin piercing businesses and hairdressers.

Eight hundred businesses in the City were inspected and assessed by Environmental Health Officers (EHO) against legislative standards to prevent disease, minimise environmental impacts and maintain public safety.

Nineteen large public events and markets were assessed, approved and inspected by EHOs during the year. Approximately 500 enquiries and complaints were investigated. Asbestos, food quality and noise emissions are the main issues reported to the City’s EHOs for investigation.

The development compliance team responds to complaints that are received in relation to planning, building and health matters. These matters generally relate to complaints concerning private property as distinct from complaints within the public realm (roads, parks etc). Issues are resolved through negotiation and, in the minority of cases, through the issue of minor infringements without the necessity to undertake legal action.

Community safety and rangers

The team delivered in the early part of the year to better coordinate the City’s management of safety in the city centre and suburbs. The rangers and CBD officer roles were brought together with two new officers added for improved coverage.

Officers receive more than 10,000 calls for assistance each year. The major achievement was the ability of the team to maintain a consistent level of ranger type services while transitioning into a new business model. The team has been successful in retaining and attracting high quality individuals who are committed to working in partnership with the police and welfare agencies to ensure Fremantle is a safe, welcoming, vibrant and family friendly place.

Community safety officers strive to be the first responders to anti-social or nuisance behaviour and low level criminal activity such as shop lifting and drinking alcohol in public places. Look out for the officers walking the streets in the city centre or driving through the suburbs providing community safety surveillance and performing ranger duties including animal control, camping and bushfire management.

Parking

The team enforces laws and regulations that allow for safe, fair and equitable access to otherwise scarce parking in Fremantle. The team ensures there is regular turnover of parking bays in the busy city centre, residents have clear access to their driveways and the safe movement of traffic is facilitated with care and compassion.

The team strives to make Fremantle a friendly and accessible environment and has shifted focus recently from strict enforcement to include public education and offering alternative solutions to parking issues.

With the facelift of the website parking page and changes in policy and procedures, the team aims to improve the community’s understanding of local laws and restrictions to help them park in a compliant manner. The City’s revenue from parking infringements is approximately $1.8 million.
Finance
The team supported the organisation in managing the $99 million operating and capital expenditure of the City. Finance provide the insurance, procurement, investment and payroll support for the organisation by facilitating policies and procedures that enable the business to properly manage the implementation of services and capital works.

The team also manages the collection of nearly $42 million in rates for the year.

Information services
Information services is responsible for the support and delivery of the essential data and voice communications and storage. The team enables the delivery of a seamless operating system to ensure all relevant data and information is captured and accessible to allow the business of the City to function.

The team has spent much of the year planning and organising the technology infrastructure for the move to the City’s temporary accommodation at Fremantle Oval whilst the City’s Kings Square redevelopment project is underway.

The planning has focussed on delivering mobile solutions as part of the next equipment roll-out and will see the City’s staff move to the next generation in technology.
Annual salaries

The *Local Government Act 1995* requires the City to provide the number of employees who are entitled to an annual salary of $100 000 or more and to break those employees into salary bands of $10 000.

For the period reported in the 2016-17 annual report, the City had 40 employees whose salary exceeded $100 000.

![Chart showing salary distribution](image)

Register of complaints

For the purpose of the *Local Government Act 1995*, Section 5.121, no complaints were made to the City of Fremantle in the reporting period.
COMMUNITY DEVELOPMENT

Fremantle Community Legal Centre
The centre provided assistance to 1301 clients: 1099 were new clients and 102 were repeat clients or existing clients.

The centre provided 3014 advices which include talking to clients face to face, over the phone, or through written correspondence in relation to legal advice only; this number does not include any contact regarding administration of the file or assistance.

Of those clients, the centre provided extensive and comprehensive legal assistance to 422 clients including drafting legal documents and representing clients at court. Of the 422 cases opened, staff finalised 234 matters before the courts or by negotiation.

The staff delivered 20 community legal education sessions to various organisations and engaged in 37 projects which included networking, making and commenting on law reform issues and supporting the development of policy for law reform.

The Family Violence Solicitor, a role funded by the City provided 461 advices and carries 40 open cases since September 2016.

Fremantle Community Care
The centre provided support to eligible older adults and people with a disability to maximise wellbeing, independence and access within their community. One hundred and six clients received Home and Community Care (HACC) funded transport and social support services through the weekly Dial-a-Ride shopping bus and social outings to various venues.

High teas, bingo, movie days and senior talks are among the extra services we provide to our clients. Sixteen senior big day out clients received a fortnightly bus outing service by the City.

The services are funded by HACC program and available to eligible people residing within the boundaries of the City. All fees and eligibility are set by HACC.

In 2016-17 the Fremantle Community Legal Centre:

- Provided assistance to 1301 clients
- Delivered 20 community legal education sessions
- Engaged in 37 projects

106 clients received Home and Community Care (HACC) funded transport and social support services through the weekly Dial-a-Ride shopping bus and social outings to various venues.
Fremantle Leisure Centre and Samson Recreation Centre

A total of 472,019 people visited the leisure centre during 2016-17, an increase of 18,700 from the previous year.

The leisure centre membership base has remained steady over the past 12 months averaging 1,050 members with a renewal retention rate averaging 72% which is considered high in the health and fitness industry.

The swim school operates a perpetual learn to swim program and a term based program for aqua-babies, the program caters for 16 week old babies through to adults. The monthly average of enrolments for 2016-17 was 1,408, an increase of 4% from last year. This year was the first year that the school age squad program became a leisure centre program; previously this service was delivered by an external contractor. The first year has shown positive results with about 200 swimmers in the squad program.

Samson Recreation Centre had a total of 7,947 people participate in centre run programs including netball, badminton and yoga. In addition, approximately 19 regular community groups hire the recreation facility each month totalling 1120 sessions including some one-off casual bookings.

Samson also supports an in-kind hall space venue for a disability and inclusion program where there have been 491 participants throughout the year. In addition, tennis bookings were at 94 sessions for the year. Samson also has a contract with a facility hirer who runs a 3 year old kindy in the facility behind the Centre.

Each year the leisure centre conducts a customer satisfaction survey, the survey is done either in-house or via an external agency. This year the survey was completed in-house. The report provides an analysis and evaluation of the customer satisfaction levels at the leisure centre, as well as a demographic profile of the centre customers.

A total of 704 surveys were completed by centre members, swim program clients and multi-visit pass holders. The survey was divided into four main sections – services / experiencing concerns / overall satisfaction and usage and demographic profile.

The overall customer satisfaction weight average score was 4.3 out of 5, which equates to 90.5% of users being satisfied with the services offer at the centre.

In 2015-16 the centre became a Waterwise Aquatic Centre which is a Water Corporation Program. An audit was conducted on the leisure centre to see where savings could be made in relation to water consumption. As a result of the recommendations, significant water savings have been made. In 2015-16 - 6416 kilolitres of water was used and in 2016-17 - 5100 kilolitres a significant reduction of 1316 kilolitres.

There were no major injuries in the past 12 months, which is a credit to the aquatics team providing excellent supervision and safety. There were a total of 63 reported minor injuries during 2016-17 which is 24 less than 2015-16.

In 2015-16 the centre became a Waterwise Aquatic Centre... As a result of further initiatives, significant water savings have been made.
Festivals and events

The Fremantle International Street Arts Festival had record crowds of over 150,000 people across the Easter weekend, with the city’s streets, historic laneways and public spaces bursting with life. Performers transformed the city into a world stage with 13 performance pitches (including Good Friday performances for the first time). It was the busiest Friday, Saturday and Sunday ever recorded in Fremantle.

The festival consisted of 34 international acts and 10 Australian acts. In addition, WAHonk! Fest consisted of 91 performers (2 international, 24 interstate and 65 from WA). Over 150 individual performances took place over the five days with acts coming from Australia, UK, USA, Canada, Lithuania, Japan, Belgium, Spain, New Zealand, the Netherlands and Sweden.

Over 25 local businesses took an active role in the festival. Hidden Treasures, the winter music festival in Fremantle’s Historic West End attracted record crowds of 1000+ each Thursday night in July, featuring over 60 local and national artists. Fremantle Festival, the City’s curated, boutique arts festival presented a high quality program at the festival hub in the town hall and Kings Square. Highlights included Wardarnji, a celebration of indigenous culture, talks from Waleed Aly and Clementine Ford, contemporary music from Bernard Fanning and CW Stoneking and free community events including Arts Hustle, the State Collection and the Children’s Fiesta.

The Heritage Festival, held in May/June, celebrated those who have created history and along the way made a lasting contribution to what Fremantle is today. The Heritage Festival included a keynote speech by Nelson Woss, producer of Red Dog and Ned Kelly, sea shanties in the Whalers’ Tunnel and a bike tour with the Mayor.

The highlight of the City’s events was One Day in Fremantle in late January, the alternative celebration to Australia Day on the Esplanade which attracted a peaceful, diverse crowd of more than 15,000 people, and generated national media debate.

The City also managed and produced major events also included, ANZAC Day Dawn Service and March, Remembrance Day, Citizenship Ceremonies, sister city exchanges, White Ribbon Day and NAIDOC week celebrations.

The staff also worked with various private event coordinators to deliver over 100 stand-alone events including the Falls Festival, St Jerome’s Laneways Festival, Freo Royale Fringe Festival, The Perth Fashion Festival Swim and Resort event, Winterworld, Sets on the Beach, Fremantle Folk Festival, Little Italy and the Onshore Offshore Refugee Seminar.
Fremantle Arts Centre

A highlight of the 2016-17 gallery program was Orange: Sannyas in Fremantle, a major exhibition about a tumultuous period in local history. Other shows included Singaporean-Australian artist Mathew Ngui, a unique 21 day drawing performance by Gosia Wiodarczak (Vic) and Lightgeist, an exhibition devoted to projection.

Fremantle Arts Centre (FAC) partnered with the Revelation Perth International Film Festival for the first time to co-present Warp, a group exhibition of WA and interstate video art. A group show Span was presented as part of the Perth International Arts Festival.

Exhibitions attracted a total audience of 69 130 to 17 exhibitions presented over seven separate exhibition periods. FAC presented, for the second time, Revealed, a state government annual project that brings emerging Aboriginal artists and art centres from across WA together for workshops, public talks, an exhibition and an art market. The market turned over $430 000 with all proceeds going back to the artists and art centres.

The artist in residency program provided studio space for 43 artists (28 WA, 9 interstate and 6 international) in the 13 studios at FAC and the Moores Building. Many of the residencies resulted in exhibitions in WA and interstate.

A highlight was the residency with Taipei ceramic artist, Alice Lin, part of the reciprocal Taiwan-Western Australia Asialink residency program. The Moores Building residential apartment provided 348 nights’ accommodation to 15 regional, interstate and international resident artists.

The learning program had a total of 4361 enrolments in day-time, evening and weekend classes with 1331 children enrolling during school holiday classes. The program saw growing interest in ceramics. Kids’ Corner, the free exhibitions kids’ art play space, continues to be popular and attracted 31 119 participants.

FAC was a key venue in the revamped Fremantle Festival with a program that included the Stems, St Georges Cathedral Choir, the Fremantle Press’ 30th Anniversary event and Wadarnji, a celebration of Noongar dance and culture.

The free Sunday Music program ran October to March to an audience of 18 319 and featured numerous Fremantle based musicians. The program of major concerts included PJ Harvey, Passenger and Billy Bragg and was attended by 26 617 people.

Renowned Brooklyn-based composer/musician William Brittelle appeared in Soft Soft Loud, FAC’s contemporary chamber concert for the Perth Festival. Offbeat, a weekend of modern percussion was presented for the second year.

The annual Sonic Session series featured Billy Bragg, Mick Harvey and Joe Camilleri in performance and conversation with Lucky Oceans. A new partnership with the Melbourne International Comedy Festival began with the WA heat of Deadly Funny, a program to find and develop Aboriginal comedy performers. WAAPA’ graduating acting students presented a short season of The Beat Generation.

The shop FOUND at FAC, which stocks work from over 100 WA makers and artists continued to trade successfully.

The annual Christmas Bazaar, which features the work of more than 50 WA makers and designers, attracted 10 458 people with sales of $426 000.

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City of Fremantle Art Collection

The highlight of the City of Fremantle Art Collection program was Frank Norton: Painter and Collector, a major exhibition on an important figure in Western Australian art history.

Five exhibitions were conducted displaying 118 artworks including; Face Value: Portraits, Many Happy Landings: Prints by Gosia Wlodarczak and Sightings: paintings by Marcus Beilby as well as Rough Edges at John Curtin College of the Arts.

The City purchased 15 artworks including paintings and drawings by Frank Norton, Tom Freeman, Kathleen O’Connor, Brian McKay and prints and Artist Books by Gosia Wlodarczak, Miriam Stannage, Minaxi May and Laurel Nannup.

The City received significant donations of Artist Books from Katherine Stannage on behalf of the Estate of Artist Miriam Stannage and gift of artworks by Jimmy Pike and Lesley Morgan.

Moores Building Contemporary Art Gallery

The Moores Building continues to be a popular exhibiting gallery and showed a total of 10 solo and 18 group exhibitions, presenting the work of more than 500 individuals.

The group exhibitions included local artist groups, council initiatives and art awards. The gallery continues to promote and support local artists and provide an affordable option to exhibit and sell work.

The gallery was utilised for the Fremantle Festival, Heritage Festival and 25under25 exhibitions, as well as the City’s Happiness Project and the popular FAC student exhibition, in addition to hosting various meetings and events. The gallery together with Moore and Moore café continues as an important cultural and social hub in the West End.

Public art

The City’s first major public art work for many years, Rainbow, a colourful archway of shipping containers, by artist Marcus Canning has quickly developed into a popular local landmark.

The City’s first major public art work for many years, Rainbow, a colourful archway of shipping containers, by artist Marcus Canning has quickly developed into a popular local landmark.

Windset artwork installation at High Street Mall

The Percent for Art policy adopted in 2012 came to fruition with the commission of Folly of Follies by artist Loreanna Grant for the Sirona Development of the new Quest Apartments in Pakenham Street. A second piece, the Geometry of Time by local artist Tom Muller, an exterior neon work, was installed at the low-cost housing development also in Pakenham Street, which was a partnership of the City of Fremantle and Yok Property group development.

Two new temporary artworks, a wooden tower by local arts group Blazing Swan, and a neon work on St John’s Church, by David Brophy, activated Kings Square during the Fremantle Festival.
The volunteers and staff at the Fremantle Passenger Terminal provided information for 15 ships and 15 000 passengers.

**Fremantle Visitor Centre**
The Fremantle Visitor Centre (FVC) provides information and a booking service in Kings Square and information and a shuttle service for transit ships embarking in Fremantle.

The FVC attracted 84 962 people through the doors and $546 774 in sales and $74 476 commission on those sales. A total of 2945 responses were provided for general information and business enquiries and 12 635 brochures were distributed for 19 conferences held in our region.

FVC had 137 446 unique visitors to the FVC website (visitfremantle.com.au) and have 20 369 Facebook followers. The centre provided opportunities for 215 businesses to advertise their business either through the visitfremantle.com.au website or brochure racking.

The volunteers and staff at the Fremantle Passenger Terminal provided information for 15 ships and 15 000 passengers. The City provided 16 days of shuttle service between the terminal and Kings Square. At Kings Square staff and volunteers staffed the shuttle stop and provided further assistance so that visitors could make the most of their day in Fremantle.

The City rebranded and enhanced its successful volunteer based guide program. The Fremantle Ambassador Program aims to increase the level of visitor servicing by providing visitors with information at key tourism locations within the city and at the Visitor Centre and increase the number of volunteers providing information at the Fremantle Passenger Terminal.

Since the launch of the program the number of volunteers has increased nearly 25% from 31 volunteers to 43 volunteers.

**Customer service**
The customer service team serviced 55 079 phone contacts, more than 21 500 face-to-face enquiries and answered 21 294 emails.

During this period the team created 15 262 customer requests for service that were directed to the appropriate city officers, which is an increase of 70%.

A total of 339 logged requests for service were completed online via the City website.

**Fremantle Toy Library**
The toy library at the Hilton Community Centre, continued to provide an affordable service to over 230 families. A total of 315 0-six year olds accessed toys, educational equipment, and children’s party equipment and fancy dress costumes.

As well as borrowing over 7 300 toys, residents collected nearly 14 000 library items. The City acknowledges the toy library volunteers, who provide invaluable assistance through sewing costumes, checking and cleaning returned toys, assembling new toys and repairing old ones.
Community Development

Over the year 200 000 people visited the library, and our members borrowed around 206 000 items. A highlight was receiving the National Year of Digital Inclusion Award for our work with digital literacy and increasing online confidence in the local community.

The Meeting Place Community Centre
With over 1000 activities, the centre welcomed almost 2000 participants to engage, learn and participate in a wide variety of topics and skill development opportunities delivered in partnership with 20 community groups.

A further 4500 people used the venue through room hire activities. These activities included The NBN, the Tiny House Movement, digital literacy workshops for adults, trials of maker space activities, sustainability education including strolls and bike tours around Fremantle.

The close collaboration with the Walyalup Aboriginal Cultural Centre continued which saw residents engage in Nyoongar culture, art and language.

Lifelong Learning and Fremantle Library
The library began to undergo a number of exciting new changes to enhance its accessibility to customers. This included implementing a new library management system, making it easier for customers to search the library’s resources while giving staff the ability to perform more complex tasks not possible with the previous system.

Over the year 200 000 people visited the library, and our members borrowed around 206 000 items. A highlight was receiving the National Year of Digital Inclusion Award for our work with digital literacy and increasing online confidence in the local community.

During the Year of Digital Inclusion in 2016, over 60 technology events were held with 500 people attending, and staff answered over 1200 technology enquiries. This strong focus on digital literacy combined with new econtent services has seen e-loans grow from 13 000 in 2015-16 to 21 000 in 2016-17.

Public use computers and public WiFi use have both increased by 10% and 28% respectively from the previous year.

The Fremantle History Centre was able to successfully consolidate the large number of files on Fremantle and East Fremantle properties, a huge task which has been a work in progress for more than five years.

This now allows community members to research information about properties in much less time compared to previously. Another project was transferring the digital image collection to the new library management system, opening up new possibilities for the City’s digital collections.

Lifelong Learning activities, events and workshops provided a rich and diverse program for adults and children including Australia’s Biggest Morning Tea, International Women’s Day, Library Lovers Day and National Novel Writing Month.

The focus on children and parenting programs was continued with Better Beginnings’ newest program Sing with Me developed as an additional book and resource gift for parents attending the new Child and Adolescent Health programs.

The CoderDojo program continued to grow in success with a dozen ‘ninjas’ between 7–15 years old attending weekly sessions during term time, extending their digital literacy by creating their own games, characters and websites.
Access and inclusion
The City’s role in access and inclusion delivered the following significant implementation outcomes:

• Supported the renovation of the heritage listed Old Boys School to become an accessible site for DADAA and other agencies which have moved their office there.
• Supported DADAA to develop customised tactile and audio descriptions tours for the Sculptures at Bathers exhibition, enabling access to art pieces by established artists to people with various disabilities.
• Supported Disabled Surfers Association for the annual Let’s Go Surfing summer events at Leighton Beach, including booking artists with a disability.
• Supported a community driven project to build a more accessible parklet in Wray Avenue, with solar based power to recharge gophers.
• Supported the new Fremantle Men’s Shed facility through the implementation of a universal access change room facility and bathroom.
• Conducted internal awareness workshops for staff to continue to implement the Access and Inclusion Plan, including optimising the use of digital technology.

Youth
Key youth services actions by the City included:

• School holidays programs conducted, including moving beyond the Esplanade Youth Plaza to venues such as the Meeting Place.
• Started the ARISE project, designed for youth at risk to learn life skills through the development of a street-wear line and brand.
• Brought together a cohort of young people to start the Fremantle SWITCH, designed to advocate for youth interests and aspirations.
• Coordinated National Youth Week 2017 closing day and forum at the Esplanade Youth Plaza, mobilising hundreds of young people from the metro and region, which helped to also collate data about young people’s issues.
• Coordinated the Leeuwin Ocean Adventure scholarships.

Positive ageing
In regard to support for positive ageing, the City was responsible for:

• Coordination of the annual Seniors Week high tea and ball at Fremantle Town Hall.
• Support for volunteers at the One Stop Shop, including preparation for the move to new and temporary accommodation.
• Coordination of the Come and Try program.
• Support for local community groups to develop projects, such as the Garden Party Collective.
• Prototyping of new approaches for engagement with seniors and carers, such as the Memory Café to discuss issues around dementia and support available.
Sport and recreation
In the club development role, the City:
• Consulted regularly with sports clubs and provided training for committees and volunteers.
• Developed a community facilities future directions plan.
• Managed the successful Department of Sport and Recreation, KidSports grant program.
• Coordinated a range of activities for Bike Week, promoting the benefits of alternative transport to residents through fun activities.

Aboriginal engagement and programming
Roles undertaken by the City in Aboriginal engagement included:
• Support for One Day event and the Smoking Ceremony at the Round House.
• Coordination of the seasonal program at the Walyalup Aboriginal Cultural Centre, as well as at The Meeting Place.
• Research for the commencement of development of a RAP for Fremantle.
• Coordination of NAIDOC Week 2016 through a range of displays at the Walyalup Aboriginal Cultural Centre.

Buster the Fun Bus
Buster the Fun Bus:
• Delivered the on-going parenting program.
• Participated in various events to engage with young families.
• Prepared for the transition for the new Buster, modelled on the It’s all about play format.
As per previous years, the City continued to focus on work designed to give practical effect to regeneration of Fremantle.

During the year three local planning scheme amendments, for the purpose of increased opportunities for residential mixed use living along the South Street transit corridor route, were gazetted.

The City also completed the ‘Freo Alternative’ and started the Heart of Beaconsfield community engagement processes. These two projects asked the community what kind of development they want in their suburban areas prior to initiating a statutory planning process.

Other projects included policies for the purpose of achieving better built form and design, and completion of a scheme amendment to align the City’s planning scheme with the Planning and Development [Local Planning Schemes] Regulations 2015.

This front-end planning work is important as it sets the basis upon which development and growth is brought to the City. The directorate also began to implement projects during 2016-17 to deliver core strategies that will underpin the City’s transformation over the coming years.

The City continues to perform well in processing planning applications. The average time taken to determine an application for development approval was 46 days and 100% of subdivision application referrals were dealt with within 42 days.

The following table summarises the volume of statutory planning and building work dealt with during the year. This workload was consistent with previous years.

| Development applications determined by the City | 659 |
| Development applications determined by the Joint Development Assessment Panel | 11 |
| Applications for extensions of time of planning approvals | 9 |
| Applications for variations to previous planning approvals | 26 |
| Liquor licence Section 39 and Section 40 applications | 12 |
| Subdivision applications referred to the City for comment | 57 |
| Building permits issued by the City | 648 |

The development applications determined included the following major development proposals with a combined construction cost in excess of $130 million:

- 11 McCabe Street, North Fremantle – 7 Storey mixed use development – August 2016 - $30m.
- 52 Adelaide Street – 8 Storey mixed use development – December 2016 - $16m
- 10 William Street, 2 Newman Court and 20 Henderson Street – 5 storey commercial development – February 2017 - $85m.
Princess May Park Masterplan
Adopted in November 2015, the masterplan seeks to enhance the reserve as a modern equivalent of the ‘village green’. Detailed designs are to follow and construction staged over three years (budget permitting) to coincide with completion of the adjacent Point Street/Hilton Doubletree hotel development.

Esplanade Reserve masterplan
Adopted in December 2015, the masterplan provides a vision and framework for progressive upgrading of the Esplanade’s landscape and infrastructure. Upgrades to the public toilet block at the north end of the reserve and to the children’s playground were implemented in the first half of 2017.

Cantonment Hill landscaping
Receiving $2.2m funding from Lotterywest during the year, the project is well placed to be a top class destination, community park and Reserve.

Working closely with the South West Aboriginal Land and Sea Council, and Whudjuk Working Group, a statement of significance, interpretation plan and Whadjuk Nyoongar Cultural Heritage Management Plan were developed and approvals gained in April 2016.

Work on design and construction of a regional playground progressed during the year, with a target completion date of late September 2017.

Integrated transport strategy
A key piece of work completed in February 2017 looked at how the Port’s sale value could be enhanced by creating a waterfront gateway along the southern quays of the Port.

The City continues to advocate for a redevelopment of South Quay that would bring substantial benefit to both the City and the state.

The City continued to advocate for proper planning for freight transport and prior to the state parliamentary election in March 2017 questioned the then-proposed Perth Freight Link due to insufficient analysis of the community impacts.

Greening Fremantle strategy 2020 and urban forest plan
Approved in December 2015 following extensive community engagement, the City’s strategy now titled ‘Greening Fremantle’ sets out 19 actions over five years with the goal to manage and increase our tree canopy.

Key actions achieved in 2016-17 include thermal imaging to determine ‘hot spots’ to guide future planting priorities and identification of new public green spaces across the city. Design work on one of these new spaces, a pocket park in Hilton, was completed in April 2017.

A new alternative water supply assessment matrix was developed to apply to development to ensure green spaces stay green in a drying climate. The urban forest plan, which provides a comprehensive plan for the long term management and establishment of city trees, was finalised at the end of the 2016-17 financial year for formal adoption by council in July 2017.

One Planet Fremantle strategy
In October 2015 the City received international endorsement as a One Planet City and was the first Australian local government, and only the second in the world, to obtain this status.

The City produced an annual report at the end of 2016 on its progress with actions under the One Planet Fremantle Strategy.

Notable actions achieved during the year included achieving Waterwise status for the Fremantle Leisure Centre and development of an online system for sustainable and ethical procurement of goods and services purchased by the City.

Work commenced in March 2017 on preparation of a corporate energy plan to provide the City with a pathway to achieving its One Planet target of running all corporate operations on 100% renewable energy by 2025.
The Freo Alternative was launched in September 2016 and ran for three months.

The project sought to explore a range of alternative small housing types that could fill the gaps in the town planning rules while still retaining features the community value about their established neighbourhoods.

Heritage

The City continued to provide advice on working with and adapting heritage listed buildings to sustain their viable use.

In November 2016, the Minister for Heritage announced that Fremantle’s iconic West End precinct was to be included in the interim State Register of Heritage Places.

In May 2017, the monumental $3.1 million project to restore the exterior of the Fremantle Town Hall to its original condition - much as it looked 130 years ago in 1887 - was unveiled. Works included major structural repairs, removal of damaging non-original paint, a new slate roof with improved drainage and the refurbishment of the clock, which was taken apart to be cleaned and serviced.

Freo Alternative

The Freo Alternative was launched in September 2016 and ran for three months. This engagement project was an in-depth discussion with the community prior to a statutory planning process.

The project sought to explore a range of alternative small housing types that could fill the gaps in the town planning rules while still retaining features the community value about their established neighbourhoods. The project included surveys, a dialogue café, focus groups and a hands on ‘game of Freo life’.

From this process eight community established themes were formed. These themes underpin a proposed scheme amendment and local planning policy that will be going through a community consultation process in the 2017-18 year.

Heart of Beaconsfield

The City asked for the community’s help in creating an overall vision and masterplan for the area around the South Fremantle High School, TAFE, Davis Park and Lefroy Road quarry site.

Changes are beginning to happen in this area and other changes could take decades. The City and its project partners want to ensure that when things happen, they happen in a coordinated way.

The vision and masterplan can then be used to guide future development on particular sites such as the Davis Park precinct and the TAFE site and ensure the best possible outcomes in the decades to come. The project continues into the 2017-18 year.

Design policies

Design policies for development of large land parcels in the Strang Street/Clontarf Road and Burt Street areas were completed. The purpose of these policies is to ensure the coordinated design of subdivision and development to ensure better design outcomes.
The infrastructure directorate has had a busy year and has worked hard at refining its structure and capacity to help improve key service areas.

The directorate has delivered a range of works and services through capital works, projects and programs of maintenance; these are typically focused in the following areas:

- road reserves and drainage
- parks, streetscapes and natural areas
- waste collection and city cleansing
- buildings and facilities services
- asset management.

During 2016-17 the directorate delivered approximately $9.5 million of work as part of its infrastructure capital works program (partly delivered by $2.4 million of grant funding) and approximately $25.2 million of work as part of its infrastructure operational works program.
Service improvement initiatives

Parks operations reviewed their operational model and activities relating to their services and maintenance programs; they have developed and implemented a new ‘precinct’ model to deliver a more comprehensive and improved parks maintenance service – this is based on the geographic location and specific requirements of each site.

These changes have significantly improved service levels and assisted in addressing urgent maintenance requirements, not to mention improving the tidiness and overall aesthetics of our City’s parks.

The City’s cleansing team has continued to keep our city centre CBD tidy but has also been reviewed; this resulted in increased capacity and increased service levels. The improvements have enabled us to service a wider area of the city including the busy tourist hotspots and event areas seven days a week.

These activities have been a precursor for a range of future service improvements; these are planned for 2017-18 financial year.

Recycling centre improvements

The recycling centre remained busy and continued to receive a large range of materials from the community; this is an important service and is essential to the City’s commitment in reducing waste to landfill.

2016-17 saw the introduction of a new recycling service stream with a service for recycling paint.

The City has reviewed its facilities and service ranges in this area which included a number of customer surveys; feedback has highlighted the need for an improved recycling centre with additional capacity. This has formed the platform for plans for expansion during 2017-18 financial year.

Asset management program and business continuity planning

The City continues to complete audits and assessments across its asset stock; 2016-17 included fair value assessments.

The condition audit program covered assessments for all aspects of the City’s irrigation network. This information has been used to inform the irrigation asset replacement program.
Capital program

The Infrastructure Directorate typically delivers a number of capital projects within a financial year; 2016-17 saw the completion of a wide range of projects, they included:

Men's Shed initiative

The Men's Shed project was to construct a new building that accommodated the Men's Shed plant, equipment and functional training space. The City was successful in gaining a grant of $355 000 from Lotterywest and works were completed in October 2016. Total project budget for this initiative was $460 000.

Fremantle Boys School project

The internal development of this heritage building was completed with removal of asbestos from the roof and major structural elements repaired. The building has subsequently seen DADDA take over the lease which has provided fantastic utilisation for this state heritage listed building.

Old Fire Station (backpackers) project

This project was to replace and renew the awning at the rear of the Old Fire Station (backpackers) with a purpose to design a bespoke structure.

The State Heritage Office and City officers joined forces to implement a design that had minimal impact on the heritage structure while delivering adequate coverage and storm management for this valued heritage structure. The project was delivered for the budget of $200 000.

Booyeembara Park planting

A total of 25 000 local native plants were planted in Booyeembara Park to restore previously planted landscaped garden beds, 2000 were planted by the Booyeembara Friends Group.

Greening Fremantle Prison lower carpark

This project saw the planting of 13 Rottnest tea trees in the Fremantle Prison lower carpark to contribute to the City's target to increase green cover consistent with the Green Plan 2020.

Davis Park shade shelter

A new shade shelter was installed at Davis Park to enhance the use of the site and complement previous park upgrades. This was funded with grant monies made available through the state government's Stronger Communities Programme.
25 000 local native plants were planted in Booyeembara Park to restore previously planted landscaped garden beds, 2000 were planted by the Booyeembara Friends Group.

Replacement of Esplanade Park bore
The construction of a new artesian bore enabled the irrigation system to provide alternate pumping between the existing bore and the new bore.

The new bore will be integrated into proposed irrigation upgrades based on the master plan which is currently in the design phase. Once completed the irrigation system will be able to service the entire park in a more sustainable and water efficient way which is consistent with the City’s Water Conservation Strategy.

Cantonment Hill Signal Station
This project was to provide essential heritage maintenance to allow the utilisation of the signal station.

Once completed, Fremantle Sea Rescue relocated their main headquarters to operate out of this location. The activation also reduced the vandalism previously taking place and reactivated the top of Cantonment hill in conjunction with indigenous stakeholder engagement. The total project budget was $350 000.

Roundabout at Watkins Street and Wiluna Avenue
A roundabout in White Gum Valley, at the intersection of Watkins Street and Wiluna Avenue, was constructed to address a known accident blackspot area. This has resulted in a reduction of reported vehicular incidents at this location.

Hampton Road and Wray Avenue intersection
In line with the City’s Infrastructure Transport Strategy, which places pedestrians and cyclists as priority over vehicles, a reconfiguration of the intersection and a signal upgrade resulted in an improvement for pedestrian and cyclist access in this area.

Lefroy Road traffic calming project
Lefroy Road, between Badham Close and Central Avenue, was subject to a traffic calming upgrade. The measures adopted were a mix of median strip native tree planting (20 in total), new median islands and crossing points, as well as some minor lateral shifting of Lefroy Road.

This project has improved safety for pedestrians crossing Lefroy Road, including school children and encouraged vehicles to drive more cautiously through Beaconsfield.

Dick Lawrence Oval carpark
This project was to construct a new disabled bay facility and staff carpark, allowing doorstep access to the clubrooms where none was previously provided. The total budget for this project was $40 000 and it was well received by club members and patrons.

PCYC Remedial Compliance Works
The City delivered the project to provide a compliant structure in accordance to building codes. This enabled PCYC to continue providing essential services to the community from this facility, enabling more space activation and more user group’s utilisation.

The project budget for this remedial works was $200 000. The project was delivered in consultation with PCYC as a valued stakeholder.

Natural areas initiatives
The City supported community participation in caring for natural area reserves through community planting days. The City also hosted a Perth NRM coastal weeds identification workshop in North Fremantle attended by interested members of friends groups.

Support for the Perth NRM Coastcare program continued which supports various conservation volunteer groups and local schools to participate in coastal planting and dune restoration activities.

A bird-friendly garden workshop was held to provide information and generate awareness of the benefits of domestic and verge native gardens to local biodiversity.

The City continued to participate in the South West Group Natural Resource Management Group to deliver regionally focussed NRM projects such as accessing the Conservation Volunteers Australia Black Cockatoo green army project to revegetate degraded areas of Sir Frederick Samson Park and restore habitat that supports black cockatoo populations.
ABRIDGED FINANCIAL STATEMENTS
City of Fremantle
Statement of comprehensive income by nature or type
For the year ended 30th June 2017

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<tr>
<td>Materials and contracts</td>
<td>(25,575,367)</td>
<td>(26,275,618)</td>
<td>(26,385,205)</td>
</tr>
<tr>
<td>Utility charges</td>
<td>(2,319,815)</td>
<td>(2,318,765)</td>
<td>(2,248,639)</td>
</tr>
<tr>
<td>Depreciation on non-current assets</td>
<td>2(a)</td>
<td>(7,237,072)</td>
<td>(7,234,000)</td>
</tr>
<tr>
<td>Insurance expenses</td>
<td>(838,050)</td>
<td>(753,470)</td>
<td>(836,956)</td>
</tr>
<tr>
<td>Other expenditure</td>
<td>(2,978,773)</td>
<td>(3,073,869)</td>
<td>(1,857,235)</td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>(75,858,638)</strong></td>
<td><strong>(77,072,831)</strong></td>
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<tr>
<td>Finance costs</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest expenses</td>
<td>2(a)</td>
<td>(863,451)</td>
<td>(845,000)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>(1,907,230)</strong></td>
<td><strong>(2,816,122)</strong></td>
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<tr>
<td>Grants/Contributions for the development of assets</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Non-operating grants, subsidies and contributions</td>
<td>31</td>
<td>2,222,453</td>
<td>4,109,287</td>
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<tr>
<td></td>
<td></td>
<td><strong>2,222,453</strong></td>
<td><strong>4,109,287</strong></td>
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<tr>
<td>Profit/loss on disposal of assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Profit on asset disposals</td>
<td>22</td>
<td>4,910,224</td>
<td>8,520,000</td>
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<tr>
<td>(Loss) on asset disposals</td>
<td>22</td>
<td>(1,407,078)</td>
<td>(3,138,000)</td>
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<tr>
<td></td>
<td></td>
<td><strong>4,769,146</strong></td>
<td><strong>5,382,000</strong></td>
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<tr>
<td>Loss on revaluation of assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gain on revaluation of Investment property</td>
<td>7(b)</td>
<td>7,734,231</td>
<td>-</td>
</tr>
<tr>
<td>(Loss) on revaluation of furniture and fittings</td>
<td></td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>7,734,231</strong></td>
<td>-</td>
</tr>
<tr>
<td>Joint venture</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Share of joint venture’s net result</td>
<td>17</td>
<td>117,233</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>117,233</strong></td>
<td>-</td>
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<tr>
<td>Net result</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other comprehensive income</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Items that will not be reclassified subsequently to profit or loss</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Changes on revaluation of non-current assets</td>
<td>13</td>
<td>39,208,808</td>
<td>-</td>
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<tr>
<td>Total other comprehensive income</td>
<td></td>
<td><strong>39,208,808</strong></td>
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</tr>
<tr>
<td>Total comprehensive income</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| This statement is to be read in conjunction with the accompanying notes.
## City of Fremantle

### Statement of comprehensive income by program

For the year ended 30th June 2017

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Governance</td>
<td>304,367</td>
<td>66,050</td>
<td>242,464</td>
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<tr>
<td>General purpose funding</td>
<td>46,008,769</td>
<td>45,637,858</td>
<td>43,253,307</td>
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<tr>
<td>Law order public safety</td>
<td>2,013,167</td>
<td>2,407,500</td>
<td>2,481,876</td>
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<tr>
<td>Health</td>
<td>522,218</td>
<td>54,160</td>
<td>545,998</td>
</tr>
<tr>
<td>Education and welfare</td>
<td>1,512,464</td>
<td>1,536,900</td>
<td>1,523,642</td>
</tr>
<tr>
<td>Housing</td>
<td>-</td>
<td>-</td>
<td>672</td>
</tr>
<tr>
<td>Community amenities</td>
<td>1,952,239</td>
<td>2,148,600</td>
<td>1,772,947</td>
</tr>
<tr>
<td>Recreation and culture</td>
<td>8,560,877</td>
<td>7,954,781</td>
<td>7,338,856</td>
</tr>
<tr>
<td>Transport</td>
<td>10,960,304</td>
<td>11,328,000</td>
<td>11,123,909</td>
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<tr>
<td>Economic services</td>
<td>1,075,518</td>
<td>1,152,450</td>
<td>526,151</td>
</tr>
<tr>
<td>Other property and services</td>
<td>1,904,936</td>
<td>2,323,470</td>
<td>4,291,638</td>
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<tr>
<td>Sub total</td>
<td>74,814,859</td>
<td>75,101,709</td>
<td>73,101,460</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Governance</td>
<td>(5,738,567)</td>
<td>(5,993,568)</td>
<td>(5,646,223)</td>
</tr>
<tr>
<td>General purpose funding</td>
<td>(981,675)</td>
<td>(999,056)</td>
<td>(950,232)</td>
</tr>
<tr>
<td>Law order public safety</td>
<td>(4,361,437)</td>
<td>(4,583,785)</td>
<td>(4,541,086)</td>
</tr>
<tr>
<td>Health</td>
<td>(635,548)</td>
<td>(867,815)</td>
<td>(801,366)</td>
</tr>
<tr>
<td>Education and welfare</td>
<td>(4,495,887)</td>
<td>(4,275,572)</td>
<td>(4,113,402)</td>
</tr>
<tr>
<td>Housing</td>
<td>(54,729)</td>
<td>(49,373)</td>
<td>(33,582)</td>
</tr>
<tr>
<td>Community amenities</td>
<td>(11,775,872)</td>
<td>(12,093,782)</td>
<td>(11,799,875)</td>
</tr>
<tr>
<td>Recreation and culture</td>
<td>(22,162,759)</td>
<td>(21,801,162)</td>
<td>(20,897,949)</td>
</tr>
<tr>
<td>Transport</td>
<td>(15,389,435)</td>
<td>(15,889,162)</td>
<td>(15,128,290)</td>
</tr>
<tr>
<td>Economic services</td>
<td>(3,220,018)</td>
<td>(3,133,090)</td>
<td>(2,936,399)</td>
</tr>
<tr>
<td>Other property and services</td>
<td>(7,042,711)</td>
<td>(7,386,466)</td>
<td>(7,520,696)</td>
</tr>
<tr>
<td>Sub total</td>
<td>(75,858,638)</td>
<td>(77,072,831)</td>
<td>(74,369,100)</td>
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</table>

**Finance costs**

<table>
<thead>
<tr>
<th></th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>Education and welfare</td>
<td>(947)</td>
<td>(11,576)</td>
<td>(11,052)</td>
</tr>
<tr>
<td>Recreation and culture</td>
<td>(85,809)</td>
<td>(17,098)</td>
<td>(16,324)</td>
</tr>
<tr>
<td>Transport</td>
<td>(450,882)</td>
<td>(786,388)</td>
<td>(721,234)</td>
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<tr>
<td>Economic services</td>
<td>(29,890)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Other property and services</td>
<td>(295,923)</td>
<td>(29,938)</td>
<td>(28,583)</td>
</tr>
<tr>
<td>Sub total</td>
<td>(863,451)</td>
<td>(845,000)</td>
<td>(777,193)</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th></th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>Sub total</td>
<td>(1,907,230)</td>
<td>(2,816,122)</td>
<td>(2,044,833)</td>
</tr>
</tbody>
</table>
City of Fremantle
Statement of comprehensive income by program
For the year ended 30th June 2017

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual $</th>
<th>2017 Budget $</th>
<th>2016 Actual $</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2 222 453</td>
<td>4 109 287</td>
<td>2 256 021</td>
</tr>
<tr>
<td>Grants/Contributions for the development of assets</td>
<td>2 222 453</td>
<td>4 109 287</td>
<td>2 256 021</td>
</tr>
<tr>
<td>Non-operating grants, subsidies and contributions</td>
<td>31</td>
<td>2 222 453</td>
<td>4 109 287</td>
</tr>
<tr>
<td>Profit/Loss on disposal of assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Profit on asset disposals</td>
<td>22</td>
<td>4 910 224</td>
<td>8 520 000</td>
</tr>
<tr>
<td>(Loss) on asset disposals</td>
<td>22</td>
<td>(1 407 088)</td>
<td>(3 138 000)</td>
</tr>
<tr>
<td>Gain/(Loss) on revaluation of assets</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Gain on revaluation of investment property</td>
<td>7(b)</td>
<td>7 734 231</td>
<td>-</td>
</tr>
<tr>
<td>(Loss) on revaluation of furniture and fittings</td>
<td></td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Joint venture</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Share of joint venture’s net result</td>
<td>17</td>
<td>117 233</td>
<td>-</td>
</tr>
<tr>
<td>Net result</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Items that will not be reclassified subsequently to profit or loss</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Changes on revaluation of non-current assets</td>
<td>13</td>
<td>39 208 808</td>
<td>-</td>
</tr>
<tr>
<td>Total other comprehensive income</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total comprehensive income</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

This statement is to be read in conjunction with the accompanying notes.
# City of Fremantle

## Statement of financial position

As at 30th June 2017

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 $</th>
<th>2016 $</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>3</td>
<td>55,482,341</td>
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<tr>
<td>Trade and other receivables</td>
<td>5</td>
<td>1,924,373</td>
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<tr>
<td>Inventories</td>
<td>4</td>
<td>156,505</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td></td>
<td>57,563,219</td>
</tr>
<tr>
<td><strong>Non-current assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other receivables</td>
<td>5</td>
<td>487,515</td>
</tr>
<tr>
<td>Investment accounted for using equity method</td>
<td>17</td>
<td>1,875,110</td>
</tr>
<tr>
<td>Property, plant and equipment</td>
<td>6</td>
<td>253,809,965</td>
</tr>
<tr>
<td>Investment property</td>
<td>7</td>
<td>38,903,883</td>
</tr>
<tr>
<td>Infrastructure</td>
<td>8</td>
<td>225,811,921</td>
</tr>
<tr>
<td><strong>Total non-current assets</strong></td>
<td></td>
<td>520,888,394</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td></td>
<td>578,451,613</td>
</tr>
<tr>
<td><strong>Current liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trade and other payables</td>
<td>9</td>
<td>6,201,107</td>
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<tr>
<td>Current portion of long term borrowings</td>
<td>10</td>
<td>1,675,570</td>
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<tr>
<td>Provisions</td>
<td>11</td>
<td>5,947,717</td>
</tr>
<tr>
<td><strong>Total current liabilities</strong></td>
<td></td>
<td>13,824,394</td>
</tr>
<tr>
<td><strong>Non-current liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Long term borrowings</td>
<td>10</td>
<td>17,632,230</td>
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<tr>
<td>Provisions</td>
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<td>896,815</td>
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<td><strong>Total non-current liabilities</strong></td>
<td></td>
<td>18,529,045</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td></td>
<td>32,353,439</td>
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<tr>
<td><strong>Net assets</strong></td>
<td></td>
<td>546,098,174</td>
</tr>
<tr>
<td><strong>Equity</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Retained surplus</td>
<td>13</td>
<td>368,046,586</td>
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<tr>
<td>Reserves - cash backed</td>
<td>12</td>
<td>43,541,283</td>
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<tr>
<td>Revaluation surplus</td>
<td>13</td>
<td>368,046,586</td>
</tr>
<tr>
<td><strong>Total equity</strong></td>
<td></td>
<td>546,098,174</td>
</tr>
</tbody>
</table>

This statement is to be read in conjunction with the accompanying notes.
## City of Fremantle
### Statement of changes in equity
For the year ended 30th June 2017

<table>
<thead>
<tr>
<th>NOTE</th>
<th>Retained Surplus $</th>
<th>Cash Backed $</th>
<th>Revaluation Surplus $</th>
<th>Total Equity $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance as at 1 July 2015</td>
<td>141 346 341</td>
<td>25 834 023</td>
<td>328 613 738</td>
<td>495 794 102</td>
</tr>
<tr>
<td><strong>Comprehensive income</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net result</strong></td>
<td>(2 064 979)</td>
<td>-</td>
<td>-</td>
<td>(2 064 979)</td>
</tr>
<tr>
<td>Changes on revaluation of assets</td>
<td>13</td>
<td>-</td>
<td>-</td>
<td>224 040</td>
</tr>
<tr>
<td><strong>Total comprehensive income</strong></td>
<td>(2 064 979)</td>
<td>-</td>
<td>224 040</td>
<td>(1 840 939)</td>
</tr>
<tr>
<td>Transfers from/to reserves</td>
<td>1 396 534</td>
<td>(1 396 534)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Balance as at 30 June 2016</td>
<td>140 677 896</td>
<td>24 437 489</td>
<td>328 837 778</td>
<td>493 953 163</td>
</tr>
<tr>
<td><strong>Comprehensive income</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net result</strong></td>
<td>12 936 203</td>
<td>-</td>
<td>-</td>
<td>12 936 203</td>
</tr>
<tr>
<td>Changes on revaluation of assets</td>
<td>13</td>
<td>-</td>
<td>-</td>
<td>39 208 808</td>
</tr>
<tr>
<td><strong>Total comprehensive income</strong></td>
<td>12 936 203</td>
<td>-</td>
<td>39 208 808</td>
<td>52 145 011</td>
</tr>
<tr>
<td>Transfers from/to reserves</td>
<td>(19 103 794)</td>
<td>19 103 794</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Balance as at 30 June 2017</td>
<td>134 510 305</td>
<td>43 541 283</td>
<td>368 046 586</td>
<td>546 098 174</td>
</tr>
</tbody>
</table>

*This statement is to be read in conjunction with the accompanying notes.*
# Statement of cashflows

For the year ended 30th June 2017

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual $</th>
<th>2017 Budget $</th>
<th>2016 Actual $</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CASH FLOWS FROM OPERATING ACTIVITIES</strong></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Receipts</td>
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<td></td>
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</tr>
<tr>
<td>Rates</td>
<td>42 722 179</td>
<td>42 486 764</td>
<td>40 512 306</td>
</tr>
<tr>
<td>Operating grants subsidies and contributions</td>
<td>4 853 195</td>
<td>5 015 250</td>
<td>5 248 386</td>
</tr>
<tr>
<td>Fees and charges</td>
<td>24 223 150</td>
<td>25 525 100</td>
<td>25 149 631</td>
</tr>
<tr>
<td>Interest earnings</td>
<td>1 604 571</td>
<td>1 834 045</td>
<td>1 820 214</td>
</tr>
<tr>
<td>Goods and services tax</td>
<td>3 973 300</td>
<td>-</td>
<td>3 504 936</td>
</tr>
<tr>
<td>Other revenue</td>
<td>1 576 467</td>
<td>735 950</td>
<td>254 997</td>
</tr>
<tr>
<td><strong>Payments</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee costs</td>
<td>(37 021 742)</td>
<td>(37 384 145)</td>
<td>(36 983 332)</td>
</tr>
<tr>
<td>Materials and contracts</td>
<td>(28 893 098)</td>
<td>(26 290 138)</td>
<td>(27 579 079)</td>
</tr>
<tr>
<td>Utility charges</td>
<td>(2 319 815)</td>
<td>(2 318 765)</td>
<td>(2 248 639)</td>
</tr>
<tr>
<td>Interest expenses</td>
<td>(811 179)</td>
<td>(685 000)</td>
<td>(726 608)</td>
</tr>
<tr>
<td>Insurance expenses</td>
<td>(838 050)</td>
<td>(753 470)</td>
<td>(836 956)</td>
</tr>
<tr>
<td>Goods and services tax</td>
<td>(3 292 456)</td>
<td>-</td>
<td>(3 488 810)</td>
</tr>
<tr>
<td>Other expenditure</td>
<td>(2 978 773)</td>
<td>(3 233 869)</td>
<td>(1 857 235)</td>
</tr>
<tr>
<td><strong>Net cash provided by (used in) operating activities</strong></td>
<td>2 797 749</td>
<td>4 931 722</td>
<td>2 769 811</td>
</tr>
<tr>
<td><strong>CASH FLOWS FROM INVESTING ACTIVITIES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payments for purchase of property plant &amp; equipment</td>
<td>(7 775 388)</td>
<td>(18 709 739)</td>
<td>(5 678 499)</td>
</tr>
<tr>
<td>Payments for purchase of investment property</td>
<td>(128 691)</td>
<td>-</td>
<td>(525 972)</td>
</tr>
<tr>
<td>Payments for construction of infrastructure</td>
<td>(3 355 335)</td>
<td>-</td>
<td>(5 175 845)</td>
</tr>
<tr>
<td>Non-operating grants subsidies and contributions</td>
<td>2 222 453</td>
<td>4 109 287</td>
<td>2 256 021</td>
</tr>
<tr>
<td>Proceeds from sale of fixed assets</td>
<td>23 048 771</td>
<td>31 852 000</td>
<td>733 776</td>
</tr>
<tr>
<td><strong>Net cash provided by (used in) investment activities</strong></td>
<td>14 011 810</td>
<td>17 251 548</td>
<td>(8 390 519)</td>
</tr>
<tr>
<td><strong>CASH FLOWS FROM FINANCING ACTIVITIES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Repayment of debentures</td>
<td>(1 571 238)</td>
<td>(1 571 238)</td>
<td>(2 182 381)</td>
</tr>
<tr>
<td>Proceeds from self supporting loans</td>
<td>54 168</td>
<td>54 168</td>
<td>211 334</td>
</tr>
<tr>
<td>Proceeds from new debentures</td>
<td>1 564 500</td>
<td>4 795 500</td>
<td>1 209 000</td>
</tr>
<tr>
<td><strong>Net cash provided by (used in) financing activities</strong></td>
<td>47 430</td>
<td>3 278 430</td>
<td>(762 047)</td>
</tr>
<tr>
<td><strong>Net increase (decrease) in cash held</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash at beginning of year</td>
<td>16 856 989</td>
<td>25 461 700</td>
<td>(6 382 755)</td>
</tr>
<tr>
<td>Cash at end of year</td>
<td>38 625 352</td>
<td>37 252 313</td>
<td>45 008 107</td>
</tr>
<tr>
<td><strong>Cash and cash equivalents at the end of the year</strong></td>
<td>55 482 341</td>
<td>62 714 013</td>
<td>38 625 352</td>
</tr>
</tbody>
</table>

*This statement is to be read in conjunction with the accompanying notes.*
# City of Fremantle
## Rate setting statement
For the year ended 30th June 2017

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Net current assets at start of financial year - surplus/(deficit)</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>1 663,830</td>
<td>2 135,104</td>
<td>4 344,010</td>
</tr>
<tr>
<td></td>
<td>1 663,830</td>
<td>2 135,104</td>
<td>4 344,010</td>
</tr>
</tbody>
</table>

**Revenue from operating activities (excluding rates)**

<table>
<thead>
<tr>
<th>Description</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rates - specified area</td>
<td>140,756</td>
<td>138,951</td>
<td>137,877</td>
</tr>
<tr>
<td>Operating grants, subsidies and contributions</td>
<td>4,764,625</td>
<td>5,015,250</td>
<td>5,097,555</td>
</tr>
<tr>
<td>Fees and charges</td>
<td>24,223,150</td>
<td>25,525,100</td>
<td>25,149,631</td>
</tr>
<tr>
<td>Interest earnings</td>
<td>1,604,571</td>
<td>1,834,045</td>
<td>1,820,214</td>
</tr>
<tr>
<td>Profit on sale of assets</td>
<td>4,910,224</td>
<td>8,520,000</td>
<td>17,129</td>
</tr>
<tr>
<td>Other revenue</td>
<td>9,427,930</td>
<td>240,550</td>
<td>254,997</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>45,071,256</td>
<td>41,273,896</td>
<td>32,477,403</td>
</tr>
</tbody>
</table>

**Expenditure from operating activities**

<table>
<thead>
<tr>
<th>Description</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee costs</td>
<td>(36,909,561)</td>
<td>(37,417,109)</td>
<td>(35,862,907)</td>
</tr>
<tr>
<td>Materials and contracts</td>
<td>(25,575,367)</td>
<td>(26,275,618)</td>
<td>(26,385,205)</td>
</tr>
<tr>
<td>Depreciation on non current assets</td>
<td>(7,237,072)</td>
<td>(7,234,000)</td>
<td>(7,178,158)</td>
</tr>
<tr>
<td>Interest expenses</td>
<td>(863,451)</td>
<td>(845,000)</td>
<td>(777,193)</td>
</tr>
<tr>
<td>Utility charges (gas, electricity, water)</td>
<td>(2,319,815)</td>
<td>(2,318,765)</td>
<td>(2,248,639)</td>
</tr>
<tr>
<td>Loss on sale of assets</td>
<td>(140,708)</td>
<td>(3,138,000)</td>
<td>(538,304)</td>
</tr>
<tr>
<td>Insurance expenses</td>
<td>(838,050)</td>
<td>(753,470)</td>
<td>(836,956)</td>
</tr>
<tr>
<td>Other expenditure</td>
<td>(2,978,773)</td>
<td>(3,073,869)</td>
<td>(3,612,227)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>(76,862,797)</td>
<td>(81,055,831)</td>
<td>(77,439,589)</td>
</tr>
</tbody>
</table>

**Operating activities excluded from budget**

<table>
<thead>
<tr>
<th>Description</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Profit) on asset disposals</td>
<td>22</td>
<td>(4,910,224)</td>
<td>(8,520,000)</td>
</tr>
<tr>
<td>Loss on disposal of assets</td>
<td>22</td>
<td>140,708</td>
<td>3,138,000</td>
</tr>
<tr>
<td>Movement in deferred pensioner rates (non-current)</td>
<td></td>
<td>(42,228)</td>
<td>-</td>
</tr>
<tr>
<td>Movement in employee benefit provisions (non-current)</td>
<td></td>
<td>(20,814)</td>
<td>-</td>
</tr>
<tr>
<td>Depreciation on assets</td>
<td>2(a)</td>
<td>7,237,072</td>
<td>7,234,000</td>
</tr>
<tr>
<td>Amortisation</td>
<td></td>
<td>(12,964)</td>
<td>-</td>
</tr>
<tr>
<td>Impairment of assets</td>
<td></td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Fair value adjustment - investment property</td>
<td></td>
<td>(7,734,231)</td>
<td>-</td>
</tr>
<tr>
<td>Joint venture - change on equity</td>
<td>17</td>
<td>(117,233)</td>
<td>-</td>
</tr>
<tr>
<td><strong>Amount attributable to operating activities</strong></td>
<td></td>
<td>(35,587,625)</td>
<td>(35,794,831)</td>
</tr>
</tbody>
</table>

**INVESTING ACTIVITIES**

**Capital revenue**

<table>
<thead>
<tr>
<th>Description</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-operating grants, subsidies and contributions</td>
<td>31</td>
<td>2,222,453</td>
<td>4,109,287</td>
</tr>
<tr>
<td>Proceeds from disposal of assets</td>
<td>22</td>
<td>23,048,771</td>
<td>31,852,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>25,271,224</td>
<td>35,961,287</td>
<td>2,989,797</td>
</tr>
</tbody>
</table>

**Capital expense**

<table>
<thead>
<tr>
<th>Description</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase community land and buildings</td>
<td>6 (b)</td>
<td>(5,180,173)</td>
<td>(8,714,000)</td>
</tr>
<tr>
<td>Purchase investment property</td>
<td>7 (b)</td>
<td>(128,691)</td>
<td>(270,000)</td>
</tr>
<tr>
<td>Purchase infrastructure assets - all</td>
<td>8 (b)</td>
<td>(3,355,335)</td>
<td>(6,006,282)</td>
</tr>
<tr>
<td>Purchase equipments</td>
<td>6 (b)</td>
<td>(2,275,964)</td>
<td>(3,293,457)</td>
</tr>
<tr>
<td>Purchase furniture and fittings</td>
<td>6 (b)</td>
<td>(319,252)</td>
<td>(426,000)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>(11,259,415)</td>
<td>(18,709,739)</td>
<td>(11,380,316)</td>
</tr>
</tbody>
</table>

**Amount attributable to investing activities**

<table>
<thead>
<tr>
<th>Description</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>14,011,809</td>
<td>17,251,548</td>
<td>8,390,519</td>
</tr>
</tbody>
</table>
## FINANCING ACTIVITIES

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>Repayment of borrowings 23</td>
<td>(1 571 238)</td>
<td>(1 571 238)</td>
<td>(2 182 381)</td>
</tr>
<tr>
<td>Proceeds from new borrowings 23</td>
<td>1 564 500</td>
<td>4 795 500</td>
<td>1 209 000</td>
</tr>
<tr>
<td>Proceeds from self supporting loans 5</td>
<td>54 169</td>
<td>54 168</td>
<td>211 333</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>47 431</strong></td>
<td><strong>3 278 430</strong></td>
<td><strong>(762 048)</strong></td>
</tr>
</tbody>
</table>

### Reserve transfers

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>Transfer to reserves (restricted assets) - capital 12</td>
<td>(968 495)</td>
<td>(1 140 760)</td>
<td>-</td>
</tr>
<tr>
<td>Transfer to reserves (Restricted assets) - operating 12</td>
<td>(23 059 135)</td>
<td>(32 430 000)</td>
<td>(1 591 185)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>(24 027 630)</strong></td>
<td><strong>(33 570 760)</strong></td>
<td><strong>(1 591 185)</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>Transfer from reserves (restricted assets) - capital 12</td>
<td>4 373 800</td>
<td>6 163 800</td>
<td>-</td>
</tr>
<tr>
<td>Transfer from reserves (restricted assets) - operating 12</td>
<td>550 036</td>
<td>324 000</td>
<td>2 987 719</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>4 923 836</strong></td>
<td><strong>6 487 800</strong></td>
<td><strong>2 987 719</strong></td>
</tr>
</tbody>
</table>

### Amount attributable to financing activities

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>(19 056 363)</strong></td>
<td><strong>(23 804 530)</strong></td>
<td><strong>634 486</strong></td>
</tr>
</tbody>
</table>

### Budgeted deficiency before general rates

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>(40 632 179)</strong></td>
<td><strong>(42 347 813)</strong></td>
<td><strong>(38 977 356)</strong></td>
</tr>
</tbody>
</table>

### Estimated amount to be raised from general rates

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>42 505 291</strong></td>
<td><strong>42 347 813</strong></td>
<td><strong>40 641 186</strong></td>
</tr>
</tbody>
</table>

### Net current assets at end of financial year - surplus/(deficit)

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1 873 112</strong></td>
<td>-</td>
<td><strong>1 663 830</strong></td>
</tr>
</tbody>
</table>

### Net current assets at start of financial year - surplus/(deficit)

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1 663 830</strong></td>
<td><strong>2 135 104</strong></td>
<td><strong>4 344 010</strong></td>
</tr>
</tbody>
</table>

### Revenue from operating activities (excluding rates)

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>Office of the Chief Executive</td>
<td>3 000</td>
<td>-</td>
<td>5 080</td>
</tr>
<tr>
<td>City Business Directorate</td>
<td>36 208 465</td>
<td>27 774 995</td>
<td>21 513 202</td>
</tr>
<tr>
<td>Community Development Directorate</td>
<td>8 453 871</td>
<td>7 850 350</td>
<td>8 620 666</td>
</tr>
<tr>
<td>Strategic Planning and Projects Directorate</td>
<td>812 260</td>
<td>937 200</td>
<td>971 398</td>
</tr>
<tr>
<td>Infrastructure and Projects Directorate</td>
<td>1 934 127</td>
<td>1 561 351</td>
<td>1 306 195</td>
</tr>
<tr>
<td>People and Culture Directorate</td>
<td>9 533</td>
<td>12 000</td>
<td>60 862</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>47 421 256</strong></td>
<td><strong>38 135 896</strong></td>
<td><strong>32 477 403</strong></td>
</tr>
</tbody>
</table>

### Expenditure from operating activities

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>Office of the Mayor and Councillors</td>
<td>(765 678)</td>
<td>(965 975)</td>
<td>(796 122)</td>
</tr>
<tr>
<td>Office of the Chief Executive</td>
<td>(804 961)</td>
<td>(689 369)</td>
<td>(1 024 534)</td>
</tr>
<tr>
<td>City Business Directorate</td>
<td>(29 111 074)</td>
<td>(27 197 598)</td>
<td>(27 003 208)</td>
</tr>
<tr>
<td>Community Development Directorate</td>
<td>(17 995 189)</td>
<td>(17 525 294)</td>
<td>(16 174 652)</td>
</tr>
<tr>
<td>Strategic Planning and Projects Directorate</td>
<td>(4 048 422)</td>
<td>(4 436 550)</td>
<td>(4 308 671)</td>
</tr>
<tr>
<td>Infrastructure and Projects Directorate</td>
<td>(25 142 422)</td>
<td>(25 587 765)</td>
<td>(25 602 880)</td>
</tr>
<tr>
<td>People and Culture Directorate</td>
<td>(1 345 051)</td>
<td>(1 515 280)</td>
<td>(2 529 522)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>(79 212 797)</strong></td>
<td><strong>(77 917 831)</strong></td>
<td><strong>(77 439 589)</strong></td>
</tr>
</tbody>
</table>

### Operating activities excluded from budget

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual</th>
<th>2017 Budget</th>
<th>2016 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>(Profit) on asset disposals 22</td>
<td>(4 910 224)</td>
<td>(8 520 000)</td>
<td>(17 129)</td>
</tr>
<tr>
<td>Loss on disposal of assets 22</td>
<td>140 708</td>
<td>3 138 000</td>
<td>538 304</td>
</tr>
<tr>
<td>Movement in deferred pensioner rates (non-current) 22</td>
<td>42 228</td>
<td>-</td>
<td>(71 835)</td>
</tr>
<tr>
<td>Movement in employee benefit provisions (non-current) 22</td>
<td>(20 814)</td>
<td>-</td>
<td>27 327</td>
</tr>
<tr>
<td>Depreciation on assets 2(a)</td>
<td>7 237 072</td>
<td>7 234 000</td>
<td>7 178 158</td>
</tr>
<tr>
<td>Amortisation</td>
<td>(12 964)</td>
<td>-</td>
<td>(12 964)</td>
</tr>
<tr>
<td>Impairment of assets</td>
<td>-</td>
<td>-</td>
<td>1 067 464</td>
</tr>
<tr>
<td>Fair value adjustment - investment property</td>
<td>(7 734 231)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Joint venture - change on equity 17</td>
<td>(117 233)</td>
<td>-</td>
<td>687 528</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>(35 587 625)</strong></td>
<td><strong>(35 794 831)</strong></td>
<td><strong>(31 221 323)</strong></td>
</tr>
</tbody>
</table>
## INVESTING ACTIVITIES

### Capital revenue

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual $</th>
<th>2017 Budget $</th>
<th>2016 Actual $</th>
</tr>
</thead>
<tbody>
<tr>
<td>31</td>
<td>2,222,453</td>
<td>4,109,287</td>
<td>2,256,021</td>
</tr>
<tr>
<td>22</td>
<td>23,048,771</td>
<td>31,852,000</td>
<td>7,337,776</td>
</tr>
<tr>
<td></td>
<td>25,271,224</td>
<td>35,961,287</td>
<td>2,989,797</td>
</tr>
</tbody>
</table>

### Capital expense

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual $</th>
<th>2017 Budget $</th>
<th>2016 Actual $</th>
</tr>
</thead>
<tbody>
<tr>
<td>6 (b)</td>
<td>(5,180,173)</td>
<td>(8,714,000)</td>
<td>(4,206,798)</td>
</tr>
<tr>
<td>7 (b)</td>
<td>(128,691)</td>
<td>(270,000)</td>
<td>(525,972)</td>
</tr>
<tr>
<td>8 (b)</td>
<td>(3,355,335)</td>
<td>(6,006,282)</td>
<td>(5,175,845)</td>
</tr>
<tr>
<td>6 (b)</td>
<td>(2,275,964)</td>
<td>(3,293,457)</td>
<td>(1,083,011)</td>
</tr>
<tr>
<td>6 (b)</td>
<td>(319,252)</td>
<td>(426,000)</td>
<td>(388,690)</td>
</tr>
<tr>
<td></td>
<td>(11,259,415)</td>
<td>(18,709,739)</td>
<td>(11,380,316)</td>
</tr>
</tbody>
</table>

### Amount attributable to investing activities

<table>
<thead>
<tr>
<th></th>
<th>2017 Actual $</th>
<th>2017 Budget $</th>
<th>2016 Actual $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Repayment of borrowings</td>
<td>(1,571,238)</td>
<td>(1,571,238)</td>
<td>(2,182,381)</td>
</tr>
<tr>
<td>Proceeds from new borrowings</td>
<td>1,564,500</td>
<td>4,795,500</td>
<td>1,209,000</td>
</tr>
<tr>
<td>Proceeds from self supporting loans</td>
<td>54,169</td>
<td>54,168</td>
<td>211,333</td>
</tr>
<tr>
<td></td>
<td>47,431</td>
<td>3,278,430</td>
<td>(762,048)</td>
</tr>
</tbody>
</table>

### Reserve transfers

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2017 Actual $</th>
<th>2017 Budget $</th>
<th>2016 Actual $</th>
</tr>
</thead>
<tbody>
<tr>
<td>12</td>
<td>(968,495)</td>
<td>(1,140,760)</td>
<td>-</td>
</tr>
<tr>
<td>12</td>
<td>(23,059,135)</td>
<td>(32,430,000)</td>
<td>(1,591,185)</td>
</tr>
<tr>
<td></td>
<td>(24,027,630)</td>
<td>(33,570,760)</td>
<td>(1,591,185)</td>
</tr>
</tbody>
</table>

### Amount attributable to financing activities

<table>
<thead>
<tr>
<th></th>
<th>2017 Actual $</th>
<th>2017 Budget $</th>
<th>2016 Actual $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transfer from reserves (restricted assets) - capital</td>
<td>4,373,800</td>
<td>6,163,800</td>
<td>-</td>
</tr>
<tr>
<td>Transfer from reserves (restricted assets) - operating</td>
<td>550,036</td>
<td>324,000</td>
<td>2,987,719</td>
</tr>
<tr>
<td></td>
<td>4,923,836</td>
<td>6,487,800</td>
<td>2,987,719</td>
</tr>
</tbody>
</table>

### Budgeted deficiency before general rates

<table>
<thead>
<tr>
<th></th>
<th>2017 Actual $</th>
<th>2017 Budget $</th>
<th>2016 Actual $</th>
</tr>
</thead>
<tbody>
<tr>
<td>(19,103,794)</td>
<td>(27,082,960)</td>
<td>1,396,534</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(40,632,179)</td>
<td>(42,347,813)</td>
<td>(38,977,356)</td>
</tr>
<tr>
<td>Estimated amount to be raised from general rates</td>
<td>42,505,291</td>
<td>42,347,813</td>
<td>40,641,186</td>
</tr>
<tr>
<td>Net current assets at end of financial year - surplus/(deficit)</td>
<td>1,873,112</td>
<td>-</td>
<td>1,663,830</td>
</tr>
</tbody>
</table>

This statement is to be read in conjunction with the accompanying notes.
INDEPENDENT AUDITOR’S REPORT
TO THE ELECTORS OF THE CITY OF FREMANTLE

Opinion on the Audit of the Financial Report

We have audited the accompanying financial report of the City of Fremantle (the City), which comprises the statement of financial position as at 30 June 2017, statement of comprehensive income by nature or type, statement of comprehensive income by program, statement of changes in equity, statement of cash flows and the rate setting statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the statement by Chief Executive Officer.

In our opinion, the financial report of the City of Fremantle is in accordance with the Local Government Act 1995 (as amended) and the Local Government (Financial Management) Regulations 1996 (as amended), including:

a) giving a true and fair view of the City’s financial position as at 30 June 2017 and of its financial performance and its cash flows for the year ended on that date; and

b) complying with Australian Accounting Standards (including Australian Accounting Interpretations).

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Report section of our report. We are independent of the City in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board’s APES 110 Code of Ethics for Professional Accountants (the “Code”) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Report on Other Legal and Regulatory Requirements

During the course of the audit we became aware of the following instance where the City did not comply with the Local Government (Financial Management) Regulations 1996 (as amended):

Annual Financial report

The annual financial report for the year ended 30 June 2016 was not submitted to the Department of Local Government within 30 days of receiving the auditor’s report as required by Local Government (Financial Management) Regulation 51(2).

In accordance with the Local Government (Audit) Regulations 1996, we also report that:

a) There are no matters that in our opinion indicate significant adverse trends in the financial position or the financial management practices of the City.

b) Except as detailed above, no matters indicating non-compliance with Part 6 of the Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1996 (as amended) or applicable financial controls of any other written law were noted during the course of our audit.

c) In relation to the Supplementary Ratio Information presented at page 81 of this report, we have reviewed the calculations as presented and nothing has come to our attention to suggest it is not supported by:

i. verifiable information; and

ii. reasonable assumptions.

d) All necessary information and explanations were obtained by us.

e) All audit procedures were satisfactorily completed in conducting our audit.
INDEPENDENT AUDITOR'S REPORT
TO THE ELECTORS OF THE CITY OF FREMANTLE (CONTINUED)

Other Information

Management is responsible for the other information. The other information comprises the information included in the City's annual report for the year ended 30 June 2017 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

Responsibilities of Management and Council for the Financial Report

Management is responsible for the preparation of this financial report that gives a true and fair view in accordance with Australian Accounting Standards, the Local Government Act 1995 (as amended) and the Local Government (Financial Management) Regulations 1996 (as amended) and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

The Council is responsible for overseeing the City's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/auditors_files/ar3.pdf. This description forms part of our auditor's report.

MOORE STEPHENS
CHARTERED ACCOUNTANTS

WEN-SHIEH CHAI
PARTNER

Date: 27th November 2017
Perth, WA