



Meeting attachments

Ordinary Meeting of Council

Wednesday 27 March 2024 6pm



Table of Contents

C2403-15 BATHERS BEACH – PROTECTED SWIMMING AREA

Attachment 1 – Bather’s Beach Shark Barrier Engagement Report.....	3
Attachment 2 – Shark Bite Mitigation and Safe Swimming Areas Investigation: Final Report	20

C2403-16 PROPOSALS FOR THE CONSTRUCTION OF SOUTH BEACH CHANGE FACILITY AT 7 OCEAN DRIVE, SOUTH BEACH

Attachment 1 – Schematic Design Report for the South Beach.	35
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C2403-17 ENDORSEMENT OF DRAFT STRATEGIC COMMUNITY PLAN 2024 - 2034

Attachment 1 – <i>Let’s Talk Freo</i> Engagement Report	38
Attachment 2 – Draft Strategic Community Plan 2024 – 2034	134

ARMC2403-01 ADOPTION OF THE 2023 COMPLIANCE AUDIT RETURN

Attachment 1 – Quantum Assurance Report and Appendix	163
Attachment 2 – 2023 Compliance Audit Return - Draft..	187

ARMC2403-02 PURCHASING POLICY EXEMPTIONS DECEMBER 2023 TO FEBRUARY 2024

Attachment 1 – Purchasing Policy Exemption Detail – December 2023 to February 2024	199
--	-----

C2403-19 SCHEDULE OF PAYMENTS – FEBRUARY 2024

Attachment 1 – Schedule of Payments and Listings.....	202
Attachment 2 – Purchase Card Transactions.....	203

C2403-20 STATEMENT OF INVESTMENTS – FEBRUARY 2024

Attachment 1 – Statement of Investments – February 2024..	204
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C2403-21 MONTHLY FINANCIAL REPORT - FEBRUARY 2024

Attachment 1 – Monthly Financial Report – February 2024	206
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C2403-15 BATHERS BEACH – PROTECTED SWIMMING AREA

Attachment 1 – Bather’s Beach Shark Barrier Engagement Report



Bather's Beach Shark Barrier Engagement Report February 2024

Acknowledgement of Country

The City of Fremantle acknowledges the Whadjuk people as the Traditional Owners of the greater Fremantle/Walyalup area and we recognise that their cultural and heritage beliefs are still important today.

Contents

INTRODUCTION	3
HOW WE ENGAGED	5
WHO WE REACHED	6
Location Demographics	6
WHAT WE HEARD.....	7
Public Submission Types	7
Do you currently swim within the City of Fremantle?	8
Can a Shark Barrier Encourage Swimming in Fremantle?	9
Do you support Bathers Beach as the proposed location?	10
YES Respondents – I support Bathers Beach	11
YES Respondents – Potential Benefits of Bathers Beach	11
YES Respondents – Potential Challenges of Bathers Beach	12
NO Respondents – I do not support Bathers Beach.....	13
NO Respondents – Potential Benefits of Bathers Beach	14
NO Respondents – Potential Challenges of Bathers Beach	14

INTRODUCTION

The City of Fremantle has several favoured swimming locations along the coastline and the Swan River foreshore. Two shark attacks in 2023 raised conversation and consideration of whether shark bite mitigation measures and/or shark protected swimming areas are required. To investigate this, a consultant team was engaged to provide an investigation, assessment, and summary report on the options available inclusive of costs and funding availability.

Following an independent study conducted by Stantec Australia, Bathers Beach had been endorsed by Council as the preferred location for a physical shark barrier among all coastal and river foreshore sites within the City of Fremantle.

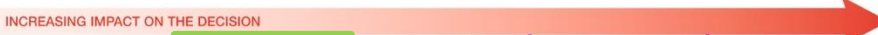
The comprehensive Stantec report assessed various mitigation options, identified potential locations for physical barriers, and outlined the associated costs of installation and maintenance.

In conjunction with the City of Fremantle’s community engagement policy, and the International Association for Public Participation’s (IAP2) spectrum of public participation, this engagement program aimed to **CONSULT** the community throughout the project:

IAP2 Spectrum of Public Participation



IAP2’s Spectrum of Public Participation was designed to assist with the selection of the level of participation that defines the public’s role in any public participation process. The Spectrum is used internationally, and it is found in public participation plans around the world.

		INCREASING IMPACT ON THE DECISION 				
		INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
PUBLIC PARTICIPATION GOAL		To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision making in the hands of the public.
	PROMISE TO THE PUBLIC	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

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The City of Fremantle launched a public engagement program to understand community support for the Council’s preferred option and their reasons why and provide the State government with community input ahead of funding conversations. The City’s engagement exercise was an opportunity for the public to:

- Review the mitigation report provided by Stantec.
- Seek clarification on Council’s preferred location at Bathers Beach.
- Submit feedback on the preferred option and state why.

- Submit feedback that could be included in conversations with State government funding bodies.

The City of Fremantle conducted a series of in-person, local media, and digital community engagement activities to collect submissions and feedback for this program. The public was invited to:

1. Share their thoughts via an online or hard copy survey.
2. Attend an information session hosted by City staff at Bather's Beach in the Fremantle city centre.

This engagement report details how we engaged; who we reached; and what we heard. The findings of this report will help City staff and Elected Members to make an informed decision on next steps for this topic.

HOW WE ENGAGED

The City of Fremantle opened public engagement on the Fremantle Local History Centre on 20 December, 2023, and collected submissions until close-of-business on 16 February, 2024.

City officers promoted the public comment period in the following ways:

Social Media:

- The public engagement program for this project was regularly mentioned on the City of Fremantle's Facebook page, as well as its Instagram profile throughout the lifespan of the submission period.

Local Media:

- The Fremantle Herald published an article about Council's preferred option featuring Mayor Hannah Fitzhardinge on 8 December, 2023 ([*Bathers Nod For Shark Net*](#)).
- The public engagement program was highlighted in a Fremantle Herald bi-weekly ad alongside a series of "just launched" engagement campaigns in December of 2023.
- The public engagement program was highlighted in a Fremantle Herald bi-weekly ad alongside a series of "about to close" engagement campaigns in February of 2024.

Electronic Newsletters:

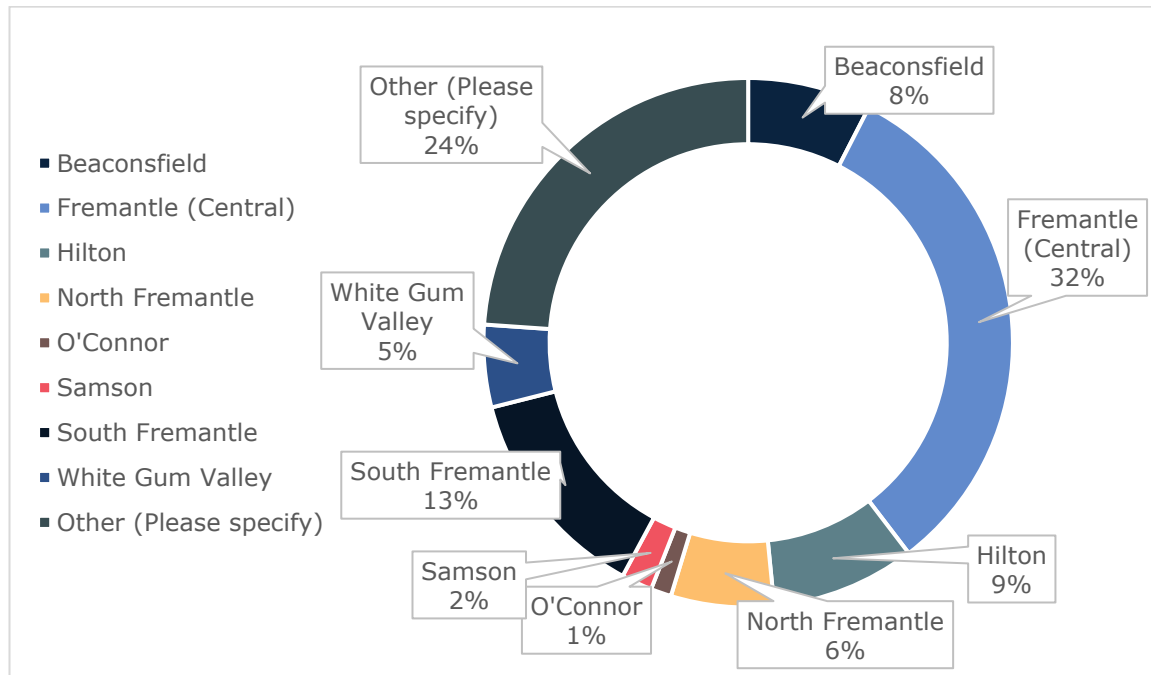
- The Community Engagement team advertised this project via its monthly engagement newsletter in December 2023, January 2024, and February 2024.
- This email is deployed to over 2,800 users who are subscribed to hear engagement updates from the City of Fremantle.

Community Drop-In & Face-to-Face Sessions:

- City officers hosted a drop-in information session on-site at Bathers Beach on 3 February, 2024. Staff spoke with **5 people**.
- City officers promoted the engagement program at the South Fremantle Precinct Group meeting on 13 February, 2024. Staff presented the engagement program, and a last chance to submit feedback, to **70 people**.
- The events were organised to provide clarity on our public engagement program, allow participants to ask questions, and encourage them to contribute a formal submission.

WHO WE REACHED

Location Demographics

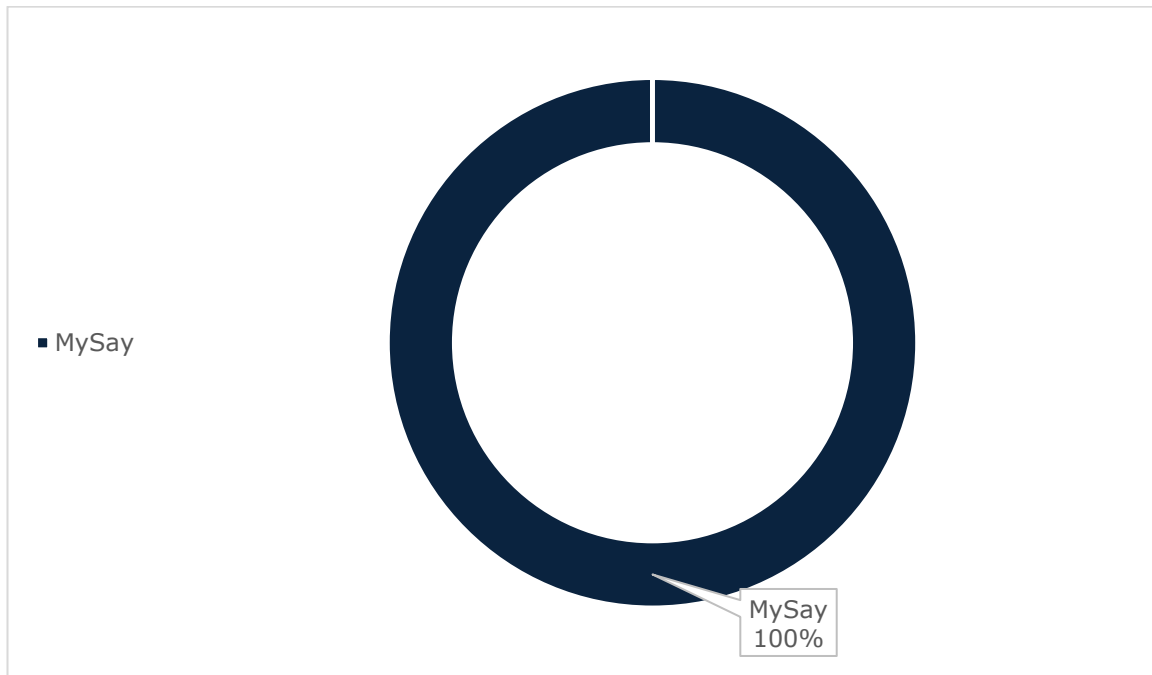


What does this data tell us?

- **76% of respondents** identified a Fremantle suburb as their location.
 - o **32% of respondents** who submitted feedback selected Fremantle (Central) as their location.
- **24%** of respondents selected "Other" when participating in the public engagement survey and submitted the following locations:
 - o Willetton; East Fremantle (4); Winthrop; Cottesloe; Perth CBD; Bicton; Hamilton Hill (5); Mosman Park (4); North Coogee (2); Melville; Coogee; Cockburn (2); Kardinya; Northern suburbs; Palmyra (2); Westminster; Applecross; Spearwood (3); Rockingham; Booragoon; Harrisdale; Tuart Hill; Canning Vale; South Perth.
- The location data above shows strong interest in the engagement and further development of a shark barrier from respondents who live in and outside of the City of Fremantle.

WHAT WE HEARD

Public Submission Types

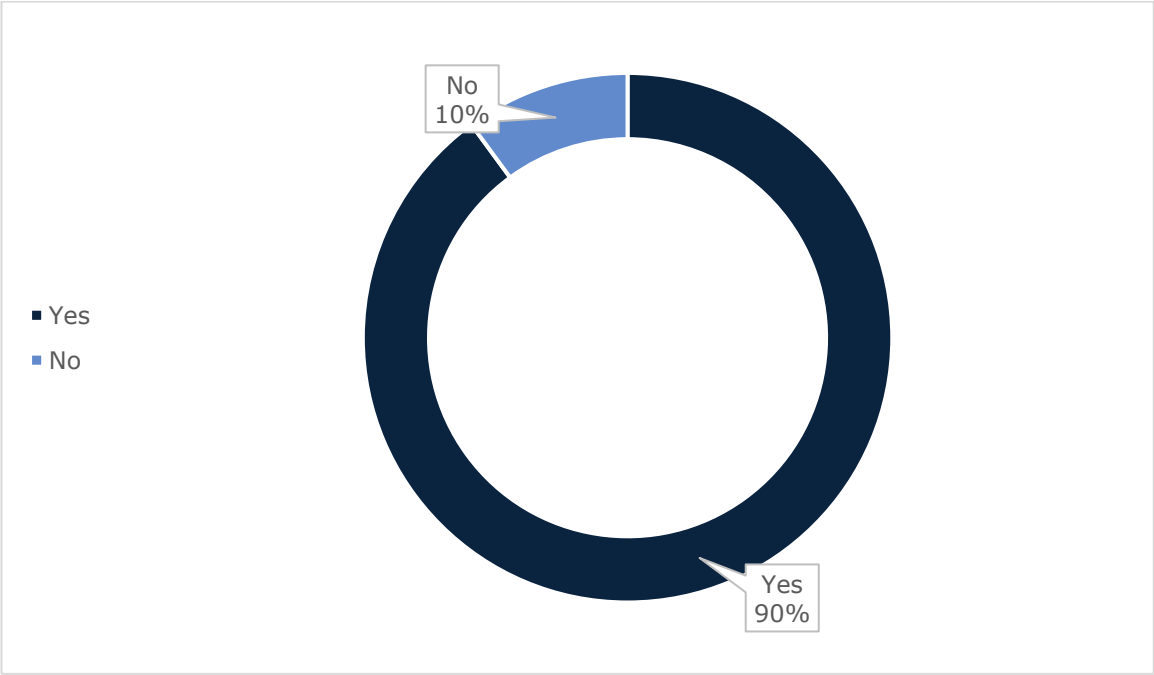


What does this data tell us?

- The public engagement program **reached more than 700 people** through face-to-face conversations and online visits to the City’s MySay portal.
- The public engagement program resulted in **159 formal submissions** through the City’s MySay portal.
 - o 100% of submissions received came through this portal.
- This resulted in **more than 1,750 individual pieces of information*** collected through the engagement program.

Note: 1 formal submission via a MySay survey captures multiple comments and data from respondents.

Do you currently swim within the City of Fremantle?



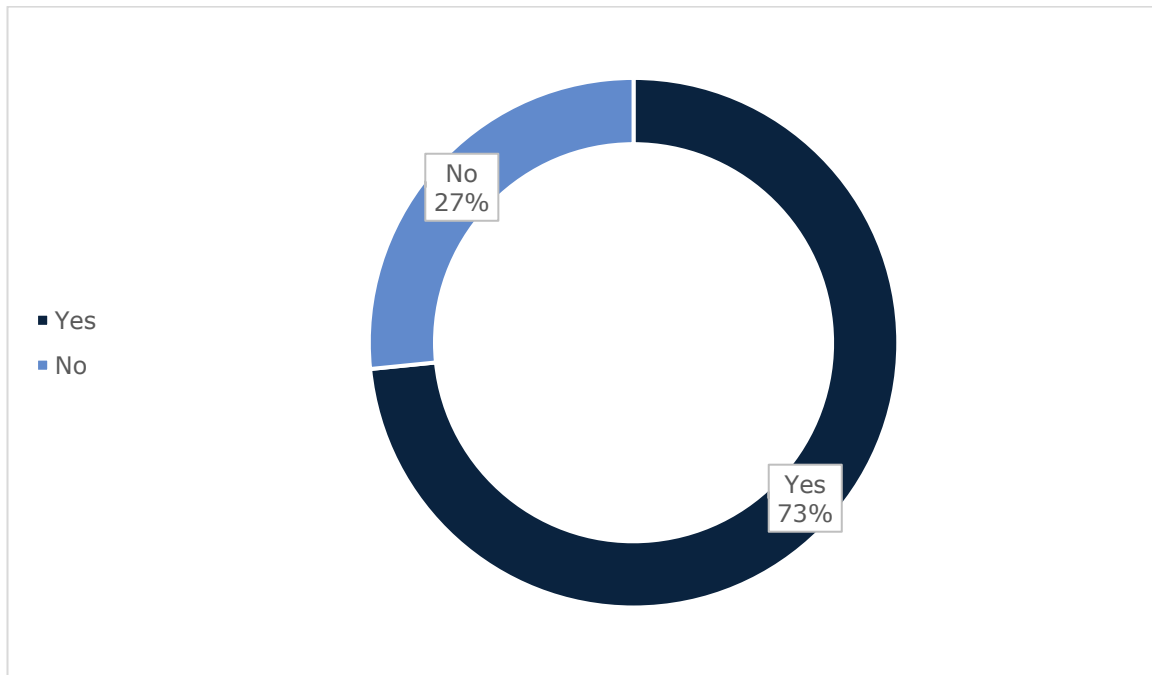
What does this data tell us?

- **90% of respondents** swim within the City of Fremantle’s beaches and coastal areas.
- **10% of respondents** said **NO, they do not** currently swim within the City of Fremantle.
- Those who responded **YES** identified the following locations as their preferred swimming areas (respondents were asked to select 'all that apply' when answering):

Location	# of times selected
South Beach	103 times
Leighton Beach	66 times
Bathers Beach	58 times
Port Beach	47 times
North Fremantle Swan River Foreshore	8 times
Harvey Beach	7 times

- South Beach was selected **103 times** by respondents as their regular swimming spot.

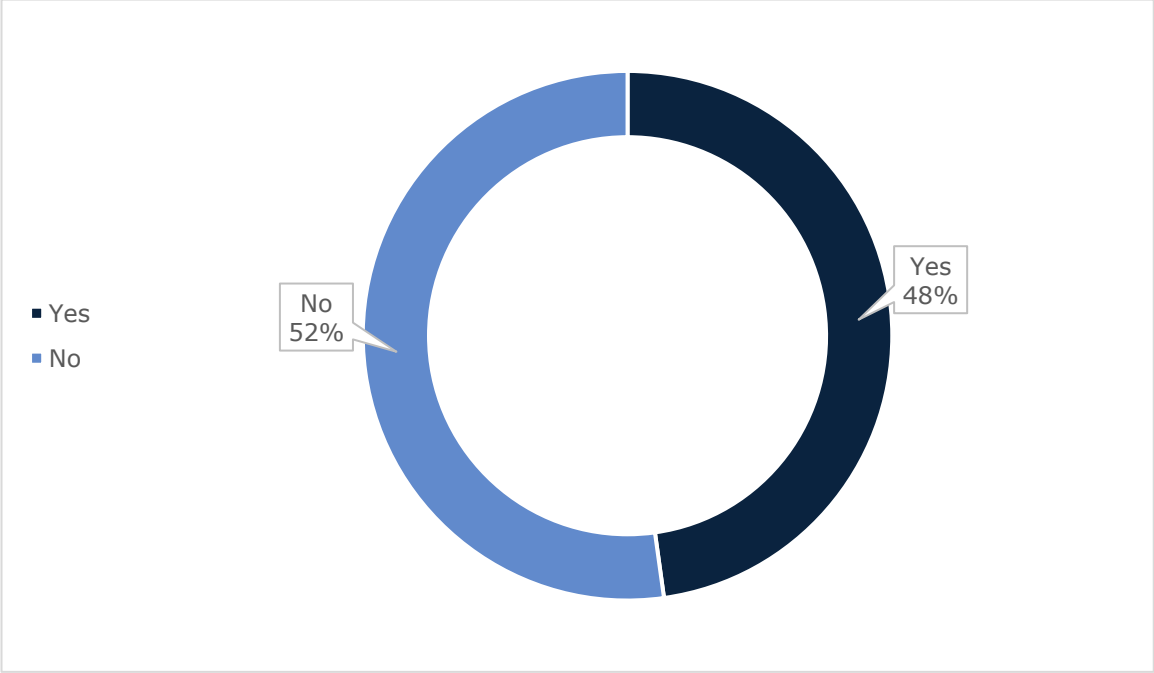
Can a Shark Barrier Encourage Swimming in Fremantle?



What does this data tell us?

- Respondents who selected **NO** in the previous question were asked: *"If you don't swim within the City of Fremantle, would the installation of a shark barrier mean you would swim within the City of Fremantle?"*
- **73% of respondents** selected **YES** – additional safe swimming areas would encourage more activity.
- **21% of respondents** selected **NO** – their interest for swimming in Fremantle would remain unchanged.

Do you support Bathers Beach as the proposed location?



What does this data tell us?

- **52% of respondents do not support** Council’s preferred location of Bathers Beach for a shark barrier and safe swimming area.
- **48% of respondents do support** Council's preferred location of Bathers Beach for a shark barrier and safe swimming area.
- The report below outlines a summary of comments from those respondents who selected YES or NO.

YES Respondents – I support Bathers Beach

Respondents who selected “YES” in support of the proposed shark barrier at Bathers Beach provided the following additional comments.

- **Safety and Confidence in Swimming was voiced 65 times:**
 - o Respondents expressed a need for increased safety and confidence in swimming.
 - o Respondents believe that the installation of a shark barrier at Bathers Beach would make it safer for people to swim, especially families with children.
- **Location and Accessibility was voiced 29 times:**
 - o Respondents highlighted the beach's proximity to the city centre, ease of accessibility, and existing infrastructure as factors that make it a logical and convenient choice.
- **Tourism and Community Engagement was voiced 12 times:**
 - o The installation of a shark barrier is seen as a way to attract more people to Bathers Beach, making it a popular destination for locals and tourists.
- **Relief for Overcrowded Beaches was voiced 3 times:**
 - o Some respondents mentioned that a shark barrier at Bathers Beach could alleviate pressure on other crowded beaches by providing an additional safe swimming location.
- **Environmental Considerations was voiced 2 times:**
 - o A minor theme involves considerations for the environment, with some respondents noting potential benefits such as reducing litter and making the beach more family-friendly.

YES Respondents – Potential Benefits of Bathers Beach

Respondents who selected “YES” in support of the proposed shark barrier at Bathers Beach provided the following additional comments when asked: “What are some of the potential benefits of the proposed location?”

- **Safety and Confidence in Swimming was voiced 86 times:**
 - o Respondents believe a shark barrier at this location will help to make swimming safer, particularly for families, tourists, and those who may be scared to swim due to concerns about sharks.
- **Location and Accessibility was voiced 54 times:**
 - o The convenience of Bathers Beach's central location, proximity to public transport, and easy access for both locals and tourists.
- **Tourism was voiced 46 times:**
 - o Respondents anticipate increased tourism, foot traffic, and engagement with the local community as a result of the proposed shark barrier at Bathers Beach.
- **Family-Friendly Environment was voiced 31 times:**
 - o The family-friendly nature of Bathers Beach, its shallow and calm waters, and the potential for activities appealing to parents and young children are frequently mentioned.
- **Economic Benefits and Local Businesses was voiced 27 times:**

- Respondents believe a shark barrier will attract more people to the area, leading to increased revenue for local businesses, cafes, and restaurants.

YES Respondents – Potential Challenges of Bathers Beach

Respondents who selected “YES” in support of the proposed shark barrier at Bathers Beach provided the following additional comments when asked: “*What are some of the potential challenges or issues with the proposed location?*”

- **Parking Concerns were voiced 43 times:**
 - Respondents expressed worries about the existing parking challenges in the area and the potential impact of increased beach traffic on parking availability.
- **Amenities (Toilets and Change Rooms) were voiced 31 times:**
 - The lack of public toilets and change rooms is highlighted as a concern.
 - Respondents suggested increasing the number of toilets in the area, as well as showers.
 - Respondents also voiced support for more accessible change rooms and toilets.
- **Seaweed and Beach Maintenance was voiced 26 times:**
 - Respondents highlighted seaweed on the beach and the need for regular clearing to maintain a pleasant environment for visitors.
- **Environmental Impact was voiced 16 times:**
 - Respondents expressed concerns about potential environmental impacts, including damage to the net from tide and swell, risks to marine life, and the impact on the natural beauty of the area.
- **Tourism and Increased Beach Traffic was voiced 15 times:**
 - Anticipation of increased beach traffic leading to challenges such as parking issues, litter problems, and the need for additional amenities was expressed by respondents.

NO Respondents – I do not support Bathers Beach

Respondents who selected “NO” opposing the proposed shark barrier at Bathers Beach provided the following additional comments.

- **Unsuitability of Bathers Beach was voiced 56 times:**
 - o Concerns about poor facilities, seaweed, lack of parking, and limited access.
- **Preference for Other Beaches was voiced 55 times:**
 - o South Beach, Leighton Beach, and Port Beach are suggested as more suitable alternatives.
 - o Respondents also noted those locations are better options for shark barriers due to popularity, facilities, and safety concerns.
- **Cost and Resource Allocation was voiced 32 times:**
 - o Respondents expressed concerns about the cost of installing and maintaining a shark barrier.
 - o Respondents suggested Council instead allocate funds to other community needs like public transport, facilities, and amenities.
- **Low Usage and Limited Appeal of Bathers Beach was voiced 40 times:**
 - o Respondents mentioned that Bathers Beach has low patronage and is less popular among locals.
 - o Respondents expressed disappointment regarding the choice of Bathers Beach over more frequented options.
- **Parking and Accessibility Issues were voiced 30 times:**
 - o Respondents highlighted how parking is currently very limited for beach going.
 - o Respondents felt that accessibility, especially for families, people with disabilities would be challenging, and have concerns about the impact on existing traffic congestion in the area.

NO Respondents – Potential Benefits of Bathers Beach

Respondents who selected “NO” opposing the proposed shark barrier at Bathers Beach provided the following additional comments when asked: “What are some of the potential benefits of the proposed location?”

- **Tourism and Business Impact was voiced 32 times:**
 - o Respondents felt that the proposed location would mostly benefits tourists and businesses over locals.
 - o Key phrases that were repeated: "great for business," "attracts tourists".
- **Safety and Confidence in Swimming was voiced 23 times:**
 - o Respondents agreed that a barrier in principle can protect people from shark attacks, providing a safer swimming environment, and boosting confidence in swimming.
- **Low Usage and Limited Appeal of Bathers Beach was voiced 20 times:**
 - o Respondents are skeptical about the popularity of Bathers Beach and doubts there would be increased usage.

NO Respondents – Potential Challenges of Bathers Beach

Respondents who selected “NO” opposing the proposed shark barrier at Bathers Beach provided the following additional comments when asked: “What are some of the potential challenges or issues with the proposed location?”

- **Parking Issues were voiced 50 times:**
 - o Respondents expressed concerns about limited parking, expensive parking fees, and the impact on parking availability for patrons in what they consider to be a high-traffic entertainment precinct.
- **Beach Quality and Appeal was voiced 29 times:**
 - o Respondents felt that Bathers Beach is challenged with abundant seaweed, rough water conditions, small beach size, and has an overall lack of appeal for locals.
- **Low Usage of Bathers Beach was voiced 26 times:**
 - o Respondents emphasized that Bathers Beach is less popular, with few swimmers and lack of facilities compared to other locations in Fremantle.
- **Financial Motive and Resource Allocation Concerns was voiced 22 times:**
 - o Respondents felt the preferred location was chosen for perceived commercial benefits over legitimate swimming safety concerns.
 - o Respondents felt the financial investment could be better suited to other parts of the city that require amenity upgrades or improvements.
- **Preference for Other Locations was voiced 16 times:**
 - o Also highlighted across this engagement report, respondents felt there were better locations for shark barriers at other beaches in Fremantle, such as South Beach, Leighton Beach, or Port Beach.

Next Steps

The findings of the Bather’s Beach Shark Barrier Engagement Report will be considered by Council and a decision made as to whether to proceed with the project proposal. Should

Council decide to proceed, a submission will be made for funding through the annual budget process and a supporting grant submission will be made to State Government for consideration.



C2403-15 BATHERS BEACH – PROTECTED SWIMMING AREA

**Attachment 2 – Shark Bite Mitigation and Safe Swimming Areas
Investigation: Final Report**

Project: Shark Bite Mitigation and Safe Swimming Areas Investigation **Project No:** 304501048
To: Ryan Abbott, City of Fremantle **Date:** 28/02/2024
From: Joey Laugharne, Dr Glenn Shiell

Dear Ryan,

RE: Harvey Beach Detailed Review

Thank you for the opportunity to prepare this supplementary material relevant to our 2023 report 'Shark Bite Mitigation and Safe Swimming Areas Investigation' (Stantec 2023).

This report presents the findings of an additional investigation into the feasibility of installing a shark barrier at Harvey Beach in the City of Fremantle (CoF). Building upon previous results, this document presents the findings of a new, more detailed analysis of Harvey Beach's suitability as a potential site in the context of competing social, environmental and economic criteria.

The findings of the assessment are presented herein following a site visit, coastal engineering review and an analysis of indicative capital (CAPEX) and operational expenditure (OPEX), based on two hypothetical layouts.

While depth, space and access to amenities continue to present challenges for the Harvey Beach site, it was also clear that Harvey Beach maintains several features compatible with the installation of a shark barrier, including:

- Historical use as a recreational swimming and fishing facility;
- Relative shelter from prevailing wind and sun;
- A safe environment for supervised swimming, with no discernible risks from currents or wave energy;
- Low CAPEX and OPEX costs relative to other sites; and
- No discernable risks to aquatic habitats or migrating marine fauna.

Previous scoring ranked Harvey Beach 6th overall following negative scores for depth, space and access to amenities, resulting in an overall score of 42%. However, based on the results of this study, and provided CoF can overcome the challenges with the space and bathymetric criteria, there is potential to increase this score to 57% effectively increasing Harvey Beach's ranking from 6th to equal 4th.

CoF is therefore encouraged to seek further advice from the manufacturers regarding the engineering and final costings of the installation at Harvey Beach. If CoF decide to move forward with the installation, it is recommended CoF seek further advice from Government authorities (WA Police, DoH and Department of Transport and Ports) and engage widely with key stakeholders, including rate payers and *Recfishwest* to further ascertain the feasibility, likely level of public satisfaction and the likely returns on investment.

Yours sincerely,



Joey Laugharne

Stantec Australia Pty Ltd

Disclaimer: The conclusions in the report are Stantec's professional opinion, as of the time of the report, and concerning the scope described in the report. The opinions in the document are based on conditions and information existing at the time the document was published and do not take into account any subsequent changes. The report relates solely to the specific project for which Stantec was retained and the stated purpose for which the report was prepared.



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1. Introduction

1.1 Background and Objective

On 5 May 2023, the City of Fremantle (CoF) and Town of East Fremantle (ToEF) engaged Stantec to assess the feasibility of installing shark barriers at a short list of sites across Fremantle. Our final report, submitted 2 November 2023, identified South Beach, Bathers Beach and Leighton Beach on the Indian Ocean as the most suitable sites following an extensive multicriteria and cost-benefit analysis.

Following councillor feedback, CoF now wishes to explore the installation of a shark barrier at Harvey Beach on the western side of the Swan River (**Figure 1-2**). In our initial review, Harvey Beach ranked as the 2nd most suitable river-based site behind John Tonkin Reserve, but 6th overall (Stantec 2023) owing to its limited space, lack of social amenities and potential resource conflicts with existing recreational uses.

Stantec understands CoF considers Harvey Beach an attractive option for the installation of a shark barrier given its existing popularity as a swimming beach together with the Swan Rivers unfortunate history of unprovoked shark bites, which most recently on the 4th of February 2023 tragically resulted in the death of 16 year old student, Stella Berry.

On 31 October 2023, Stantec was recommissioned by the CoF to conduct a further, more detailed analysis of the Harvey beach site against a suite of social, economic and environmental criteria. It builds on the previous assessment by investigating the suitability of the site under two hypothetical layouts, as described in **Section 2.1**. This evaluation aims to provide the CoF with a greater understanding of the practicality of installing a shark barrier at Harvey Beach relative to other shortlisted sites (as per Stantec 2023).

1.2 Site Description

Harvey Beach is a small beach on the western side of the Swan River in North Fremantle, located approximately four kilometres from the river mouth (**Figure 1-1**). The beach is approximately 60 m in length and is bordered to the southeast by the Fremantle water police and a rocky outcrop to the northwest. The beach is characterised by a shallow 10 – 60 cm deep sandbank which extends laterally approximately 8-10 metres from the limestone sea wall. Beyond the sand bank, the bathymetry of the beach 'falls away' steeply to depths exceeding 4 m over a relatively short lateral distance of approximately 2-3 m.

The shoreline is protected by a limestone sea wall that extends from the water police site boundary to the rocky outcrop on the northwestern side of the beach. A short jetty of approximately 8 m length extends perpendicular to the seawall, effectively bifurcating the beach into northern and southern portions. The northern end of the beach is shallow with submerged low-relief rocks and rubble and emergent boulders, while the southern end is less rocky and relatively 'sandy' (**Figure 1-2**).

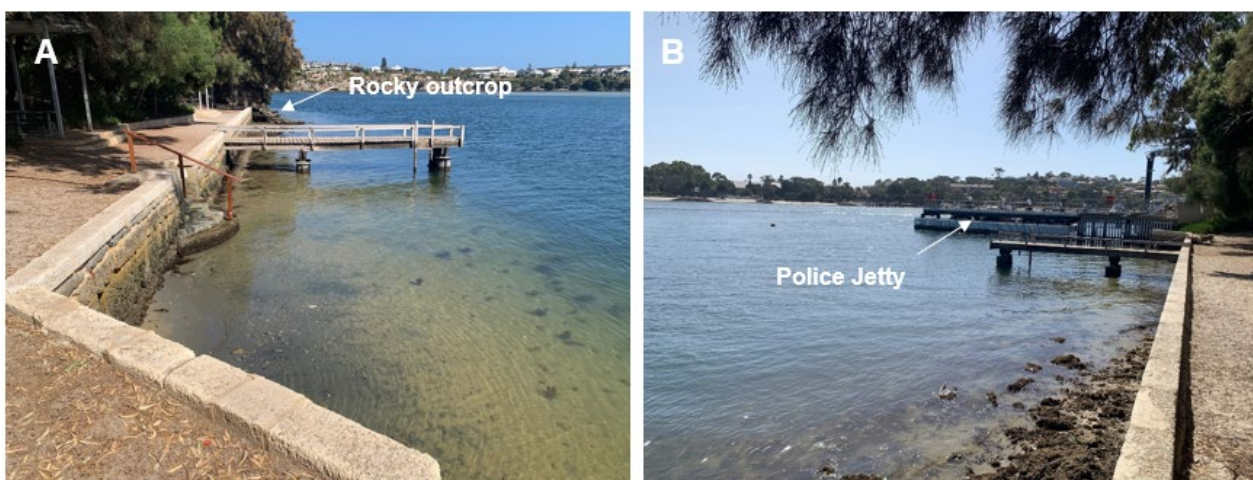


Figure 1-1 Southern side of Harvey beach jetty (A); northern side of Harvey Beach jetty (B).



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Figure 1-2: Location of Harvey Beach.



2. Approach and Assumptions

2.1 Hypothetical Shark Barrier Alignments

The assessment was conducted in the context of the two hypothetical shark barrier alignments.

Alignment 1 encompasses a total area of approximately 1300 m², has a perimeter of 105 m whilst extending over 30 m from shore (**Figure 2-1**). The alignment captures the entire beach, including the portions north and south of the jetty. The alignment offers a larger swimming area within the water closed to motorized vessels.

Alignment 2 encompasses a total area of approximately 500 m², has a perimeter of ~70 m whilst extending ~23 m from shore (**Figure 2-2**). The alignment utilises the preexisting stairs as well as offering shallow and deep section of water for swimming. Unlike Alignment '1' the design captures the portion of the beach to the south of the jetty. This alignment leaves the northern portion open for recreational activities such as fishing.

2.2 Assessment Criteria

The suitability of Harvey Beach was assessed against four categories encompassing a total of nine criteria (**Table 2-1**). Physical considerations included bathymetry (water depth), available space, meteorological conditions, wave climates, suitable anchoring substrate, sediment and debris transport, and coastal erosion rates. The environmental considerations included sensitive habitats, marine fauna interactions, and the potential accumulation of seaweed or seagrass wrack, the latter of which may apply destructive forces on the infrastructure resulting in structural failures. Social considerations were quantitatively and/or anecdotally considered in the context of other recreational and commercial uses.

Table 2-1 Assessment categories and criterion used in the site suitability analysis.

Category	Criterion	Desirable Characteristics
Physical	Depth and Space	<ul style="list-style-type: none"> Adequate space for paddling, wading and swimming, with a gradual slope to a maximum of 4 m depth (bathymetry). An area free from encumbrments (i.e. jettys, rocks) and preferably sand based.
	Metoccean	<ul style="list-style-type: none"> Low current speeds; Shelter from prevailing wave and wind energy.
	Sediment and Debris	<ul style="list-style-type: none"> Low to moderate wave and current energy, with limited cross shore sediment transport and or accumulation of seagrass or macro algal wrack.
Environmental	Sensitive Habitats	<ul style="list-style-type: none"> Limited encroachment or interaction (shading) with benthic habitats, including seagrass and/or macroalgal communities.
	Marine Fauna	<ul style="list-style-type: none"> Limited encroachment and/or interaction with waters and/or habitats occupied by sensitive marine fauna i.e. dolphins, or important finfish (i.e. seagrass and macroalgae).
Social	Existing Access and Amenities	<ul style="list-style-type: none"> Nearby public transport and or carparks. Complimentary nearby facilities including cafes, shops and or parks. Ease of access via existing pathways and/or staircases Disability access
	Compatible / Conflicting Resource Use	<ul style="list-style-type: none"> Limited encroachment and or interruption of existing recreational activities including surfing, boating and fishing.
Economic	CAPEX	<ul style="list-style-type: none"> Ease of installation; Availability of existing structures for securing the barrier or reducing its total length.
	OPEX	<ul style="list-style-type: none"> Lower expected maintenance costs due to sheltered conditions and limited potential for sediment movement and/or the accumulation of wrack Potential for permanent installation without the need for seasonal removal or regular maintenance.

2.3 Assumptions

CAPEX and OPEX figures provided in this report were estimated based on a 'request for information', rather than a formal 'request for quote' from two manufacturers. The CAPEX and OPEX figures are therefore non-binding and indicative. OPEX estimates in this report are based on costs for annual maintenance associated with wear and tear; costs assume the barrier may be installed permanently.

3. Findings

3.1 Physical Criteria

3.1.1 Depth and Space Requirements

Harvey Beach is characterised by a shallow 10 – 60 cm deep sandbank which extends laterally approximately 8-10 metres from the limestone sea wall (**Figure 1-1**). Beyond the sandbank, the bathymetry of the beach 'falls away' steeply to depths exceeding 4 m over a relatively short lateral distance of ~2-3 m.

Depth and space requirements were considered in the context of two alignments. Under alignment 1 and 2, the proposed safe swimming area would occupy 1300 m² and 500 m², respectively. To put this in context, these areas are respectively 'equivalent' and 'four tenths' the area of an Olympic swimming pool.

It was considered that alignment 1 may represent a more suitable option given the uniform sandy bottom in the southern portion of the beach; the northern portion in contrast transitions from a shallow sand dominated bank to a sandy environment interspersed with boulders of varying sizes, which may be uncomfortable for wadding (**Figure 1-1 B**).

Notwithstanding the limitation of space, there are questions relating to the practicality of the site. The site is presently used by swimmers of varying skill-levels from young families wishing to paddle in the shallow water to seasoned swimmers wishing to access deeper waters. Further questions relate to the steep bathymetry of the beach, which descends rapidly to greater than 4 m depth over a relatively short distance. This may present challenges given the installation of the barriers is purportedly complicated in water > 4 m depth (manufacturers, pers com.).

3.1.2 Metocean Climate

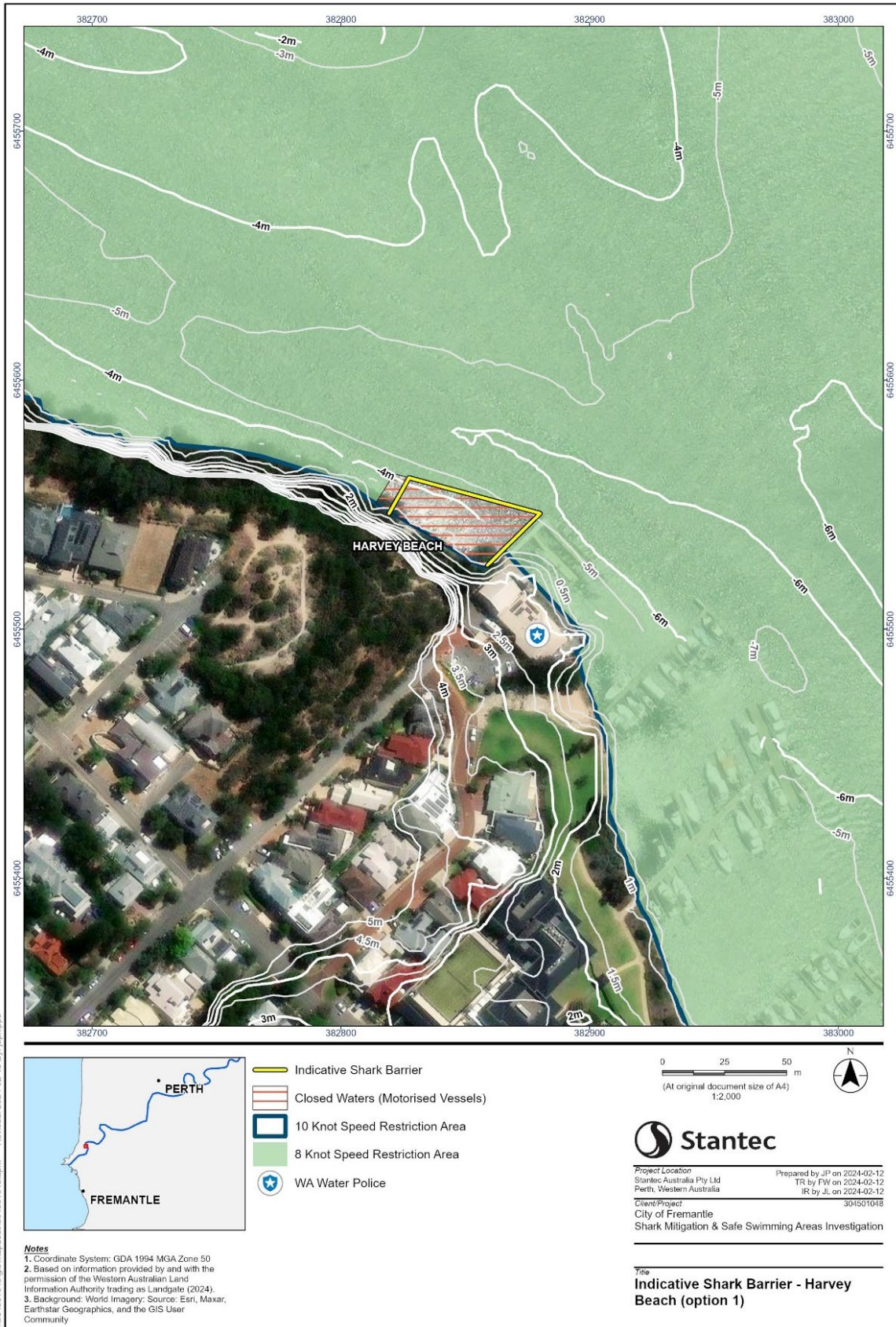
Relative to the ocean-based sites, Harvey Beach is a sheltered, low energy site that affords protection from prevailing southwesterly winds. Wave energy is limited to surface chop and boat wake, which although consistent is unlikely to impact barrier installation and operation. Furthermore, the protection afforded by the river minimises the adverse effects of storm events, a contrast to open ocean sites where such events may damage the installation.

Current speeds at the site, while low in comparison to ocean surge, may increase under spring tide conditions and seasonally due to river flows. While changes in current speeds are not expected to reduce safety and or negate the efficacy of the barrier, CoF is encouraged to conduct further investigation using current meters or modelling to ascertain the most appropriate placement, strength and orientation of the barrier.

3.1.3 Sediment and Debris Transport

Sediment and debris transport relates to the natural movement of sand and biological debris (i.e. seaweed wrack) with the potential to impart forces to an established barrier causing damage. The low energy nature of the Harvey Beach site relative to the ocean-based sites makes it less susceptible to periodic smothering by sediments and or the periodic accumulation of wrack. Any fouling of the barrier at Harvey Beach is likely to be restricted to seasonal algal growth or the accumulation of biofilm, none of which will impede the performance of the barrier. The isolated entanglement of debris such as tree branches during seasonal flood events, however, should not be ruled out.





Disclaimer: This document has been prepared based on information provided by others as cited in the Notes section. Stantec has not verified the accuracy and/or completeness of this information and shall not be responsible for any errors or omissions which may be incorporated herein as a result. Stantec assumes no responsibility for data supplied in electronic format, and the recipient accepts full responsibility for verifying the accuracy and completeness of the data.

Figure 3-1: Harvey Beach prospective alignment number 1.



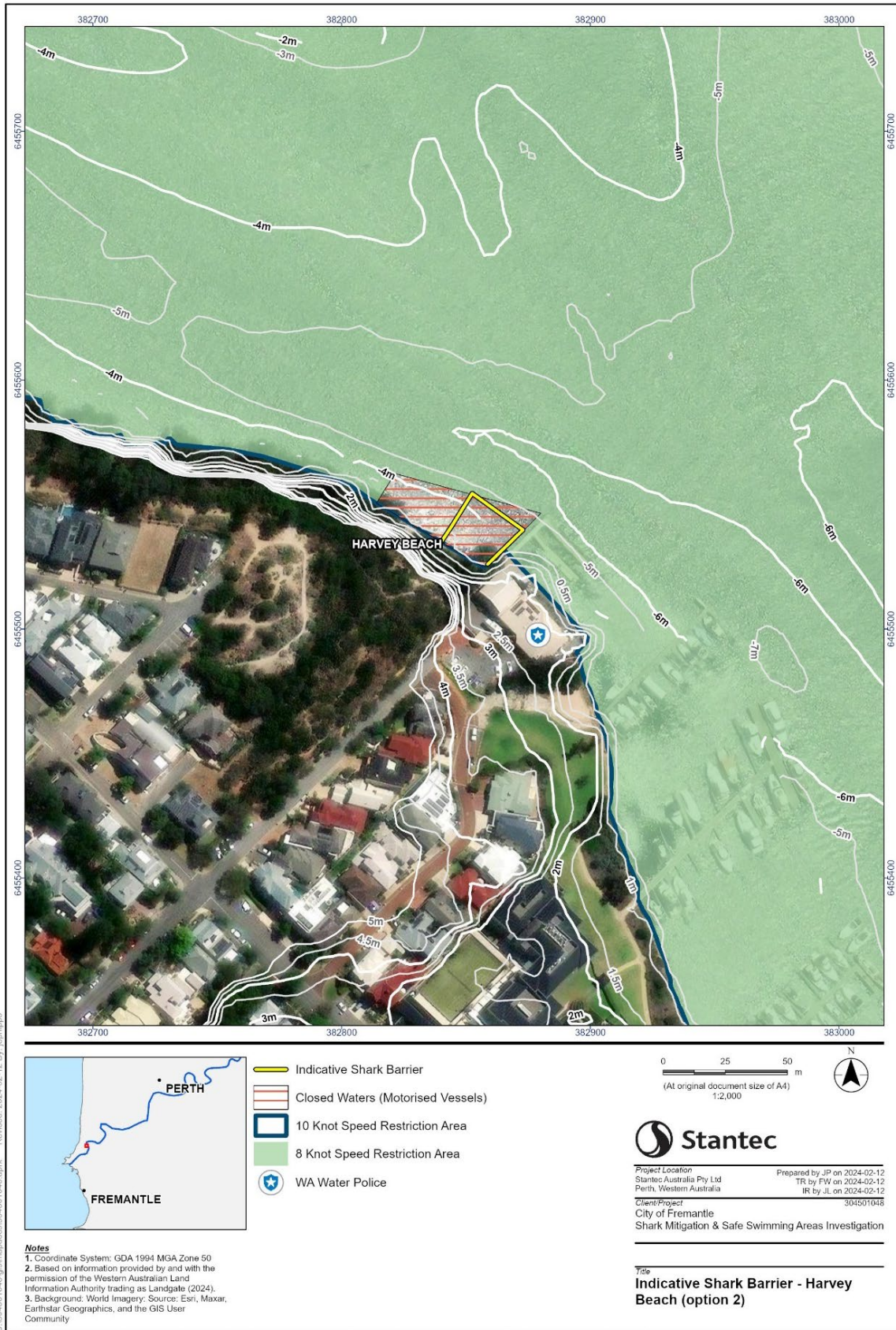


Figure 3-2: Harvey Beach prospective alignment number 2.



3.2 Environmental Criteria

3.2.1 Sensitive Habitats

Harvey Beach features a mixture of sand and rock of varying proportions. The southern side is dominated by fine to medium grained sand particles while the northern side features rocky habitats with attached (seasonal) epiphytic algae and resident invertebrate fauna (on the undersides of rocks). Although serving some ecological function based on their structural complexity alone, the rocky habitats and ambient water quality conditions are not conducive to the permanent establishment of sea grass and or macro-algal communities (DWER 2014).

3.2.2 Marine Fauna Interactions

The potential for adverse marine fauna interactions at the Harvey Beach site was examined in the context of design, structure and placement of the barrier. Based on our understanding, CoF intends to procure the barrier system from one of two local manufactures, both of whom have a proven track record for environmental safety. Both designs purportedly reduce the risk of marine fauna entanglement due to their rigid structures and large netting aperture; both of which are expected to facilitate the safe passage of smaller marine life (i.e. small fish) into and out of the enclosed safe swimming area.

The placement of the barrier, irrespective of its alignment, is unlikely to affect the migration patterns and or behaviour of marine fauna up and down the Swan River, or the passage of smaller fish through the barrier. While dolphins, and other large animals such as bull sharks, frequent the area, the barriers are specifically designed as a physical barrier and therefore do not pose an entanglement risk, which may lead to harm or mortality.

Finally, the design and placement of the barrier is unlikely to affect the broader ecology of the site. While some structures may affect the photosynthesis, feeding, breeding and sheltering habits of marine/estuarine species, the barriers are designed to exist in harmony with the environment. The barriers have a limited anchoring footprint and impart negligible shading owing to their largely transparent structures. In addition, any impacts (if they occur at all) are unlikely to be regionally significant given the remaining extent and uniform ecology of the Swan River coastline, together with the proposed scale of the barrier system, which is small in comparison to the Bathers Beach site.

3.3 Social Criteria

3.3.1 Existing Access and Amenities

The suitability of Harvey Beach with respect to existing access and amenities was examined in the context of the sites capacity to accommodate visitors, which are reasonably expected to increase following the installation of a barrier. Currently Harvey beach features a small paved area with two picnic areas, a small wooden jetty of approximately 8 m length and a small staircase which facilitates access to the beach (**Figure 4-2 B**). The beach is accessible via two pathways from the Harvest and Ainslie Road carparks which together accommodate up to 12 cars. Street parking is also available on Direction Way but is limited to four bays.

Notably, all the carparks were partly utilised during the visit despite the lack of people at the Harvey Beach Site, indicating the carparks are currently serving as overflow for local residents. The closest public transport option is the Rule Road/Ainslie Road bus stop located approximately 450 m from Harvey Beach. There are no public toilets at Harvey Beach.

3.3.2 Compatible/Conflicting Recreational/Commercial use

Potential sources of resource conflict were examined with respect to the interruption of existing recreational activities and possible risks associated with environmental (human) health. Existing recreational activities at Harvey Beach include swimming and fishing. Fishing is most frequently conducted from the eastern end of the jetty (which allows direct access to deeper waters), while swimming, paddling and wading is undertaken directly from the beach front, or from the jetty.

A key risk for the CoF is the perception the barrier will encroach upon the eastern end of the jetty; thus reducing the beach's value as a fishing destination. From this perspective, CoF may wish to consider restricting the safe swimming area to the southern side of the jetty as in alignment 2 (**Figure 3-2**). Under this scenario, it may be prudent to recommend that fishing is restricted to the eastern end and the northern side of the jetty; leaving the southern side as the designated



swimming area. Ultimately, any decision to constrain fishing activities may be viewed as contentious and will require consultation with the public and the peak body for recreational fishing, *Recfishwest*.

Commercial / Government use of the area is limited to the Western Australian Water Police facility at the southern end of the site (**Figure 3-5 A**). Key considerations with respect to the facility are the potential use of the Police jetty as an attachment point for the shark barrier, and the potential (or the perceived potential) for the barrier to compromise the security of the Police facility. CoF is encouraged to engage with the WA Water Police during the stakeholder consultation phase. Notwithstanding this potential resource conflict, is the perception the siting of the safe swimming area adjacent to the Police facility may add to the feeling of 'safety' for beach users.

Another potential concern and yet to be discussed potential resource conflict, is the presence of a storm water drain at the southern end of Harvey Beach site (**Figure 3-4 A**). Storm water outlets are key vectors for potentially harmful pathogens including *Enterococci* and *Escherichia coli* (*E. coli*), both of which peak at swimming beaches following rainfall events. DoH's standard advice is for swimmers avoid swimming after heavy rainfall (>10mm): for up to 3 days in fresh to estuarine waters, and for 1 day in ocean/marine waters.

While the Western Australian Department of Health monitor many of Perth's most popular beaches, including the CoF's Bathers Beach, Port Beach, Leighton Beach and South Beach; Harvey Beach is presently not monitored. The nearest monitoring sites are in the Town of East Fremantle at the marina north of the Left Bank. Recent monitoring at these sites has classified these sites as "good: *Based upon incomplete information available to date, bacterial water quality appears to be safe for swimming most of the time. Water quality results to date have been good on most occasions and there are few potential faecal contamination sources identified*".



Figure 3-3: Storm water outlet (A), Southern Harvey beach shoreline and the steps used for entry into the water and one of two picnic tables (B).



Figure 3-4: Fremantle Water Police jetty viewed from the south-western corner of Harvey Beach.

3.4 Economic Criteria

Estimated capital (CAPEX) and operational (OPEX) expenses for the Harvey Beach site based on indicative pricing from two leading shark barrier manufacturers are summarised in **Table 3-1** and **Table 3-2**. Comparative costs for Harvey Beach and other shortlisted sites, South Beach, Leighton Beach, Bathers Beach and John Tonkin Reserve are provided in **Table 3-3** and **Table 3-4**.

Assumptions used in the calculations are provided as footnotes to the Tables.

3.4.1 CAPEX

The table below outlines the estimated CAPEX costings for Harvey Beach, under alignments 1 and 2. Rates and costs should be treated as commercial in confidence.

Table 3-1: Indicative and non-binding CAPEX estimates for alignments 1 and 2.

Alignment	Manufacturer	Estimated CAPEX (Excl GST)
Alignment 1 (Net length ~105 m)	A ¹	\$300,220
	B ²	\$210,000
Alignment 2 (Net length ~70 m)	A	\$257,800
	B	\$140,000

Notes: 1. CAPEX for manufacturer A is the total cost for design and certification at ~\$1,212 (ex GST) per meter; 2. CAPEX for manufacturer B was provided only as a cost of \$2,000 per metre of net without any further breakdown on installation or design costs.

3.4.2 OPEX

The table below outlines the estimated OPEX costings for Harvey Beach, under alignments 1 and 2.



Table 3-2: Indicative and non-binding OPEX estimates for alignments 1 and 2.

Alignment	Manufacturer	Estimated OPEX (Excl GST)
Alignment 1 (Net length ~105 m)	A	\$96,360
	B	\$29,925
Alignment 2 (Net length ~70 m)	A	\$96,360
	B	\$19,380

Notes: Rates of \$241 and \$285 per meter (ex GST) for manufacturer A and B respectively. Rates for Manufacturer A are based on a minimum barrier length of 400 m.

Table 3-3: Shark barrier CAPEX estimates at the shortlisted sites.

Site	Manufacturer	Estimated CAPEX (Excl GST)
South Beach (Net Length ~400 m)	A ¹	\$657,760
	B ²	\$800,000
Leighton Beach ³ (Net Length ~480 m)	A	\$754,720
	B	\$960,000
Bathers Beach (Net Length ~340 m)	A	\$585,040
	B	\$680,000
John Tonkin Reserve (Net Length ~120 m)	A	\$318,400
	B	\$260,000
Harvey Beach Alignment 1 (Net length ~105 m)	A	\$300,220
	B	\$210,000
Harvey Beach Alignment 2 (Net length ~70 m)	A	\$257,800
	B	\$140,000

Notes: ¹CAPEX for manufacturer A is the total cost for Design and Certification, Installation and Cost of Barrier as provided separately by the manufacturer. ² CAPEX for manufacturer B was provided only as a cost of \$2,000 per metre of net without any further breakdown on installation. ³Leighton Beach calculations have been scaled up from South Beach estimates according to the extra net length required.

Table 3-4: Shark Barrier OPEX estimates at the shortlisted sites.

Site	Total OPEX (Yearly) (Excl GST)
South Beach ¹	\$194,000 to \$201,360
Leighton Beach ¹	\$201,360 to \$232,800
Bathers Beach	\$68,000 ² to \$121,000 ³
John Tonkin Reserve	\$37,000 to \$96,360 ⁴
Harvey Beach	\$19,380 to \$96,360 ⁴

Notes: ¹South and Leighton Beach OPEX includes removal and reinstallation for the Winter period. ²Assumes that the barrier does not require annual removal and reinstallation. ³Assumes removal and reinstallation of the barrier over the winter period. ⁴May be significantly reduced when more specific maintenance costs are provided, as manufacturers gave a single costing for maintenance irrespective of the length of net.

4. Conclusion

Previous investigations ranked Harvey Beach 2nd of the Swan River sites, and 6th of the Swan River and ocean-based sites combined (Stantec 2023). In the previous assessment, Harvey Beach scored negatively (-1) against the depth, space and access to amenities criteria, but positively (+1) against the remaining criteria.

While depth, space and access to amenities continue to present challenges for the Harvey Beach site, it was also clear that Harvey Beach maintains several features compatible with the installation of a shark barrier, including:

- Historical use as a recreational swimming and fishing facility;
- Relative shelter from prevailing wind and sun;
- A safe environment for supervised swimming, with no discernible risks from currents or wave energy;
- Low CAPEX and OPEX costs relative to other sites; and
- No discernable risks to aquatic habitats or migrating marine fauna.

However, as in the previous assessment, detailed analysis conducted as part of this report identified several challenges (some new) which will need to be addressed by the CoF if it decides to proceed with the Harvey Beach site, including:

- The relative lack of space and steep bathymetry of the site, which may present engineering and safety challenges;
- The storm water drain at the site, which may present a risk to human health following rainfall events;
- Resource conflicts between swimmers and anglers; and
- The limited parking options and access to public transport (nearest bus stop is 450 m from the site).

Previous scoring ranked Harvey Beach 6th overall based on negative scores for depth, space and access to amenities, resulting in an overall score of 42%. However, based on the results of this study, and provided CoF can overcome the challenges with the space and bathymetric criteria, there is potential to increase this score to 57% effectively increasing Harvey Beach's ranking from 6th to equal 4th.

CoF is therefore encouraged to seek further advice from the manufacturers regarding the engineering and final costings of the installation at Harvey Beach. If CoF decide to move forward with the installation, it is recommended CoF seek further advice from Government authorities (WA Police, DoH and Department of Transport and Ports) and engage widely with key stakeholders, including rate payers and Recfishwest to further ascertain the feasibility, likely level of public satisfaction and the likely returns on investment.



5. References

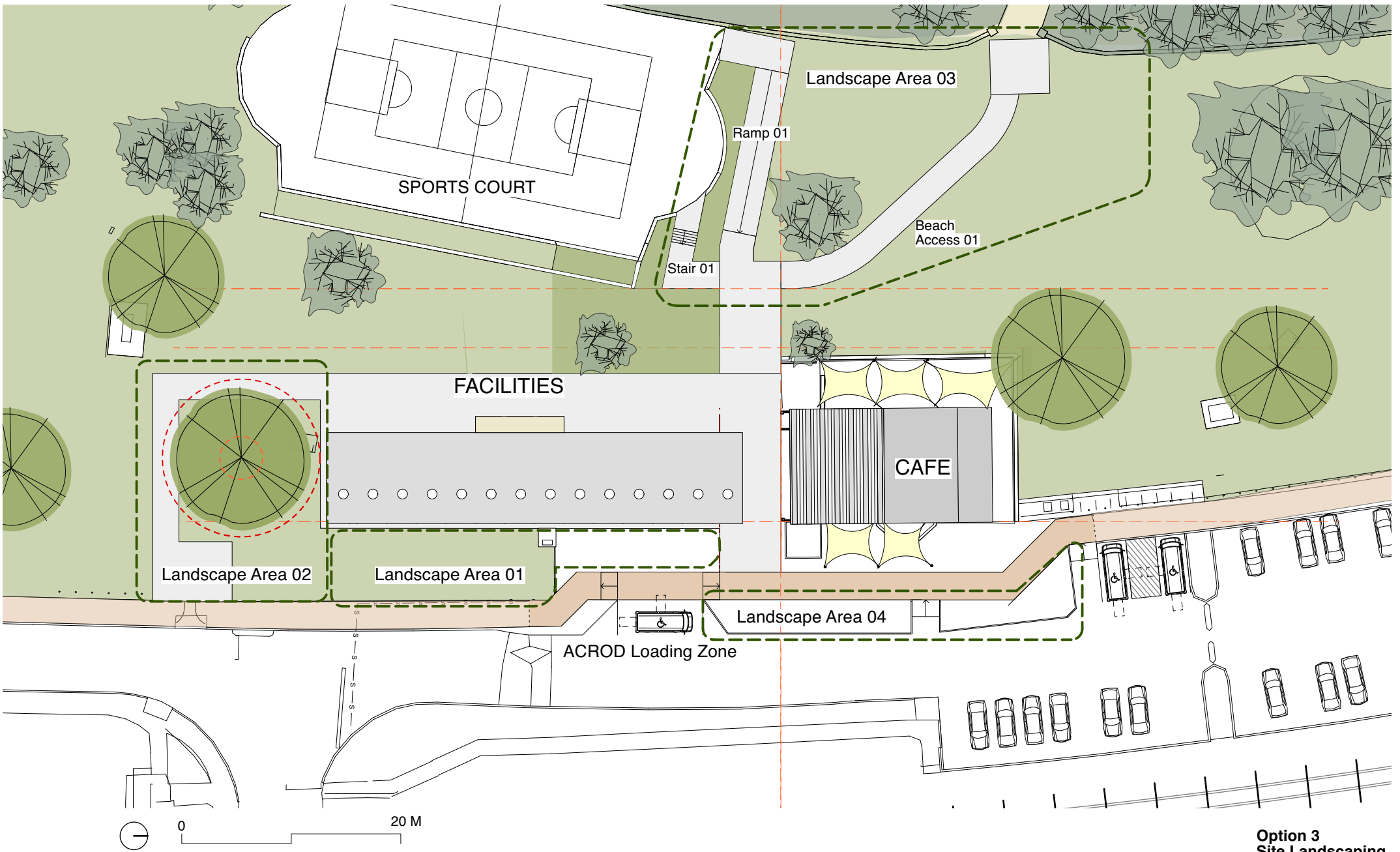
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DWER (2014) Monitoring seagrass extent and distribution in the Swan-Canning estuary Available from <https://www.wa.gov.au/system/files/2023-03/Monitoring-seagrass-extent-and-distribution-in-the-Swan-Canning-estuary_0.pdf> [Accessed 14/02/2024].



C2403-16 PROPOSALS FOR THE CONSTRUCTION OF SOUTH BEACH CHANGE FACILITY AT 7 OCEAN DRIVE, SOUTH BEACH

Attachment 1 – Schematic Design Report for the South Beach Change Facility (Approved 26 October 2022)

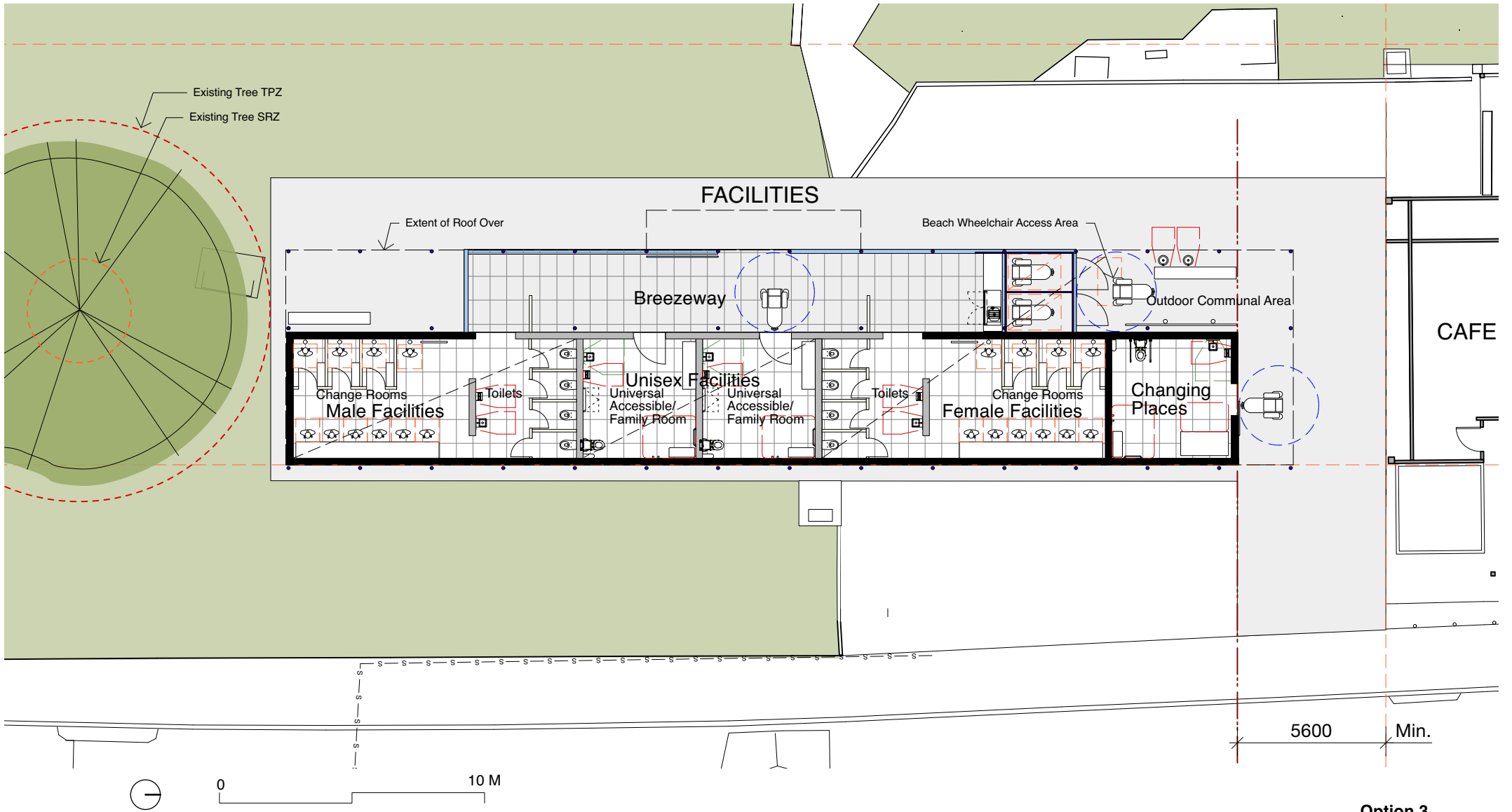


**Option 3
Site Landscaping
Plan Stage 1**

PAGE 01/02
ISSUE 21 220930
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**C2403-17 ENDORSEMENT OF DRAFT STRATEGIC COMMUNITY PLAN 2024 -
2034**

Attachment 1 – Let's Talk Freo Engagement Report



Let's Talk, Freo! Public Engagement Report

November 2023

Acknowledgement of Country

The City of Fremantle acknowledges the Whadjuk people as the Traditional Owners of the greater Fremantle/Walyalup area and we recognise that their cultural and heritage beliefs are still important today.

Acknowledgement of Country	1
INTRODUCTION	5
HOW WE ENGAGED	9
WHO WE REACHED	16
WHAT WE HEARD.....	22
The current SCP vision	24
Aboriginal Engagement Workshop.....	28
Theme: Creative City	30
Theme: Future of Our City Centre.....	41
Theme: Living in Local Areas	46
Theme: Jobs for the Future	55
Theme: Learning City	70
Theme: Climate Future	71

Let's talk, Freo



*Join the conversation about the issues
that matter in our great City.*

fremantle.wa.gov.au/letstalkfreo



Let's Talk, Freo! branding that anchored the entire public engagement program across digital and print media.

INTRODUCTION

Project background

In March 2021, the City of Fremantle commenced a major review of its Strategic Community Plan (SCP) 2015-2025. The SCP clearly links the community's aspirations with Council's vision and long-term strategy. The current SCP is based on community visioning from 2013/14 and a review conducted in 2019.

The review commencing in 2021 is considered a major review under the Integrated Planning and Reporting Framework and Guidelines (September 2016). The guidelines recommend that the major review involves at least:

- 500 or 10% of community members (whichever is fewer).
- Be conducted by at least two documented mechanisms.

The City's [Community Engagement Policy](#) provides further direction in engagement planning and approaches.

The findings and community feedback collected throughout this major review will directly influence the City of Fremantle's upcoming 2024-2034 Strategic Community Plan.

This engagement report includes:

- A comprehensive review of *Let's Talk, Freo!* – the City's public engagement program in support of the review of the Strategic Community Plan 2015-2025.
- A summary of the key findings from the thousands of interactions City staff had with people who live, work, or play in Fremantle.

Why is this important?

The Strategic Community Plan (SCP) is the City's most significant guiding document and establishes the community's vision for Fremantle's future.

The SCP will drive the City's planning, budgeting, resource allocation and service delivery over the next decade and provides a clear understanding of what matters most to the people who live, work and play in Fremantle.

Under the Local Government Act, the City is required to undertake a full review of the SCP every four years.

How will this benefit the community?

Public engagement for the SCP is often the largest form of community engagement that a local government conducts. Community input directly shapes the final document that is adopted by the City and will benefit the community by providing a clear understanding of the community's vision.

Project Timeline

This major review of the City's SCP began in 2021. The timeline below outlines the activities completed to-date.

Each milestone in the timeline also highlights the level of engagement conducted with the City’s Strategic Community Plan Review Working Group, or the community, by the Project Team in accordance with [the IAP2 Spectrum of Public Participation](#).

What	Who	When	Stakeholder Engagement Level	STATUS
Council & Staff Kick-Off	<ul style="list-style-type: none"> - Elected Members - SCP Review Working Group - City officers - Management team - Executive team 	March – June 2022	COLLABORATE	COMPLETE
Deep Engagement: Targeted stakeholder conversations & co-design	<ul style="list-style-type: none"> - Community leaders - Diversity advocates - Key industry representatives and stakeholders 	June – October 2022	COLLABORATE	COMPLETE
Engagement Design & Setup - Engagement plans - Methods and modes	<ul style="list-style-type: none"> - SCP Project Team 	October 2022 – February 2023	CONSULT	COMPLETE
Public Engagement	<ul style="list-style-type: none"> - City wide conversations - Local conversations - Themed conversations - Online & face-to-face 	February 2023 – July 2023	INVOLVE	COMPLETE
Analysis & Evaluation	<ul style="list-style-type: none"> - Engagement results and analysis - Evaluation of data quality and engagement tools 	August 2023- November 2023	INFORM	COMPLETE



Let's Talk, Freo! window decal outside of the drop-in engagement centre in the Fremantle Town Hall. Window decal prepared by Fremantle artist, Sam Bloor.

HOW WE ENGAGED

Close to 5,000 interactions

The City of Fremantle—through *Let's Talk, Freo!*—conducted the largest ever public engagement program for the review of its SCP.

From February to July 2023, City officers, Elected Members, and community champions embarked on a major grass roots effort to capture feedback from people who live, work, or play in Fremantle on a range of issues affecting the city's future.

City officers hosted or attended more than 40 events across Fremantle. Through digital and face-to-face interactions, the public engagement program reached over 4,900 people.

Over 2,600 comments were made through online surveys, written submissions, emails, audio interviews, facilitated panel conversations, articles and videos. These comments, when analysed, resulted in over 5,000 thoughts and ideas from the public.

From five-year-olds to 85-year-olds, many of the participants spoke up and publicly shared their thoughts on Fremantle's future for the first time.

The program concluded with the Weekend of Courageous Conversations in July, which was attended by approximately 200 people at the Fremantle Town Hall.

How we engaged the public

Let's Talk, Freo! was the anchor brand for the SCP review's public engagement program. The program approach was designed via:

- Regular consultation and input from the Strategic Community Plan Working Group.
- Consultation and input from key stakeholders and community members through a series of six "deep" engagement design workshops in 2022.
- Consultation and input from a broad selection of City officers across the organisation.
- Research and assessment of Strategic Community Plans developed by other local governments across Western Australia.

This section is a comprehensive review of the planning, preparation, and eventual roll out of *Let's Talk, Freo!*, and highlights the extremely grass roots, on the ground approach the SCP project team developed to support this major SCP review.

What we learned from our approach

Before diving into a detailed review and analysis of the *Let's Talk, Freo!* public engagement program, here's a quick look at some wins and lessons learned from the experience.

Wins

- The Working Group and Project Team defined engagement principles early on and stuck to them.
- The Working Group was open to experimentation on the process and approach.
- The Project Team made a consistent effort to go out to the community, and not just expect the community to come to them.
- Co-design "deep engagement" sessions with staff and key community stakeholders enabled the project team to design an approach with the community at the forefront. This front-end investment was worth it.
- *Let's Talk, Freo!* was seen as an honest, grass-roots effort to interact with people who live, work, or play in Fremantle.
- *Let's Talk, Freo!* was an organisational wide effort with staff from all directorates participating and supporting the program.
- The public had a variety of both online and face-to-face formats to provide their feedback and engage with officers.
- The City's Community Engagement Team elevated digital and face-to-face channels; and have nurtured a variety of engagement formats for continued use and success.
- More people are interacting with MySay, the City's community engagement portal, to engage on issues and opportunities.
- The public engagement plan was designed to be adaptive and adjustable as we went along the journey.
- There was real credibility in the approach, and the *Let's Talk, Freo!* brand genuinely connected with the public, as well as stakeholders at different levels of business and government.
- The program reached a substantial number of people for the first time. Officers actively worked to reach a new audience which included people from the age of five to 85 years old.
- The Project Team, and City staff, made real community connections that are still ongoing.

Lessons Learned

- The mobile engagement caravan proved cumbersome to organise, however this did not limit the Project Team's ability to be visible and accessible throughout Fremantle.
- Some parts of the community need more interaction and program promotion before contributing.
- Younger demographics are less likely to engage online and prefer face-to-face interactions or workshops.
- Going directly to young people helped increase engagement numbers with a hard-to-reach demographic.
- Older demographics are most likely to engage online, but also enjoy face-to-face interactions or workshops. This was a surprise to the Project Team. Co-design sessions highlighted the importance of physical interactions with older demographics, when the reality was vice versa.
- The Special Attention events with key community groups created an opportunity for community bonding, networking, and focused reflection.
- Panel conversations and interviews with experts and community champions encouraged the public to reflect more clearly on their feedback and contribution.
- Immersing the public into experiences was received well.



The drop-in engagement centre in Fremantle Town Hall gave participants a chance to meet with City staff, ask questions, and submit feedback for considerations. Artwork by Fremantle artist Sam Bloor.

Level of engagement

The IAP2 spectrum for public participation aims to assist with selecting appropriate stakeholder participation levels and includes goals and promises for each level and stakeholder hierarchy group.

Primary stakeholder engagement level for this project was to **INFORM, CONSULT, INVOLVE, & COLLABORATE** with the public where applicable.

Engagement Type	Goal	Promise
INFORM	To provide balanced and objective information to assist in understanding problems, alternatives/or solutions.	We will keep you informed.
CONSULT	To obtain feedback on analysis, alternatives and/or decisions.	We will keep you informed, listen to and acknowledge concerns and provide feedback on how public input influenced the decision.
INVOLVE	To work directly throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.
COLLABORATE	To partner in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	We will look to you for direct advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.
EMPOWER	<i>To place final decision-making in the hands of the public.</i>	<i>We will implement what you decide.</i>



Workshops with students from *The Studio School* in Fremantle's city centre.

Council establishes a Working Group

On 24 March 2021, Council item FPOL 2103-9 established a Strategic Community Plan Review Working Group to:

1. Provide advice and guidance on the design, delivery and outcomes of the engagement process to support the review of the Strategic Community Plan.
2. Support the coordination of engagement, communications and promotion with the Future of Fremantle project.

The Working Group is chaired by the Mayor, with membership from Elected Members, City officers and a representative from the Department of Planning Lands and Heritage (Future of Fremantle), with the opportunity to invite participation from other stakeholders.

The City's project team actively engaged the Working Group in the design and implementation of the engagement process. The project team is made up of City officers representing different business units.

Throughout the program, the Working Group conducted 15 meetings. At the first meeting of the Working Group, the following principles were agreed upon to guide the engagement process:

- The dialogue should be courageous, forward thinking and aspirational with an eye to identifying weak signals.
- The process should build capacity within the City of Fremantle by involving staff and community in the delivery.
- The process must be:
 - o Inclusive to capture the diversity of the City.
 - o Accessible so anyone that wishes to participate can participate.
 - o Safe by placing the health and wellbeing of all participants above our desire to collect feedback.
 - o Effective and constructive in gathering feedback and encouraging dialogue.
 - o Well-informed to ensure participants can engage from a position of knowledge.
- The consultants and staff must be agile and the process adaptable to respond to rapidly changing circumstances.
- The process should reference / leverage other activities / engagements currently underway.
- The dialogue should focus on building new strengths and enhancing existing strengths.
- The process should deliver a sense of shared ownership with community and businesses and realistic expectations of what can be achieved.

The project team further simplified the above principles into the following four areas:

- Be responsive and relevant.
- Go to the community; be where they are.
- Be visible and accessible throughout.
- Conduct quality conversations.

Public engagement parameters

This section outlines the parameters of the project, (within each phase of the engagement process) that were fixed and could not be changed by external stakeholders (non-negotiables) and what could be influenced and shaped by external stakeholders (negotiables). Noting that project parameters can change, and if so, they were to be effectively communicated to manage stakeholder expectations.

Negotiable (<i>elements of the project that can be influenced and shaped by stakeholders</i>)	Non-negotiable (<i>elements of the project that are fixed and cannot be influenced</i>)
<p>Understand</p> <p>Methods and channels for engagement.</p>	<p>Understand</p> <p>Alignment with Integrated Reporting Requirements.</p> <p>Scope of project, budget, and timing.</p>
<p>Focus definition</p> <p>How Future of Fremantle is integrated into the SCP process including how key stakeholders wish to be engaged.</p> <p>Determining the strategic intent of the SCP and engagement process:</p> <ul style="list-style-type: none"> a) Confirming community priorities and taking the conversation forward b) working with the existing focus areas to deep dive c) not opening up the process to re-visioning 	<p>Focus definition</p> <p>Alignment with Integrated Reporting Requirements.</p> <p>Scope of project, budget, and timing.</p>
<p>Explore Ideate and Test</p> <p>Engagement methods including methodology.</p> <p>Identification of key themes and provision of feedback to explore issues and opportunities and inform the SCP and focus for the next 10 years.</p>	<p>Explore Ideate and Test</p> <p>A broad range of stakeholders invited to provide input.</p> <p>Scope of project, budget, and timing.</p>



The project team championed going out to the community to conduct quality conversations.

Let's Talk, Freo! Public Engagement Phases

The SCP public engagement program was split into three phases, with the first phase commencing on 21 February 2023. The phases were determined through feedback received via staff engagement workshops, deep engagement workshops, working group ideas and feedback, as well as best practice research.

Phase	What	Why	How & Where
0 – Co-Design & Development June – October 2022	<u>Internal workshops</u> The project team delivered internal workshops of the key themes and discussion points with officers throughout the organisation. <u>Key stakeholder workshops</u> The project team conducted a series of workshops with a targeted group of community representatives.	These “deep engagement” workshops allowed officers across the organisation to contribute best practice thinking, creative ideas, and champion the public engagement program with their networks. The workshops also enabled the project team to capture internal and external feedback on how to best lead these conversations with the community.	<ul style="list-style-type: none"> - Six staff workshops on each <i>Let's Talk, Freo!</i> theme - Six targeted stakeholder workshops on each <i>Let's Talk, Freo!</i> theme
1 – Promote & Capture February – April 2023	Launched <i>Let's Talk Freo!</i> online with surveys live for community responses to our six themes. Actively promoted the launch via mobile engagement and a presence at community events (e.g. precinct meetings), online channels, and through the deep engagement workshop stakeholders. Note: After kick-off, this phase was live in an always-on capacity throughout our public engagement program.	Best practice research showed that an online phase 1 component to public engagement can enable the project team to continue to stress test the thinking behind the themes, collect feedback, and be responsive in Phase 2 – the deeper face-to-face component. This allowed the project team to evolve the conversation and interactions with the community based on the findings in this phase. The project team tailored the face-to-face engagement via the insights gained here.	<ul style="list-style-type: none"> - Online – MySay - Mobile Engagement - Drop in - Precinct groups, community events (e.g. Politics in the Pub) - Letterbox drop – Selected 1,000 ratepayers at random to encourage broad reach
2 – Deep Dive April – July 2023	Face-to-face courageous conversations held directly with the community. The project team aimed to hold events specific to	Feedback received from stakeholders and City of Fremantle staff showed that the best engagement occurred when the team went to	<ul style="list-style-type: none"> - Strategic Community Plan theme specific events - Mobile Engagement

	<p>each theme with key community groups to focus the conversation and create unique experiences relevant to each theme.</p> <p>This phase also involved pop-up presences relevant to each theme and required the project team to meet the community where they are.</p> <p>These events and conversations were facilitated by the Community Engagement Team, and then incorporated alongside the online feedback we receive via MySay.</p>	<p>the community where they are. E.g. schools, community meetings, clubs, and other relevant venues.</p> <p>The project team developed the program to ensure that the community was able to engage with the program and there wasn't a reliance on needing the community to come to City staff at the Walyalup Civic Centre.</p>	<ul style="list-style-type: none"> - Active community events – E.g. Politics in the Pub, precinct meetings, social events taking place in the city, events that the City hosted and created
<p>3 – Close the Loop</p> <p>July 2023</p>	<p>Concluded the public engagement phase with a summary outline of what the project team had heard and learned through all phases of the Strategic Community Plan review project.</p> <p>Provided a final opportunity for the community to share their feedback during the <i>Weekend Of Courageous Conversations</i> summit event at Fremantle Town Hall.</p> <p>This event closed out the public engagement process and commenced the writing of our draft Strategic Community Plan document.</p>	<p>A key component of early feedback from the community was to ensure we closed the loop with the community. This became a key focus for the project team and the <i>Weekend Of Courageous Conversations</i> summit event at Fremantle Town Hall and online MySay platform provided the opportunity for the project team to close the loop with the community and provide information on what they can expect next throughout the process.</p>	<ul style="list-style-type: none"> - Online: MySay - Close the Loop Summit at Fremantle Town Hall



Mayor Hannah Fitzhardinge gives opening remarks at a Courageous Conversation event with City Thinkers at Fremantle Town Hall.

Let's Talk, Freo! Public Engagement Formats

The table below outlines the range of tools that were used to engage and communicate with the public.

<p>My Say Freo</p>	<p>The City's MySay engagement platform was used to communicate information related to the project. As a dynamic channel it was updated as required to meet engagement and communication requirements. It also provided a platform for the City to engage with the community in Phases 2-3 and was an important mechanism to close the loop after each phase of engagement. MySay Freo will also be used to engage with all stakeholders when the draft Strategic Community Plan is made available for public comment, and a final plan is adopted for the community to review.</p>
<p>Local Media</p>	<p>Recognising that local media provides an opportunity to widely circulate key messages, the City's communications team briefed the local media on the engagement process and identified opportunities for the media to participate in the process. The communications team also used local media to highlight real stories from real people who live, work, or play in Fremantle through editorial and opinion pieces.</p>
<p>Survey</p>	<p>An online survey was hosted on the MySay Freo engagement platform. Developed in the early stages of engagement, the survey was designed to be quick and easy to complete, providing the opportunity for the community to test and validate the City's six themes (with the option to select a preference of one or more focus areas) as well as better understand the community's concerns and future aspirations for the City. A communications campaign raised awareness about the survey broadly across the community to drive a high participation rate across a representative sample of the City's demographics.</p>
<p>Active Community Events</p>	<p>Utilised existing community events and venues that occurred regularly during the public engagement phase. This included precinct group meetings, arts & culture events, school holiday activations, and venue-based events like Politics in the Pub. Officers were visible, answered questions, and encouraged comments to MySay, and drummed up interest for other events taking place.</p>
<p>Courageous Conversations Events</p>	<p>The project team hosted a series of events in unique settings throughout Fremantle. These theme focused events allowed the community to dive deeper into conversation around each one, and allow the project team to design creative events that matched the importance of the conversation. Theme events were promoted on social media via Facebook events, as well through an invite process with the community or key community groups.</p>
<p>Letterbox Drop</p>	<p>The project team randomly selected 1,000 ratepayers across the City of Fremantle with letter box drops inviting them to get involved in the Strategic Community Plan engagement program. Ratepayers were able to submit to the online surveys, RSVP to key events, or request to stay informed through the process. A selection of random ratepayers allowed us to expand our audience reach and connect with</p>

	residents who may not always attend community sessions or engage with the City.
Visitors Centre Static Activation	The project team setup an engagement kiosk at the Fremantle Town Hall to capture feedback and interact with the community. This allowed visitors and residents to approach a static destination if they could not make any other engagement experiences.
Weekend of Courageous Conversations	The project team designed and hosted a concluding “Weekend of Courageous Conversations” event at Fremantle Town Hall to share high level findings and top line results from our public engagement program, and the Strategic Community Plan journey from 2022-2023. This allowed the project team to capture one final round of feedback on the summary findings, and to conclude the engagement program with residents and participants. It was also an opportunity to thank the community for their participation and provide them with information that they could expect in the coming months as officers finalised the draft Strategic Community Plan for public comment.
Let’s Talk Freo! Email	The project team created a bi-weekly and special edition, e-newsletter program through the City’s database of over 2,800 people who have signed up to receive information on community engagement projects happening in Fremantle. This channel was instrumental to generating awareness and participation throughout the Let’s Talk, Freo! public engagement program.
Communication Channels	The project team accessed a range of digital and traditional communication channels to widely promote the engagement process – and included email newsletters, website announcements, traditional media (e.g. newspapers), etc.
Social Media (Facebook & Instagram)	The City’s corporate communication team regularly used Facebook and Instagram to promote events and activities, while also highlighting interesting pieces of feedback or participation along the way.
Let’s Talk, Freo! Public Engagement Ambassadors	The project team recruited key community members to be ambassadors for our specific themes/conversation prompts. These ambassadors became visible community representatives encouraging engagement with the conversations and partnered as experts or thought leaders on their key theme. The project team utilised their thoughts and standing in the community to produce media articles or assist with events and interactions with the public.



Mayor Hannah Fitzhardinge speaking at a local Politics in the Pub event about Fremantle as a Learning City.

What we discussed with the public

The six conversation prompts below were developed in consultation with officers, the project working group, and key stakeholders in the community to start and guide conversations with the broader community through the public engagement process. 'Courageous Conversations' were considered in the context of these six areas:

Creative City: Freo is WA's creative heart, a recognised hub for artists and creatives. How can we stay that way?

Our early consultation showed that value in creativity is defined as an important market for Fremantle to remain and evolve as a creative heart. In this conversation, we engaged the community on how creativity in Fremantle can be seen beyond monetary value and viewed as a crucial component to the City's success.

Learning City: Fremantle is a place to learn. How do we leverage our unique advantage? How do we ensure our learning pathways and education facilities remain accessible for all?

Our early consultation showed that Fremantle is more than a university town. This conversation focused on learning experiences, with an emphasis on access and inclusion. There has been clear alignment that learning goes beyond traditional education, and that learning spaces in Fremantle need to enhance connection with our community.

Living in your local area: What is your local area? If it grows by 20% over 20 years, what needs to change?

Although population growth may strain local areas, this conversation presented an opportunity on how Fremantle can continue to create vibrant local areas. Participants who contributed to the development of this prompt provided different definitions of their local area—however, proximity to people and places was a common descriptor.

Future of our City centre – What's unique about our City centre and what do we need to enable it to flourish?

Built environment and density; arts, culture, and heritage; tourism and business; safety and community were key themes that are integral to public conversations about the city centre.

Climate Future - What would an increase in temperature of 2–3 degrees mean for our City? As a community, how do we decrease risk, build resilience, and prepare for more extreme weather events?

Risk and resilience were identified as keywords to help focus community conversations around Fremantle's climate future. This prompt had the potential to be a large conversation. In our early consultation we learned that creating parameters around the conversation (discussing risk and resilience within a temperature increase of 2-3 degrees) allowed the community to focus on ideas that could be enacted at the local level.

Jobs for the future – How do we build a competitive and innovative workforce? What skills do we need to drive Fremantle's future and create job opportunities?

Participants identified innovation, creativity, and technology; trades, industry, and tourism; and health and wellbeing as key high-level themes for conversations around Jobs for the future.

The aim was to start conversations with the broader community, while also capturing feedback and input that may continue to develop these key themes for the final Strategic Community Plan documentation.

By focusing engagement in specific areas, the consultation process was designed to encourage participants to go deeper in their exploration of issues and potential solutions.



Attendees at the closing *Weekend of Courageous Conversations* participate in reflection exercises on one of the six themes of the *Let's Talk, Freo!* program.

Phase 0 - Co-Design – Deep Engagement with Staff, Elected Members & Community

The project team maintained frequent touch points with City officers and key community stakeholders throughout the SCP review project. City officers and key community stakeholders were instrumental to helping the project team design a highly grass roots and relevant public engagement program.

City Officer Sessions

The project team held six workshops (one per theme) between 14-15 June 2023 at the Walyalup Civic Centre. A total of **63** staff members attended across the six workshops.

- **Purpose:**
 - Ensure City officers were able to contribute to the design and implementation of our broader community engagement exercise starting in February 2023.
- **Outcome:** City officers helped us...
 - Unpack who to include or invite in our public engagement next year.
 - Determine the appropriate timing and methods of engagement that maximise participants' skills, knowledge and lived experiences.
 - Brainstorm engagement methods that generate meaningful and authentic deliberation on important topics and issues.

Deep Engagement with Key Community Stakeholders

The project team held six workshops (one per theme) between 23rd August & 20th October, 2023 at the Walyalup Civic Centre. A total of **77** stakeholders attended across the six workshops.

- **Purpose:**
 - To have conversations with a wide range of community leaders, business operators, artists, young people, mums and dads, seniors, local groups and organisations to help us prepare for our broader community engagement exercise starting in February 2023.
- **Outcome:** Community representatives helped us...
 - Unpack who to include or how to reach them in our public engagement program.
 - Determine the appropriate timing and methods of engagement that maximise participants' skills, knowledge and lived experiences.
 - Brainstorm engagement methods that generate meaningful and authentic deliberation on important topics and issues.

These deep engagement workshops were supported by City officers from all directorates, and in collaboration with external facilitators: Aimee Smith, Paula Rogers, Shona Erskine, and June Moorehouse.

Phase 1 – Promote & Capture

Launched *Let's Talk Freo!* online, launching surveys for community responses to our six themes. The project team actively promoted the launch via mobile engagement and a presence at community events (e.g. precinct meetings), online channels, local media and through our deep engagement stakeholders.

Note: After kick-off, this phase was live in an always-on capacity throughout the public engagement program.

Outcomes:

- Program launched online via MySay, 21 February 2023.
- Visibility through advertising in the Fremantle Herald.
- The project team, and members of the Working Group, promoted *Let's Talk, Freo!* by:
 - Attending and speaking on the panel at the 28 February *Politics in the Pub* event at the Local Hotel in South Fremantle.
 - Promoting the program at the White Gum Valley Precinct Group meeting; Samson Precinct Group meeting; and South Fremantle Precinct Group meeting.

Phase 2 – Deep Dive

Face-to-face courageous conversations held directly with the community.

We aimed to hold events specific to each theme with key community groups to focus the conversation and create unique experiences relevant to each.

This phase also involved pop-up presences that are relevant to each theme and required us to meet the community where they are. These events and conversations were facilitated by the Community Engagement Team, and then incorporated alongside the online feedback we receive via MySay.

Outcomes:

- The Project Team hosted, or attended, a total of 36 events during this phase and were attended by over 1,137 people.
- This included:
 - A business engagement luncheon.
 - A sports club breakfast.
 - An artists and creatives forum.
 - A City Thinkers forum.
 - A LGBTQIA+ event at the Flaming Galah.
 - A youth event at Clancy's Fish Pub.
 - Regular drop-in session at the Engagement Centre (Old Visitor's Centre).
 - Presence at the Esplanade playground during school holidays.
 - LEGO trail school holiday competition.

- Presence at Samson Tree Festival.
- Presence at Fremantle Street Arts Festival.
- 2 business engagement door knocks.
- Presence at the Pre-Loved Second Hand Markets.
- Presence at a Buster event in Hilton.
- A backyard conversation held in Hilton.
- 3 local high school workshops.
- 2 feedback session with Notre Dame journalism students.

Phase 3 – Close the Loop

Concluded the public engagement phase with a summary outline of what we learned through all phases of the SCP review project. Generated final feedback from the community through our *Weekend of Courageous Conversations* summit event at Fremantle Town Hall.

This event closed out public engagement and kicked off the writing of our draft SCP document.

Outcomes:

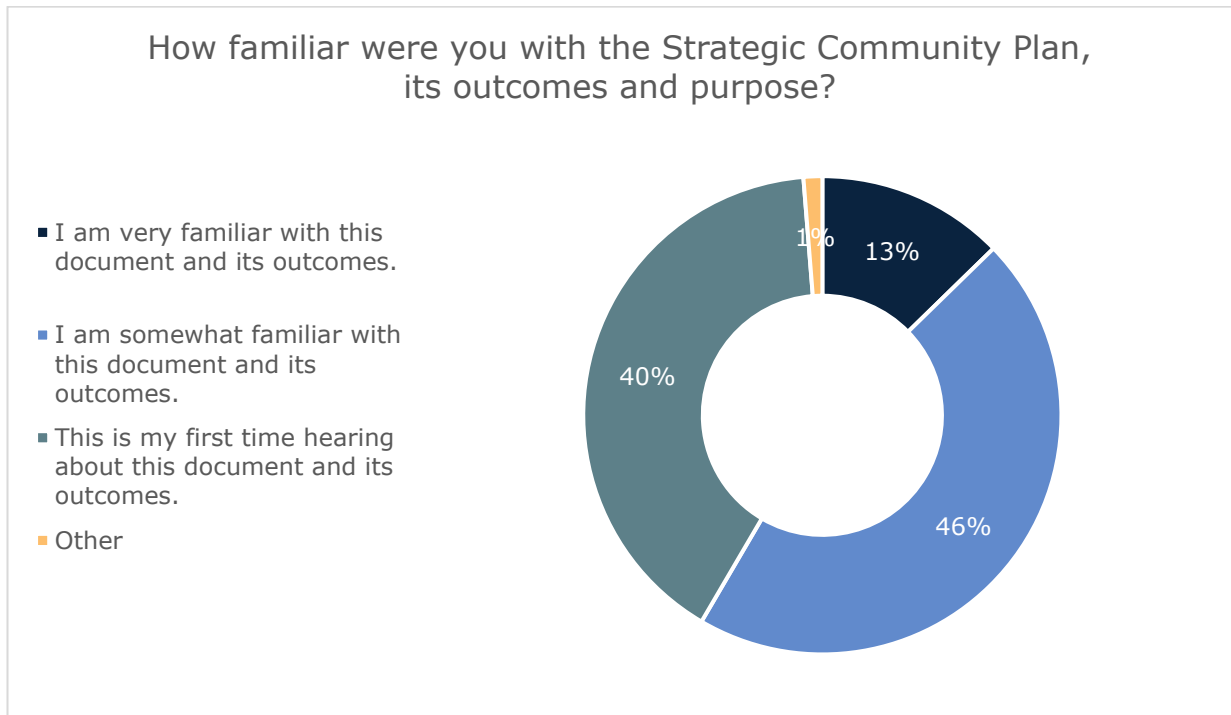
- The *Weekend of Courageous Conversations* was attended by 200+ people across Friday, Saturday, and Sunday.
- The event included immersive workshop experiences like VR simulation of climate change in Fremantle. This resulted in deeper, reflective feedback as participants absorbed the content before offering feedback.
- Three panel conversations were conducted with local ambassadors and influential community speakers.
- The event was a final close the loop on public engagement, and a chance for community bonding.



Attendees listen to a panel conversation at the City Thinkers forum for architects, designers, developers, and built environment experts.

WHO WE REACHED

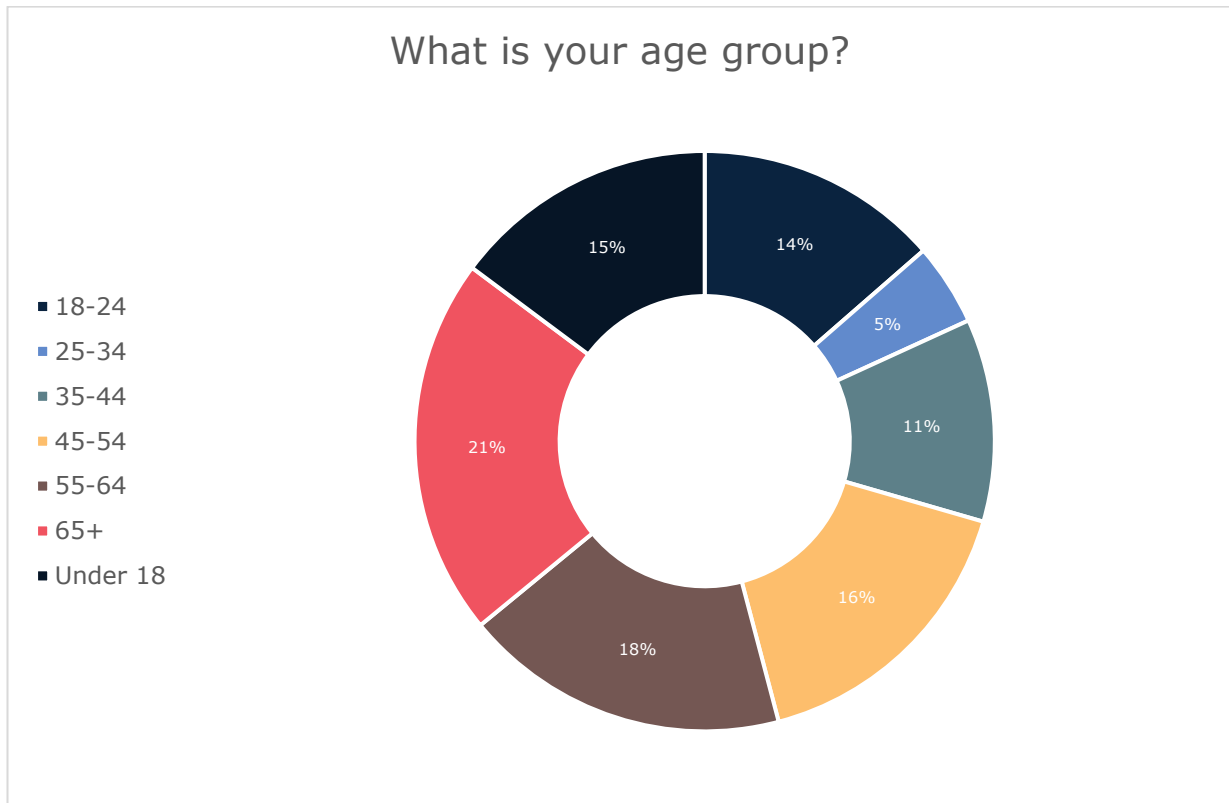
A new audience



Let's Talk, Freo! managed to reach a whole new audience of people who live, work, or play in Fremantle. This presented a unique opportunity to hear from community members who don't regularly participate in public engagement in our City.

- 40% of respondents interacted with the SCP for the first time.
- 46% of respondents had some familiarity with the SCP.
- 13% of respondents were very familiar with the SCP and its purpose.

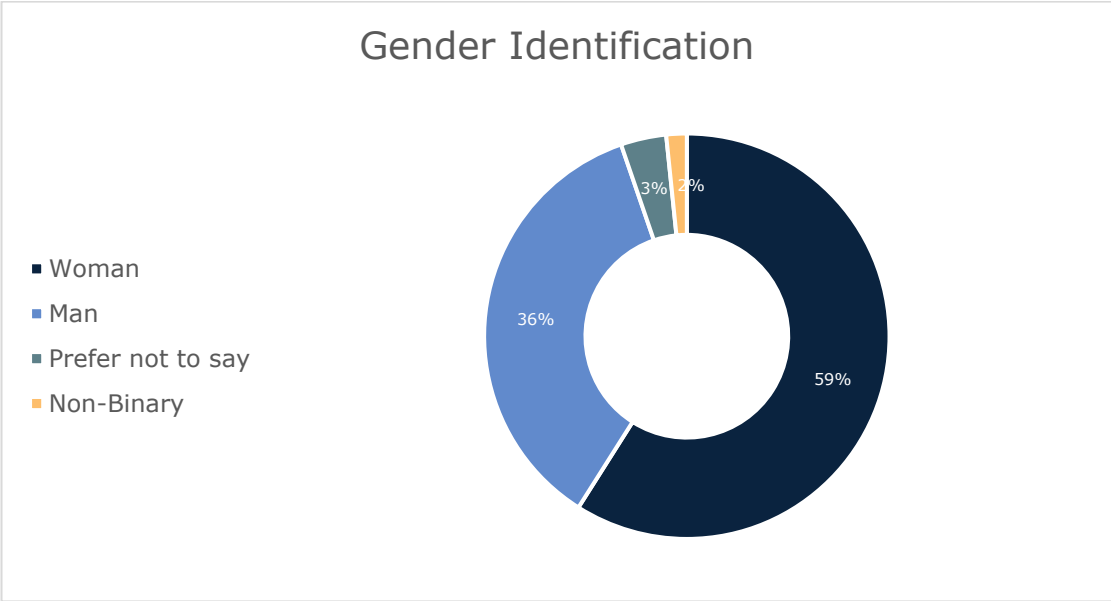
Age Groups



The following age groups were tallied through MySay surveys, and face-to-face interactions where possible. The project team made significant effort to increase participation amongst the Under 18-35 year old age group.

- 65+: 21%
- 55-64: 18%
- 45-54: 16%
- Under 18: 15%
- 18-24: 14%
- 35-44: 11%
- 25-34: 5%

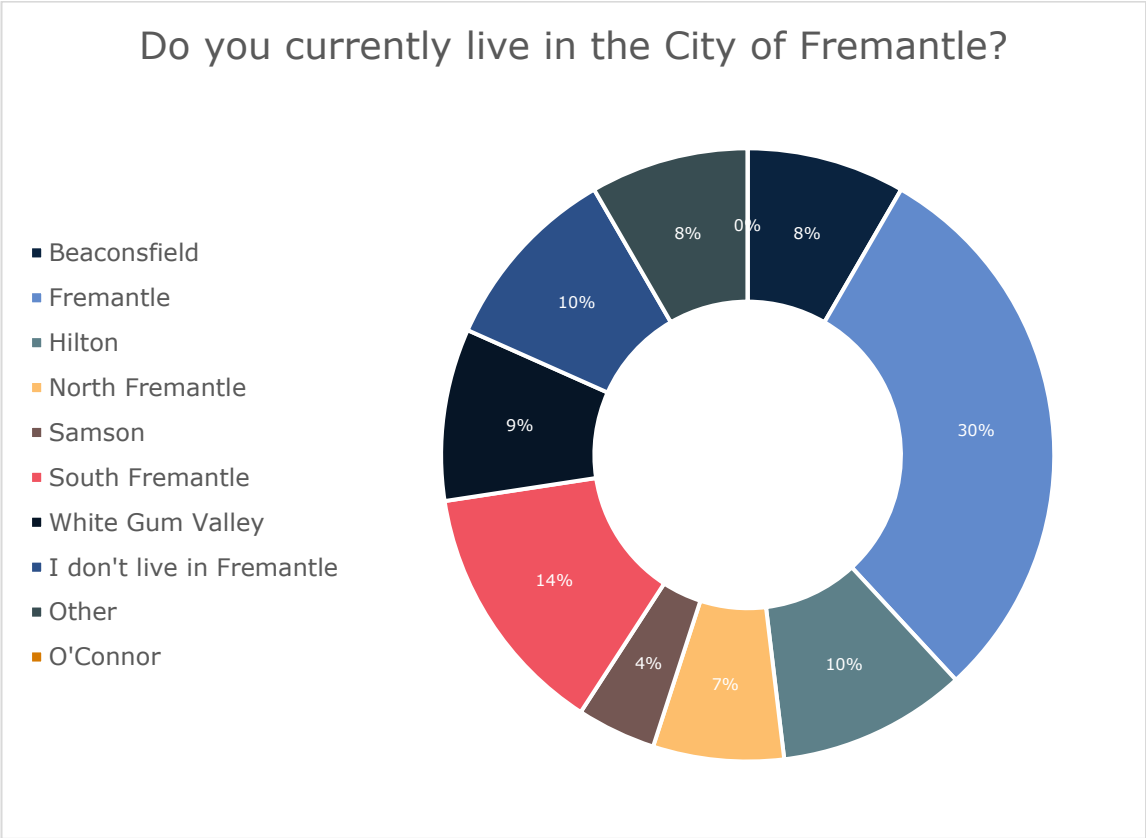
Gender



The following gender data was compiled via MySay survey results. Survey respondents identified with the following gender labels:

- Woman: 59%
- Man: 36%
- Prefer not to say: 3%
- Non-Binary: 2%

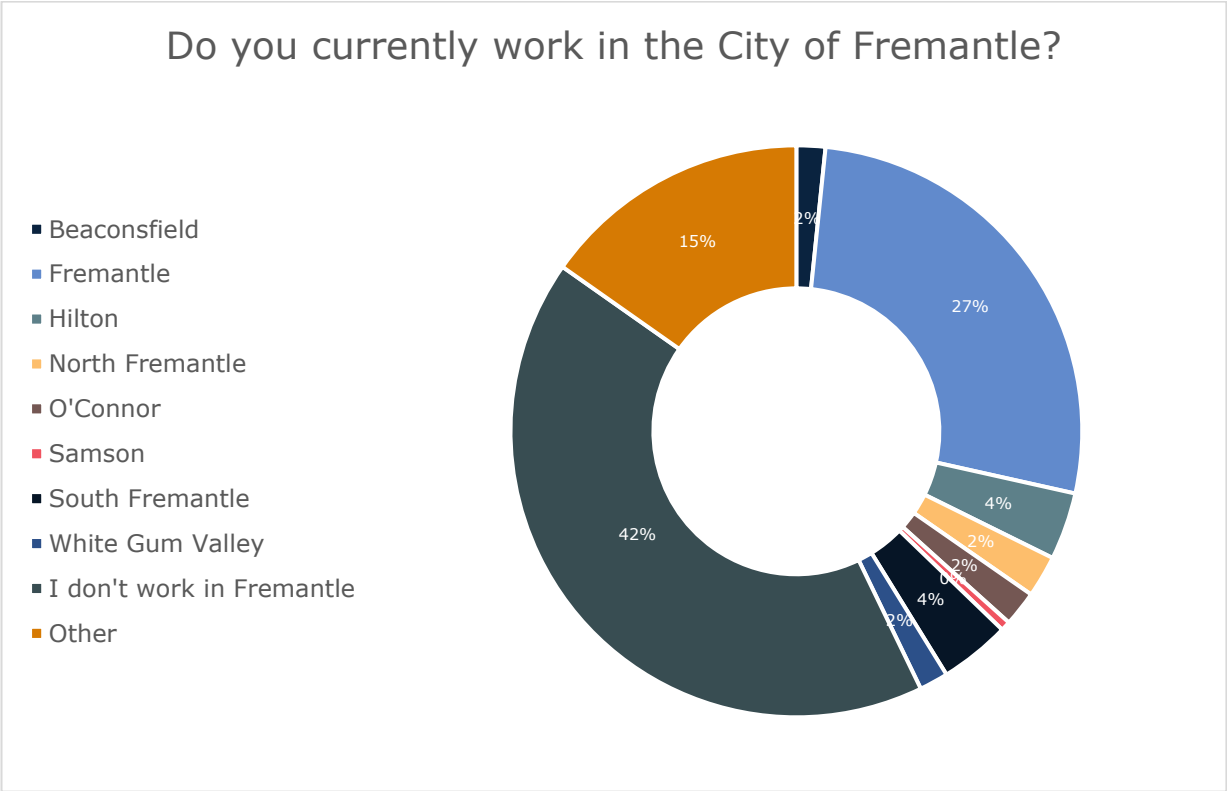
Location



The public engagement program saw participation from inside and outside of the City of Fremantle.

- Fremantle, South Fremantle, and Hilton saw the highest participation:
 - Fremantle – 30%
 - **Note:** Participants may have selected Fremantle to represent the City they live in, or the suburb.
 - South Fremantle – 14%
 - Hilton – 10%
 - “I don’t live in Fremantle” – 10%
- O’Connor had the lowest participation rate with little-to-no activity.

Work



Highlights from the above data show that:

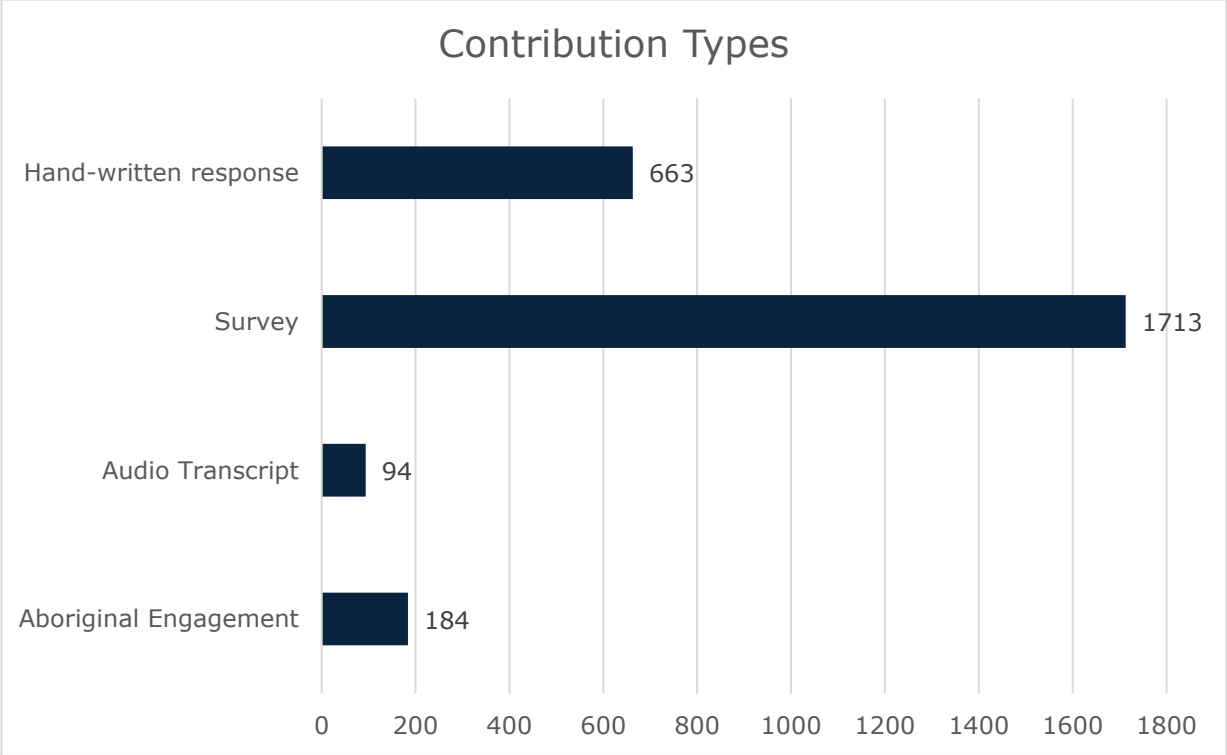
- 42% of respondents said they do not work in Fremantle.
- 27% of respondents said they do work in Fremantle (the City Centre or within the City of Fremantle).
- 15% of respondents selected "Other" – this response was selected by retirees or people who are not currently in active employment.



Attendees from the arts and creative industry community in discussion at a Creative City deep engagement workshop to help co-design the public engagement program.

WHAT WE HEARD

Through digital and face-to-face interactions, more than 2,600 comments were made through online surveys, written submissions, emails, audio interviews, facilitated panel conversations, articles and videos. These comments, when analysed, resulted in over 5,000 ideas and comments from the public.



The current SCP vision

Fremantle: a destination city.

A city that is clever and creative, inspiring and inclusive.

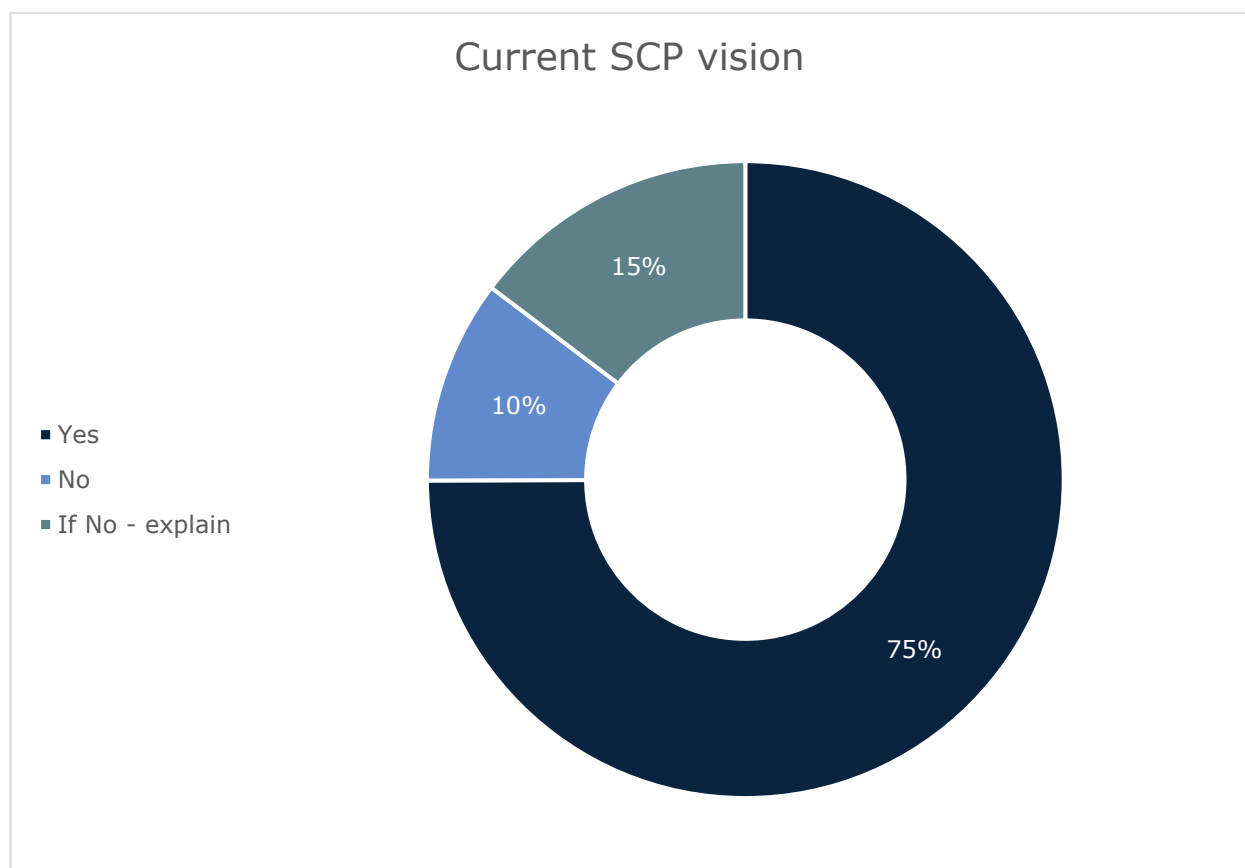
A city that welcomes and celebrates all people and cultures.

A city that encourages innovation, prosperity and achievement.

A compassionate city that cares for the wellbeing of our people and the environment we share.

A city that thrives on diversity and dares to be different.

MySay survey respondents were asked if the City's current vision in the 2015-2025 SCP was still relevant.



- 75% of respondents said YES – the vision is still relevant.
- 25% of respondents said NO – the vision is not relevant.
 - 15% of NO respondents stated why.

Below is a summary of why respondents stated the current vision was no longer relevant:

Feedback related to the current vision including mention of Preservation of History, Identity, and Environment was voiced 11 times and included the following...

- The importance of preserving Fremantle's historical character and unique identity.
- This includes repurposing old buildings, maintaining the city's architectural heritage, and celebrating its history, especially its connections with Noongar people.
- Inclusion of environmental protection and resilience in the vision statement.

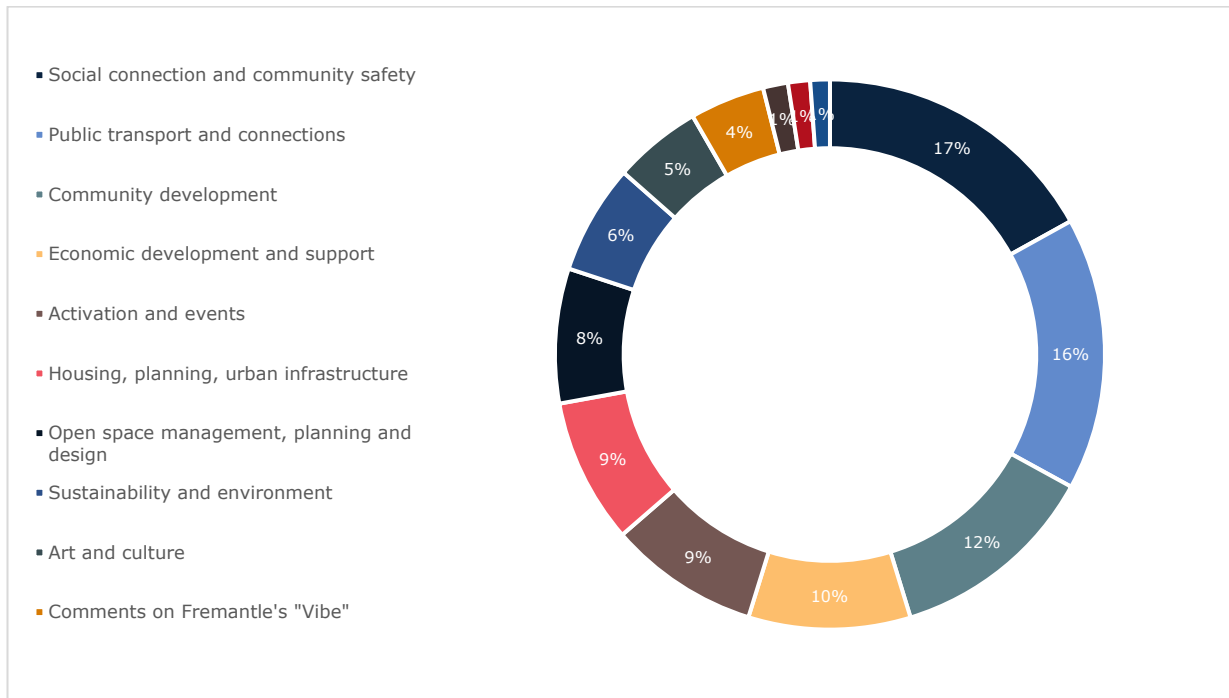
Feedback related to the current vision requiring more Specificity and Measurability was voiced 10 times and included the following...

- A desire for the vision to be more specific, with clear and measurable goals.
- Show concrete, achievable objectives rather than vague or aspirational statements.

Feedback related to the current vision requiring further Community Inclusivity was voiced 7 times and included the following...

- A desire for inclusivity and diversity in the vision.
- A city that caters to all age groups, cultures, and income levels.
- Promoting community endeavours that are not alcohol-related and fostering diversity in all aspects.
- Promote community inclusion beyond visitors and tourism.

Engagement Findings Summary



Of the 5,000 ideas and comments analysed in this report, the top five areas of feedback from the public were commonly voiced in the following areas:

- 16.71% of comments related to **fostering greater social connection, engagement, and community safety.**
- 15.80% of comments related to **improving public transport and connectivity.**
- 12.11% of comments related to **nurturing and building community development capacity.**
- 9.39% of comments related to **diversifying Fremantle's economy.**
- 8.71% of comments related to **championing or facilitating activations and events to increase footfall and activity across the City of Fremantle** (not just the City centre).

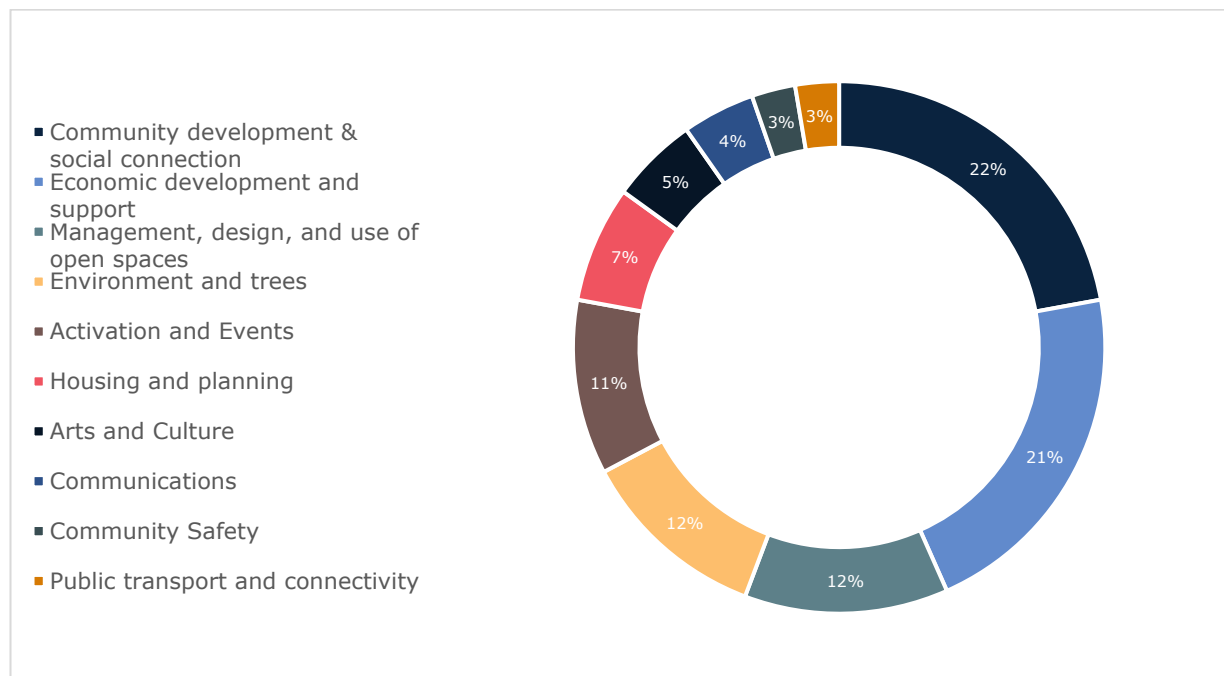
The remainder of this engagement report unpacks the comments and feedback that was collected for all six conversation prompts. Each section features the commonly voiced ideas or requests of the Council in nurturing the City of Fremantle as a great place to live, work, or play.



Elders and Traditional Owners from Walyalup and surrounding areas participate in an Aboriginal engagement workshop.

Aboriginal Engagement Workshop

The project team hosted an aboriginal engagement workshop attended by 12 elders from Walyalup and surrounding areas. The attendees of this workshop made a total of **184 comments** across all six conversation prompts. Of these 184 comments, the top 10 focus areas from the group were:



The below summary highlights the key mentions in their feedback.

Feedback related to the promotion of Community Engagement and Cultural Awareness was voiced 33 times and included the following...

- Promoting cultural awareness and respect in public spaces.
- Consistent and regular community events and celebrations.
- Opportunities to connect, build relationships, and engage in multicultural/diverse events.
- Collaboration with indigenous leaders and mentors.
- Building a visible and recognized Aboriginal culture.

Feedback related to improvements in Housing and Infrastructure was voiced 26 times and included the following...

- Affordability and sustainability of housing.
- Access to amenities, shelters, and health services.
- Transport connectivity and special services.
- Focus on creating comfortable, home-like spaces.
- Breaking down barriers and promoting community hubs.

Feedback related to championing or hosting Indigenous Cultural Events and Storytelling was voiced 22 times and included the following...

- Host an Indigenous Expo/Exhibition that happens every year.
- Opportunities for events/expos outside of NAIDOC week.
- Truth-telling and history projects.
- Guided tours for storytelling.

- Involvement of children in cultural events.

Feedback related to greater Environmental Protection and Sustainability was voiced 22 times and included the following...

- Preserving and protecting the environment in a Noongar way.
- Rethinking transport infrastructure to focus less on cars.
- Ensuring the significance of sacred sites and caring for them.
- Protecting wildlife through exclusion zones.
- Preparing for the effects of climate change and framing the bigger picture.

Feedback related to supporting Employment and Education was voiced 20 times and included the following...

- Increasing dedicated Aboriginal roles in community development.
- Highlighting role models, mentors, and leadership.
- Facilitating scholarships and resourcing for the indigenous community.
- Building relationships, communication, and real training processes.
- Utilising skills in machinery, hands-on work, arts, and cultural significance.

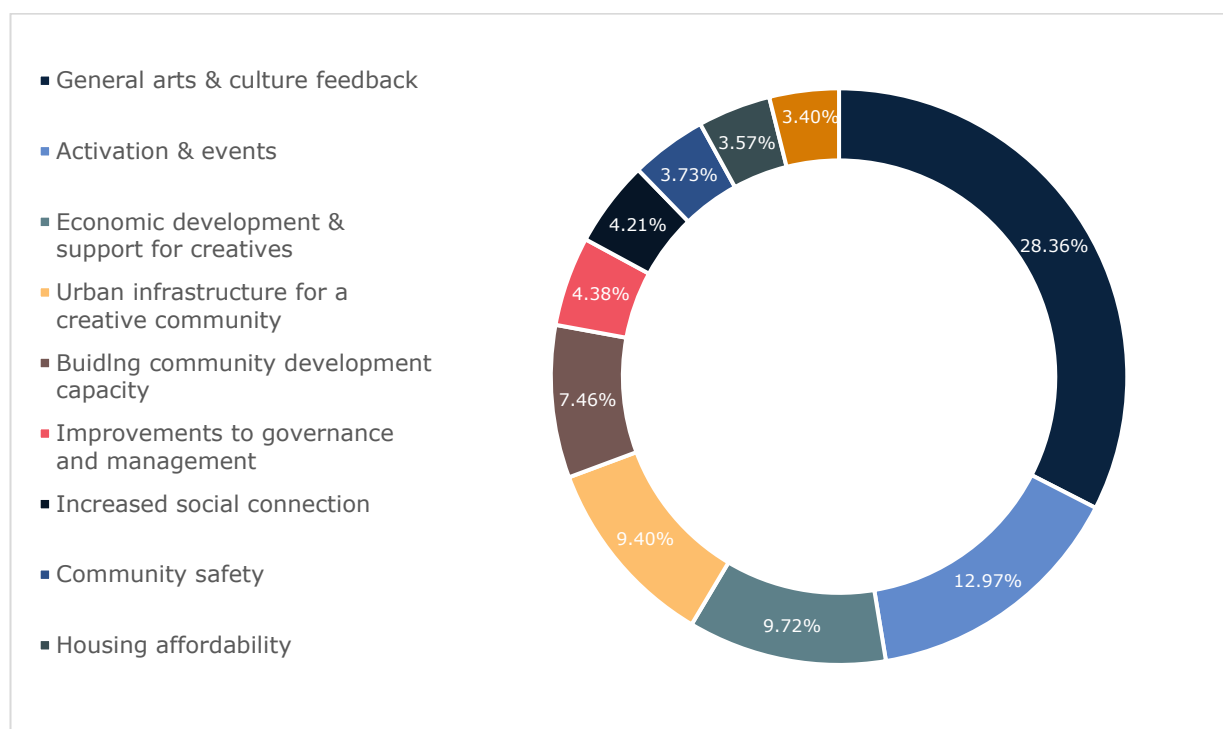


Fremantle's retail and business community listens to a panel conversation about the City's competitive advantage as an economic centre.

Theme: Creative City

The Creative City theme generated **617 comments** across a variety of formats.

Of these 617 comments, the top 10 focus areas from the community were:



What did we hear?

General Arts & Culture Feedback

175 comments were related to overall thoughts, ideas, or experiences on Fremantle's arts & culture scene and offering. Although the information captured overlaps with more specific feedback in this section, it is worth highlighting what the general ask is from the people who live, work, or play in a Creative City.

The key takeaways here focus on how to enhance or improve our identity as a city that supports and champions creativity:

Feedback related to greater Support for Artists & Creatives was voiced 34 times and included the following...

- Programs that support, encourage, and nurture the artistic community.
- Affordable community arts centres.
- Subsidised art classes.
- Greater support for artists through policy.
- Opportunities for artists to work and exhibit their art.
- Support for both emerging and established artists.
- Preserving affordable housing for artists.

Feedback related to nurturing more Community Engagement and Inclusivity was voiced 24 times and included the following...

- Creative community activities for all ages and interests.
- Encouraging diverse and accessible cultural events.

- Promoting connections between arts and education.
- Fostering collaboration and networking among artists.
- Creating open studio events to highlight local creatives.
- Hosting facilitated creative seminars and brainstorming meet-ups.

Feedback related to nurturing Public Art and Cultural Preservation was voiced 13 times and included the following...

- Permanent public art.
- Making cultural activities of the City free.
- Preserving multicultural history and influence.
- Showcasing Fremantle's creativity through murals, sculptures, and performances.
- Restoring and opening up heritage buildings for arts and cultural events.

Feedback related to the need for Affordability and Access to Spaces was voiced 17 times and included the following...

- Providing affordable housing and affordable spaces for artists.
- Filling vacant shop fronts with local art, fashion, and music.
- Utilising empty shop fronts for arts and creative endeavours
- Offering cheap or free spaces for creative activities.
- Opening up cheap spaces for creative endeavours.

Feedback related to how Art and Commerce Intersect in Fremantle was voiced 3 times and included the following...

- Exploring opportunities for the intersection of commerce with creativity, such as the film industry.
- Supporting the development of a bespoke film-making space.
- Encouraging creativity that exists alongside professional businesses and production companies.

Activation & Events

80 comments were related to activities that promote footfall and small-scale economic development programs like markets, pop-ups, and events. Here are the key takeaways from the feedback collected:

Feedback related to greater Community Engagement and Involvement was voiced 22 times and included the following...

- Encourage more people to participate in local events.
- Involve children and youth in arts and cultural activities.
- Create opportunities for the community to showcase their work.
- Emphasise the importance of localised artists events in communities.

Feedback related to improvements in City Activation and Safety was voiced 20 times and included the following...

- Make the centre safer and more inviting.
- Host festivals and events in public areas.
- Provide high-quality venues and infrastructure for creative endeavours.
- Preserve history and heritage – buildings and other forms.
- Hosting local, non-commercial community events.
- Promoting local artists and their works.
- Providing platforms for artists to express and exhibit their art annually.

- Creating opportunities for artists to activate empty spaces.
- Advocating for more art studios, studio open days, and public art spaces.
- Utilising empty spaces for artistic purposes.

Feedback related to the promotion of Arts and Culture was voiced 15 times and included the following...

- Supporting local artisans and artists.
- Maintain and celebrate Fremantle's heritage through art and cultural events
- Encourage public art projects, installations, and displays.
- More street performances.
- Create art incubator programs and art studios.
- Increase the availability of information about events.
- Reduce reliance on social media for event promotion.
- Widely advertise events and programs.
- Look to other creative hubs in the world for inspiration.
- Consider examples from creative hubs like Austin, TX.

Feedback related to greater Cultural Diversity and Inclusivity was voiced 10 times and included the following...

- Make events accessible to all.
- Celebrating and promoting all cultures.
- Focus on the "next generation" now to ensure a lasting impact on the community's cultural scene.
- Provide opportunities for performances and workshops for young and developing artists.
- Attract and retain talent from different creative backgrounds.

Economic development & support for creatives

60 comments were related to activities that could provide business support, grant funding, or initiatives that might attract investment. Here are the key takeaways from the feedback collected:

Feedback related to an increase in Government and Financial Support was voiced 23 times and included the following...

- Advocating for government investment in the arts.
- Supporting local artists and artworks through funding.
- Recognising the economic benefits of arts support.
- Ensuring accessibility to arts facilities.
- Providing mental health and healing services.
- Promoting the arts on the world stage.
- Retaining creatives in the community.
- Subsidised studio space and residencies.
- Funding for creative individuals and infrastructure.
- Long-term commitment to cultural spaces.
- Grants and support for artists to run creative projects.

Feedback related to increased Cultural Vibrancy and Activation was voiced 14 times and included the following...

- Making the city more visibly artistic.
- Holding regular art markets and events.
- Supporting markets and festivals.
- Bringing back E shed and revitalising the city centre.
- Encouraging the return of cultural venues.
- Celebrating cultural diversity and heritage.
- Involving kids and the community in events.
- Hosting a larger annual event with various activities.

Feedback related to an increase in Creative Spaces and Access was voiced 12 times and included the following...

- Converting empty warehouses into galleries and creative spaces.
- Making more spaces available for artists.
- Ensuring affordable access to creative spaces.
- Creating economic opportunities for creative industries.
- Rent control for equitable access to spaces.
- Embedding affordable homes in new developments.
- Supporting professional arts and organizations.

Feedback related to opportunities for more Community Building and Collaboration was voiced 6 times and included the following...

- Nurturing local creative communities, businesses, and ventures.
- Promoting collaboration between different groups.
- Embracing and supporting local initiatives and performances.
- Giving voice to grassroots businesses and artists.
- Reviving abandoned shop fronts and streets.

Feedback related to the promotion or facilitation of Indigenous and Multicultural Initiatives was voiced 3 times and included the following...

- Hosting an Indigenous Expo/Exhibition.
- Expanding events and exhibitions outside of NAIDOC week.
- Carnival and events that involve kids.

Urban infrastructure for a creative industry

58 comments were related to activities that highlight the use of public realms, access or maintenance of City buildings and facilities. Key takeaways from the feedback collected:

Feedback related to more Affordable Spaces for Creatives was voiced 21 times and included the following...

- Creation of affordable artist studios and workspaces.
- Retention of large warehouse spaces for studios.
- Pop-up or temporary use of vacant properties for galleries, installations, and studios.
- Availability of affordable rent for small creative businesses, galleries, and art spaces.

Feedback related to increased Support for Arts & Cultural Organisations was voiced 12 times and included the following:

- Government funding to support arts organizations and fix infrastructure.
- Call for changes in the management of Fremantle Arts Centre.
- Affordable public art venues.
- Prioritizing space for projects such as film studios and the Spare Parts Puppet Theatre.

Feedback suggesting the Reuse of Vacant Properties was voiced 5 times and included the following:

- Utilizing vacant properties as gallery, installation, or studio space.
- Encouragement to identify and utilize unused spaces for artist studios and subsidized event spaces for exhibitions.
- Providing low-cost or free dedicated spaces for creatives to create.

Building and developing community

46 comments were related to activities that can develop and build capacity within the creative community. Key takeaways from the feedback collected:

Feedback related to increasing Inclusivity and Diversity was voiced 8 times and including the following...

- Creative outreach programs that engage and connect people of diverse cultural, ethnic, socioeconomic, religious, and sexual orientation backgrounds.
- Encouragement and value of diversity through grassroots activities.
- Encompassing all ethnic groups and economic levels.
- Embracing Auslan (Australian Sign Language).
- Inclusion and easy access for all, considering equal opportunities, inclusiveness, and cost barriers.
- Inclusion and easy access for the Deaf and Hard of Hearing community.

Feedback related to strengthening Community Engagement and Collaboration was voiced 8 times and including the following...

- A connected community that is invested in what is happening and where it is going.
- Collaboration and involvement of different stakeholders, including business owners, renters, visitors, and the youth.
- Initiatives aimed at getting everyone on the same page, fostering community engagement.

Feedback related to improvements in Accessibility and Affordability was voiced 5 times and including the following...

- Opportunity for all to access arts and cultural offerings, taking into account cost-effectiveness and reducing cost barriers.
- Access to community space for a women's shed.
- Accessing and preserving local stories.
- Opening the city to all travellers.
- Making cultural events and activities more inclusive and less niche.

Feedback related to the fostering of Artistic Development and Cultural Growth was voiced 3 times and including the following...

- Using Fremantle's distinctive character to provide context, inspiration, and stimulus for regeneration and sustainable growth.
- More programs and workshops at schools.
- Youth-centred and youth-focused arts and cultural experiences and development.

Improvements to governance and management

27 comments were related to activities that focus on leadership and governance specific to the creative community. Key takeaways from the feedback collected:

Feedback related to Community Wealth Building and Innovation was voiced 6 times and included the following...

- Lack of leadership in acknowledging the intersectionality between ecological, economic, and social health.
- Negligible economic pluralism or diversity in WA.
- The myopia demonstrated in Perth compared to leadership on the East Coast and the rest of the world.
- Doughnut Economics Cities and Regions.
- Government funding.
- Rethinking heritage policy to move away from colonial repetitiveness in design.
- Creative thinking is needed for a creative city.
- Less NIMBY, more inclusive.
- Campaign for more progressive politics.

Feedback related to stronger Leadership and Governance was voiced 4 times and included the following...

- Have a council that has a plan.
- More action, less bureaucracy.

Feedback related to championing Cultural and Heritage Preservation was voiced 3 times and included the following...

- Visual landscape that is inviting and enhances our beautiful heritage buildings.
- Truly strategic planning incorporating and preserving all unique architecture/the city's heritage.
- Elevate marginal voices.
- Maintain heritage and historical buildings.

Increased social connection

27 comments were related to activities that focus on creating opportunities for social connection between people who live, work, or play in Fremantle. Key takeaways from the feedback collected:

Feedback related to recognition of Cultural and Ancestral Diversity was voiced 5 times and included the following...

- Mention of various ancestral backgrounds, including Italian, Greek, Portuguese, Scottish, Irish, English, German, and more.
- Not being responsible for the wrongs of British colonial government based on their heritage.

Feedback related to nurturing Social Connection and Vibrant Community was voiced 4 times and included the following...

- Desire for a vibrant community where people of diverse backgrounds can interact with each other.
- Emphasis on bringing life and vibrancy to the city.
- Increasing festivals in Fremantle and opening the town hall.

Community safety

23 comments were related to activities that focus on improving safety and cleanliness in the City. Key takeaways from the feedback collected:

Feedback related to overall Safety was voiced 7 times and included the following...

- Concerns about safety in Fremantle due to encounters with intoxicated or aggressive individuals.
- The need for better lighting to enhance safety, particularly for young women at night.
- Cracking down on anti-social behaviour, drug use, and violence in the city.
- Removal of individuals causing safety concerns.
- Creating a safer and cleaner environment for families and visitors.
- Policing and law enforcement measures to ensure public safety in Fremantle.

Feedback related to Fremantle's Cleanliness was voiced 3 times and included the following...

- Making Fremantle graffiti-free, especially in the east end.
- Acknowledging the efforts of Ros de Souza in improving the city's street scape.
- Maintaining heritage listings and structures in a clean condition.

Feedback related to Reducing Crime, policing and law enforcement, and promoting safety was voiced 5 times and included the following...

- Addressing issues related to crime, including theft, drug use, and violence.
- Ensuring a safe environment for community events and live music.
- Encouraging improved behaviour in public spaces.
- Policing the central area to enable artistic events and prevent anti-social behaviour.
- Making the city of Fremantle a safe and clean place to visit.
- Ensuring family safety when exploring Fremantle.

Feedback related to increased Community Support was voiced 1 time and included the following...

- Planning and developing support for indigenous individuals and those facing homelessness, substance abuse, or other challenges.
- Creating an environment where locals, visitors, and artists feel safe and encouraged to explore Fremantle.

Housing affordability

22 comments were related to activities that focus on housing affordability and density planning in the City. Key takeaways from the feedback collected:

Feedback related to access of Affordable Housing was voiced 5 times and included the following...

- Addressing the need for affordable housing options for lower socio-economic and young people.
- Concerns about the impact of gentrification on housing affordability.
- Advocating for affordable housing specifically for creatives and artists.
- Promoting affordable shared living arrangements to retain artists in Fremantle.

- Recognising that artists often struggle with high rental costs and the importance of more affordable housing options.

Feedback related to the importance of Heritage Preservation was voiced 3 times and included the following...

- A focus on heritage as it makes Fremantle special.
- The importance of preserving heritage to maintain Fremantle's uniqueness and attract visitors.
- Concerns about survey options that may limit the focus on heritage.

Feedback related to Increasing Population Density was voiced 2 times and included the following...

- Advocating for increased population density in and around the city.
- The need for affordable accommodation to support higher population density.
- Preventing gentrification as a consideration.

Feedback related to pausing or slowing down Social Housing was voiced 1 time and included the following...

- A statement advocating for less social housing in Fremantle.
- Expressing the belief that Fremantle already has its fair share of social housing, especially in Western Australia.

Management and design of open spaces

21 comments were related to activities that focus on the design, management, and use of public open spaces or public realms. Key takeaways from the feedback collected:

Feedback related to an increase in Affordable Living and Tenancies, Shared Creative Spaces, Community Learning Centres was voiced 7 times and included the following...

- Need for more affordable long-term living accommodation in the city centre.
- Affordable shop rents or showcase options to support local artistic enterprises.
- Community centres with workshop space and funding.
- Continuation of support for community learning centres.
- Creation of community/shared workspaces for artists.
- Conversion of privately owned and vacant land into functional community spaces.
- Providing spaces and buildings at low cost for the arts to create and present work.
- Improvement of tenancies in the heart of Fremantle and outer suburbs like Samson in planning goals.
- Creation of shared creative spaces for buskers and live performances.
- Environmental enhancements, including more greenery, gardens, trees, and shaded areas.

Feedback related to celebrating and recognising Monuments and Significant Sites was voiced 2 times and included the following...

- Mention of monuments and significant sites around Walyalup.
- Brightening up spaces, such as the new police complex.
- Placement of permanent artwork in public spaces.

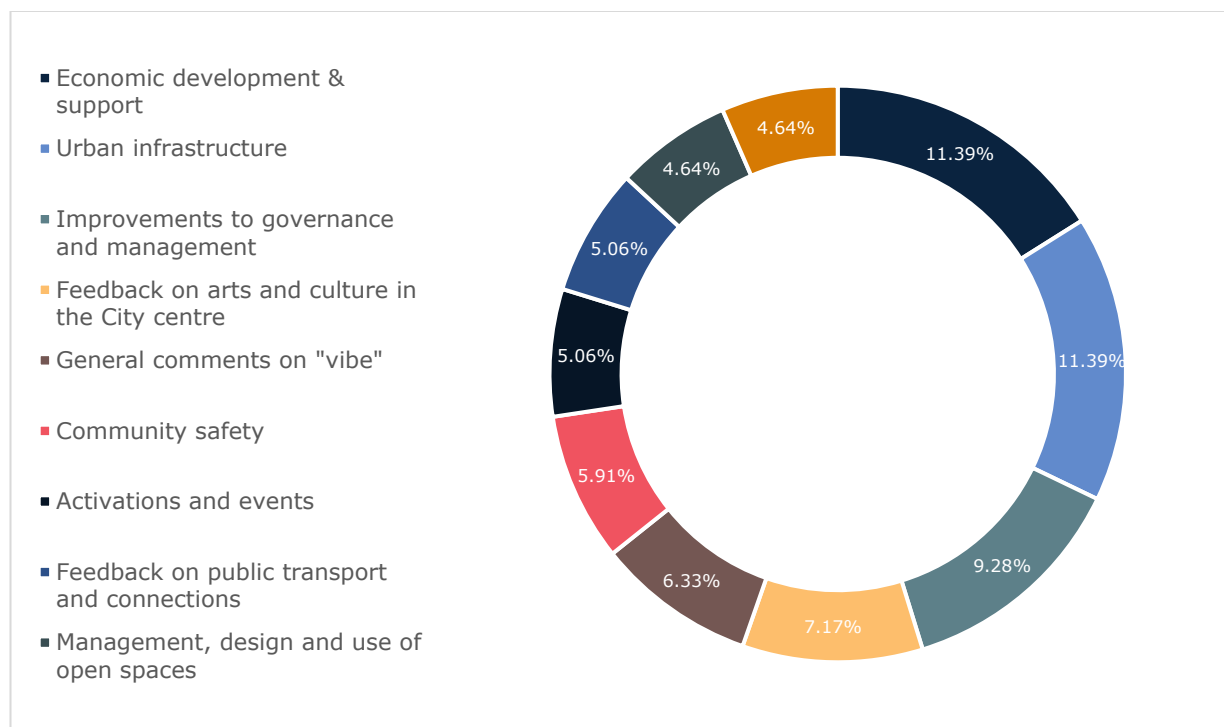


City staff hosted or attended over 40 events across Fremantle like this one at the Samson Tree Festival.

Theme: Future of Our City Centre

The Future of our City Centre theme generated **237 comments** across a variety of formats.

Of these 237 comments, the top 10 focus areas from the community were:



What did we hear?

Economic development and support

27 comments were related to activities that support and develop the City centre economy. The key takeaways here:

Feedback related to continued strengthening of the City's Economic Development was voiced 23 times and included the following...

- Support for small businesses and local enterprises.
- Creating opportunities for employment and business growth.
- Attracting shops, stores, and tourists to boost the local economy.
- Promoting collaborations and partnerships, particularly with a focus on vulnerable communities.
- Engaging different industries in shared working spaces and creative collaborations.
- Diversifying food options and making them more affordable.
- Encouraging better retail options and supporting businesses to develop and grow.
- Creating more places to work, particularly for small and medium-sized enterprises.
- Supporting clean energy and technology companies.
- Delivering business and creative workshops.

Feedback related to the development of Housing, Infrastructure, Affordability, Accessibility was voiced 15 times and included the following...

- Housing-related concerns, including support for homeless individuals.

- Suggestions for developing and maintaining the city's character through medium-density development.
- Improving the look of shop fronts and addressing vacant properties.
- Ensuring that the city is affordable and accessible to a diverse range of people.
- Making the city more accessible to people with disabilities.
- Expanding public amenities such as restrooms and lighting.
- Focusing on clean energy and environmentally friendly practices.

Feedback related to fostering better Community Engagement and Communication was voiced 9 times and included the following...

- Fostering a sense of community and identity in Fremantle.
- Encouraging people to come together for various activities, markets, and events.
- Preserving the city's cultural and historical identity.
- Encouraging effective communication with residents and visitors.
- Creating a city centre that people want to visit and engage with.

Feedback related to nurturing Fremantle's Cultural and Artistic Vibrancy was voiced 5 times and included the following...

- Supporting artists and young creatives.
- Creating spaces and incentives for artists and cultural events.
- Encouraging diversity and expanding the availability of cultural activities and festivals.
- Promoting more festivals and events to attract visitors.
- Maximising the utilization of facilities like WACC (Western Australian Maritime Museum).

Urban infrastructure

27 comments were related to activities that focus on the built form and connectivity in the City centre. Here are the key takeaways from the feedback collected:

Feedback related to facilitating Urban Transformation, Beautification, and Government Coordination was voiced 13 times and included the following...

- Reference to the transformation of Fremantle from the 1970s and 1980s to a beautiful and vibrant place.
- A desire for more greenery, public art, small parks, and resting places in the city.
- Specific improvements such as rainbow-colored artificial turf, additional public toilets, and the planting of bottlebrush bushes.
- Emphasis on making the city more appealing and vibrant.
- Emphasis on a whole-of-government approach and coordination among different levels of government.
- Concerns about cleanliness, homelessness, and a need for education on parking issues.
- Suggestions to address public bathrooms and engage more effectively with community feedback.
- Promoting property maintenance and street hygiene.
- Concerns about affordability for young people and the need for engaging activities for teenagers and young people.
- Addressing the challenges faced by the elderly and the need for street cleaning after weekend nights.
- Focus on sustainability and design for "more than humans."

Feedback related to nurturing Community Engagement and Diversity was voiced 5 times and included the following...

- A well-connected and diverse community with a cultural identity.
- Encouraging a human-centric approach to city design.
- Supporting community-based events and sharing more diverse stories.

Feedback related to promoting Fremantle's Economic Development and Attracting Businesses was voiced 4 times and included the following...

- Desire for big shops to attract businesses like David Jones and Myers.
- Promoting economic development and more inner city living.
- Community wealth building and supporting local businesses.

Feedback related to improvements in Transportation and Accessibility was voiced 4 times and included the following...

- Making the city easy to get around with a mix of old and new architecture.
- Call for better public transportation, including a wider Cat bus route.
- Focus on street safety and making the city more accessible.

Feedback related to the importance of Heritage and City Character was voiced 3 times and included the following...

- The importance of preserving the city's heritage and character.
- Suggestions to maintain the old bridge as a highlight.
- The need for better quality developments that respect the city's heritage.

Improvements to governance and management

22 comments were related to activities that could improve governance in the local government context. Here are the key takeaways from the feedback collected:

Feedback related to Urban Development and Heritage was voiced 6 times and included the following...

- A call for less control in urban planning to avoid the concept of "15-20 min cities."
- The idea to create a minor commercial hub with residential development at Knutsford.
- Celebrating and promoting Freo's heritage and maintaining heritage awards.
- Emphasising the importance of heritage and heritage conservation in urban development.
- Turning back on the waterfront and perceived lack of interest from the city.

Feedback related to a focus on Affordable Housing and Sustainable Urban Planning was voiced 6 times and included the following...

- Controlling and regulating Airbnb usage, potentially with higher rates to encourage residents.
- A suggestion for an Airbnb exclusion zone and commercial rates for Airbnb.
- Advocating for more social housing and funding through taxes on Airbnb.
- Discussion around the importance of historical context in urban development.
- Promoting diversity in urban planning while maintaining order and consistency in building designs.
- Encouraging higher density, safer streets, and increased population.
- Critiquing parking minimums as limiting affordable development.

Feedback related to building capacity in Economic and Community Development was voiced 3 times and included the following...

- Mention of degrowth economics and its potential applicability (referencing the EU Parliament).
- A focus on using ground floors for community service instead of leaving them perpetually vacant.
- Incentivising or penalising landlords who leave properties to deteriorate.

Feedback related to increased Community Engagement and Transparency was voiced 2 times and included the following...

- Prioritising the voices of people who live in Fremantle and actively informing the community about how their voices are heard.
- Promoting transparency in the City of Fremantle.

Feedback related to stronger Leadership and Community Perspectives was voiced 2 times and included the following...

- Raising questions about the perspectives of the leadership and whether they engage with a diverse range of voices.
- Reflecting on the potential presence of an "echo chamber" where leadership may engage with similar perspectives regularly.

Feedback on arts and culture in the City centre

17 comments were related to activities or ideas to enrich the City centre with arts and culture initiatives. Note, this feedback has some overlap or relationship to the Creative City theme. Key takeaways from the feedback collected:

Feedback related to increasing Diverse Shopping and Cultural Attractions was voiced 3 times and included the following...

- A desire for diverse shopping options beyond cafes and bars.
- Using empty buildings and shop fronts to display the work of creatives.
- More flowers in the city area to enhance its appeal.
- Investment in art and music to make the city vibrant, including more funding and grants.
- A need for more live music venues and the preservation of existing ones.
- The idea of creating a migrant museum.
- Encourages the representation of women in art.
- Highlights the importance of art that caters to both locals and tourists.
- A call to embrace diversity and promote cultural and artistic experiences.
- A focus on culture, art, cafes, and restaurants as essential components of the city's identity.

Feedback related to recognising Heritage and Cultural Preservation was voiced 5 times and included the following...

- The suggestion to move the Maitland Brown memorial to a museum, addressing concerns about insensitivity.
- Advocates for the preservation of heritage buildings.
- A desire for more significant concerts and the installation of shark nets, possibly for cultural or recreational purposes.

Feedback related to improving Diversity and Inclusivity – Aboriginal Cultural Celebration Specifically was voiced 5 times and included the following...

- Advocates for diversity in events and leadership.
- The question of the city's vision for nurturing art and artists, emphasizing the importance of leadership.
- Recognizes the importance of culture and connectivity across different cultures through the Western Australian Maritime Museum (WACC).
- Using Esplanade Park for frequent cultural celebrations.

General comments on “Vibe”

15 comments were related to the overall “vibe” of the City, and included comments that make Fremantle stand out. This particular collection of comments came mostly from visitors to Fremantle. Key takeaways from the feedback collected:

Feedback related to improving Visitor Experience and Tourism was voiced 6 times and included the following...

- Positive feedback from various visitors who appreciate the city.
- Mention of visiting from other areas, such as Bayswater, Switzerland, and Canberra.
- Desire for longer market hours to cater to tourists.
- Suggestions for more shops, fast food options, and improved infrastructure for boating and parking.

Feedback related to the celebrating of Fremantle’s Vibe and Character was voiced 4 times and included the following...

- Emphasis on the unique vibe and character of Fremantle.
- Mention of the relaxed and chill atmosphere.
- Comparison to Perth, highlighting the distinct qualities of Fremantle, including little bars, hotels, and arts.

Feedback related to nurturing Community Love and Engagement was voiced 4 times and included the following...

- Expressions of love for Fremantle and a desire to maintain its character.
- Mention of volunteering and participating in events.
- Positive comments about the city being diverse and safe.
- The idea of bringing more people into Fremantle to enhance the overall experience.
- A suggestion to open a cannabis shop in Fremantle.

Community safety

14 comments were related to community safety in the City centre. Key takeaways from the feedback collected:

Feedback related to improvements in Safety and Law Enforcement & Community Diversity was voiced 16 times and included the following...

- Suggested introduction of wayfinding to enhance safety.
- Call for increased police presence and quicker responses to incidents.
- Concern about antisocial behaviour and a desire for more police presence to address safety concerns.

- A desire for less antisocial activity.
- A call to control noisy traffic and motorbikes to improve the sense of safety.
- The need for public housing and support for individuals struggling with mental health and addiction.
- A desire for more affordable housing for youth.
- Emphasis on CCTV and safety measures, including access to safety education.
- The importance of creating a vibrant and open community with a rich history.
- Encouragement to use eco-friendly products and materials.
- Suggestion for more local patrols and positive interactions with the community.
- The importance of the people, community, and diversity.
- The need to delve deeper into Fremantle's history.
- A plea to keep the cat bus service.
- The need for more lighting to keep the city well-lit at night and safe.
- A concern that things close early, leaving fewer safe spaces to hang out.
- The importance of allowing people to come and go safely.
- The suggestion to work closely with the Noongar patrol.
- Suggestion to expand businesses, especially smaller ones.
- Provide more housing and support for the homeless population.

Activation and events

12 comments were related to activities that promote footfall and small-scale economic development like markets, pop-ups, and events. Key takeaways from the feedback collected:

Feedback related to creating more Community and Family-Friendly Spaces was voiced 10 times and included the following...

- The need for more lively areas near the Woolstores.
- A love for markets, coffee, and a sense of community.
- A desire for more parks for kids, water parks, and family-friendly facilities.
- A call for more internet access.
- The mention of a wine and cheese festival.
- Appreciation for more than just the Central Business District (CBD).
- A focus on food production for local consumption.

Feedback related to the Preservation of Vintage Character was voiced 3 times and included the following...

- The desire to maintain a vintage and quirky character in the city.
- Suggestion to cast a broader net and revitalize derelict areas.
- The importance of retaining the uniqueness of the city.
- Mention of past events like the America's Cup to attract people to the city and boost the economy.

Feedback related to ensuring Inclusivity and Diversity was voiced 3 times and included the following...

- Ensuring the city centre is viable for a diverse range of people, not just the elderly and wealthy.
- The importance of accommodating various cultures and requirements.
- Making the city more fun with more music, affordable housing, and celebrations of the community.
- Reference to multicultural and diversity days as part of the city's character.

Feedback related to maintaining a Sustainable and Environmental Focus was voiced 3 times and included the following...

- A commitment to maintaining sustainability and an earthy character.
- A desire to keep streets sunny without large building developments.

Feedback on public transport and connections

12 comments were related to activities that focus on public transport links in the City centre. Key takeaways from the feedback collected:

Feedback related to the improvement of Transportation and Connectivity was voiced 17 times and included the following...

- The call to join the bike path to the city centre.
- A request to repair the old traffic bridge with two lanes and left turns onto Canning Highway.
- The idea of a train or tram connecting to both Fremantle and South Fremantle.
- Mention of a train network for access to the city for work, shopping, and entertainment.
- Localised transportation and public transport services.
- Reference to the Resilient Cities Strategy and its nine key response areas.
- Concerns and suggestions related to Notre Dame University's involvement and payments.
- A call for consistent and regular bus services in public transport.

Feedback related to better Pedestrian and Family-Friendly Environments was voiced 8 times and included the following...

- The need for pedestrians to have more priority.
- The goal of making Fremantle family-friendly.
- Emphasis on safe walking spaces.
- The importance of keeping the cat bus.
- Suggestion to create car-free streets around schools.
- Ensuring safe crossings around schools.

Housing and planning in the City centre

11 comments were related to activities that focus on housing affordability and density planning in the City. Key takeaways from the feedback collected:

Feedback related to focusing on Affordable Housing, Commercial Rates, and Public Housing was voiced 4 times and included the following...

- Emphasis on the importance of affordable housing.
- A positive sentiment regarding the development of the port area for potential housing solutions.
- The need for commercial rates to be available at cheaper rents.
- A focus on public housing and providing long-term rentals for affordable housing.

Feedback related to the desire for Preservation of Walkability and Heritage was voiced 4 times and included the following...

- A desire to maintain walkability in the city.
- Appreciation for the history and heritage of Fremantle.

- A call to stop viewing heritage as a liability.

Feedback related to a focus on Density and Urban Planning was voiced 3 times and included the following...

- Mention of residential density and the need for space for social gathering.
- A desire to create new spaces while addressing issues like legal compliance and risk management.

Feedback related to Addressing Empty Shop Problem was voiced 2 times and included the following...

- The need to address the problem of empty shopfronts in Fremantle.
- Suggestion for tax increases for empty shop fronts.
- Reiteration of the importance of affordability in housing.

Management, design, and use of open spaces

11 comments were related to activities that focus on the design, management, and use of public open spaces or public realms. Key takeaways from the feedback collected:

Feedback related to creating Community and Cultural Spaces was voiced 8 times and included the following...

- A call for spaces to meet up in the community.
- Emphasis on cultural awareness for public open spaces.
- Suggestions for safe spaces where people can gather without feeling threatened.
- The importance of visible community spaces and centres.
- The need for spaces and venues to deliver opportunities.
- The idea of creating cultural hubs and making people aware of available options.

Feedback related to improved planning for Open Spaces and Urban Planning was voiced 5 times and included the following...

- Mention of overpriced apartments.
- Plans for open spaces in the city.
- Reference to the Esplanade and its significance.
- Desire to maintain green spaces and add a net at the wharf.
- A suggestion for a water fountain in the square.

Feedback related to introducing proposals on Traffic and Outdoor Dining was voiced 5 times and included the following...

- Proposals to close off traffic at certain intersections and increase outdoor dining stalls.
- The need for better traffic management in the city.
- Mention of the Hilton area needing its marketplace.

Feedback related to the Desire for More Variety and Nightlife was voiced 4 times and included the following...

- Mention of the need for new and diverse options.
- A desire for more nightlife in Fremantle.
- Concerns about not having enough food options.

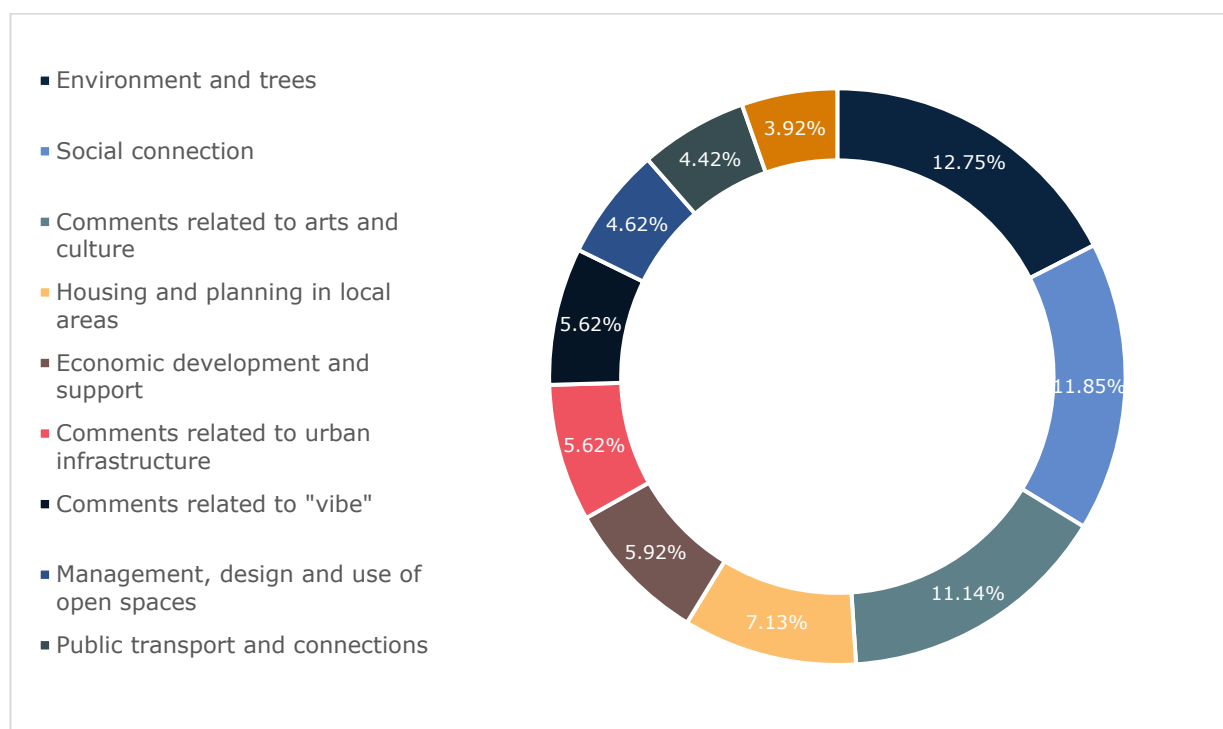


Mayor Hannah Fitzhardinge at a *Let's Talk, Freo!* youth conversation at Clancy's Fish Pub.

Theme: Living in Local Areas

The Living in Local Areas theme generated **996 comments** across a variety of formats.

Of these 996 comments, the top 10 focus areas from the community were:



What did we hear?

Environment and trees

127 comments were related to activities that support environmental sustainability and tree canopy in local areas. The key takeaways here:

Feedback related to an increase in the Appreciation of Natural Environment and Green Spaces was voiced 41 times and included the following...

- Frequent mentions of parks, trees, green spaces, and nature and their importance to local areas.
- Enjoyment of a natural environment with an abundance of trees and wildlife.
- Concerns about protecting green areas and tree canopy.
- Desire for more trees and greenery throughout the area.
- Appreciation of the natural environment, including trees, parks, birdlife, and wildlife.
- Concerns about preserving the green and leafy aspects of the area.
- Emphasis on the need to retain nature, trees, and biodiversity.
- Protection of urban green spaces and a desire to educate residents and developers on nature preservation.

Feedback related to an increase in Environmental Sustainability and Awareness was voiced 18 times and included the following...

- Mention of environmental sustainability, including references to eco-villages and sustainability efforts.
- Concerns about the impact of development on green spaces.
- Suggestions for planting more trees to create a more liveable environment.
- Cleaner streets and more rubbish bins.
- The need for more native trees and plants.
- Focus on improving greenery and tree canopy cover.

Social connection

118 comments were related to activities that foster social connection in local areas. Here are the key takeaways from the feedback collected:

Feedback related to nurturing People and Relationships was voiced 33 times and included the following...

- Reference to the people who live in the area as the primary strength.
- Positive comments about like-minded, friendly, and accepting individuals.
- Highlights of social interactions among residents, including talking to neighbours and meeting people.
- The role of people in creating a unique and vibrant atmosphere in the community.

Feedback related to access of Local Amenities and Meeting Places was voiced 22 times and included the following...

- Mention of walkability and easy access to amenities, including cafes and venues.
- The presence of communal spaces and places for social interaction.
- Neighbourhood hubs and places like Wray Avenue Precinct and Mojos hub as focal points.
- Access to parks, beaches, galleries, museums, and other local attractions.

Feedback related to a focus on Diverse and Vibrant Communities was voiced 14 times and included the following...

- Recognition of the diversity of people, places, and activities within the community.
- Mention of a variety of options, things to do, and a thriving nightlife.
- Positive comments about the location between the river and the ocean and the photogenic urban environment.
- Concerns about older people's needs and the need for a dedicated meeting place for them.
- Desire to reduce any elements that make the area feel exclusive or only for the wealthy.
- The importance of creating a sense of togetherness and inclusivity.
- Fremantle as a meeting place, emphasizing its role in bringing people together.

Feedback on arts and culture related to local areas

111 comments were related to activities or ideas to enrich arts and culture initiatives within local areas. Note, this feedback has some overlap or relationship to the Creative City theme. Key takeaways from the feedback collected:

Feedback related to an increase in Cultural Promotion & Community Engagement was voiced 22 times and included the following...

- The desire to create more live music venues, promote local musicians, and encourage street art and cultural expression.
- Embrace and enhance cultural atmosphere.
- Desire for community involvement in decision-making.
- Monthly artist meet-ups.
- Inclusivity and diversity.
- Encouragement of music and visual arts outside of the CBD.
- Support for local artists and creative expression.
- The need for local government to engage with the community.
- Encourage government support for creative arts events.
- Support for the professional development of arts practitioners.
- Expansion of subsidized studio spaces for various art forms.
- Mention of public art spaces and venues.
- The need for graffiti walls and spaces for artists.

Feedback related to the recognition of Heritage and Culture was voiced 11 times and included the following...

- Desire for cultural preservation and promotion of heritage and history in local areas.
- The development of Freo's cultural identity and atmosphere.
- The creation of a Southern European vibe.

Feedback related to focusing on Commercial Properties and Rent was voiced 5 times and included the following...

- Availability of affordable commercial properties.
- Affordable rent to retain creative artists.
- The importance of affordable living places for artists.
- Subsidized rent for artists.
- Preventing displacement due to gentrification.
- Community Support:
- Encouragement of a supportive community for creative artists.

Housing and planning in local areas

71 comments were related to activities that focus on housing and planning in local areas. Key takeaways from the feedback collected:

Feedback related to the preservation of Heritage and Community was voiced 18 times and included the following...

- Highlight fantastic heritage qualities.
- Encourage vibrant street culture.
- Encourage sense of community and inclusion.
- Protect heritage.
- Ensure affordable housing through housing cooperatives, etc.
- Protection for current business and home owners and renters against rising property prices (support in tandem with gentrification).
- Maintain the village feel.
- Be firm around the commitment to diversity and affordability in new developments.

Feedback related to the effects of Gentrification and Development was voiced 14 times and included the following...

- High-rise buildings in the future.
- Enrich the university, student accommodation.
- Support Notre Dame to be a better neighbour.
- Don't let so many decisions be led by developers.
- Make it affordable and suitable for all different demographics of "Freo" people.
- Support the diversity of people living in Fremantle.
- Capitalise on the projected population rise in WA.
- Pedestrianise Market Street.

Feedback related to support for Affordable Housing was voiced 12 times and included the following...

- Offer temporary housing options.
- Dense affordable housing that is sustainable for future generations.
- More mixed-use areas, no high rise.
- More social housing.
- Ensure affordable housing through housing cooperatives, etc.
- Housing affordability and accessibility.
- Crisis housing when needed.
- Housing complex for over 60s elders.

Feedback related to improvements of Traffic and Transportation was voiced 3 times and included the following...

- Traffic flow and safety issues in areas with more density.
- Not enough bike paths.
- Improved and increased bike lanes/shared lanes.

Economic development and support

59 comments were related to activities that could encourage economic development and support in local areas. Here are the key takeaways from the feedback collected:

Feedback related to supporting Community and Local Businesses was voiced 14 times and included the following...

- Support grassroots entrepreneurs and invest in local businesses.
- Organising events and encourage volunteering.
- Develop or encourage community gardens.
- Inclusion of people of all ages and cultures.
- Local shops.
- A Fremantle Farmers Market.

Feedback related to encouraging Economic and Social Support was voiced 9 times and included the following...

- Lack of job opportunities.
- Support for small businesses outside of the city centre.
- Efforts to attract tourists and create economic opportunities.
- Daycares and child care opportunities.
- Health services and support for vulnerable people.
- Encouragement of Aboriginal businesses.

- Creative incubators and cooperative spaces.

Feedback related to improving Event Promotion and Public Amenities was voiced 9 times and included the following...

- Creative community events.
- More free events.
- Utilisation of Sampson Park for activities and events.
- Better advertising or promotion of what's happening in other parts of Fremantle.

Feedback related to greater inclusion of Cultural Diversity and Arts was voiced 7 times and included the following...

- Rich history and diversity of cultures.
- Variety of events, arts, and cultural activities.
- Inclusion of arts and culture on the weekends.
- Creative workshops and events.
- Creative grants for using empty buildings.

Feedback related to improving Transport and Accessibility was voiced 4 times and included the following...

- Improve access to public transport.
- Better public transport into the city.
- Access issues affecting people coming to the area.

Urban infrastructure

56 comments were related to activities that develop and nurture urban infrastructure in local areas. Key takeaways from the feedback collected:

Feedback related to increases in Community and Local Amenities was voiced 35 times and included the following...

- Access to local amenities and services.
- Desire for improved public seating.
- Support for maintaining a family-oriented and walkable environment.
- Request for a new community centre.
- Call for underground power and more street trees.
- Focus on public maintenance, including footpaths.
- Suggested investments in fibre broadband.
- Support for the preservation of heritage architecture.
- Mention of Beaconsfield needing a new community centre.
- A request for a local basketball court.
- Concern about the state of Nanine open space.
- Mention of unfinished Boo Park plans.
- Desire for a quiet location close to the heart of Fremantle.
- Mention of the desire for a basketball court and improved bike paths.
- Requests for improved utilization of public spaces and laneways.
- Desire for more interaction among clubs and community groups.
- Calls for more community involvement events and incentives.
- Suggestions for encouraging people not to use cars in central Fremantle.
- Support for revitalising local shopping hubs and creating more bike-friendly areas.
- Calls for more diverse cultural events and celebrations.
- More public toilets.

- Subsidies for solar panels and clean energy homes.

Feedback related to the need for more Commercial and Retail Development was voiced 12 times and included the following...

- Concerns about empty shop fronts.
- Suggestions for affordable shopping centres.
- Desires for more shops and services.
- Concerns about high prices in some shops.
- Mention of the desire for cheaper food options.
- Specific requests, like the need for a McDonald's and more fitness areas.

General comments on "Vibe"

52 comments were related to the overall "vibe" of the City, and included comments that make Fremantle stand out. This particular collection of comments came mostly from visitors to Fremantle. Key takeaways from the feedback collected:

Feedback related to encouraging Vibrancy and Diversity was voiced 12 times and included the following...

- Ensure a friendly, unique, vibrant, fun.
- Encourage hives of activity.
- Diversity and choice of places to go.

Feedback related to facilitating a mix of local business, shops, and amenities was voiced 32 times and included the following...

- Avoiding the tourist trap of central Fremantle.
- Encouraging self-sufficient communities.
- All cultural and social needs within close proximity.
- Getting too touristy.
- Make it a home for locals.
- Keep it distinct unlike other cities.

Management, design, and use of open spaces

46 comments were related to activities that focus on the design, management, and use of public open spaces or public realms. Key takeaways from the feedback collected:

Feedback related to nurturing the Proximity and Accessibility to Community & Amenities was voiced 18 times and includes the following...

- South Freo is great because of the proximity of everything - it's all walkable.
- Ability to walk into the city center, shops, restaurants, and cafes.
- Proximity to the beach and a wide range of hospitality venues.
- Proximity to Fremantle market, shops, banks, and library.
- Vibrancy and diversity of businesses, experiences, and connection to the environment.
- Variety of amenities, architecture, and open spaces.

Feedback related to increasing Natural Environment and Green Spaces was voiced 9 times and included the following...

- Walk through parks and pleasant streets.
- Need more green spaces for wildlife and people.

- Turn golf course into public open space.
- Protect the wild spaces, such as the beach, river, and trees.
- Native greenery.

Feedback on public transport and connections

44 comments were related to activities that focus on public transport links in local areas. Key takeaways from the feedback collected:

Feedback related to improving Transport and Accessibility was voiced 37 times and included the following...

- Good access to public transport.
- Use of the CAT bus service for accessibility.
- Walking distance to various facilities and amenities.
- Availability of parking in hot spot areas.
- The need for improved bus services.
- Concerns about traffic safety and speed limits.
- Call for traffic calming on certain streets.
- Suggestions for better transport connectivity.
- Support for light rail and tram systems.
- Desire for more pedestrian-friendly roads.

Feedback related to improvements to Bicycles and Bike Infrastructure was voiced 21 times and included the following...

- Praise for easy and safe bicycle accessibility.
- Support for cycling, walkability, and flat ground for walking.
- Suggestions for improving bike infrastructure.
- The importance of cycle paths and connected paths.
- Proposals for more cycling and walking and less reliance on cars.
- Specific mentions of electric bikes and bike parking.
- The preference for smaller buses, electric shared vehicles, and alternate transport models.
- Support for sustainable and safe bike paths.
- Recommendations for connecting parks and improving access for bicycles.

Feedback related to greater advocacy for Community Safety was voiced 10 times and included the following...

- Discussion about pedestrian safety and concerns.
- Advocacy for safer roads and reduced speed limits.
- Concerns about road safety, especially for non-ambulant people.
- Calls for the resolution of parking issues.

Community safety

39 comments were related to community safety in the City centre. Key takeaways from the feedback collected:

Feedback related to better Walkability and Safety was voiced 6 times and included the following...

- Some areas are comfortable to walk in, while others need improvement.
- Need for better street lighting.

Feedback related to facilitating Community Well-Being and Inclusivity was voiced 5 times and included the following...

- Considering the safety and well-being of different community groups, including the queer community.
- The need for training, activities, and safe spaces for specific communities.

Feedback related to better maintenance of Community Facilities and Spaces was voiced 3 times and included the following...

- State and repair of community facilities and spaces.
- Cleaning and maintenance in public areas, along with accessible public amenities (elevators, ramps, public toilets).

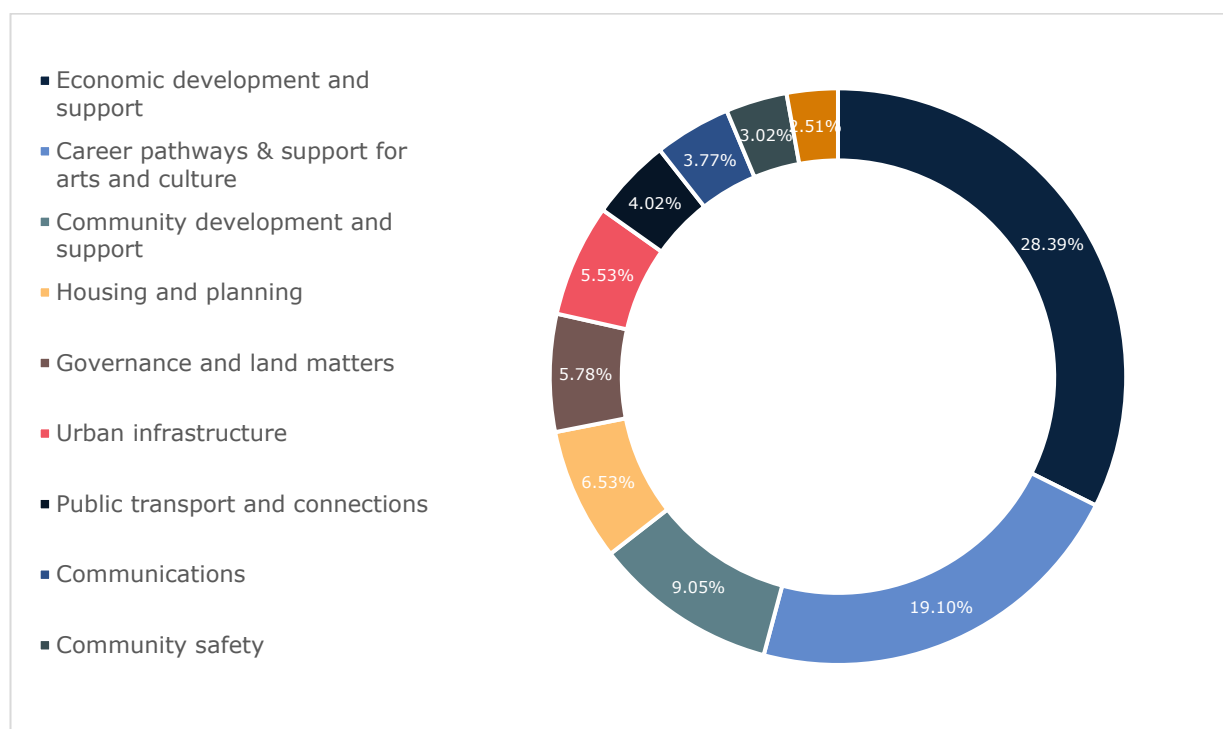


A special event for the LGBTQIA+ community to share their feedback on Fremantle's future at *The Flaming Galah*.

Theme: Jobs for the Future

The Jobs for the Future theme generated **398 comments** across a variety of formats.

Of these 398 comments, the top 10 focus areas from the community were:



What did we hear?

Economic development and support

113 comments were related to activities through economic development and support that could influence Fremantle’s competitiveness for jobs. Key takeaways from the feedback collected:

Feedback related to encouraging Economic Development and Business Attraction was voiced 23 times and included the following...

- Provide support for students, financial assistance, and open to the international market.
- Ask businesses what they need for the future and how Council can help, e.g., low-interest loans and subsidizing apprentices.
- Encourage innovative and creative companies to set up in Fremantle.
- Actively promote Fremantle as a competitive advantage for small businesses.
- Bring business, major retail outlets into town.

Feedback related to supporting Workforce Development and Training was voiced 22 times and included the following...

- Training the workforce and focusing on service.
- Offering opportunities for employers and input into decisions.
- Building connections to schools and creating training pathways.
- Supporting diversity in businesses.
- Providing incentives for varied companies to locate in Fremantle.

Feedback related to Revitalizing Empty Spaces and Buildings was voiced 19 times and included the following...

- Make Fremantle more affordable and attractive to consumers and workers.
- Make it easier for creatives and small businesses to establish themselves in Freo.
- Transform vacant buildings into creative community spaces/venues.
- Provide free/affordable spaces for new businesses and creatives to build and grow.

Feedback related to promoting and supporting Aboriginal Employment and Training was voiced 14 times and included the following...

- Promoting Aboriginal employment and skills.
- Leading a consortium of Aboriginal employers.
- Leveraging Aboriginal skills and creating Aboriginal jobs.
- Providing training and employment in Fremantle.
- Collaborating with other organizations and people.

Career pathways, access, and support of Arts & Culture industry

76 comments were related to activities that focus providing career and business support more specifically to the creative industry. Key takeaways from the feedback collected:

Feedback related to Supporting Creative Industries and Cultural Activities was voiced 23 times and included the following...

- Work hard to bring creative industries more into residing in Freo.
- Develop policies to ensure start-ups and pop-up businesses have opportunities to flourish.
- Encourage new businesses/arts to the city by competing rental rates via incentives to landlords.
- Incubators for creative industries: design agencies, photography, advertising.
- Provision of creative spaces for collaboration/connection to support selected industries.
- Giving young and developing artists a space.
- Increase artist's wages in council contracts.
- Additional funding for artists through community grants.
- Music festivals, diverse food range, local businesses, mental health availability, public transport.
- Cultural significance help/facilitators.
- Nurture creative and innovative businesses and culture.
- Offer a lifestyle that is safe, unique, and pleasant.

Community development

36 comments were related to activities that could nurture the community and build resilience. Here are the key takeaways from the feedback collected:

Feedback related to Council Looking Beyond Hospitality was voiced 17 times and included the following...

- Attract more business and better retail tenants.
- Diversify job opportunities in Fremantle, not just hospitality.
- Get more businesses and organizations to have their bases in Fremantle.

Feedback related to creating Training Spaces & Resources was voiced 16 times and included the following...

- Deal with drugs and homelessness in the streets.
- Promote and role model flexible work.
- Help those get that first foot in the door.
- Public tool shed, equipment hire libraries, batteries and solar panels, repair workshops/stations, community infrastructure and gardens.

Feedback related to fostering Innovation and Education was voiced 10 times and included the following...

- Attract more opportunities for younger people to be involved.
- Have innovative centres and spaces for start-ups.
- Offer education and training opportunities, such as The Studio School.
- Create more start-up spaces for the next generation of risk-takers.

Feedback related to promoting and supporting Diversity and Inclusion was voiced 6 times and included the following...

- Diversity and inclusion is the key to innovation and productivity.
- Review and consult widely with diverse groups on the barriers to employment and recruitment processes.
- Build community by promoting and role modelling flexible work.
- Relationship building and being in front of people.

Housing and planning

26 comments were related to activities that focus on housing and planning. Key takeaways from the feedback collected:

Feedback related to Attracting Big Companies, and Promoting the Future of Work was voiced 16 times and included the following...

- Attract larger companies to Fremantle to create competition and job opportunities.
- Promote remote and flexible work options for businesses and employees.

Feedback related to encouraging Business Diversity and addressing Commercial Property Concerns was voiced 8 times and included the following...

- Encourage diverse businesses and retail to enhance the local economy.
- Address concerns about the commercial property market and landlord practices.
- Ensure zoning and development decisions support socio-economic diversity.

Feedback related to encouraging Affordable Housing and Housing Diversity was voiced 5 times and included the following...

- Address the rental crisis and improve street conditions.
- Lower rents to make housing more affordable.
- Focus on diversity and affordability in housing options.
- Improve housing conditions for residents.

Governance and management

23 comments were related to activities or ideas that focus on local government governance and management within the future jobs conversations. Key takeaways from the feedback collected:

Feedback related to Council Developing Partners & Strategies was voiced 8 times and included the following...

- Have a progressive vision for a future in a changing climate, which is based on values and social justice, not just making money.
- Link in with the universities, not just Notre Dame University.
- Sponsor genius when it appears.
- Provide incentives for start-up tech companies to use spaces.
- Lobby state government for more departments to be based in Freo.

Feedback related to more Affordable Office Spaces and Rents was voiced 4 times and included the following...

- Office spaces accessible with rents affordable.
- Reduced rents for all those unoccupied shops across Fremantle.
- By providing affordable spaces for businesses to operate and punishing property owners who charge unaffordable rates, which leaves spaces empty for no reason.
- Encourage affordable rents.

Feedback related to Council Showing Leadership was voiced 3 times and included the following...

- By having good managers and leaders who care about Fremantle and the people.
- Ensure that the built environment is a good place for walking - capture the WFH (Work From Home) market and businesses that require a collaborative element.
- Why does the Fremantle Arts Centre (FAC) pay their teaching artists \$30 p/h less than the industry standard?

Urban infrastructure

22 comments were related to activities that develop and nurture urban infrastructure. Key takeaways from the feedback collected:

Feedback related to promoting Reuse of Spaces and Offices was voiced 35 times and included the following...

- Opening office spaces and co-working spaces.
- Developing office buildings along the Strip.
- Hosting open nights for showcasing ideas and businesses.
- Setting up a municipal broadband network for high-speed internet access.
- Putting pressure on landlords with vacant shops to lease out their properties.
- Modernizing and renovating office spaces for attractive interiors.
- Focusing on modernizing the O'Connor industrial area.
- Offering incentives for creative renovations.

Feedback related to exploring Infrastructure Beyond Offices was voiced 16 times and included the following...

- Improving transport infrastructure in and out of Fremantle.
- Addressing parking issues for hire vehicles.

- Better-connected neighbourhoods with high-speed Wi-Fi.
- Expanding co-working hubs and offering incentives.
- Developing a water sports hub at South Mole.
- Establishing healing centres, spaces for alternative therapies, and outdoor gathering spaces.
- Transforming the port area into a thriving tech precinct.

Public transport and connections

16 comments were related to public transport and connections. Key takeaways from the feedback collected:

Feedback related to improving Transport and Accessibility was voiced 36 times and included the following...

- Make it easier for people to drive to work and park at work.
- The need for a passenger train link to the southern suburbs.
- Encourage businesses in, emphasize the marvellous public transport links.
- Create a safe Fremantle so staff actually want to stay and work here long-term.
- Make parking easy and cheap. Encourage a variety of professions to use the town as a base.
- Have good public transport for workers to get there and around.
- Make our streets accessible, improve uneven pavements.
- Better transport routes for people who work in Freo but live outside.
- Cheaper and easier parking.
- Make it more attractive for people to commute.
- More opportunities for young people.
- Better traffic management in the city centre.

Communications

15 comments were related to communications, promotion, and education. Key takeaways from the feedback collected:

Feedback related to improving and supporting Community Education and Networking was voiced 5 times and included the following...

- Education support and networking across the community.
- The local needs should be clearly defined, communicated across government, industry, education, and assertively lobbied for to achieve targeted support and outcomes for local people.
- Communication specialists: How do we get the message out about our centres? What other ways/formats to reach people -- word of mouth? Reference groups? Social media?

Feedback related to Workplace Improvement and Employee Engagement was voiced 4 times and included the following...

- Discuss discipline and tidiness with employees.
- Advertise & utilize Job Network Agencies & employ local people.

Community Safety

12 comments were related to activities that focus on community safety. Key takeaways from the feedback collected:

Feedback related to a focus on Vibrant, Safe, and Clean City Centre was voiced 5 times and includes the following:

- Play to City's strengths and market it as a desirable place to work.
- Make the City Centre more pleasant to visit and reduce anti-social behaviour.
- Make the streets safe.
- Reduce crime.

Management, design, and use of open spaces

10 comments were related to activities that focus on the design, management, and use of public open spaces or public realms. Key takeaways from the feedback collected:

Feedback related to Council Rethinking Industry and Open Space was voiced 13 times and included the following...

- Wave park and vertical aquaponic parks.
- Cottage manufacturing industries, the harbour and water activities must always remain a part of the City, i.e., water-based jobs and industries.
- Identify the key sectors that support a 'greener' future.
- Specialty craft trade, Electric, Plumbing, Windows, Door, Handy Persons, Cottage industry/Craft, Solar.

Feedback related to Fremantle's Tourism and Development was voiced 6 times and included the following...

- The recent development of FOMO is on the right track. It makes sense to also ensure office space is created in new developments such as woolstores.
- Activation of the harbour as a tourist precinct and vibrant cruise ship port would obviously open up huge opportunities.
- Tourism is the first generator of competitiveness.
- Advocate for fisherpersons.

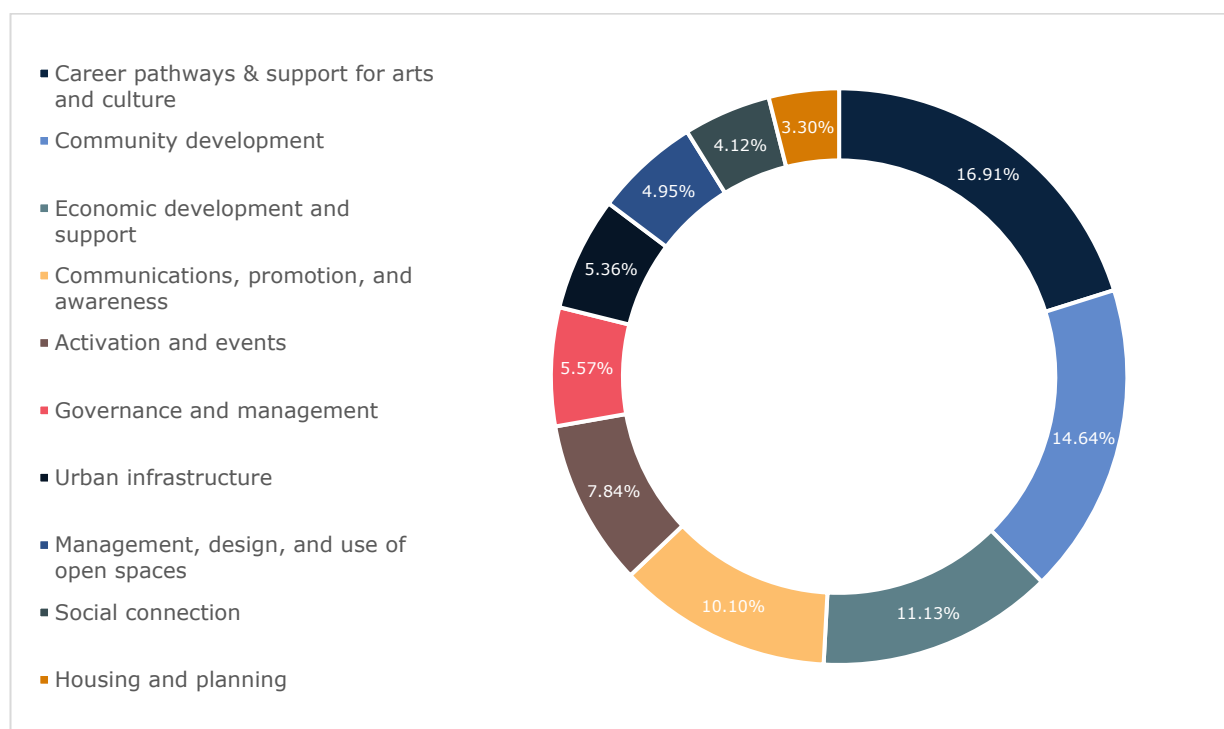


Hosting a *Courageous Conversation* about Fremantle's future in a yurt at a resident's backyard in Hilton.

Theme: Learning City

The Learning City theme generated **485 comments** across a variety of formats.

Of these 485 comments, the top 10 focus areas from the community were:



What did we hear?

Career pathways for the Arts & Culture industry

82 comments were related to activities that focus providing career and business support more specifically to the creative industry. Key takeaways from the feedback collected:

Feedback related to increased Arts and Culture Promotion was voiced 29 times and included the following...

- Promote the city as one of culture and learning.
- Tell local stories. Draw on the local community.
- Highlight our diversity and creative talent.
- Leverage existing creative talent in Fremantle.

Feedback related to creating more Education and Learning Opportunities was voiced 21 times and included the following...

- Create educational opportunities in arts and culture.
- Build better links with other education institutions.
- Better advertising of free or low-cost teaching of artistic methods.
- Provide support and work for artists.

Feedback related to nurturing Community Engagement and Inclusivity was voiced 17 times and included the following...

- Include as many cultures and communities as possible.
- Build spaces and facilities to engage the community.

- Close the gap between artist-run initiatives and established arts organizations.
- Prioritise spaces for artists to work and engage with audiences.

Feedback related to utilising History and Heritage Preservation was voiced 10 times and included the following...

- Continuity in artistic development through portraiture and life drawing groups.
- Fix the near derelict cappuccino strip and promote Notre Dame and creative initiatives.
- Utilise the rich history and heritage of Fremantle in cultural mapping.

Community development

71 comments were related to activities that could nurture the community and build resilience. Here are the key takeaways from the feedback collected:

Feedback related to nurturing Community-Based Learning Opportunities was voiced 36 times and includes the following...

- More community-based opportunities like politics in the pub.
- Provide easy access to learning in all age groups and situations.
- Support grassroots initiatives.
- Diversify learning options.
- Invest in retaining the memories of Fremantle's history, valuing diverse communities, and environmental care and safety.

Feedback related to more Accessible and Inclusive Learning was voiced 27 times and includes the following...

- Make learning available, diverse, inclusive, affordable, quality, flexible, and adaptable.
- Expand the focus to include people from all walks of life and ages.
- Ensure that learning venues are funded and open, making people outside of Fremantle aware of what is on offer and sharing resources.
- Connect with the university and other places of learning and leverage knowledge.
- Create more learning events and moments that inspire, comment, and engage.

Feedback related to recognising Cultural and Historical Preservation was voiced 15 times and includes the following...

- Continued connection to Fremantle's history and its historical, artistic, sportive, and multicultural background.
- Address the need for dedicated world-class student accommodation.
- Promote and celebrate diverse histories, stories, and narratives.
- Move away from the traditional colonial narrative and encourage the inclusion of perspectives that have long been ignored, including the queer community.
- Library archives help tell history, and learning spaces should be more prominent in the community.

Economic development and support

54 comments were related to activities through economic development and support. Key takeaways from the feedback collected:

Feedback related to greater Support and Collaboration with Notre Dame University was voiced 7 times and included the following...

- Increase international students.
- More events at Notre Dame open to the public/community.
- Collaborate with Notre Dame for lectures and courses.
- Notre Dame offering opportunities for residents to participate.
- Encourage students to come back to the university.
- Embed opportunities for young people to lead projects.

Feedback related to more Lifelong Learning and Education Opportunities was voiced 7 times and included the following...

- Support every level of lifelong learning programs.
- Offer as many spaces to increase learning.
- Provide free/cheap community workshops.
- More University campuses and hubs.
- Attract experts and share expertise.

Feedback related to more Community Engagement and Collaboration was voiced 6 times and included the following...

- Small businesses encouraged, and rules bent.
- Building unique places that bring people to Freo.
- Provide travel grants for Freo thought leaders.
- Connect vacant spaces to form hubs.
- Value the arts with more galleries and performance spaces.
- Better programs for kids and support for live music.

Feedback related to increasing Accessibility and Inclusivity in Learning was voiced 5 times and included the following...

- Make Freo safer for students.
- Build more affordable housing for students.
- Create spaces for peer-to-peer learning.
- Offer opportunities for residents to learn everywhere.

Communications

49 comments were related to communications, promotion, and education. Key takeaways from the feedback collected:

Feedback related to increased Engagement with Institutions and Organizations was voiced 6 times and included the following...

- Needs much more engagement with Murdoch University.
- Continue to support local organizations that create opportunities to learn and explore.
- Highlight and promote opportunities for all sectors of the community, formal and informal.
- Communicate with students from JC College of the Arts to encourage more performance opportunities.
- Making a consistent effort to engage.

Feedback related to better Promotion and Communication was voiced 6 times and included the following...

- More advertising for places such as at Marine TAFE, the Arts Centre, and Notre Dame.
- Better access to local history information.
- Keep informing the people on what's available.
- Being welcoming and open-minded - nothing is off limits, everyone is free to choose.

Activation and Events

38 comments were related to activities that focus on activation and events. Key takeaways from the feedback collected:

Feedback related to Promoting Lifelong Learning and Cultural Exploration was voiced 7 times and included the following...

- Curating Engaging Events and Thought-Provoking Discussions.
- Showcasing Fremantle's Cultural and Historical Riches.
- Subsidised Classes and Festivals to Promote Learning.
- Immersive Learning Through Themed Tours and Technology.

Feedback related to expanding Accessible Educational Resources for All was voiced 7 times and included the following...

- Expanding Access to TAFE and Notre Dame Education.
- Fostering Community Engagement Through Educational Openness.
- Utilising TAFE Grounds for Workforce Development.

Feedback related to encouraging Culturally Inclusive Community Engagement was voiced 4 times and included the following...

- Encouraging Cultural Diversity in Performances and Stories.
- Open Forums for All Interests in Fremantle.
- Engaging Public School Students in Events and Activities.
- Government Support for Educational and Cultural Institutions.
- Enhancing Publicity for Learning and Cultural Opportunities.
- Accessible and Inclusive Community Events.

Governance and management

27 comments were related to activities or ideas that focus on local government governance and management. Key takeaways from the feedback collected:

Feedback related to Utilizing Historical Buildings and Heritage was voiced 13 times and included the following...

- Explore living history beyond convict history.
- Engage with schools in Cockburn, Freo, and Melville.
- Utilise under-utilized space in heritage buildings.
- Realign retail spaces to housing.
- Learn from examples of other cities (Copenhagen, Vienna, Vancouver, Sydney, Melbourne).

Feedback related to increased advocacy for spaces with University and Education Institutions was voiced 11 times and included the following...

- Advocate for universities to pay full rates.
- Allocate spaces to other universities for seminars and forums.
- Make it easier for artists, creatives, and students to work and learn in Fremantle.
- Emphasise transparency, openness, willingness to listen, connect, and understand rather than ticking boxes.
- Notre Dame should pay full rates.
- Promote better use of spaces for seminars and forums by various universities.

Feedback related to a Lack of Vision and Leadership was voiced 8 times and included the following...

- Highlight the need for a more visionary approach.
- Recognize the lack of leadership and drive to innovate.
- Lack of leadership in acknowledging the intersectionality between ecological, economic, and social health.
- Absence of Community Wealth Building agendas in Western Australia.
- Absence of Resilience Strategy for 2030 to 2050.
- Have Social Sustainability plans or action agenda.

Urban infrastructure

26 comments were related to activities that develop and nurture urban infrastructure. Key takeaways from the feedback collected:

Feedback related to strengthening Community Engagement and Development was voiced 11 times and included the following...

- Melville skate park gets repainted regularly by local artists, I think they prime it every few months and get a dozen or so people to go to town. Doing this regularly would keep things fresh.
- Renovation of Victoria Hall - as a means for it to be utilized by people in some way.
- Creation of events/activities and festivals to draw people to the area.
- Affordable housing for students.
- Cost of living is preventing people from community engagement.
- Develop methods to keep students from leaving the city.

Feedback related to increasing Collaboration with Educational Institutions (UNDA and Student Accommodation) was voiced 3 times and included the following...

- Work harder with UNDA and embrace the unique 'university city.'
- Perhaps if there were more options for affordable student accommodation it would create a more vibrant community and entice more domestic and international students to study and live in Fremantle.
- Urban Planning for University student accommodation.
- Lobby State Government to replace TAFE services lost by demolishing Beaconsfield TAFE.
- Make provision in the planning for the Heart of Beaconsfield.

Feedback related to Enhancing Learning Infrastructure was voiced 4 times and included the following...

- Better infrastructure for learning including faster broadband.
- Hosted and facilitated spaces that foster peer-to-peer learning. Intersectional and inclusive culturally safe spaces that build community.
- Make Freo town hall an amazing performance venue.
- Provide more multi-use intergenerational spaces for artists to work for free.

Management, design, and use of open spaces

24 comments were related to activities that focus on the design, management, and use of public open spaces or public realms. Key takeaways from the feedback collected:

Feedback related to improving Access to Learning Resources was voiced 10 times and included the following...

- Notre Dame University not fulfilling its promise to provide access to learning resources and lectures for residents.
- Advocating for student housing and accommodation in Fremantle.
- Suggestion to charge Notre Dame for rates and taxes and implement paid parking for students to generate revenue for initiatives.
- Promoting the idea of creating a "real university city" with lots of student accommodation.

Feedback related to championing Appropriate Development was voiced 6 times and included the following...

- The importance of heritage education and the use of historic buildings and public spaces for community learning programs.
- Concern that there is downsizing and closures of venues in recent years.
- Reference to historical theatre companies and cultural vibrancy in Fremantle in the past.
- Emphasizing the importance of indigenous cultural values and heritage in city spaces.

Social Connection

20 comments were related to activities that support social connection. Key takeaways from the feedback collected:

Feedback related to increasing Community Engagement and Communication was voiced 6 times and included the following...

- Encouraging sharing, communicating, and connecting within the community.
- Advocating for greater person-to-person connectivity.
- Emphasising the importance of open and honest social discussions and the teaching of tolerance.
- Providing spaces for people to share experiences and nurture openness.
- Building relationships, exchanging ideas, and having a good time in public spaces.
- Engaging all parts of the community.

Feedback related to emphasising Education and Learning was voiced 4 times and included the following...

- Teaching the truth in history, facts on climate, and social standards.
- Mention of adult education classes to promote inclusivity and community interaction.
- Highlighting the need for good facilitators to help educate.
- Emphasising the value of old traditional values, such as respect for elders, as sources of learning.

Feedback related to encouraging City Revitalization was voiced 3 times and included the following...

- Activating the port area to incorporate maritime history into social and commercial life.
- Focusing on creating "third places" in the city centre where people can exchange ideas, have a good time, and build relationships.
- Utilising underused spaces in Fremantle for community purposes and fostering collective history.

Housing and planning

16 comments were related to activities that focus on housing and planning. Key takeaways from the feedback collected:

Feedback related to actively supporting Student Housing and Accommodation was voiced 8 times and included the following...

- Residential student accommodation for Notre Dame University (NDU) to revitalize the west end of Fremantle.
- Advocate for more student accommodation options in the inner city, including heritage buildings.
- Emphasize the need for affordable housing options for students.

Feedback related to lobbying for Education Enhancement and University Outreach was voiced 4 times and included the following...

- Lobby for expanded TAFE institution.
- Encourage increased connections between NDU and local communities, including internships in local businesses and paid casual employment.
- Promote more university outreach activities in the city.

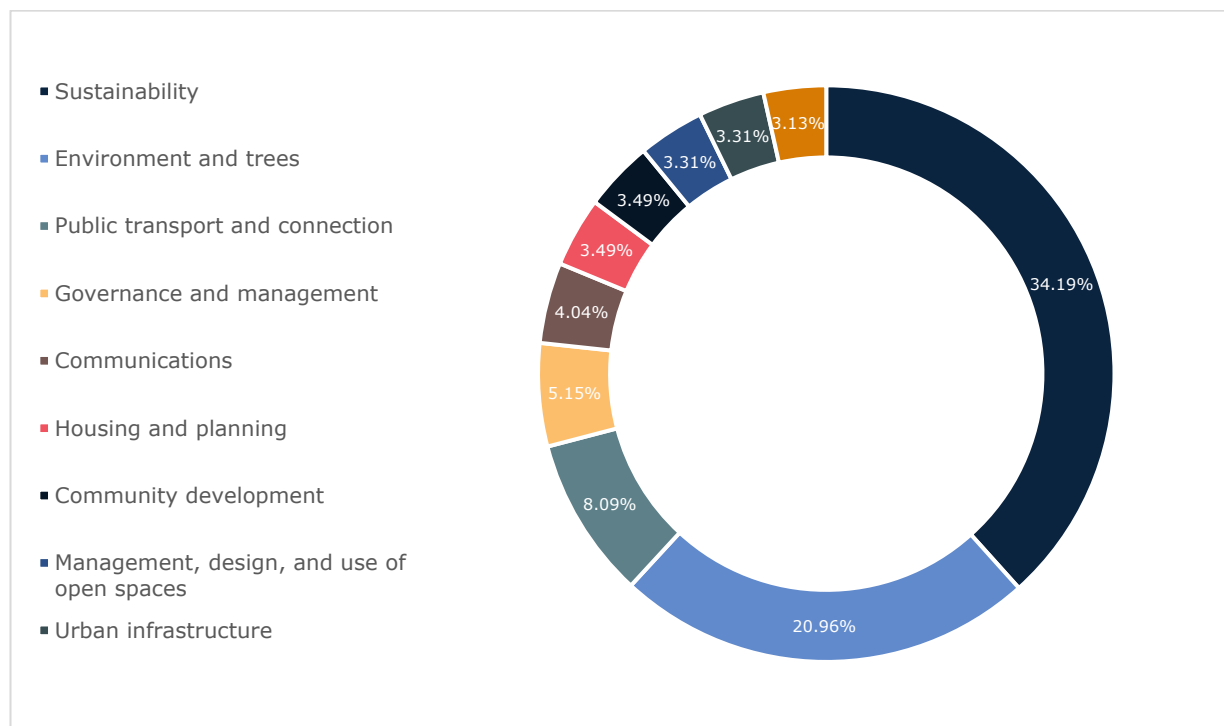


Attendees at the closing *Weekend of Courageous Conversations* participate in a VR simulation to reflect on Fremantle's Climate Future.

Theme: Climate Future

The Climate Future theme generated **554 comments** across a variety of formats.

Of these 554 comments, the top 10 focus areas from the community were:



What did we hear?

Sustainability

186 comments were related to activities that support overall sustainability and sustainable practices in Fremantle. The key takeaways here:

Feedback related to strengthening the City’s Sustainability and Green Initiatives was voiced 43 times and included the following...

- Have good design to be more sustainable and plant more trees.
- Use planning laws to stop habitat clearing and tree felling.
- Implement sustainable building practices and advocate for green technology.
- Renewable energy sources, solar power, wind turbines, and community batteries.
- Reduce pollution and transition to better energy sources.
- Sustainable housing and environmentally friendly practices.
- Localise the energy system and individual building solar panels.
- Plant more trees and enhance green spaces.

Feedback related to continually increasing Recycling and Waste Management was voiced 12 times and included the following...

- More recycling initiatives.
- Reduce waste, plastics, and be more conscious of purchases.
- Encourage responsible and sustainable living.
- Reduce plastic usage.
- Promote sustainable waste management and stop using disposable coffee cups and plastics.

- Cracking down on plastic and waste management.

Feedback related to stronger advocacy of Transportation and Infrastructure was voiced 10 times and included the following...

- Advocate for zero-emission commuting, public transport, and electric vehicles.
- Improve public transportation and electric vehicle infrastructure.
- Decrease reliance on private vehicles.
- Build electric vehicle charging stations.
- Transition to electric vehicles.

Feedback related to promoting Climate Education and Awareness was voiced 9 times and included the following...

- Climate education for all.
- Increase awareness of climate change and sustainable living.
- Educate people about climate change impacts.
- Adaptation and Preparedness:
 - Develop contingency plans for extreme events.
 - Plan for sea level rise.
 - Prepare for coastal protection and erosion.
 - Implement natural resilience measures.
 - Focus on climate adaptation and resilience.
 - Plan for a climate-resilient future.

Feedback related to continued support of Community Engagement and Action was voiced 5 times and included the following...

- Encourage individuals to take responsibility for sustainable living.
- Promote personal responsibility and sustainable practices.
- Advocate for sustainable living and personal comments.
- Lead by example and engage the community in sustainable actions.
- Live economically and environmentally friendly.

Feedback related to involving Fremantle in Global and National Engagement was voiced 4 times and included the following...

- Advocate for national and international climate action.
- Engage with global leaders to address climate change.
- Push for sustainable practices on a larger scale.
- Reduce Australia's reliance on fossil fuels.
- Lobby national and state politicians for climate change action.

Feedback related to implementing better Infrastructure and Development was voiced 5 times and included the following...

- Implement best-practice strategies for climate mitigation.
- Enhance and maintain natural spaces and green canopy.
- Encourage alternative transportation modes and less car-focused infrastructure.
- Focus on blue-green infrastructure, urban forest canopy, and alternative transport modes.
- Sustainable building technology and climate-smart construction.

Feedback related to increasing Local Government Initiatives was voiced 5 times and included the following...

- Reduce energy consumption and greenhouse gas emissions.
- Electrify council vehicles and use solar on council-owned assets.
- Support sustainable building and practices.
- Offer incentives for sustainable practices and renewable power.
- Commit to sustainability and refuse outright demolition.

Environment and trees

114 comments were related to activities that promote the environment and tree canopy in Fremantle. Here are the key takeaways from the feedback collected:

Feedback related to advocating for more Tree Planting and Green Spaces was voiced 54 times and included the following...

- Advocate for more tree planting in various locations, including key entry points, public open spaces, verges, and the city centre.
- A desire for a larger tree canopy in Fremantle to combat climate change, provide shade, and enhance the natural environment.
- Mention of native trees and natural vegetation programs.

Feedback related to increasing Environmental Conservation and Sustainability was voiced 13 times and included the following...

- Concerns about climate change, global warming, sea-level rise, and the need for sustainable and environmentally conscious development.
- Promote renewable energy resources, weed management, and engaging Indigenous communities for environmental awareness.
- A focus on reducing the impact of global warming and addressing erosion.

Feedback related to promoting stronger Community Engagement and Urban Improvement was voiced 13 times and included the following...

- Promoting stronger communities and intergenerational support systems in response to the climate crisis.

Feedback on public transport and connections

44 comments were related to activities that focus on public transport and other types of connectivity. Key takeaways from the feedback collected:

Feedback related to improvements of Traffic and Transportation was voiced 21 times and included the following...

- Improve public transport with more routes and services.
- Create better transport links, including an east-west connection.
- Engineer a tram system for North Fremantle, Fremantle train station, and South Fremantle beach.
- Encourage the use of public transport and the reduction of car use.
- Make the city more walkable with local shopping streets, parks, and community gardens.
- Increase CAT bus services.
- Introduce safe parking for electrified modes of transport.
- Advocate for light rail on South Street.
- Challenge car culture and promote active transport.

- Ban cars with combustion engines.
- Focus on local issues like safety, road maintenance, and infrastructure improvements.
- Lock the centre of Fremantle for bikes and pedestrians.

Feedback related to increasing Promotion of Cycling and Public Transport was voiced 17 times and included the following...

- Make Fremantle more like Amsterdam or Copenhagen, prioritizing cycling and public transport.
- Improve cycling infrastructure and prioritize public transportation.
- Reduce car use and car emissions.
- Switch to less carbon-intensive energy sources.
- Consider free bike hire and pedestrian-only areas in the city.
- Electric vehicle subsidies and infrastructure.

Governance and management

28 comments were related to activities or ideas that focus on local government governance and management within the Climate Future conversation. Key takeaways from the feedback collected:

Feedback related to focussing on more Resilience and Mitigation Strategies was voiced 12 times and included the following...

- Lack of internal resilience strategies in local governments across WA.
- Lack of thermal urban heat mitigation strategies in Perth LGAs.
- Need for intersectional partnerships to address thermal urban heat and ecological collapse.
- Emphasis on innovation and local government agendas in WA.
- Call for less restrictive planning approvals.
- Community initiatives, such as shared community large-scale batteries and improved internet infrastructure (Fibre to property for work from home).

Feedback related to increasing International Lobbying and Advocacy was voiced 7 times and included the following...

- Lobbying countries like China and India for climate action. Emphasising the need for local mitigation and management.
- Advocate to State and Commonwealth governments for climate action.
- Raise awareness for responsible behaviour through learning campaigns and funding of initiatives.
- Integrate climate adaptive urban design within political frameworks.
- Belief that significant change should come from the State and Federal governments.
- Critique of local community's limited capacity for action.

Feedback related to the desire for Rate Reduction and Financial Support was voiced 4 times and included the following...

- Reduce high rates to improve morale and free funds for ratepayers.
- Support practical personal strategies for ratepayers.
- Concern about the use of ratepayers' money, specifically mentioning "one planet and carbon offsets."

- Suggestion to charge a levy to non-rate payers and allocate it to climate-neutral activities.
- Proposal to ban fossil fuel advertising.

Communications

22 comments were related to communications, promotion, and education when discussing Fremantle's Climate Future. Key takeaways from the feedback collected:

Feedback related to encouraging more Community Engagement and Communication was voiced 5 times and included the following...

- Encourage "courageous conversations" as the new normal.
- Expand community engagement programs like "Let's Talk Freo" to maintain conversations and connections.
- Ensure that climate-related information is comprehensively explained to the community.
- Engage in spending decisions that future-proof upgrades and replacements.

Feedback related to allocating more resources to Education and Technology Investment was voiced 4 times and included the following...

- Allocate more resources into education and technology.
- Develop a learning program to raise awareness about individual actions to reduce emissions and save the planet.
- Encourage the community to follow expert advice and introduce rules that make everyone more responsible.
- Provide incentives for everyone to contribute to climate action.

Feedback related to increasing Awareness and Advocacy was voiced 3 times and included the following...

- Encourage greater use of public transport as a sustainable transportation option.
- Promote listening to and acting on advice from environmental researchers.
- Continue efforts to engage people in activities that support community amenities.
- Raise awareness about climate change and ensure that these issues matter to everyone.

Feedback related to encouraging Property Resilience and Preparedness was voiced 3 times and included the following...

- Prepare Council-owned properties to be more robust.
- Educate homeowners about retrofitting housing to minimize future storm damage.
- Be mindful of vulnerability to potential events and take individual actions to protect property and surroundings.

Housing and planning for our Climate Future

19 comments were related to activities that focus on housing and planning. Key takeaways from the feedback collected:

Feedback related to encouraging Energy-Efficient Heritage Housing was voiced 5 times and included the following...

- Ease stringent controls on heritage housing to allow energy-efficient design modifications.

- Encourage owners to demonstrate improvements in energy efficiency while retaining the character of heritage housing.
- Promote the benefits of density and explore alternative housing opportunities.

Feedback related to investing in Tree Canopy and Urban Greening was voiced 3 times and included the following...

- Invest significantly and rapidly in increasing tree canopy cover to provide natural shading around schools, parks, and footpaths.
- Implement measures to maintain trees, improve drainage on roads, and reduce urban infill.

Feedback related to developing Climate-Sensitive Building and Disaster Preparedness was voiced 3 times and included the following...

- Develop building codes that prioritize climate sensitivity.
- Enhance disaster preparedness systems and review building codes to ensure resilience to extreme weather events.
- Widen storm drains to manage heavy rainfall.

Community Development and resilience

19 comments were related to activities that could nurture the community and build resilience amongst neighbours. Here are the key takeaways from the feedback collected:

Feedback related to facilitating Local Engagement and Problem Solving was voiced 9 times and included the following...

- Building "circular skills" within the community, including more growing spaces and waste management capacity.
- Building community connections and practicing making difficult decisions together.
- Preserving and protecting what the community has.
- Preparing for climate change impacts and building local resilience.

Feedback related to emphasising Community Engagement and Education was voiced 5 times and included the following...

- Knowledge sharing through community groups.
- Swift decision making and adaptability to change as more knowledge emerges.
- Emphasis on education as a way to address climate change.

Management, design, and use of open spaces

18 comments were related to activities that focus on the design, management, and use of public open spaces or public realms. Key takeaways from the feedback collected:

Feedback related to encouraging Climate-Responsive Urban Design was voiced 7 times and included the following...

- Reduce hard surfaces like concrete and increase green spaces.
- Create more shaded areas in the town for picnics and lunch.
- Plant trees to provide shade in public spaces.
- Implement infrastructure to deal with heat, such as water fountains.

Feedback related to better Coastal Planning and Managed Retreat was voiced 4 times and included the following...

- Plan for adequately setting back all new buildings on the coast.
- Consider managed retreat for existing coastal infrastructure.
- Change residential zoning of beachside properties to "non-constructible."
- Ensure that nothing is built too close to the beach.

Feedback related to stronger Community Engagement and Education was voiced 3 times and included the following...

- Educate the community about realistic expectations of current and future climate change impacts.
- Make local stories and culture visible and present.

Urban infrastructure

18 comments were related to activities that develop and nurture urban infrastructure and Fremantle's Climate Future. Key takeaways from the feedback collected:

Feedback related to implementing Sustainable and Resilient Infrastructure was voiced 22 times and included the following...

- Implement a floodwater levy to protect against flooding.
- Bury power lines to avoid storm damage.
- Encourage better home insulation.
- Create more urban green spaces, rooftop gardens, and sustainable design in new developments.
- Utilise water-absorbent road materials for better drainage.
- Provide incentives for sustainable practices and community gardens.
- Refuse dark roofs on buildings, encourage permeable surfaces for driveways and roads.
- Ban black roofs and wall cladding for new developments.
- Enhance recycling, composting, and city hygiene.
- Rethink transport infrastructure to focus less on cars.
- Conserve and plant more trees and revegetate the coast.
- Explore alternative housing options, including small houses.
- Relocate infrastructure at Port Beach.
- Install public water fountains and improve recycling.
- Promote local solidarity and community support networks.
- Build and service community centres for shelter and support during climate impacts.
- Reinforce structures facing the sea.
- Prepare in advance with sea wall height increases.

Economic development and support

17 comments were related to activities through economic development and support that could influence Fremantle's Climate Future. Key takeaways from the feedback collected:

Feedback related to Promoting Sustainable Energy and Transportation was voiced 6 times and included the following...

- Provide carbon offset tax breaks for businesses or homes.
- Offer financial assistance to homes or businesses going solar.
- Build a solar-based car park at a condemned site.

Feedback related to encouraging Political Lobbying and Community Engagement was voiced 11 times and included the following...

- Support local small-grid renewable power generation and wind farm opportunities.
- Encourage micro-efforts by individuals, businesses, and local government.
- Reduce reliance on fossil fuels.
- Develop an economic plan that prioritizes services.
- Address issues related to peak oil and changing expectations of economic growth.
- Encourage sustainable practices, preloved shopping, and cultural research centres.



**C2403-17 ENDORSEMENT OF DRAFT STRATEGIC COMMUNITY PLAN 2024
- 2034**

Attachment 2 – DRAFT Strategic Community Plan 2024 – 2034



Our Plan for the Future

Strategic Community Plan 2024-2034

Draft for comment

Acknowledgement of Country

Wanjoo Nidja Walyalup – Whadjuk Land.
Welcome, this is Fremantle, Whadjuk land.

In the Nyoongar language the Fremantle area is called Walyalup, meaning place of the Walyo or Woylie, a small brush-tailed bettong or kangaroo rat.

The local Whadjuk people, part of the larger Nyoongar Aboriginal nation in the south west of Western Australia, have a connection to country that dates back over 50,000 years.

Manjaree is the name Whadjuk people gave to the area around Fremantle, near the limestone hill at Arthur Head and Bathers Beach. In the local Whadjuk dialect it translates to 'fair exchange'. The Manjaree Trail, starting near Kidogo Arthouse, explains Nyoongar seasons, bush tucker, trade, and other customs relevant to Manjaree. Sites along this trail are of tremendous importance to the Whadjuk people as they were places where valuable items were traded, families gathered for kinship and law making, and where young men and women who had 'come of age' met their future husbands and wives.

While some of the sacred meeting places in and around Walyalup look very different in the present day, they still hold significance for local Whadjuk people.

The City of Fremantle acknowledges the Whadjuk people as the Traditional Owners of the great Fremantle / Walyalup area and we recognise that the cultural and heritage beliefs are still important today.





Contents

Fremantle - a maritime city with spirit and soul	2
Key Statistics	3
Message from the Mayor	5
About the Plan	6
Community Input	9
Our Vision for Fremantle	12
Key Areas of Focus	15

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Cover image:

South Lawn Concert at Fremantle Arts Centre

Wardarnji at Esplanade Reserve
Image: Jessica Wylid

Fremantle - a maritime city with spirit and soul

Bounded by the Indian Ocean and some of Perth's most stunning beaches, Fremantle is located on Whadjuk Nyoongar Boodja (country) and sits proudly at the mouth of the Derbarl Yerrigan (Swan River). The area has significant spiritual importance to Whadjuk Nyoongar people and was, and still is today, an area for ceremonies, cultural practices and trade.

Fremantle's role as a place for trade continues today as WA's port city, with the significant economic output being generated by Fremantle Port contributing to a Gross Regional Product of \$4.57 billion.

The cultural identity that makes Fremantle so unique has been built upon 50,000 years of First Nations culture, its rare and largely intact 19th century port and buildings, its long and diverse migrant heritage, and its gritty industrial character.

Fremantle's inner-city character has been retained through protection and ongoing conservation of its many heritage buildings and public spaces which embody WA's colonial and goldrush history. Within its many old and narrow streets thrives a bustling hub of people visiting, working and playing.

Fremantle is well known for the work of its musicians and artists. Its unique cosmopolitan and eclectic mix of contemporary restaurants, bars and shops provide an irresistible environment for many of Australia's most creative and talented people. Fremantle's live music venues and compelling program of world-class festivals and events significantly reinforce the city's spirit and soul.

A long-standing connection to the sea has seen Fremantle play host to an extensive maritime and sporting history including the 1987 America's Cup, Round the World yacht races, and many world championship sailing events as well as being home to a thriving fishing industry. These connections remain vital to our identity today.

The City of Fremantle is currently home to 33,000 people, with the diversity of its community reflected in approximately a third of its population being born overseas. Growth in this population and diversity is welcomed as Fremantle continues to evolve following its biggest revitalisation in 40 years. At the centre of this is Fremantle's civic heart - Walyalup Koort - which has provided the foundation to transform WA's favourite port city centre into a vibrant commercial and community hub.

Fremantle is also undergoing a residential renaissance being driven by both the private sector and a variety of State Government projects. As part of the development of several structure plans and a rigorous strategic planning process, Fremantle will see a range of new and innovative communities developed just minutes from the city centre.

With a local government area encompassing 19.3km², the City of Fremantle is responsible for managing local government services and activities across the communities of Fremantle, Beaconsfield, Hilton, North Fremantle, O'Connor, Samson, South Fremantle and White Gum Valley.

The City plays a key role in meeting the current and future needs of our communities. The fundamental drivers for the development of this plan and the goals it aspires to are based on the comprehensive and valuable input from our residents, ratepayers and other stakeholders. Importantly, it sets out the vision, aspirations and key outcomes that Council will pursue over the next decade.



Key Statistics

Our City



19.3km²

Geographical area



33,749

Population (2022)¹



70.9% | 29.1%

Percentage born in Australia / overseas (2021)¹



552 (1.7%)

Aboriginal and Torres Strait Islander (2021)¹



42

Median age (2021)¹



2.2

Average number per household (2021)¹



\$4.57 billion

GRP¹



5,023

Businesses (2022)²



27,577

Employed in Fremantle (2021)³

Source: Australian Bureau of Statistics June 2021¹ and June 2022²; National Institute of Economic and Industry Research (NIEIR) June 2022. Compiled and presented in *economy.id* by *.id* (informed decisions)³.





Anzac Day service at Monument Hill



Esplanade Youth Plaza



School holiday fun in Fremantle



The annual Fremantle Blessing of the Fleet Festival



Wardarnji at Esplanade Reserve
Image: Jessica Wyld



Sculpture at Bathers at Bathers Beach

Message from the Mayor

This is our vision for Fremantle: a city that is creative and daring, inclusive and caring, thriving and resilient, and authentically different.

Thank you to the thousands of people who helped us shape this vision through the *Let's Talk, Freo!* engagement program. Across the six months of consultation, residents, businesses and visitors identified the key challenges and opportunities facing Fremantle now, and into the future.

From that, we've developed the Strategic Community Plan 2024-34, which will guide us and help us achieve that vision through our key areas of focus.

We're creating opportunities to attract more people to live, work and visit Fremantle, and this vision is validated by those who are investing privately to enable us to become a more liveable and vibrant city.

Fremantle is growing, with both infill development in our suburbs and new residential developments in the CBD contributing to an increase in our population. Our role at Council in planning for this future includes working to ensure that there is diversity and affordability in the housing mix.

Our economy is in a strong position, with new bars, restaurants and accommodation opening all the time, and new businesses across a diverse range of industries choosing Fremantle as their base.

But while we support growth, we realise that it's vital to get the balance right. While we willingly share with a broad audience the city that we love, we also have to actively retain its unique character and heritage. We are conscious that we must be able to sustain growth with an ongoing focus on fundamental infrastructure around our beautiful city. As investment flows in, we need to ensure that we remain authentically 'Freo' with places and spaces for everyone.

There are some significant State Government projects on the horizon that will contribute to our vision, including the Fremantle Harbours Master Plan, the Future of Fremantle planning process, and the activation of Victoria Quay. We are actively participating in these discussions to make sure they deliver the best outcome for Fremantle.

In the years ahead, we will also consolidate our strong track record on sustainability, with a particular focus on greening our neighbourhoods. Our Urban Forest Plan of tree plantings is helping us to reduce carbon emissions while improving the amenity of our streets and parks.

Continual improvements are being made to our beloved community places. There are new roofs on the Fremantle Arts Centre and the Fremantle Leisure Centre, new changeroom facilities coming to South Beach and master plans for Hilton Park and Fremantle Oval to come as priorities in the near future.

Our library programs, major festivals and school holiday activations continue to be popular. Fremantle Festival: 10 Nights in Port, the Fremantle International Street Arts Festival and Wardarnji: a celebration of Nyoongar culture are going from strength to strength.

We are an inclusive community that embraces all people. We are guided by the Walyalup Reconciliation Action Plan which provides the framework and sets tangible outcomes to deliver on our ongoing commitment to reconciliation.

The community enthusiasm shown throughout the process of developing this plan should give us all great confidence that the love for our city continues to be strong and will ensure an enduring and positive future for this very special place.

On behalf of Council, thank you to all who helped build this vision for our future.



A handwritten signature in black ink that reads "Hannah Fitzhardinge". The signature is fluid and cursive.

Hannah Fitzhardinge
City of Fremantle Mayor

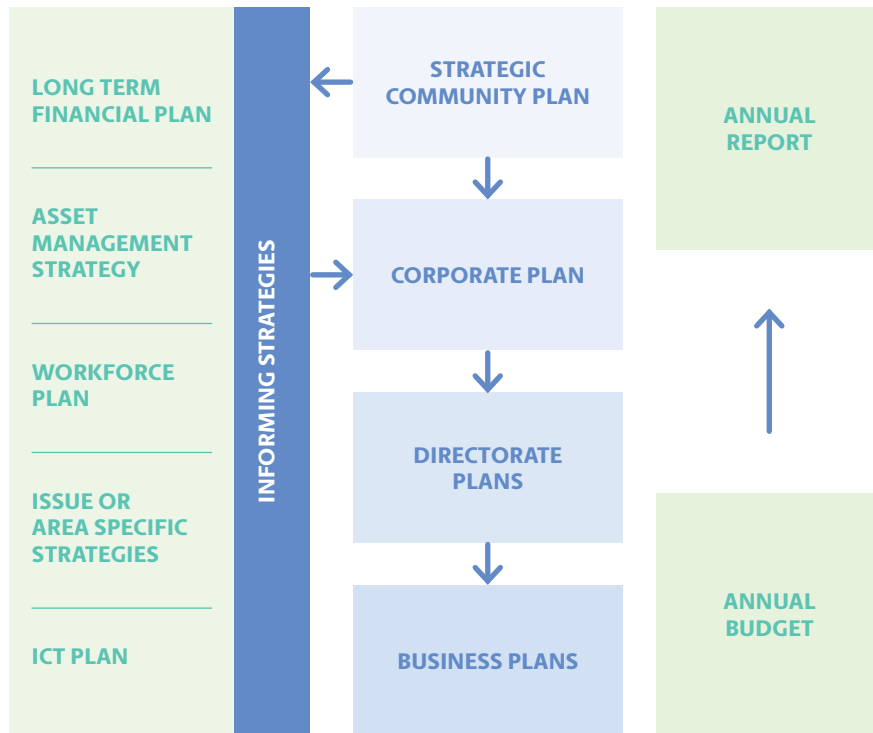
About the Plan

The City of Fremantle is one of 137 local government authorities established under the Local Government Act 1995 providing services and facilities under legislation and regulation. The City recognises that its performance strongly influences the liveability, productivity, wellbeing, connection and identity of the community.

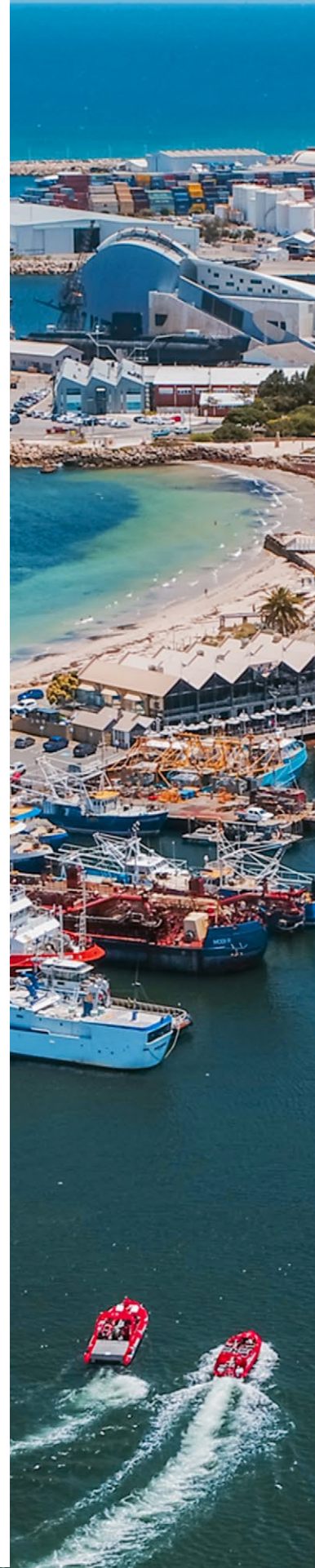
Council's Integrated Planning and Reporting Framework is a legislative requirement that ensures that planning is community- and data-informed. Aligned to the vision and long-term strategy for the City, the framework guides the city to align services, build capability, optimise resources, and monitor progress.

The City's Strategic Community Plan 2024-2034 establishes the long-term aspirations, vision, objectives and outcomes for the local community over the period of the plan. This plan identifies 'what' the City is aiming to achieve.

The Corporate Plan outlines 'how' the community's aspirations as articulated in the Strategic Community Plan will be achieved, taking a four-year view to plan services, projects and activities based on informing strategies. Services and activities are aligned through integrated planning and resourced through the Annual Budget. Directorate and business unit plans directly inform the operational activities to achieve the community's needs and aspirations of the Strategic Community Plan.



Integrated planning framework.







Go to where the community is: An LGBTQIA+ Courageous Conversation event held at the Flaming Galah in Fremantle

Through digital and face-to-face interactions, the public engagement program reached over 4,900 people.



Above Right: Tactile exercises were a hallmark of the public engagement program, Let's Talk Freo!
 Left & Right: Event participants reflect on Fremantle's future alongside six key prompts that drove the community conversation

Community Input

In March 2021, the City of Fremantle commenced a major review of its previous Strategic Community Plan (SCP) 2015-2025. The SCP clearly links the community's aspirations with Council's vision and long-term strategy. The previous SCP was based on community visioning from 2013/14 and a minor review conducted in 2019.

The review commencing in 2021 was considered a major review under the Integrated Planning and Reporting Framework and Guidelines (September 2016). The guidelines recommend that a major review involves at least:

- 500 or 10% of community members (whichever is fewer).
- Be conducted by at least two documented mechanisms.

The City's Community Engagement Policy provides further direction in engagement planning and approaches.

The findings and community feedback collected throughout the major review directly influenced the development of this plan.

Close to 5,000 interactions

The City of Fremantle—through *Let's Talk, Freo!*—conducted its largest ever public engagement program for the review of its SCP.

From February to July 2023, City staff, Elected Members, and community champions embarked on a major grass roots effort to capture feedback from people who live, work, or play in Fremantle on a range of issues affecting the city's future.

Through digital and face-to-face interactions, the public engagement program reached over 4,900 people. City staff hosted or attended more than 40 events across Fremantle.

Over 2,600 comments were made through online surveys, written submissions, emails, audio interviews, facilitated panel conversations, articles and videos. These comments, when analysed, resulted in over 5,000 thoughts and ideas from the public.

From five-year-olds to 85-year-olds, many of the participants spoke up and publicly shared their thoughts on Fremantle's future for the first time.

The program concluded with the Weekend of Courageous Conversations in July, which was attended by approximately 200 people at the Fremantle Town Hall.

Over 2,600 comments were made through online surveys, written submissions, emails, audio interviews, facilitated panel conversations, articles and videos. These comments, when analysed, resulted in over 5,000 thoughts and ideas from the public.

What we heard from the community

"Keep everything fresh, clean, walkable and family-oriented."

"Need more affordable retail and studio spaces. The City needs to be revitalised."

"More events, learning about the environment, fun and learning about climate change."

"Fully fenced dog exercise areas"

"Dedicated world-class student accommodation."

How we engaged

The City delivered engagement in line with the International Association for Public Participation (IAP2) standards. The IAP2 spectrum for public participation aims to assist with selecting appropriate stakeholder participation levels and includes goals and promises for each level and stakeholder hierarchy group.

Primary Stakeholder engagement level for this project was to INFORM, CONSULT, INVOLVE, & COLLABORATE with the community.

Let's Talk, Freo! was the anchor program for the public engagement phase of the SCP review. The approach for the *Let's Talk, Freo!* public engagement program was designed via:

- Regular consultation and input from the Strategic Community Plan Working Group.
- Consultation and input from key stakeholders and prominent community members through a series of six “deep” engagement design workshops in 2022.
- Consultation and input from a broad selection of City officers across the organisation.

What we heard

Of the 5,000 ideas and comments received throughout this engagement program, these are the top five common themes raised by the community.

- Fostering greater social connection, engagement, and community safety.
- Improving public transport and connectivity.
- Nurturing and building community development capacity.
- Diversifying Fremantle's economy.
- Championing or facilitating activations and events to increase footfall and activity across the City of Fremantle (not just the city centre).

Aboriginal engagement workshop with Elders and Traditional Owners



Above: A youth-focused Courageous Conversation event held at Clancy's Fish Pub in Fremantle

Forums, led by community members, allowed for community conversations and ideas





Conversations were at the heart of this engagement exercise, City staff were there to listen to the public engage with each other



Below: A community member writes down their reflection at a Let's Talk, Freo! event



Students from The Studio School participating in a Let's Talk, Freo! workshop



Above: The drop-in engagement centre with window art by local artist Sam Bloor

Our Vision for Fremantle

*A liveable city that is vibrant,
socially connected and desirable*

*A thriving city with a prosperous
and innovative economy*

*A creative city that is inspiring,
diverse and dares to be different*

*A resilient city that plans for the future
and is empowered to take action*

*An inclusive city that welcomes,
celebrates and cares for all people,
cultures and abilities*





A liveable city



Fremantle Festival: 10 Nights in Port in Walyalup Koort

A creative city



A resilient city



High Street, West End

A thriving city



Fremantle Youth Changemakers Urban Planning Workshop

An inclusive city





Key Areas of Focus

The following five key themes were identified as priorities through the *Let's Talk, Freo!* community engagement program and form the strategic focus areas that flow from our vision for the 2024-2034 Strategic Community Plan.

Liveable City

A liveable city that is vibrant, socially connected and desirable

Thriving City

A thriving city with a prosperous and innovative economy

Creative City

A creative city that is inspiring, diverse and dares to be different

Resilient City

A resilient city that plans for the future and is empowered to take action

Inclusive City

An inclusive city that welcomes, celebrates and cares for all people, cultures and abilities

Each key focus area to follow outlines core outcomes the City will seek to achieve over the term of this plan.

Liveable City

Sustainable growth in city centre population

- A higher density City with a diverse range of housing options being available in the city centre that cater to multiple demographics.
- Infrastructure, services and facilities meet the needs of a growing residential population, and contribute to making the city centre a safe and desirable place to live.
- Residential developments enable residents to minimise their environmental footprint.
- Fremantle is recognised as a development-friendly city as a result of flexible and adaptable approaches to planning.

Liveable and socially connected neighbourhoods

- Community-led clubs and groups allow for social inclusion and connection across our neighbourhoods.
- Community participation is encouraged through spaces that enable social connection.
- Fremantle's diverse cultural heritage is reflected through a broad range of community celebrations and traditions.

Connected city

- Multiple transport options offer diverse, equitable and affordable forms of mobility for all members of the community.
- Streets are well connected, and it is easy and safe for pedestrians to move within neighbourhoods and between key destinations and precincts.
- Transport networks that reduce the need for cars in our city centre.

Sustainably designed and optimised urban and natural environments

- Urban development and public realm enhancement is coordinated, design-led, and sympathetic to surrounding natural environments.
- The community can access and enjoy natural areas and green spaces for passive and active recreation.
- An increasing tree canopy that enhances biodiversity and helps cool our urban environments.

Functional and inclusive recreational facilities

- Recreational facilities are contemporary, functional and can be accessed by all members of the community.
- Sporting clubs have access to facilities and greenspace that meet the needs of a broad range of sporting codes and skill levels.
- The community can participate in a diverse and affordable range of sporting and recreational pursuits.

A unique built heritage and history that is preserved, protected and shared

- Our built heritage is central to our character and sense of place, and is retained and protected for future generations to enjoy.
- Adaptive re-use of heritage buildings is enabled through supporting private investment, renewal and innovation.
- We value and share both stories, First Nations first and then post-colonial.

Measures & trends

Primary (direct)

- Increased population and density in the city centre and suburbs.
- Increased footfall in neighbourhoods across the city centre.

Secondary (indirect)

- Stabilisation of median house price.
- Increased participation in community organisations.



Alfresco dining at Lions and Tigers



Gino's Cafe on the Cappuccino Strip



The new Booyeembara Park Mountain Bike Trail



Table tennis at the Esplanade Youth Plaza

What we heard from the community

"Respect for our heritage and connecting to our past, both before and after settlement."

"Placemaking. Volunteering and being a part of community projects such as the orchard garden, friends of Boo Park and other nature areas. Respecting First Nations culture."

"I live in an area where community and sustainability are prioritised, and where there is parkland nearby - I love the sense of community that provides."

"Make sure planning rules are flexible to accommodate a range of uses."



What we heard from the community

“Diversify job opportunities in Fremantle. If every new business is a hospitality venue, then there will only be hospitality jobs.”

“The fact that we have a central public square - we should ensure that this space is regularly activated in different ways.”

“Creative, foodie, historical, close to nature. It’s a unique part of Perth with a vibrant history and bright future.”

“Variety of venues, whether it be entertainment, dining or cultural experiences - Freo has a lot to offer.”

Thriving City

Attraction and retention of diversified investment and talent

- A diverse range of employment options across multiple sectors enable more people to work in Fremantle.
- Investment in quality property development enables more people to live and work in the city centre.
- Fremantle holds a reputation as a desirable place to work and visit which attracts investment from businesses and developers.

A resilient seven-day economy

- City centre visitation extends beyond the weekend peak.
- A City with a diverse range of unique, resilient and sought-after businesses and attractions.
- Visitor-focused amenity and infrastructure supports the delivery of an exceptional visitor experience.
- A vibrant high street environment attracts and supports unique and independent businesses.

A thriving and supportive ecosystem for start-ups and small businesses

- Fremantle is recognised as a hotspot for creativity and innovation with a strong network of support for start-up ventures and small businesses.
- An emerging cluster of businesses operating across the blue economy, sustainability and immersive technology sectors establish Fremantle as leading contributor to the ongoing development of Western Australia's knowledge-based economy.
- The most creative and talented people from Australia and beyond choose Fremantle as their place to live, work, play and pursue their new ventures.

Vibrant and active city centre

- The amenity and infrastructure that services our inner-city neighbourhoods reflect that of a modern and global city.
- Key city centre places are activated by a diverse program of both programmed and community-driven events and activities.
- A coexistence of residents, visitors and workers creates a desirable environment in which to live, work, and visit.

Partnerships and pathways for learning and education

- Clear pathways for vocational and tertiary education for school-aged and mature-aged students in Fremantle.
- Key education and training institutions are actively engaged in supporting the community and positioning Fremantle as a hub for both formal and informal learning and education.
- People educated in Fremantle are retained by local business and industry.

“There are few opportunities in Perth to create a true urban community - we need to move away from Disneyland 'themes' and have a serious discussion about urban design.”

Measures & trends

Primary (direct)

- Increase in number of jobs.
- Increase in residential population.
- Increase in visitation.

Secondary (indirect)

- Increase in office and retail occupancy in the city centre.
- Increase in local businesses.
- Increase in type of businesses.

Creative City

Optimised, accessible and affordable places and spaces for creatives

- Flexible and affordable short- and long-term tenancy options are available for emerging and established creative enterprises.
- Support organisations to maximise use of facilities for arts and culture activities.
- Investment in spaces for creatives to develop existing work, perform, exhibit and evolve their businesses.

50,000 years of First Nations culture and heritage is recognised, celebrated and embraced

- A 'First Nations First' approach informs the design of our key programming areas.
- Content creation and program delivery is driven by cultural leaders and First Nations artists.
- Commitment to advancing reconciliation and truth telling.

Events and programming celebrate Fremantle's unique and diverse creative and cultural identity

- A diverse program of events is inspired by Fremantle's unique identity and accessible by all members of the community.
- Major venues and spaces position Fremantle as WA's capital of arts and culture events.
- An annual calendar of homegrown and independent events are delivered in collaboration with the State Government, neighbouring local governments, and arts and culture organisations.

A diverse and resilient arts and culture community

- Emerging artists and creative businesses have access to capacity-building initiatives that incubate, support and grow their creative output.
- A diverse and expanding audience that trusts and engages in Fremantle's arts and culture offering.
- Programming for all levels of interest and knowledge, providing multiple entry points to engage audience members.

Industry-leading community arts facilities and programming

- Fremantle is recognised as an industry leader in arts programming, enhancing our strong reputation in the sector.
- The Fremantle Arts Centre and Moores Building Art Space provide affordable opportunities for the community to engage and participate in arts and culture activities.
- City owned arts and cultural facilities offer contemporary, fit-for-purpose infrastructure, equipment and spaces.

Measures & trends

Primary (direct)

- Increase in audience satisfaction.
- Increase in event attendance.
- Volume of viable events and programming.

Secondary (indirect)

- Increase in number of creative businesses and arts/culture organisations.
- Fremantle's perceived reputation.

"Foster opportunities for all levels of artists to get involved in a wider variety of community activities that are not primarily commerce driven. Increase opportunities for beginning and emerging artists/creatives."



The annual Fremantle International Street Arts Festival



Weaving and yarnng with Nyoongar Elder, Sharyn Egan



Performance in Fremantle

What we heard from the community

"Ensuring people in creative industries can afford to live and work locally."

"More more more. There are so many opportunities to do things in Freo. Give the artists grants to run a little wild."

"More potential for pop-up or temporary use in vacant properties. Many stay vacant for years and could be used in the interim as gallery, installation or studio space."

"I would love to see our community focus on 'First Nations First'. Of course, all of our arts and culture is extremely important to the fabric and makeup of our Freo community. But, I would love to have a stronger sense of the Walyalup that used to exist here."



The historic West End of Fremantle



City staff with the Mayor at the Fremantle Recycling Centre



Community planting day in North Fremantle



Sundowner at Bathers Beach

“Anything we can do to build community connection will help. If we can practice as a community making some difficult decisions now, this will help us over the long run. Strengthen our ability to work through issues together.”

What we heard from the community

“I think it's also important to understand the different innovations being developed within our community. Is there a way to hold more 'open nights' for people to present their ideas and businesses - working with the Chamber of Commerce maybe?”

“Lobbying for change politically, pressuring local businesses to be responsible citizens, support local small grid renewable power generation and wind farm opportunities.”

“Education for all. Council to lead by example. Community groups and workshops. Support for community gardens.”

Resilient City

An educated and empowered community that seeks to mitigate the effects of climate change

- A community is informed and takes action on the impacts of climate change.
- Contemporary outcomes in waste management support and encourage community participation in a circular economy.
- A community that drives the greening of the city and neighbourhoods which increases the tree canopy.

A focus on planning for a stronger and more resilient future

- A roadmap to Net Zero emissions guides the protection of our community for future generations.
- A financially resilient City meets the service delivery needs of the community.
- A contemporary planning framework considers the changing needs of our community amid challenging economic times while ensuring our built environment is resilient to changes in climate.

A future-proofed asset base that remains functional and accessible to the community

- An asset renewal program supports a growing population and roadmap to Net Zero.
- Investment in the ongoing maintenance and adaptation of assets that ensures quality and continuity of service delivery.
- The City's facilities are functional and fit for purpose and contribute to improving community well-being.

Availability of services and support for the most vulnerable members of the community

- Access to programs that connect vulnerable community members to services and support.
- Strong partnerships with relevant State Government agencies and service providers.
- A caring community supports, protects and accepts those who are most vulnerable.

"Make sure it is possible for the widest possible section of people to live in Fremantle, which means taking decisions to actively reverse gentrification so that poor people, people of colour, disabled people can access Fremantle."

Measures & trends

Primary (direct)

- Reduction in corporate emissions.
- Increased expenditure on asset renewal and maintenance.
- Increased participation in community services for vulnerable community members.

Secondary (indirect)

- Reduction in community emissions.

Inclusive City

A clear and respectful path towards reconciliation and truth telling for First Nations people

- A reconciliation action plan (RAP) drives authentic two-way engagement with Whadjuk people, the traditional owners of the greater Walyalup area.
- A 'First Nations First' approach to planning and programming that recognises the past and works towards a collaborative future.
- Truth telling opportunities are supported through programming and events.

A safe and accessible community for all abilities

- Public places and spaces are accessible for all.
- Accessibility is prioritised in planning and design.
- Equitable events and programming enable participation in community life.

A welcoming and inclusive City for all members of community

- The City's services, programs and places are welcoming, safe, accessible, and affordable.
- The LGBTQIA+ community is supported and celebrated in our community.
- A community that welcomes a diverse cultural mix and celebrates First Nations stories and our migrant connections.

A platform for engagement and participation for our youth and next generation of community leaders

- Young people are provided opportunities to participate in civic processes and decision-making.
- Fremantle is a meeting place for youth, encouraging social connection and participation in community life.
- Youth have access to facilities that encourage lifelong learning and active healthy lifestyles.

Genuine and productive partnerships with members of the community

- The community can participate and engage in city decision-making and have the platform to lead change in their local areas.
- Engagement approaches foster authentic connections and communication to understand the needs of the community.
- People know how and when to engage with the City on issues and projects that are important to them.

Measures & trends

Primary (direct)

- Increased participation in community engagement activities.
- Increase in amenities that exceed the minimum standards for access and inclusion.
- Achievement of key RAP outcomes.
- Increase in LGBTQIA+, culturally and socially diverse programming and community connection opportunities.
- Increase in number of initiatives for youth participation and engagement.

"Projects that work towards truth telling and guided tours for storytelling."



Unveiling new social housing in North Fremantle



Elders and Traditional Owners help guide precinct planning for Hilton Park



Above: Positive ageing event at Fremantle Town Hall
Left: Fremantle Youth Change Makers inaugural meeting

What we heard from the community

“Creating a web of sporting/cultural events across different sporting sites in Fremantle.”

“Lockers for people experiencing homelessness to keep their things safe and dignity. Around town and perhaps Beach Street.”

“More Nyoongar flavour into festivals and events.”

“Aged care in the city centre. I don’t want to move too far away.”

Contact Us

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ARMC2403-01 ADOPTION OF THE 2023 COMPLIANCE AUDIT RETURN

Attachment 1 – Quantum Assurance Report and Appendix



City of Fremantle

Compliance Audit Return 2023

Quality Assurance Review Report – February 2024

Reference	
Version	1.0
Date of Final Report	23 February 2024
Circulation	

Conducted in accordance with the *International Standards for the Professional Practice of Internal Auditing*

Contents

1.1	Introduction.....	1
1.2	Objective and Scope.....	1
1.3	Summary of Procedures.....	2
1.4	Limitations	2
1.5	Independence.....	2
1.6	Summary of Findings.....	2
1.7	Overall Conclusion	3
	Appendix 1 – Compliance Audit Return 2023	4

1.1 Introduction

The City of Fremantle ('the City') engaged Quantum Assurance to assist with the completion of the 2023 Compliance Audit Return ('CAR').

In accordance with Regulation 14 of the *Local Government (Audit) Regulations 1996*, each Western Australian local government is required to carry out a compliance audit for the period **1 January to 31 December** against the requirements set out in the Department of Local Government, Sport and Cultural Industries ('DLGSC') Smart Hub.

The completed CAR must be submitted to the Audit Committee for endorsement and then Council for their adoption. Once adopted by Council, the CAR must be certified by the Mayor and Chief Executive Officer (CEO) and submitted to DLGSC by 31 March 2024.

1.2 Objective and Scope

The objective was to respond to the audit areas raised by the DLGSC in the CAR for 2023 by collecting the data using the City's records and through discussion and advice from officers, provide the City with a report on the findings, including recommending solutions on any issues that may arise.

The CAR 2023 comprises sections on:

- a) Commercial Enterprises by Local Governments.
- b) Delegation of Power / Duty.
- c) Disclosure of Interest.
- d) Disposal of Property.
- e) Elections.
- f) Finance.
- g) Integrated Planning and Reporting.
- h) Local Government Employees.
- i) Official Conduct.
- j) Optional Questions.
- k) Tenders for Providing Goods and Services.

The scope of the review included ensuring:

- a) Responses provided were received from the responsible officers recorded in the various CAR sections; and
- b) Evidence referenced is available, appropriate and supports the responses provided.

The review covered the period of the CAR 2023, being 1 January 2023 to 31 December 2023.

1.3 Summary of Procedures

Our review has been conducted in accordance with the Australian Standard on Assurance Engagements *ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and *ASAE 3100 – Compliance Engagements*. We believe that the assurance evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

Our procedures consisted primarily of:

- a) Review of the completed responses to the CAR 2023;
- b) Email correspondence with relevant City of Fremantle staff;
- c) Interviews with relevant City of Fremantle staff; and
- d) Review of supporting documentation to support the responses.

1.4 Limitations

Because of the inherent limitations of an assurance engagement, together with the internal control structure it is possible that fraud, error, or non-compliance with the compliance requirements may occur and not be detected. The conclusions expressed in this report have been formed on this basis.

A reasonable assurance engagement throughout the specified period does not provide assurance on whether compliance with the compliance requirements will continue in the future.

This report has been prepared for the City of Fremantle for the purpose of assisting them to meet the compliance requirements of Regulation 14 of the *Local Government (Audit) Regulations 1996* and may not be suitable for another purpose. We understand this report will be distributed to the DLGSC.

We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the City of Fremantle and DLGSC, or for any purpose other than that for which it was prepared.

1.5 Independence

We have complied with our independence and other relevant ethical requirements of the *Code of Ethics for Professional Accountants* issued by the Accounting Professional and Ethical Standards Board and complied with the applicable requirements of *Australian Standard on Quality Control* to maintain a comprehensive system of quality control.

1.6 Summary of Findings

The following findings were identified during the review:

- a) The CAR 2023 responses were provided by the responsible officers and recorded in the various CAR sections (refer Appendix 1);
- b) The responses are supported by appropriate evidence that has been sighted during the review; and
- c) The City reported one non-compliance out of the 94 questions, as follows:

Reference	Question	Exception (noted in CAR by the City)
Disclosure of Interest	<p><u>Question 5 - Section 5.76 Admin Regulation 23, Form 3</u></p> <p>Was an annual return in the prescribed form lodged by all relevant persons by 31 August 2023?</p>	<p>The City notes:</p> <p>'One form was submitted late (22/09/2023) in the Attain (financial disclosures) system that the City uses due to an administrative error. This resulted in the officer (employee) not being prompted to submit the Annual Return form.</p> <p>The error has been rectified and processes have been updated to ensure a manual check occurs prior to 31 August.</p> <p>The breach was reported to CCC and DLGSC, with no action taken.'</p>

1.7 Overall Conclusion

In our opinion, based on the procedures performed as outlined in section 1.3 above, the Compliance Audit Return 2023 as attached in Appendix 1 is supported by appropriate evidence and sign-off of the responses.

We appreciate the assistance of the City's management and staff in completing this review. If you have any queries on this report, or if we can provide any further assistance, please contact myself or Karen Bateman, Senior Manager.

QUANTUM ASSURANCE



GEOFF WHITE
DIRECTOR

24 February 2023



Appendix 1 – Compliance Audit Return 2023



City of Fremantle - Compliance Audit Return 2023

Commercial Enterprises by Local Governments						
No	Reference	Question	Response	Comments	Respondent	Evidence
1	s3.59(2)(a) F&G Regs 7,9,10	Has the local government prepared a business plan for each major trading undertaking that was not exempt in 2023?	NA	No major trading undertaking in 2023	Director City Business	Reviewer: Noted.
2	s3.59(2)(b) F&G Regs 7,8A, 8, 10	Has the local government prepared a business plan for each major land transaction that was not exempt in 2023?	Yes		Director City Business	Respondent: The business plan for the Fremantle Markets Lease was advertised and approved by Council in 2023. The Lease was not signed in 2023. FPOL2305-3 Attachment Reviewer: Minutes and attachment sighted.
3	s3.59(2)(c) F&G Regs 7,8A, 8,10	Has the local government prepared a business plan before entering into each land transaction that was preparatory to entry into a major land transaction in 2023?	Yes		Director City Business	Respondent: The business plan for the Fremantle Markets Lease was advertised and approved by Council in 2023. The Lease was not signed in 2023. FPOL2305-3 Attachment FPOL2308-2 Attachment Reviewer: Minutes and attachments sighted.
4	s3.59(4)	Has the local government complied with public notice and publishing requirements for each proposal to commence a major trading undertaking or enter into a major land transaction or a land transaction that is preparatory to a major land transaction for 2023?	Yes		Director City Business	Respondent: The business plan for the Fremantle Markets Lease was advertised and approved by Council in 2023. The Lease was not signed in 2023 Evidence in Folder Reviewer: Minutes and supporting attachments sighted.
5	s3.59(5)	During 2023, did the council resolve to proceed with each major land transaction or trading undertaking by absolute majority?	Yes		Director City Business	FPOL2308-2 Approved Council at Item11.2 on 23 Aug 23 - sighted Reviewer: Minutes sighted.



Delegation of Power/Duty						
No	Reference	Question	Response	Comments	Respondent	Evidence
1	s5.16 (1)	Were all delegations to committees resolved by absolute majority?	Yes		Manager Governance	<p>Respondent: FPOL2306-4 28 June 2023 Minutes Attachment</p> <p>Reviewer: Minutes and attachment sighted.</p>
2	s5.16 (2)	Were all delegations to committees in writing?	Yes		Manager Governance	<p>Respondent: Doc ID 5901685 Register of Delegated Authority</p> <p>Reviewer: Register of Delegated Authority sighted.</p>
3	s5.17	Were all delegations to committees within the limits specified in section 5.17 of the <i>Local Government Act 1995</i> ?	Yes		Manager Governance	<p>Respondent: Doc ID 5901685 Register of Delegated Authority</p> <p>Reviewer: Register of Delegated Authority sighted.</p>
4	s5.18	Were all delegations to committees recorded in a register of delegations?	Yes		Manager Governance	<p>Respondent: Doc ID 5901685 Register of Delegated Authority</p> <p>Reviewer: Register of Delegated Authority sighted.</p>
5	s5.18	Has council reviewed delegations to its committees in the 2022/2023 financial year?	Yes		Manager Governance	<p>Respondent: FPOL2306-4 28 June 2023 Doc ID 5901685 Register of Delegated Authority</p> <p>Reviewer: Minutes and Register of Delegated Authority sighted.</p>
6	s5.42(1) & s5.43 Admin Reg 18G	Did the powers and duties delegated to the CEO exclude those listed in section 5.43 of the <i>Local Government Act 1995</i> ?	Yes		Manager Governance	<p>Respondent: Doc ID 5901685 Register of Delegated Authority</p> <p>Reviewer: Minutes and Register of Delegated Authority sighted.</p>
7	s5.42(1)	Were all delegations to the CEO resolved by an absolute majority?	Yes		Manager Governance	<p>Respondent: FPOL2306-4 28 June 2023 Minutes Attachment</p> <p>Reviewer:</p>



					Minutes, attachment and Register of Delegated Authority sighted.
8	s5.42(2)	Were all delegations to the CEO in writing?	Yes	Manager Governance	<p>Respondent: Doc ID 5901685 Register of Delegated Authority</p> <p>Reviewer: Register of Delegated Authority sighted.</p>
9	s5.44(2)	Were all delegations by the CEO to any employee in writing?	Yes	Manager Governance	<p>Respondent: Doc ID 5901685 Register of Delegated Authority (sub-delegations) Notification of Delegations to employees also in M Files collection 114 and associated subjects</p> <p>Reviewer: Register of Delegated Authority sighted</p>
10	s5.16(3)(b) & s5.45(1)(b)	Were all decisions by the council to amend or revoke a delegation made by absolute majority?	Yes	Manager Governance	<p>Respondent: FPOL2306-4 28 June 2023 Minutes Attachment</p> <p>Reviewer: Minutes, attachment and Register of Delegated Authority sighted.</p>
11	s5.46(1)	Has the CEO kept a register of all delegations made under Division 4 of the Act to the CEO and to employees?	Yes	Manager Governance	<p>Respondent: Doc ID 5901685 Register of Delegated Authority (sub-delegations)</p> <p>Reviewer: Register of Delegated Authority sighted.</p>
12	s5.46(2)	Were all delegations made under Division 4 of the Act reviewed by the delegator at least once during the 2022/2023 financial year?	Yes	Manager Governance	<p>Respondent: 30 June 2023 Doc ID 5643176 Doc ID 5901685 Register of Delegated Authority (sub-delegations)</p> <p>Reviewer: Documents supporting the review and Register of Delegated Authority sighted.</p>
13	s5.46(3) Admin Reg 19	Did all persons exercising a delegated power or duty under the Act keep, on all occasions, a written record in accordance with Local Government (Administration) Regulations 1996, regulation 19?	Yes	Manager Governance	<p>Respondent: Confirmation received from relevant persons.</p> <p>Reviewer: Supporting examples sighted.</p>



Disclosure of Interest

No	Reference	Question	Response	Comments	Respondent	Evidence
1	s5.67	Where a council member disclosed an interest in a matter and did not have participation approval under sections 5.68 or 5.69 of the <i>Local Government Act 1995</i> , did the council member ensure that they did not remain present to participate in discussion or decision making relating to the matter?	Yes		Manager Governance	<p>Respondent: Doc ID 4365566 Register – Disclosures of Interest + Associated Minutes</p> <p>Reviewer: Register of Disclosures of Interest and supporting minutes of June 23, September 23 and November 23 sighted.</p>
2	s5.68(2) & s5.69(5) Admin Reg 21A	Were all decisions regarding participation approval, including the extent of participation allowed and, where relevant, the information required by the <i>Local Government (Administration) Regulations 1996</i> regulation 21A, recorded in the minutes of the relevant council or committee meeting?	NA	No participation approvals granted (or sought).	Manager Governance	<p>Respondent: Doc ID 4365566 Register – Disclosures of Interest + Associated Minutes</p> <p>Reviewer: Register of Disclosures of Interest and supporting minutes of and supporting minutes of June 23, September 23 and November 23 sighted.</p>
3	s5.73	Were disclosures under section sections 5.65, 5.70 or 5.71A(3) of the <i>Local Government Act 1995</i> recorded in the minutes of the meeting at which the disclosures were made?	Yes		Manager Governance	<p>Respondent: Doc ID 4365566 Register – Disclosures of Interest + Associated Minutes</p> <p>Reviewer: Register of Disclosures of Interest and supporting minutes of and supporting minutes of June 23, September 23 and November 23 sighted.</p>
4	s5.75 Admin Reg 22, Form 2	Was a primary return in the prescribed form lodged by all relevant persons within three months of their start day?	Yes		Manager Governance	<p>Respondent: Doc ID 5012804 Register – Annual and Primary Returns</p> <p>Reviewer: Register – Annual and Primary Returns and sample of returns sighted.</p>
5	s5.76 Admin Reg 23, Form 3	Was an annual return in the prescribed form lodged by all relevant persons by 31 August 2023?	No	1 x form was submitted late (22/09/2023) in the Attain (financial disclosures) system that the City uses due to admin error, resulting in the officer not being prompted to	Manager Governance	<p>Respondent: Misconduct: Doc ID 5883352 + 5893127 Annual Return: Doc ID 5875268</p> <p>Reviewer: Exception noted and supporting documentation sighted.</p>



Department of
**Local Government, Sport
and Cultural Industries**

					submit the Annual Return form. The error has been rectified and processes have been updated to ensure a manual check occurs prior to 31 August. The breach was reported to CCC and DLGSC, with no action taken.
6	s5.77	On receipt of a primary or annual return, did the CEO, or the Mayor/President, give written acknowledgment of having received the return?	Yes	Manager Governance	<p>Respondent: Doc ID 5012804 Register – Annual and Primary Returns</p> <p>Reviewer: Register – Annual and Primary Returns sighted.</p>
7	s5.88(1) & (2)(a)	Did the CEO keep a register of financial interests which contained the returns lodged under sections 5.75 and 5.76 of <i>the Local Government Act 1995</i> ?	Yes	Manager Governance	<p>Respondent: Internal: Doc ID 5012804 Register – Annual and Primary Returns External: Doc ID 5530201 + 5925448</p> <p>Reviewer: Register – Annual and Primary Returns sighted.</p>
8	s5.88(1) & (2)(b) Admin Reg 28	Did the CEO keep a register of financial interests which contained a record of disclosures made under sections 5.65, 5.70, 5.71 and 5.71A of <i>the Local Government Act 1995</i> , in the form prescribed in the <i>Local Government Act (Administration) Regulation 1996</i> , regulation 28?	Yes	Manager Governance	<p>Respondent: Doc ID 4365566 Register – Disclosures of Interest Doc ID 5012804 Register – Annual and Primary Returns</p> <p>Reviewer: Register – Annual and Primary Returns and Register -Disclosures of Interest sighted.</p>
9	s5.88(3)	When a person ceased to be a person required to lodge a return under sections 5.75 and 5.76 of <i>the Local Government Act 1995</i> , did the CEO remove from the register all returns relating to that person?	Yes	Manager Governance	<p>Respondent: Internal: Doc ID 5012804 Register – Annual and Primary Returns External: Doc ID 5530201 + 5925448</p> <p>Reviewer: Register – Annual and Primary Returns and Register -Disclosures of Interest sighted</p>



Department of
**Local Government, Sport
and Cultural Industries**

10	s5.88(4)	Have all returns removed from the register in accordance with section 5.88(3) of <i>the Local Government Act 1995</i> been kept for a period of at least five years after the person who lodged the return(s) ceased to be a person required to lodge a return?	Yes		Manager Governance	<p>Respondent: Internal: Doc ID 5012804 Register – Annual and Primary Returns M Files Subjects: 235/002 + 235/005</p> <p>Reviewer: Register – Annual and Primary Returns sighted.</p>
11	s5.89A(1), (2) & (3) Admin Reg 28A	Did the CEO keep a register of gifts which contained a record of disclosures made under sections 5.87A and 5.87B of <i>the Local Government Act 1995</i> , in the form prescribed in <i>The Local Government (Administration) Regulations 1995</i> , regulation 28A?	Yes		Manager Governance	<p>Respondent: Internal: Doc ID 5660641 Register – Gift and Travel Contribution Disclosure External: Doc ID 4386471</p> <p>Reviewer: Register – Gift and Travel Contribution Disclosure sighted.</p>
12	s5.89A(5) & (5A)	Did the CEO publish an up-to-date version of the gift register on the local government’s website?	Yes		Manager Governance	<p>Respondent: Doc ID 4386471 + 4386568 Publicly available registers See table of amendments</p> <p>Reviewer: Register sighted on City’s website.</p>
13	s5.89A(6)	When a person ceases to be a person who is required to make a disclosure under section 5.87A or 5.87B of <i>the Local Government Act 1995</i> , did the CEO remove from the register all records relating to that person?	Yes		Manager Governance	<p>Respondent: Doc ID 4386471 Publicly available registers See table of amendments</p> <p>Reviewer: Register and table of amendments sighted.</p>
14	s5.89A(7)	Have copies of all records removed from the register under section 5.89A(6) of <i>the Local Government Act 1995</i> been kept for a period of at least five years after the person ceases to be a person required to make a disclosure?	Yes		Manager Governance	<p>Respondent: Doc ID 5660641 Register – Gift and Travel Contribution Disclosure Kept on Attain system + in M Files Subject 235/003</p> <p>Reviewer: Register – Gift and Travel Contribution Disclosure sighted.</p>
15	s5.70(2) & (3)	Where an employee had an interest in any matter in respect of which the employee provided advice or a report directly to council or a committee, did that person disclose the nature and extent of that interest when giving the advice or report?	NA	No interests reported.	Manager Governance	<p>Respondent: Doc ID 4365566 Register – Disclosures of Interest</p> <p>Reviewer: Register – Disclosures of Interest sighted.</p>
16	s5.71A & s5.71B(5)	Where council applied to the Minister to allow the CEO to provide advice or a report to which a disclosure under s5.71A(1) of <i>the Local Government Act 1995</i> relates, did the application include	NA	No applications made.	Manager Governance	<p>Respondent: Doc ID 4365566 Register – Disclosures of Interest</p> <p>Reviewer:</p>



Department of
**Local Government, Sport
and Cultural Industries**

		details of the nature of the interest disclosed and any other information required by the Minister for the purposes of the application?				Register – Disclosures of Interest sighted.
17	s5.71B(6) & s5.71B(7)	Was any decision made by the Minister under subsection 5.71B(6) of <i>the Local Government Act 1995</i> recorded in the minutes of the council meeting at which the decision was considered?	NA	No applications made.	Manager Governance	Respondent: Doc ID 4365566 Register – Disclosures of Interest Reviewer: Register – Disclosures of Interest sighted
18	s5.104(1)	Did the local government prepare and adopt, by absolute majority, a code of conduct to be observed by council members, committee members and candidates that incorporates the model code of conduct?	Yes		Manager Governance	Respondent: FPOL2104-8 Adopted 28 April 2021 Minutes Amendment Minutes Policy Doc ID 5144673 Reviewer: Minutes sighted.
19	s5.104(3) & (4)	Did the local government adopt additional requirements in addition to the model code of conduct? If yes, does it comply with section 5.104(3) and (4) of <i>the Local Government Act 1995</i> ?	Yes		Manager Governance	Respondent: FPOL2104-8 Adopted 28 April 2021 (10A is an addition) Minutes Amendment Minutes Policy Doc ID 5144673 Reviewer: Minutes and amendment sighted.
20	s5.104(7)	Has the CEO published an up-to-date version of the code of conduct for council members, committee members and candidates on the local government's website?	Yes		Manager Governance	Respondent: Policy Reviewer: Sighted on City's website.
21	s5.51A(1) & (3)	Has the CEO prepared and implemented a code of conduct to be observed by employees of the local government? If yes, has the CEO published an up-to-date version of the code of conduct for employees on the local government's website?	Yes		Manager Governance	Respondent: 30 May 2023 Policy Doc ID 5892337 (Previous Doc ID 5131867) Reviewer: Sighted on City's website.



Disposal of Property

No	Reference	Question	Response	Comments	Respondent	Evidence
1	s3.58(3)	Where the local government disposed of property other than by public auction or tender, did it dispose of the property in accordance with section 3.58(3) of the <i>Local Government Act 1995</i> (unless section 3.58(5) applies)?	Yes		Director City Business	Respondent: Evidence in folder Reviewer: Evidence in folder sighted, noting expert valuation obtained.
2	s3.58(4)	Where the local government disposed of property under section 3.58(3) of the <i>Local Government Act 1995</i> , did it provide details, as prescribed by section 3.58(4) in the required local public notice for each disposal of property?	Yes		Director City Business	Respondent: Evidence in folder Reviewer: Evidence in folder sighted.

Elections

No	Reference	Question	Response	Comments	Respondent	Evidence
1	Elect Regs 30G(1) & (2)	Did the CEO establish and maintain an electoral gift register and ensure that all disclosure of gifts forms completed by candidates and donors and received by the CEO were placed on the electoral gift register at the time of receipt by the CEO and in a manner that clearly identifies and distinguishes the forms relating to each candidate in accordance with regulations 30G(1) and 30G(2) of the <i>Local Government (Elections) Regulations 1997</i> ?	Yes		Manager Governance	Respondent: Internal: Doc ID 5789132 Register – Electoral Gift Register External: Doc ID 5789127 Reviewer: Register – Electoral Gift Register sighted.
2	Elect Regs 30G(3) & (4)	Did the CEO remove any disclosure of gifts forms relating to an unsuccessful candidate, or a successful candidate that completed their term of office, from the electoral gift register, and retain those forms separately for a period of at least two years in accordance with regulation 30G(4) of the <i>Local Government (Elections) Regulations 1997</i> ?	Yes		Manager Governance	Respondent: Internal: Doc ID 5789132 Register – Electoral Gift Register External: Doc ID 5789127 Registers online M Files Subject 099/011 Regulation 30G changed in gazette 85 (2023). Reviewer: Register – Electoral Gift Register sighted.
3	Elect Regs 30G(5) & (6)	Did the CEO publish an up-to-date version of the electoral gift register on the local government's official website in accordance with regulation 30G(5) of the <i>Local Government (Elections) Regulations 1997</i> ?	Yes		Manager Governance	Respondent: Internal: Doc ID 5789132 Register – Electoral Gift Register External: Doc ID 5789127 Registers online Reviewer: Register – Electoral Gift Register sighted.



Finance						
No	Reference	Question	Response	Comments	Respondent	Evidence
1	s7.1A	Has the local government established an audit committee and appointed members by absolute majority in accordance with section 7.1A of the <i>Local Government Act 1995</i> ?	Yes		Manager Governance	Respondent: C2311-10 8 November 2023 Minutes ARMC2312-2 20 December 2023 Minutes Reviewer: Minutes sighted.
2	s7.1B	Where the council delegated to its audit committee any powers or duties under Part 7 of the <i>Local Government Act 1995</i> , did it do so by absolute majority?	NA	The Audit and Risk Management Committee does not have delegation.	Manager Governance	Respondent: FPOL2306-4 28 June 2023 Minutes Attachment Reviewer: Minutes and attachment sighted.
3	s7.9(1)	Was the auditor's report for the financial year ended 30 June 2023 received by the local government by 31 December 2023?	Yes		Director City Business	Respondent: ARMC2312-1 Attachment Reviewer: Minutes and attachment sighted.
4	s7.12A(3)	Where the local government determined that matters raised in the auditor's report prepared under s7.9(1) of the <i>Local Government Act 1995</i> required action to be taken, did the local government ensure that appropriate action was undertaken in respect of those matters?	NA	No matters raised in the Audit Opinion.	Director City Business	Reviewer: Noted.
5	s7.12A(4)(a) & (4)(b)	Where matters identified as significant were reported in the auditor's report, did the local government prepare a report that stated what action the local government had taken or intended to take with respect to each of those matters? Was a copy of the report given to the Minister within three months of the audit report being received by the local government?	NA	No matters raised in the Audit Opinion.	Director City Business	Reviewer: Noted.
6	s7.12A(5)	Within 14 days after the local government gave a report to the Minister under s7.12A(4)(b) of the <i>Local Government Act 1995</i> , did the CEO publish a copy of the report on the local government's official website?	NA	No matters raised in the Audit Opinion.	Director City Business	Reviewer: Noted.
7	Audit Reg 10(1)	Was the auditor's report for the financial year ending 30 June 2023 received by the local government within 30 days of completion of the audit?	Yes		Director City Business	Respondent: Email proof in folder. Reviewer: Noted, confirmed as per Council minutes of 20 December 2023.



Integrated Planning and Reporting						
No	Reference	Question	Response	Comments	Respondent	Evidence
1	Admin Reg 19C	Has the local government adopted by absolute majority a strategic community plan? If Yes, please provide the adoption date or the date of the most recent review in the Comments section?	Yes	Review: 26 June 2019	Manager Governance	Respondent: FPOL1906-12 26 June 2019 Minutes Plan - on Website Reviewer: Minutes and attachment sighted.
2	Admin Reg 19DA(1) & (4)	Has the local government adopted by absolute majority a corporate business plan? If Yes, please provide the adoption date or the date of the most recent review in the Comments section?	Yes	Adopted: 26 June 2019	Director City Business	Respondent: FPOL1906-12 26 June 2019 Minutes Plan - on Website Reviewer: Minutes and attachment sighted.
3	Admin Reg 19DA(2) & (3)	Does the corporate business plan comply with the requirements of <i>the Local Government (Administration) Regulations 1996</i> regulation 19DA(2) & (3)?	Yes		Director City Business	Respondent: Plan - on Website Reviewer: Plan sighted.

Local Government Employees						
No	Reference	Question	Response	Comments	Respondent	Evidence
1	s5.36(4) & s5.37(3) Admin Reg 18A	Were all CEO and/or senior employee vacancies advertised in accordance with <i>the Local Government (Administration) Regulations 1996</i> , regulation 18A?	NA	No CEO recruitment was completed in 2023.	Manager People and Culture	Reviewer: Noted.
2	Admin Reg 18E	Was all information provided in applications for the position of CEO true and accurate?	NA	No CEO recruitment was completed in 2023.	Manager People and Culture	Reviewer: Noted.
3	Admin Reg 18F	Was the remuneration and other benefits paid to a CEO on appointment the same remuneration and benefits advertised for the position under section 5.36(4) of <i>the Local Government Act 1995</i> ?	NA	No CEO recruitment was completed in 2023.	Manager People and Culture	Reviewer: Noted.
4	s5.37(2)	Did the CEO inform council of each proposal to employ or dismiss senior employee?	NA	Only the CEO is designated as a senior employee. Therefore no proposals were made.	Manager People and Culture	Reviewer: Noted.
5	s5.37(2)	Where council rejected a CEO's recommendation to employ or dismiss a senior employee, did it inform the CEO of the reasons for doing so?	NA	There were no recommendations made to Council.	Manager People and Culture	Reviewer: Noted.



Official Conduct						
No	Reference	Question	Response	Comments	Respondent	Evidence
1	s5.120	Has the local government designated an employee to be its complaints officer?	Yes		Manager Governance	<p>Respondent: CEO and Manager Governance Doc ID 5643490 + 5658636</p> <p>Reviewer: Documentation sighted.</p>
2	s5.121(1) & (2)	Has the complaints officer for the local government maintained a register of complaints which records all complaints that resulted in a finding under section 5.110(2)(a) of the <i>Local Government Act 1995</i> ?	Yes		Manager Governance	<p>Respondent: Doc ID 3539763 Register – Complaints Register on website</p> <p>Reviewer: Register sighted.</p>
3	s5.121(2)	Does the complaints register include all information required by section 5.121(2) of the <i>Local Government Act 1995</i> ?	Yes		Manager Governance	<p>Respondent: Doc ID 3539763 Register – Complaints Register on website</p> <p>Reviewer: Register sighted.</p>
4	s5.121(3)	Has the CEO published an up-to-date version of the register of the complaints on the local government's official website?	Yes		Manager Governance	<p>Respondent: Doc ID 3539763 Register – Complaints Register on website</p> <p>Reviewer: Register sighted on City's website.</p>



Optional Questions

No	Reference	Question	Response	Comments	Respondent	Evidence
1	Financial Management Reg 5(2)(c)	Did the CEO review the appropriateness and effectiveness of the local government's financial management systems and procedures in accordance with the <i>Local Government (Financial Management) Regulations 1996</i> regulations 5(2)(c) within the three financial years prior to 31 December 2023? If yes, please provide the date of council's resolution to accept the report.	Yes	22 February 2023	Director City Business	<p>Respondent: Reg 5 reported to Audit and Risk Management Committee. 22 February 2023 ARMC 2302-2</p> <p>Reviewer: Supporting minutes sighted.</p>
2	Audit Reg 17	Did the CEO review the appropriateness and effectiveness of the local government's systems and procedures in relation to risk management, internal control and legislative compliance in accordance with <i>Local Government (Audit) Regulations 1996</i> regulation 17 within the three financial years prior to 31 December 2023? If yes, please provide date of council's resolution to accept the report.	Yes	22 February 2023	Manager Governance	<p>Respondent: 22 February 2023 ARMC2302-3 Minutes</p> <p>Reviewer: Supporting minutes sighted.</p>
3	s5.87C	Where a disclosure was made under sections 5.87A or 5.87B of the <i>Local Government Act 1995</i> , were the disclosures made within 10 days after receipt of the gift? Did the disclosure include the information required by section 5.87C of the Act?	Yes		Manager Governance	<p>Respondent: Internal: Doc ID 5660641 Register – Gift and Travel Contribution Disclosure Examples on Attain + in M Files subject 235/003</p> <p>Cr Doug Thompson Reported a gift 10 months late, however gift is excluded as it is from WALGA.</p> <p>A gift declaration from Mayor Fitzhardinge was received on 2 November 2023 and not submitted until 13 November 2023, 1 day outside of the prescribed 10-day limit. Reason recorded. Under \$300.</p> <p>A gift declaration from Mayor Fitzhardinge was received on the 11 November 2023 and not submitted until 22 November 2023, 1 day outside of the prescribed 10-day limit. Reason not recorded. Under \$300.</p> <p>Gifts are under threshold.</p> <p>Reviewer: Supporting documents sighted, noting amounts recorded are under the threshold value.</p>



Department of
**Local Government, Sport
and Cultural Industries**

4	s5.90A(2) & (5) Did the local government prepare, adopt by absolute majority and publish an up-to-date version on the local government's website, a policy dealing with the attendance of council members and the CEO at events?	Yes	Manager Governance	<p>Respondent: FPOL2009-7 23 September 2020 Minutes +Amended FPOL2205-6 25 May 2022 Minutes Policy Council policies webpage</p> <p>Reviewer: Minutes and attachment sighted. Policy sighted on City's website.</p>
5	s5.96A(1), (2), (3) & (4) Did the CEO publish information on the local government's website in accordance with sections 5.96A(1), (2), (3), and (4) of the <i>Local Government Act 1995</i> ?	Yes	Manager Governance	<p>Respondent: 5.96A(1) a. Ward Boundary Maps b. Local Laws c. Annual Budget d. List of fees and charges e. Plans for future of the districts f. confirmed minutes g. Electors meeting minutes h. Notice & Agendas for meetings</p> <p>Reviewer: City's website sighted.</p>
6	s5.128(1) Did the local government prepare and adopt (by absolute majority) a policy in relation to the continuing professional development of council members?	Yes	Manager Governance	<p>Respondent: FPOL2009-8 23 September 2020 Minutes + Amended FPOL2205-6 25 May 2022 Minutes Policy Council policies webpage</p> <p>Reviewer: Minutes and attachments sighted.</p>
7	s5.127 Did the local government prepare a report on the training completed by council members in the 2022/2023 financial year and publish it on the local government's official website by 31 July 2023?	Yes	Manager Governance	<p>Respondent: Report on Elected Member Training 2022-2023 Uploaded November 2022.</p> <p>No training occurred in 2023 to be further updated.</p> <p>Reviewer: Register sighted on City's website.</p>
8	s6.4(3) By 30 September 2023, did the local government submit to its auditor the balanced accounts and annual financial report for the year ending 30 June 2023?	Yes	Director City Business	<p>Respondent: Email proof in folder.</p> <p>Reviewer: Documentation sighted.</p>



9	s.6.2(3)	When adopting the annual budget, did the local government take into account all its expenditure, revenue and income?	Yes	Director City Business	<p>Respondent: See budget adoption on website; agrees to financial system data.</p> <p>Reviewer: Adopted budget sighted on City's website.</p>
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Tenders for Providing Goods and Services

No	Reference	Question	Response	Comments	Respondent	Evidence
1	F&G Reg 11A(1) & (3)	Did the local government comply with its current purchasing policy, adopted under the <i>Local Government (Functions and General) Regulations 1996</i> , regulations 11A(1) and (3) in relation to the supply of goods or services where the consideration under the contract was, or was expected to be, \$250,000 or less or worth \$250,000 or less?	Yes		Procure to Pay Team Leader	<p>Respondent: Purchasing Policy</p> <p>Reviewer: City advises this has been a key area of focus, with the following processes in place for compliance:</p> <ul style="list-style-type: none"> All tenders listed comply. All team leaders review and audit their expenditures. Management Accountant meets with managers to analyse payments due and consider trends. Policy and training rolled out across the organisation. Closer working relationship between Infrastructure Team and Procurement has strengthened knowledge of and practices of ensuring compliance.
2	s3.57 F&G Reg 11	Subject to <i>Local Government (Functions and General) Regulations 1996</i> , regulation 11(2), did the local government invite tenders for all contracts for the supply of goods or services where the consideration under the contract was, or was expected to be, worth more than the consideration stated in regulation 11(1) of the Regulations?	Yes		Procure to Pay Team Leader	<p>Respondent: The City advertises their tenders and EOIs on Tender Link E-Tendering (tenderlink.com) Noted</p> <p>Reviewer: Refer also City's feedback to Reviewer as provided under 1 above.</p>
3	F&G Regs 11(1), 12(2), 13, & 14(1), (3), and (4)	When regulations 11(1), 12(2) or 13 of the <i>Local Government (Functions and General) Regulations 1996</i> , required tenders to be publicly invited, did the local government invite tenders via Statewide public notice in accordance with Regulation 14(3) and (4)?	Yes		Procure to Pay Team Leader	<p>Respondent: Evidence provided in Procurement – CAR Audit folder.</p> <p>Reviewer: Noted.</p>
4	F&G Reg 12	Did the local government comply with <i>Local Government (Functions</i>	Yes		Procure to Pay Team Leader	<p>Respondent:</p>



		<i>and General) Regulations 1996, Regulation 12 when deciding to enter into multiple contracts rather than a single contract?</i>				Evidence provided in Procurement – CAR Audit folder. Reviewer: Noted the Purchasing Policy states there is to be no anti – avoidance.
5	F&G Reg 14(5)	If the local government sought to vary the information supplied to tenderers, was every reasonable step taken to give each person who sought copies of the tender documents or each acceptable tenderer notice of the variation?	Yes		Procure to Pay Team Leader	Respondent: M Files Doc ID 5594943 Reviewer: Examples sighted.
6	F&G Regs 15 & 16	Did the local government's procedure for receiving and opening tenders comply with the requirements of <i>Local Government (Functions and General) Regulations 1996, Regulation 15 and 16?</i>	Yes		Procure to Pay Team Leader	Respondent: Evidence provided in Procurement – CAR Audit folder. Reviewer: Compliant Register sighted City's website.
7	F&G Reg 17	Did the information recorded in the local government's tender register comply with the requirements of the <i>Local Government (Functions and General) Regulations 1996, Regulation 17</i> and did the CEO make the tenders register available for public inspection and publish it on the local government's official website?	Yes		Procure to Pay Team Leader	Respondent: Tender Spreadsheet Reviewer: Sighted the Tender Register, which evidences compliance.
8	F&G Reg 18(1)	Did the local government reject any tenders that were not submitted at the place, and within the time, specified in the invitation to tender?	NA	No Tenders had their submissions rejected	Procure to Pay Team Leader	Respondent: Evidence- Tender Register Reviewer: Noted: statement supported by Tender Register.
9	F&G Reg 18(4)	Were all tenders that were not rejected assessed by the local government via a written evaluation of the extent to which each tender satisfies the criteria for deciding which tender to accept?	Yes		Procure to Pay Team Leader	Respondent: Evidence provided in Procurement – CAR Audit folder. Reviewer: Samples tender sighted evidencing compliance.
10	F&G Reg 19	Did the CEO give each tenderer written notice containing particulars of the successful tender or advising that no tender was accepted?	Yes		Procure to Pay Team Leader	Respondent: Evidence provided in Procurement – CAR Audit folder. Reviewer: Samples tender sighted evidencing compliance.
11	F&G Regs 21 & 22	Did the local government's advertising and expression of interest processes comply with the requirements of the <i>Local Government (Functions and General) Regulations 1996, Regulations 21 and 22?</i>	Yes		Procure to Pay Team Leader	Respondent: Evidence provided in Procurement – CAR Audit folder. Reviewer: Noted, no EOI decision for procurement of goods and



						services with outcomes decided within 2023.
12	F&G Reg 23(1) & (2)	Did the local government reject any expressions of interest that were not submitted at the place, and within the time, specified in the notice or that failed to comply with any other requirement specified in the notice?	NA	No EOI submissions have been rejected.	Procure to Pay Team Leader	Reviewer: Noted, no EOI decision for procurement of goods and services with outcomes decided within 2023.
13	F&G Reg 23(3) & (4)	Were all expressions of interest that were not rejected under the <i>Local Government (Functions and General) Regulations 1996, Regulation 23(1) & (2)</i> assessed by the local government? Did the CEO list each person as an acceptable tenderer?	NA	No EOIs for the procurement of goods and services have been finalised/awarded in 2023.	Procure to Pay Team Leader	Reviewer: Noted, no EOI decision for procurement of goods and services with outcomes decided within 2023.
14	F&G Reg 24	Did the CEO give each person who submitted an expression of interest a notice in writing of the outcome in accordance with <i>Local Government (Functions and General) Regulations 1996, Regulation 24</i> ?	NA	No EOIs for the procurement of goods and services have been finalised/awarded in 2023.	Procure to Pay Team Leader	Reviewer: Noted, no EOI decision for procurement of goods and services with outcomes decided within 2023.
15	F&G Regs 24AD (2) & (4) and 24AE	Did the local government invite applicants for a panel of pre-qualified suppliers via Statewide public notice in accordance with <i>Local Government (Functions and General) Regulations 1996, Regulations 24AD(4) and 24AE</i> ?	NA	The City of Fremantle does not use a panel of vendors for any service, good or city works.	Procure to Pay Team Leader	Reviewer: Noted.
16	F&G Reg 24AD (6)	If the local government sought to vary the information supplied to the panel, was every reasonable step taken to give each person who sought detailed information about the proposed panel or each person who submitted an application notice of the variation?	NA	The City of Fremantle does not use a panel of vendors for any service, good or city works.	Procure to Pay Team Leader	Reviewer: Noted.
17	F&G Reg 24AF	Did the local government's procedure for receiving and opening applications to join a panel of pre-qualified suppliers comply with the requirements of <i>Local Government (Functions and General) Regulations 1996, Regulation 16</i> , as if the reference in that regulation to a tender were a reference to a pre-qualified supplier panel application?	NA	The City of Fremantle does not use a panel of vendors for any service, good or city works.	Procure to Pay Team Leader	Reviewer: Noted.
18	F&G Reg 24AG	Did the information recorded in the local government's tender register about panels of pre-qualified suppliers comply with the requirements of <i>Local Government (Functions and General) Regulations 1996, Regulation 24AG</i> ?	NA	The City of Fremantle does not use a panel of vendors for any service, good or city works.	Procure to Pay Team Leader	Reviewer: Noted.



Department of
**Local Government, Sport
and Cultural Industries**

19	F&G Reg 24AH (1)	Did the local government reject any applications to join a panel of pre-qualified suppliers that were not submitted at the place, and within the time, specified in the invitation for applications?	NA	The City of Fremantle does not use a panel of vendors for any service, good or city works.	Procure to Pay Team Leader Reviewer: Noted.
20	F&G Reg 24AH (3)	Were all applications that were not rejected assessed by the local government via a written evaluation of the extent to which each application satisfies the criteria for deciding which application to accept?	NA	The City of Fremantle does not use a panel of vendors for any service, good or city works.	Procure to Pay Team Leader Reviewer: Noted.
21	F&G Reg 24AI	Did the CEO send each applicant written notice advising them of the outcome of their application?	NA	The City of Fremantle does not use a panel of vendors for any service, good or city works.	Procure to Pay Team Leader Reviewer: Noted.
22	F&G Regs 24E & 24F	Where the local government gave regional price preference, did the local government comply with the requirements of <i>Local Government (Functions and General) Regulations 1996</i> , Regulation 24E and 24F?	NA	The City of Fremantle is not regional, and has no documented procedure for this.	Procure to Pay Team Leader Reviewer: Noted



ARMC2403-01 ADOPTION OF THE 2023 COMPLIANCE AUDIT RETURN

Attachment 2 – 2023 Compliance Audit Return - Draft



Fremantle – Compliance Audit Return

Commercial Enterprises by Local Governments				
No	Reference	Question	Response	Comments
1	s3.59(2)(a) F&G Regs 7,9,10	Has the local government prepared a business plan for each major trading undertaking that was not exempt in 2023?	N/A	No major trading undertaking in 2023.
2	s3.59(2)(b) F&G Regs 7,8A, 8, 10	Has the local government prepared a business plan for each major land transaction that was not exempt in 2023?	Yes	
3	s3.59(2)(c) F&G Regs 7,8A, 8,10	Has the local government prepared a business plan before entering into each land transaction that was preparatory to entry into a major land transaction in 2023?	Yes	
4	s3.59(4)	Has the local government complied with public notice and publishing requirements for each proposal to commence a major trading undertaking or enter into a major land transaction or a land transaction that is preparatory to a major land transaction for 2023?	Yes	
5	s3.59(5)	During 2022, did the council resolve to proceed with each major land transaction or trading undertaking by absolute majority?	Yes	

Delegation of Power/Duty				
No	Reference	Question	Response	Comments
1	s5.16 (1)	Were all delegations to committees resolved by absolute majority?	Yes	
2	s5.16 (2)	Were all delegations to committees in writing?	Yes	
3	s5.17	Were all delegations to committees within the limits specified in section 5.17 of the Local Government Act 1995?	Yes	
4	s5.18	Were all delegations to committees recorded in a register of delegations?	Yes	
5	s5.18	Has council reviewed delegations to its committees in the 2022/2023 financial year?	Yes	
6	s5.42(1) & s5.43 Admin Reg 18G	Did the powers and duties delegated to the CEO exclude those listed in section 5.43 of the Local Government Act 1995?	Yes	



7	s5.42(1)	Were all delegations to the CEO resolved by an absolute majority?	Yes	
8	s5.42(2)	Were all delegations to the CEO in writing?	Yes	
9	s5.44(2)	Were all delegations by the CEO to any employee in writing?	Yes	
10	s5.16(3)(b) & s5.45(1)(b)	Were all decisions by the Council to amend or revoke a delegation made by absolute majority?	Yes	
11	s5.46(1)	Has the CEO kept a register of all delegations made under Division 4 of the Act to the CEO and to employees?	Yes	
12	s5.46(2)	Were all delegations made under Division 4 of the Act reviewed by the delegator at least once during the 2022/2023 financial year?	Yes	
13	s5.46(3) Admin Reg 19	Did all persons exercising a delegated power or duty under the Act keep, on all occasions, a written record in accordance with Local Government (Administration) Regulations 1996, regulation 19?	Yes	

Disclosure of Interest				
No	Reference	Question	Response	Comments
1	s5.67	Where a council member disclosed an interest in a matter and did not have participation approval under sections 5.68 or 5.69 of the Local Government Act 1995, did the council member ensure that they did not remain present to participate in discussion or decision making relating to the matter?	Yes	
2	s5.68(2) & s5.69(5) Admin Reg 21A	Were all decisions regarding participation approval, including the extent of participation allowed and, where relevant, the information required by the Local Government (Administration) Regulations 1996 regulation 21A, recorded in the minutes of the relevant council or committee meeting?	N/A	No participation approvals granted (or sought).
3	s5.73	Were disclosures under sections 5.65, 5.70 or 5.71A(3) of the Local Government Act 1995 recorded in the minutes of the meeting at which the disclosures were made?	Yes	
4	s5.75 Admin Reg 22, Form 2	Was a primary return in the prescribed form lodged by all relevant persons within three months of their start day?	Yes	
5	s5.76 Admin Reg 23, Form 3	Was an annual return in the prescribed form lodged by all relevant persons by 31 August 2022?	No	1 x form was submitted late (22/09/2023) in the Attain (financial disclosures) system that the City uses due to admin error, resulting in the officer not being prompted to submit the Annual Return form. The error has been



				rectified and processes have been updated to ensure a manual check occurs prior to 31 August. The breach was reported to CCC and DLGSC, with no action taken.
6	s5.77	On receipt of a primary or annual return, did the CEO, or the Mayor/President, give written acknowledgment of having received the return?	Yes	
7	s5.88(1) & (2)(a)	Did the CEO keep a register of financial interests which contained the returns lodged under sections 5.75 and 5.76 of the Local Government Act 1995?	Yes	
8	s5.88(1) & (2)(b) Admin Reg 28	Did the CEO keep a register of financial interests which contained a record of disclosures made under sections 5.65, 5.70, 5.71 and 5.71A of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28?	Yes	
9	s5.88(3)	When a person ceased to be a person required to lodge a return under sections 5.75 and 5.76 of the Local Government Act 1995, did the CEO remove from the register all returns relating to that person?	Yes	
10	s5.88(4)	Have all returns removed from the register in accordance with section 5.88(3) of the Local Government Act 1995 been kept for a period of at least five years after the person who lodged the return(s) ceased to be a person required to lodge a return?	Yes	
11	s5.89A(1), (2) & (3) Admin Reg 28A	Did the CEO keep a register of gifts which contained a record of disclosures made under sections 5.87A and 5.87B of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28A?	Yes	
12	s5.89A(5) & (5A)	Did the CEO publish an up-to-date version of the gift register on the local government's website?	Yes	
13	s5.89A(6)	When people cease to be a person who is required to make a disclosure under section 5.87A or 5.87B of the Local Government Act 1995, did the CEO remove from the register all records relating to those people?	Yes	
14	s5.89A(7)	Have copies of all records removed from the register under section 5.89A(6) of the Local Government Act 1995 been kept for a period of at least five years after the person ceases to be a person required to make a disclosure?	Yes	



15	s5.70(2) & (3)	Where an employee had an interest in any matter in respect of which the employee provided advice or a report directly to council or a committee, did that person disclose the nature and extent of that interest when giving the advice or report?	N/A	No interests reported.
16	s5.71A & s5.71B(5)	Where council applied to the Minister to allow the CEO to provide advice or a report to which a disclosure under section 5.71A(1) of the Local Government Act 1995 relates, did the application include details of the nature of the interest disclosed and any other information required by the Minister for the purposes of the application?	N/A	No applications made.
17	s5.71B(6) & s5.71B(7)	Was any decision made by the Minister under section 5.71B(6) of the Local Government Act 1995, recorded in the minutes of the council meeting at which the decision was considered?	N/A	No applications made.
18	s5.104(1)	Did the local government prepare and adopt, by absolute majority, a code of conduct to be observed by council members, committee members candidates that incorporates the model code of conduct?	Yes	
19	s5.104(3) & (4)	Did the local government adopt additional requirements in addition to the model code of conduct? If yes, does it comply with section 5.104(3) and (4) of the Local Government Act 1995?	Yes	
20	s5.104(7)	Has the CEO published an up-to-date version of the code of conduct for council members, committee members and candidates on the local government's website?	Yes	
21	s5.51A(1) & (3)	Has the CEO prepared and implemented a code of conduct to be observed by employees of the local government? If yes, has the CEO published an up-to-date version of the code of conduct for employees on the local government's website?	Yes	

Disposal of Property

No	Reference	Question	Response	Comments
1	s3.58(3)	Where the local government disposed of property other than by public auction or tender, did it dispose of the property in accordance with section 3.58(3) of the Local Government Act 1995 (unless section 3.58(5) applies)?	Yes	



2	s3.58(4)	Where the local government disposed of property under section 3.58(3) of the Local Government Act 1995, did it provide details, as prescribed by section 3.58(4), in the required local public notice for each disposal of property?	Yes	
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Elections

No	Reference	Question	Response	Comments
1	Elect Regs 30G(1) & (2)	Did the CEO establish and maintain an electoral gift register and ensure that all disclosure of gifts forms completed by candidates and donors and received by the CEO were placed on the electoral gift register at the time of receipt by the CEO and in a manner that clearly identifies and distinguishes the forms relating to each candidate in accordance with regulations 30G(1) and 30G(2) of the Local Government (Elections) Regulations 1997?	Yes	
2	Elect Regs 30G(3) & (4)	Did the CEO remove any disclosure of gifts forms relating to an unsuccessful candidate, or a successful candidate that completed their term of office, from the electoral gift register, and retain those forms separately for a period of at least two years in accordance with regulation 30G(4) of the Local Government (Elections) Regulations 1997?	Yes	
3	Elect Regs 30G(5) & (6)	Did the CEO publish an up-to-date version of the electoral gift register on the local government's official website in accordance with regulation 30G(5) of the Local Government (Elections) Regulations 1997?	Yes	

Finance

No	Reference	Question	Response	Comments
1	s7.1A	Has the local government established an audit committee and appointed members by absolute majority in accordance with section 7.1A of the Local Government Act 1995?	Yes	
2	s7.1B	Where the council delegated to its audit committee any powers or duties under Part 7 of the Local Government Act 1995, did it do so by absolute majority?	N/A	The Audit and Risk Management Committee does not have delegation.
3	s7.9(1)	Was the auditor's report for the financial year ended 30 June 2023 received by the local government by 31 December 2023?	Yes	



4	s7.12A(3)	Where the local government determined that matters raised in the auditor's report prepared under section 7.9(1) of the Local Government Act 1995 required action to be taken, did the local government ensure that appropriate action was undertaken in respect of those matters?	N/A	No matters raised in the Audit Opinion.
5	s7.12A(4)(a) & (4)(b)	Where matters identified as significant were reported in the auditor's report, did the local government prepare a report that stated what action the local government had taken or intended to take with respect to each of those matters? Was a copy of the report given to the Minister within three months of the audit report being received by the local government?	N/A	No matters raised in the Audit Opinion.
6	s7.12A(5)	Within 14 days after the local government gave a report to the Minister under section 7.12A(4)(b) of the Local Government Act 1995, did the CEO publish a copy of the report on the local government's official website?	N/A	No matters raised in the Audit Opinion.
7	Audit Reg 10(1)	Was the auditor's report for the financial year ending 30 June 2023 received by the local government within 30 days of completion of the audit?	Yes	

Local Government Employees

No	Reference	Question	Response	Comments
1	s5.36(4) & s5.37(3) Admin Reg 18A	Were all CEO and/or senior employee vacancies advertised in accordance with Local Government (Administration) Regulations 1996, regulation 18A?	N/A	No CEO recruitment was completed in 2023.
2	Admin Reg 18E	Was all information provided in applications for the position of CEO true and accurate?	N/A	No CEO recruitment was completed in 2023.
3	Admin Reg 18F	Was the remuneration and other benefits paid to a CEO on appointment the same remuneration and benefits advertised for the position under section 5.36(4) of the Local Government Act 1995?	N/A	No CEO recruitment was completed in 2023.
4	s5.37(2)	Did the CEO inform council of each proposal to employ or dismiss senior employee?	N/A	Only the CEO is designated as a senior employee. Therefore no proposals were made.
5	s5.37(2)	Where council rejected a CEO's recommendation to employ or dismiss a senior employee, did it inform the CEO of the reasons for doing so?	N/A	There were no recommendations made to Council.



Official Conduct				
No	Reference	Question	Response	Comments
1	s5.120	Has the local government designated an employee to be its complaints officer?	Yes	
2	s5.121(1) & (2)	Has the complaints officer for the local government maintained a register of complaints which records all complaints that resulted in a finding under section 5.110(2)(a) of the Local Government Act 1995?	Yes	
3	S5.121(2)	Does the complaints register include all information required by section 5.121(2) of the Local Government Act 1995?	Yes	
4	s5.121(3)	Has the CEO published an up-to-date version of the register of the complaints on the local government's official website?	Yes	

Tenders for Providing Goods and Services				
No	Reference	Question	Response	Comments
1	F&G Reg 11A(1) & (3)	Did the local government comply with its current purchasing policy, adopted under the Local Government (Functions and General) Regulations 1996, regulations 11A(1) and (3) in relation to the supply of goods or services where the consideration under the contract was, or was expected to be, \$250,000 or less or worth \$250,000 or less?	Yes	
2	s3.57 F&G Reg 11	Subject to Local Government (Functions and General) Regulations 1996, regulation 11(2), did the local government invite tenders for all contracts for the supply of goods or services where the consideration under the contract was, or was expected to be, worth more than the consideration stated in regulation 11(1) of the Regulations?	Yes	
3	F&G Regs 11(1), 12(2), 13, & 14(1), (3), and (4)	When regulations 11(1), 12(2) or 13 of the Local Government Functions and General) Regulations 1996, required tenders to be publicly invited, did the local government invite tenders via Statewide public notice in accordance with Regulation 14(3) and (4)?	Yes	



4	F&G Reg 12	Did the local government comply with Local Government (Functions and General) Regulations 1996, Regulation 12 when deciding to enter into multiple contracts rather than a single contract?	Yes	
5	F&G Reg 14(5)	If the local government sought to vary the information supplied to tenderers, was every reasonable step taken to give each person who sought copies of the tender documents, or each acceptable tenderer notice of the variation?	Yes	
6	F&G Regs 15 & 16	Did the local government's procedure for receiving and opening tenders comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 15 and 16?	Yes	
7	F&G Reg 17	Did the information recorded in the local government's tender register comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulation 17 and did the CEO make the tenders register available for public inspection and publish it on the local government's official website?	Yes	
8	F&G Reg 18(1)	Did the local government reject any tenders that were not submitted at the place, and within the time, specified in the invitation to tender?	N/A	No Tenders had their submissions rejected.
9	F&G Reg 18(4)	Were all tenders that were not rejected assessed by the local government via a written evaluation of the extent to which each tender satisfies the criteria for deciding which tender to accept?	Yes	
10	F&G Reg 19	Did the CEO give each tenderer written notice containing particulars of the successful tender or advising that no tender was accepted?	Yes	
11	F&G Regs 21 & 22	Did the local government's advertising and expression of interest processes comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulations 21 and 22?	Yes	
12	F&G Reg 23(1) & (2)	Did the local government reject any expressions of interest that were not submitted at the place, and within the time, specified in the notice or that failed to comply with any other requirement specified in the notice?	N/A	No EOI submissions have been rejected.
13	F&G Reg 23(3) & (4)	Were all expressions of interest that were not rejected under the Local Government (Functions and General) Regulations 1996, Regulation 23(1) & (2) assessed by the local government? Did the CEO list each person as an acceptable tenderer?	N/A	No EOIs for the procurement of goods and services have been finalised/awarded in 2023.



14	F&G Reg 24	Did the CEO give each person who submitted an expression of interest a notice in writing of the outcome in accordance with Local Government (Functions and General) Regulations 1996, Regulation 24?	N/A	No EOIs for the procurement of goods and services have been finalised/awarded in 2023.
15	F&G Regs 24AD(2) & (4) and 24AE	Did the local government invite applicants for a panel of pre-qualified suppliers via Statewide public notice in accordance with Local Government (Functions & General) Regulations 1996 regulations 24AD(4) and 24AE?	N/A	The City of Fremantle does not use a panel of vendors for any service, good or city works.
16	F&G Reg 24AD(6)	If the local government sought to vary the information supplied to the panel, was every reasonable step taken to give each person who sought detailed information about the proposed panel or each person who submitted an application notice of the variation?	N/A	The City of Fremantle does not use a panel of vendors for any service, good or city works.
17	F&G Reg 24AF	Did the local government's procedure for receiving and opening applications to join a panel of pre-qualified suppliers comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 16, as if the reference in that regulation to a tender were a reference to a pre-qualified supplier panel application?	N/A	The City of Fremantle does not use a panel of vendors for any service, good or city works.
18	F&G Reg 24AG	Did the information recorded in the local government's tender register about panels of pre-qualified suppliers comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24AG?	N/A	The City of Fremantle does not use a panel of vendors for any service, good or city works.
19	F&G Reg 24AH(1)	Did the local government reject any applications to join a panel of pre-qualified suppliers that were not submitted at the place, and within the time, specified in the invitation for applications?	N/A	The City of Fremantle does not use a panel of vendors for any service, good or city works.
20	F&G Reg 24AH(3)	Were all applications that were not rejected assessed by the local government via a written evaluation of the extent to which each application satisfies the criteria for deciding which application to accept?	N/A	The City of Fremantle does not use a panel of vendors for any service, good or city works.
21	F&G Reg 24AI	Did the CEO send each applicant written notice advising them of the outcome of their application?	N/A	The City of Fremantle does not use a panel of vendors for any service, good or city works.
22	F&G Regs 24E & 24F	Where the local government gave regional price preference, did the local government comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24E and 24F?	N/A	The City of Fremantle is not regional, and has no documented procedure for this.



Integrated Planning and Reporting				
No	Reference	Question	Response	Comments
1	Admin Reg 19C	Has the local government adopted by absolute majority a strategic community plan? If Yes, please provide the adoption date or the date of the most recent review in the Comments section?	Yes	26/06/2019
2	Admin Reg 19DA(1) & (4)	Has the local government adopted by absolute majority a corporate business plan? If Yes, please provide the adoption date or the date of the most recent review in the Comments section?	Yes	26/06/2019
3	Admin Reg 19DA(2) & (3)	Does the corporate business plan comply with the requirements of Local Government (Administration) Regulations 1996 19DA(2) & (3)?	Yes	

Optional Questions				
No	Reference	Question	Response	Comments
1	Financial Management Reg 5(2)(c)	Did the CEO review the appropriateness and effectiveness of the local government's financial management systems and procedures in accordance with the Local Government (Financial Management) Regulations 1996 regulations 5(2)(c) within the three financial years prior to 31 December 2023? If yes, please provide the date of council's resolution to accept the report.	Yes	22/02/2023
2	Audit Reg 17	Did the CEO review the appropriateness and effectiveness of the local government's systems and procedures in relation to risk management, internal control and legislative compliance in accordance with Local Government (Audit) Regulations 1996 regulation 17 within the three financial years prior to 31 December 2023? If yes, please provide date of council's resolution to accept the report.	Yes	22/02/2023
3	s5.87C	Where a disclosure was made under sections 5.87A or 5.87B of the Local Government Act 1995, were the disclosures made within 10 days after receipt of the gift? Did the disclosure include the information required by section 5.87C of the Act?	Yes	



Department of
**Local Government, Sport
and Cultural Industries**

4	s5.90A(2) & (5)	Did the local government prepare, adopt by absolute majority and publish an up-to-date version on the local government’s website, a policy dealing with the attendance of council members and the CEO at events?	Yes	
5	s5.96A(1), (2), (3) & (4)	Did the CEO publish information on the local government’s website in accordance with sections 5.96A(1), (2), (3), and (4) of the Local Government Act 1995?	Yes	
6	s5.128(1)	Did the local government prepare and adopt (by absolute majority) a policy in relation to the continuing professional development of council members?	Yes	
7	s5.127	Did the local government prepare a report on the training completed by council members in the 2022/2023 financial year and publish it on the local government’s official website by 31 July 2023?	Yes	
8	s6.4(3)	By 30 September 2023, did the local government submit to its auditor the balanced accounts and annual financial report for the year ending 30 June 2023?	Yes	
9	s.6.2(3)	When adopting the annual budget, did the local government take into account all its expenditure, revenue and income?	Yes	

Chief Executive Officer, Glen Dougall

Date

Mayor, Hannah Fitzhardinge

Date



**ARMC2403-02 PURCHASING POLICY EXEMPTIONS DECEMBER 2023 TO
FEBRUARY 2024**

**Attachment 1 – Purchasing Policy Exemption Detail – December 2023 to
February 2024**

PURCHASING POLICY EXEMPTIONS

POLICY EXEMPTION	TYPE OF EXEMPTION	SUPPLIER	REASON FOR EXEMPTION	LENGTH OF CONTRACT	TOTAL VALUE	DATE APPROVED	APPROVING AUTHORITY
\$2,000-\$9,999 Request 2 Quotes Min. 1 written quote rec'd	Request for Artist	Sharyn Egan	Creating the Walyalup Christmas Balga installation in Walyalup Koort and provide community weaving workshops for people to make leaves for the tree. This is to replace the annual hire of a plastic Christmas tree. The Balga base will stay with the City of Fremantle to use again next Christmas.	One-Off	\$ 9,999.00	19-Dec-23	Director- Community Development
\$2,000-\$9,999 Request 2 Quotes Min. 1 written quote rec'd	Request for Artist	Adam Sabire	The artist listed is presenting work as part of the Fremantle Art Centre exhibition program - Polarity: Fire & Ice - as part of the Perth Festival in February 2024. The work will be presented February to April 2024.	One-Off	\$ 4,000.00	19-Dec-23	Director- Community Development
\$2,000-\$9,999 Request 2 Quotes Min. 1 written quote rec'd	Request for Artist	Yabini Kickett	The artist listed is presenting work as part of the Fremantle Art Centre exhibition program - Polarity: Fire & Ice - as part of the Perth Festival in February 2024. The work will be presented February to April 2024.	One-Off	\$ 3,000.00	8-Jan-24	Director- Community Development
\$2,000-\$9,999 Request 2 Quotes Min. 1 written quote rec'd	Request for Artist	Australian Wildlife Conservancy, Terrence Abbot , Nigel Andy`	The individuals have been commissioned to produce a new video artwork in collaboration with artist Tim Georgeson for presentation as part of an exhibition at Fremantle Art Centre in partnership with the Perth Festival	One-Off	\$ 3,000.00	1-Feb-24	Director- Community Development
\$2,000-\$9,999 Request 2 Quotes Min. 1 written quote rec'd	Sole Source of Supply	Cappfinity Pty Ltd	Purchase of online leadership strengths profiles and associated toolkits for the Leadership program. Cappfinity are the only provider of this particular strengths profile model.	One-Off	\$ 5,036.90	8-Jan-24	CEO

Total Exemptions: \$2,000-\$9,999

\$ 25,035.90

POLICY EXEMPTION	TYPE OF EXEMPTION	SUPPLIER	REASON FOR EXEMPTION	LENGTH OF CONTRACT	TOTAL VALUE	DATE APPROVED	APPROVING AUTHORITY
\$10,000-\$49,999 Request 3 Quotes Min. 2 written quotes rec'd	Specialist Consultant Advice	WIT Solutions	WIT Solutions were engaged by the City to complete a previous external penetration test on some of the City's systems. In order to address some of the recommendations following that test WIT was reengaged due to existing knowledge of the recommendations and ability to address any potential vulnerability in a timely manner. Going to market for additional quotes would have resulted in delay in any potential vulnerabilities being resolved, and potential for costly rework.	One-Off	\$ 10,300.00	19-Jan-24	Director- City Business
\$10,000-\$49,999 Request 3 Quotes Min. 2 written quotes rec'd	Sole Source of Supply	EFTSURE Pty Ltd	Eftsure's unique cloud-based solution helps reduce payment fraud and errors by ensuring that electronic funds transfers go to the right payees. Their extensive, crowd-sourced supplier database provides real-time matching of payee names to bank account numbers at the point of payment. They also provide streamlined, secure and convenient vendor management and onboarding. They are the only provider of this particular product.	12 Months	\$ 28,296.00	22-Jan-24	CEO

Total Exemptions: \$10,000-\$49,999

\$ 38,596.00

POLICY EXEMPTION	TYPE OF EXEMPTION	SUPPLIER	REASON FOR EXEMPTION	LENGTH OF CONTRACT	TOTAL VALUE	DATE APPROVED	APPROVING AUTHORITY
\$50,000-\$249,999 Formal RFQ Min. 3 written quotes rec'd	Specialist Consultant Advice	City Collective	The Fremantle Oval Precinct Redevelopment is at a critical stage in the preparation of a masterplan and business case to ensure its funding and delivery. The current consultant, City Collective, has performed exceptionally well in the first phase of works that have renewed the masterplan and established significant momentum, particularly with Federal Government stakeholders and potential funding partners. The project has tight timeframes dictated by Federal and State Government funding/decision making milestones. At the recent Project Working Group, members authorised that the City Collective be invited to provide a fee proposal for the next phase of work. City Collective are viewed by the Project Working Group as having a very precise skill set and unique knowledge of the project to be able to execute this next phase of work cost effectively, within the timeframes required. Seeking alternative suppliers through a new procurement process at this time is likely to add more cost to the project and risk missing critical deadlines. A new supplier is to add cost to the project as more resources and time will be needed to develop an understanding of the project and relationships with key stakeholders, within already tight timeframes, ahead of preparing deliverables.	One-Off	\$ 95,200.00	19-Feb-24	Director- Planning Planning and Urban Development

Total Exemptions: \$50,000-\$149,999

\$ 95,200.00

POLICY EXEMPTION	TYPE OF EXEMPTION	SUPPLIER	REASON FOR EXEMPTION	LENGTH OF CONTRACT	TOTAL VALUE	DATE APPROVED	APPROVING AUTHORITY

Total Exemptions: \$50,000-\$149,999

\$ -

TOTAL EXEMPTIONS

\$ 158,831.90



C2403-19 SCHEDULE OF PAYMENTS –FEBRUARY 2024

Attachment 1 – Schedule of Payments and Listings

[Attachments viewed electronically](#)



C2403-19 SCHEDULE OF PAYMENTS – FEBRUARY 2024

Attachment 2 – Purchase Card Transactions
[Attachments viewed electronically](#)



C2403-20 STATEMENT OF INVESTMENTS – FEBRUARY 2024

Attachment 1 – Statement of Investments – February 2024

SCHEDULE OF ACCOUNTS SUBMITTED TO ORDINARY COUNCIL MEETING

FEBRUARY 2024

MUNICIPAL FUND

Cheque/EFT Payment Identifier	In Favour of	Comments-Details	Amount
EF136823 - EF137799	Various Creditors	As Per Payment Report (EFT & Cheque) For February 2024 (viewed electronically)	\$ 5,237,091.66
DD003831 - DD003847	Various Creditors		\$ 114,699.69
Chq 217224 - 217273	Various Creditors		\$ 50,396.97
	Various Creditors	Cancelled Cheques	-\$ 136.90
	Various Creditors	Cancelled EFTs	-\$ 899.00
Total EFT/Cheque Payments			\$ 5,401,152.42

Purchase Card Identifier	In Favour of	Comments-Details	Amount
Purchase Card Transactions 30-Jan-2024 to 28-Feb-2024	Various Creditors	As Per Payment Report (Purchase Cards) For February 2024 (viewed electronically)	\$ 40,194.13
Total Purchase Card Payments			\$ 40,194.13

Salary/Wages Payment Identifier	Date	Comments-Details	Amount
O 07/02/2024	8/02/2024	Wages Payment	\$ 172,826.51
O 07/02/2024	15/02/2024	Wages Payment	\$ 1,720.15
O 07/02/2024	9/02/2024	Wages Payment	\$ 35,704.79
I 14/02/2024	14/02/2024	Salaries Payment	\$ 871,416.10
O 21/02/2024	22/02/2024	Wages Payment	\$ 170,285.90
I 28/02/2024	28/02/2024	Salaries Payment	\$ 877,001.70
	28/02/2024	COF Superannuation Payment	\$ 540,751.21
	28/02/2024	COF Superannuation Payment	-\$ 119.83
	28/02/2024	COF Superannuation Payment	\$ 119.83
Total Salaries/Wages Payment			\$ 2,669,706.36

International Payments Identifier	Date	Comments-Details	Amount
	21/02/2024	International	\$ 2,500.00
	21/02/2024	International	\$ 512.38
	21/02/2024	International	\$ 2,039.66
International Payments Total			\$ 5,052.04

Total Payments from Municipal Fund Account			\$ 8,116,104.95
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GRAND TOTAL PAYMENTS			\$ 8,116,104.95
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C2403-21 MONTHLY FINANCIAL REPORT - FEBRUARY 2024

Attachment 1 – Monthly Financial Report – February 2024



Monthly Financial Report

February 2024



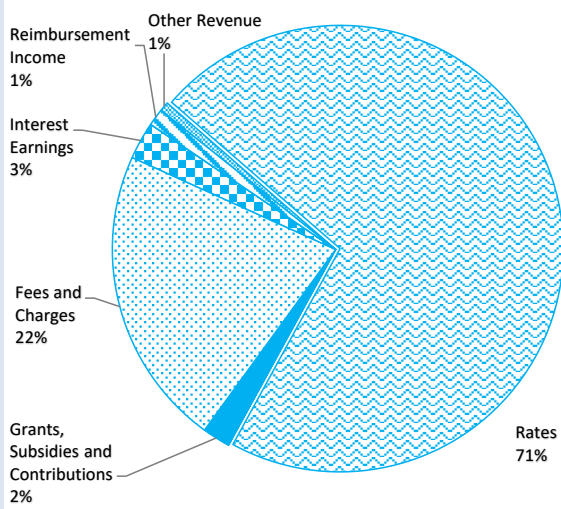
**MONTHLY FINANCIAL REPORT
(Containing the Statement of Financial Activity)
For the Period Ended 29 February 2024**

**LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996**

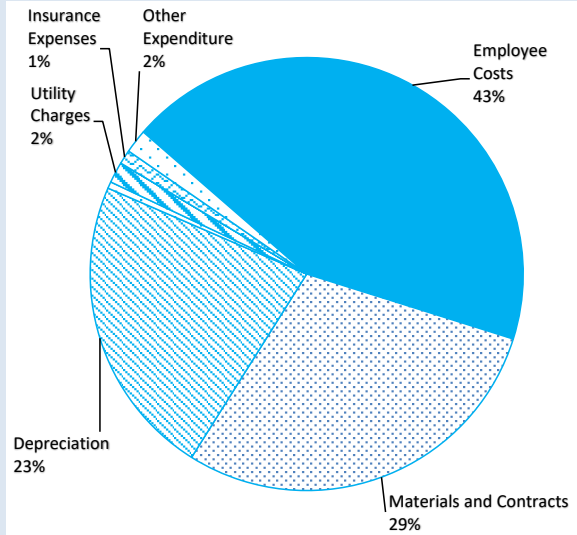
TABLE OF CONTENTS

Monthly Summary Graphs	1
Statement of Comprehensive Income by Nature	2
Statement of Financial Position	3
Statement of Financial Activity by Nature	4
Statement of Financial Activity by Directorate	5
Note 1 Cash and Investments	6
Note 2 Adjusted Net Current Assets	7
Note 3 (a) Capital Acquisitions Summary	8
Note 3 (b) Capital Acquisitions - Projects	9
Note 3 (c) Capital Acquisitions - Work in Progress	11
Note 4 Borrowings	13
Note 5 (a) Reserves Fund Balances and Movements Summary	14
Note 5 (b) Reserves Fund Balances and Movements Detail	15
Note 6 Trust Fund	21
Note 7 Receivables	22
Note 8 Rate Revenue	23
Note 9 Disposals of Assets	24
Information Accounting Policy	25

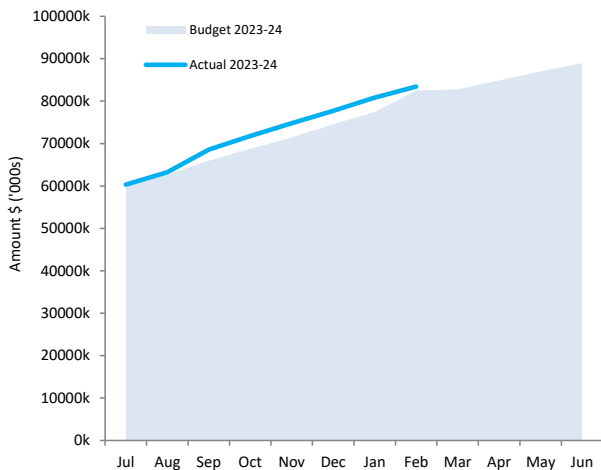
OPERATING REVENUE



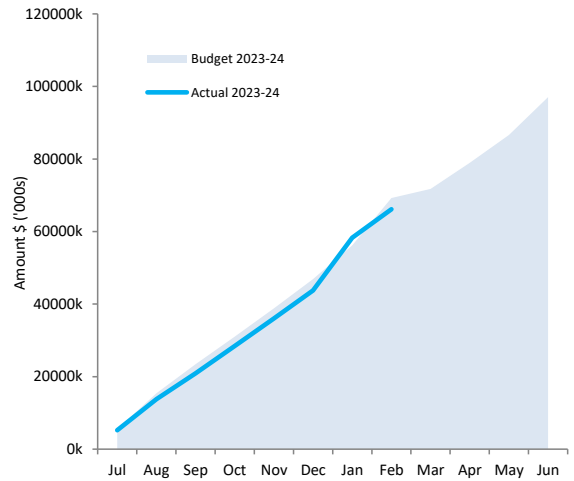
OPERATING EXPENSES



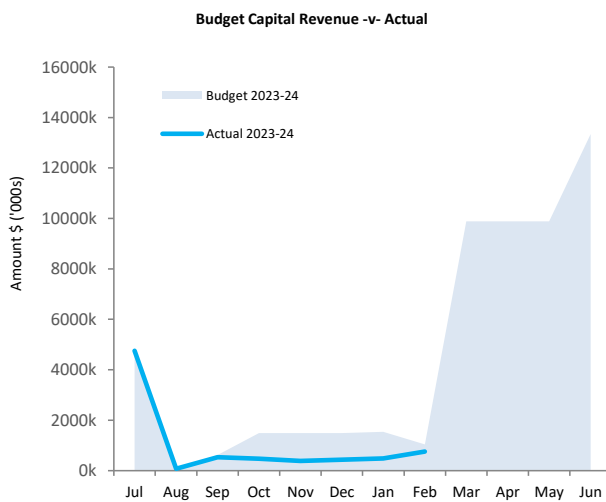
Budget Operating Revenues -v- Actual



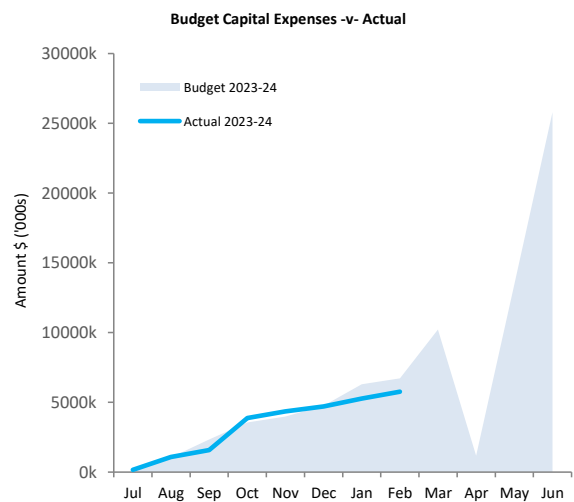
Budget Operating Expenses -v- YTD Actual



CAPITAL REVENUE



CAPITAL EXPENSES



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**STATEMENT OF COMPREHENSIVE INCOME
BY NATURE**

	2023/24		2023/24 YTD	YTD	Variance		Var.
	2023/24 Amended Budget	YTD Amended Budget (a)			Actual (b)	Amount (b) - (a)	
	\$	\$	\$	\$	%		
Revenue							
Rates (including Annual Levy)	58,917,371	58,917,371	59,716,999	799,628	1.36%		
Service Charges	8,804	5,868	12,680	6,812	116.09%		
Grants, Subsidies & Contributions	2,992,053	2,420,176	1,677,649	(742,527)	(30.68%)	▼	
Fees and Charges	24,794,167	17,490,483	18,157,072	666,589	3.81%		
Interest Earnings	2,674,375	2,035,610	2,257,490	221,880	10.90%	▲	
Reimbursement Income	1,726,233	1,039,705	1,045,092	5,387	0.52%		
Other Revenue	776,431	588,111	560,513	(27,598)	(4.69%)		
	91,889,434	82,497,324	83,427,495	930,171	1.13%		
Expenses							
Employee Costs	(45,158,069)	(29,456,485)	(28,022,303)	1,434,182	4.87%		
Employee costs - Agency Labour	(948,220)	(585,745)	(722,916)	(137,171)	(23.42%)	▼	
Materials and Contracts	(33,540,962)	(20,414,028)	(19,228,570)	1,185,457	5.81%		
Depreciation on Non Current Assets	(22,431,345)	(14,928,353)	(14,927,493)	860	0.01%		
Finance Cost	(475,729)	(320,834)	(328,631)	(7,797)	(2.43%)		
Utility Charges (gas, electricity, water)	(2,109,155)	(1,353,612)	(1,036,802)	316,810	23.40%	▲	
Insurance Expenses	(1,167,587)	(778,391)	(698,721)	79,670	10.24%		
Other Expenditure	(1,884,011)	(1,405,682)	(1,168,894)	236,788	16.85%	▲	
	(107,715,078)	(69,243,130)	(66,134,331)	3,108,798	4.49%		
Operating Surplus / (Deficit)	(15,825,644)	13,254,194	17,293,163	4,038,969	30.47%	▲	
Non-Operating Grants, Subsidies & Contributions	1,517,247	1,040,942	761,873	(279,069)	(26.81%)	▼	
Profit on Asset Disposals	313,000	-	2,050	2,050			
Loss on Asset Disposals	(386,631)	-	(3,894)	(3,894)			
	1,443,616	1,040,942	760,028	(280,914)	(26.99%)	▼	
Net Result	(14,382,028)	14,295,136	18,053,192	3,758,055	26.29%	▲	
Other Comprehensive Income	-	-	-	-	-		
Total Comprehensive Income	(14,382,028)	14,295,136	18,053,192	3,758,055	26.29%	▲	

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

STATEMENT OF FINANCIAL POSITION

	29 Feb 2024 (a)	30 Jun 2023 (b)	Movement (c) = (a) - (b)
	\$	\$	\$
Current Assets			
Cash and Cash Equivalents	9,749,187	10,811,503	(1,062,316)
Other Financial Assets	45,500,033	26,500,033	19,000,000
Trade and Other Receivables	10,304,913	2,233,347	8,071,566
Inventories	149,792	149,691	101
Other Current Assets	787,354	348,273	439,082
Land held for sale	4,546,299	4,546,299	-
	71,037,578	44,589,146	26,448,433
Non-Current Assets			
Other Receivables	1,225,466	1,263,423	(37,957)
Investments	2,346,790	2,346,790	-
Capital Work in Progress	4,359,462	1,659,461	2,700,000
Property, Plant and Equipment	316,537,054	321,498,163	(4,961,109)
Right of Use Assets	1,834,960	2,499,930	(664,970)
Investment Property	22,753,725	22,753,725	-
Infrastructure	329,680,064	337,590,844	(7,910,780)
	678,737,520	689,612,335	(10,874,815)
Total Assets	749,775,099	734,201,482	15,573,618
Current Liabilities			
Trade and Other Payables	(12,036,347)	(12,663,593)	627,246
Short Term Borrowings	(731,288)	(1,861,059)	1,129,772
Lease Liability	(283,270)	(1,005,825)	722,555
Provisions	(5,811,134)	(5,811,134)	-
	(18,862,039)	(21,341,612)	2,479,573
Non-Current Liabilities			
Long Term Borrowings	(18,536,286)	(18,536,286)	-
Lease Liability	(1,549,291)	(1,549,291)	-
Trade and Other Payables - Non - current	(29,494)	(29,494)	-
Provisions	(1,242,234)	(1,242,234)	-
	(21,357,304)	(21,357,305)	-
Total Liabilities	(40,219,343)	(42,698,917)	2,479,573
Net Assets	709,555,756	691,502,565	18,053,194
Equity			
Retained Surplus	(166,479,607)	(171,071,395)	4,591,788
Reserves - Cash/Investment Backed	(17,360,039)	(10,543,904)	(6,816,135)
Reserves - Asset Revaluation	(507,662,919)	(507,662,921)	-
Net Result (YTD Current Year)	(18,053,192)	(2,224,345)	(15,828,847)
Total Equity	(709,555,756)	(691,502,565)	(18,053,194)

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**STATEMENT OF FINANCIAL ACTIVITY
BY NATURE**

	2023/24						
	2023/24 Original Budget	2023/24 Amended Budget	YTD Amended Budget (a)	2023/24 YTD Actual (b)	Variance Amount (b) - (a)	Variance % (b)-(a)/(a)	Var.
	\$	\$	\$	\$	\$	%	
Revenue from operating activities							
General Rates	57,899,128	58,917,371	58,917,371	59,716,999	799,628	1.36%	
Service Charges (Underground Power)	8,804	8,804	5,868	12,680	6,812	116.09%	
Grants, Subsidies and Contributions	3,857,232	2,992,053	2,420,176	1,677,649	(742,527)	(30.68%)	▼
Fees and Charges	24,971,153	24,794,167	17,490,483	18,157,072	666,589	3.81%	
Interest Earnings	1,508,875	2,674,375	2,035,610	2,257,490	221,880	10.90%	▲
Profit on Sale of Assets	313,000	313,000	-	2,050	2,050		
Reimbursement Income	1,264,662	1,726,233	1,039,705	1,045,092	5,387	0.52%	
Other Revenue	505,456	776,431	588,111	560,513	(27,598)	(4.69%)	
	90,328,310	92,202,434	82,497,324	83,429,545	932,221	1.13%	
Expenditure from operating activities							
Employee Costs	(46,493,382)	(45,158,069)	(29,456,485)	(28,022,303)	1,434,182	4.87%	
Employee costs - Agency Labour	(703,234)	(948,220)	(585,745)	(722,916)	(137,171)	(23.42%)	▼
Materials and Contracts	(31,824,932)	(33,540,962)	(20,414,028)	(19,228,570)	1,185,457	5.81%	
Depreciation on Non Current Assets	(11,705,852)	(22,431,345)	(14,928,353)	(14,927,493)	860	0.01%	
Finance Cost	(453,974)	(475,729)	(320,834)	(328,631)	(7,797)	(2.43%)	
Utility Charges (gas, electricity, water)	(2,106,655)	(2,109,155)	(1,353,612)	(1,036,802)	316,810	23.40%	▲
Loss on Sale of Assets	(386,631)	(386,631)	-	(3,894)	(3,894)		
Insurance Expenses	(1,167,587)	(1,167,587)	(778,391)	(698,721)	79,670	10.24%	
Other Expenditure	(1,747,866)	(1,884,011)	(1,405,682)	(1,168,894)	236,788	16.85%	▲
	(96,590,113)	(108,101,709)	(69,243,130)	(66,138,225)	3,104,904	4.48%	
Operating activities excluded from budget							
(Profit)/Loss on Asset Disposals	73,631	73,631	-	1,844	1,844		
Depreciation on Assets	11,705,852	22,431,345	14,928,353	14,927,493	(860)	(0.01%)	
Non Current Rates Debtors Movement	73,438	73,438	-	37,957	37,957		
	11,852,921	22,578,414	14,928,353	14,927,493	(860)	(0.01%)	
Amount attributable to operating activities	5,591,118	6,679,139	28,182,547	32,258,613	4,076,066	(14.46%)	
Investing Activities							
Capital Revenue							
Capital Grants and Subsidies/							
Contributions for the development of Assets	7,723,166	1,517,247	1,040,942	761,873	(279,069)	(26.81%)	▼
Proceeds from Disposal of Assets	4,679,000	4,529,000	-	9,757	9,757	-	
	12,402,166	6,046,247	1,040,942	771,630	(269,312)	(25.87%)	▼
Capital Expense							
Payment for Investment Properties	(2,263,910)	(906,500)	(180,500)	(66,953)	113,547	62.91%	▲
Payment for Property, plant and equipment	(12,020,117)	(6,505,508)	(2,884,405)	(1,597,193)	1,287,212	44.63%	▲
Payment for Construction of infrastructure	(10,237,654)	(4,974,725)	(3,655,706)	(2,438,091)	1,217,615	33.31%	▲
	(24,521,681)	(12,386,733)	(6,720,611)	(4,102,238)	2,618,373	38.96%	▲
Amount attributable to investing activities	(12,119,515)	(6,340,486)	(5,679,669)	(3,330,608)	2,349,061	41.36%	▲
Financing Activities							
Repayment of Debentures	(1,863,051)	(1,863,051)	(1,133,139)	(1,129,772)	3,367	0.30%	
Repayment of Operating Lease	(613,662)	(1,011,151)	(727,346)	(722,555)	4,791	(0.66%)	
	(2,476,713)	(2,874,202)	(1,860,485)	(1,852,327)	8,158	(0.44%)	
Reserve Transfers							
Transfer to Reserves (Restricted) - Capital	(4,923,438)	(11,155,298)	(3,431,860)	(6,385,736)	(2,953,876)	86.07%	▼
Transfer to Reserves (Restricted) - Operating	(89,501)	(639,501)	(59,665)	(639,501)	(579,836)	971.82%	
Transfer from Reserves (Restricted) - Capital	6,781,033	3,432,721	1,034,666	156,472	(878,194)	(84.88%)	▼
Transfer from Reserves (Restricted) - Operating	75,972	133,585	112,317	52,630	(59,687)	(53.14%)	
Transfer to/from reserves	1,844,066	(8,228,493)	(2,344,542)	(6,816,135)	(4,471,593)	190.72%	
Amount attributable to financing activities	(632,647)	(11,102,695)	(4,205,027)	(8,668,461)	(4,463,434)	106.15%	
Surplus or Deficit at the start of the financial year							
Amount attributable to operating activities	7,177,108	11,024,215	11,024,215	11,024,215	-	0.00%	
Amount attributable to investing activities	5,591,118	6,679,139	28,182,547	32,258,613	4,076,066	14.46%	
Amount attributable to financing activities	(12,119,515)	(6,340,486)	(5,679,669)	(3,330,608)	2,349,061	(41.36%)	
Amount attributable to financing activities	(632,647)	(11,102,695)	(4,205,027)	(8,668,461)	(4,463,434)	106.15%	
Closing Funding Surplus/(Deficit)	16,064	260,173	29,322,066	31,283,760	1,961,694	6.69%	

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.
This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**STATEMENT OF FINANCIAL ACTIVITY
BY DIRECTORATE**

	2023/24						
	2023/24	2023/24	YTD Amended	2023/24 YTD	Variance	Variance %	Var.
	Adopted Budget	Amended Budget	Budget (a)	Actual (b)	Amount (b) - (a)	(b)-(a)/(a)	
\$	\$	\$	\$	\$	%		
Revenue from operating activities							
Office of the Chief Executive	-	23,458	3,458	3,458	-	0.00%	
City Business Directorate	75,002,238	76,619,835	71,528,041	72,805,598	1,277,557	1.79%	
Community Development Directorate	8,688,321	7,815,830	5,952,097	5,704,545	(247,552)	(4.16%)	
Strategic Planning and Projects Directorate	3,921,511	4,146,612	2,863,346	2,653,396	(209,950)	(7.33%)	
Infrastructure and Projects Directorate	2,716,240	3,596,699	2,150,382	2,262,547	112,165	5.22%	
	90,328,310	92,202,434	82,497,324	83,429,545	932,221	1.13%	
Expenditure from operating activities							
Office of the Mayor and Councillors	(763,600)	(758,600)	(486,285)	(416,087)	70,198	14.44%	
Office of the Chief Executive	(4,627,477)	(4,901,935)	(3,259,005)	(3,015,316)	243,689	7.48%	
City Business Directorate	(28,459,874)	(38,952,321)	(24,402,701)	(23,821,720)	580,981	2.38%	
Community Development Directorate	(19,851,814)	(19,267,625)	(12,775,316)	(12,200,969)	574,347	4.50%	
Strategic Planning and Projects Directorate	(8,515,773)	(8,659,455)	(5,432,931)	(5,058,917)	374,014	6.88%	
Infrastructure and Projects Directorate	(34,371,575)	(35,561,773)	(22,886,892)	(21,625,217)	1,261,675	5.51%	
	(96,590,113)	(108,101,709)	(69,243,130)	(66,138,225)	3,104,904	4.48%	
Operating activities excluded from budget							
Profit/(Loss) on Asset Disposals	73,631	73,631	-	1,844	1,844		
Depreciation on Assets	11,705,852	22,431,345	14,928,353	14,927,493	(860)	0.01%	
Non Current Rates Debtors Movement	73,438	73,438	-	37,957	37,957		
Amount attributable to operating activities	5,591,118	6,679,139	28,182,547	32,258,613	4,076,066	(14.46%)	
Investing Activities							
Capital Revenue							
Capital Grants and Subsidies/							
Contributions for the development of Assets	7,723,166	1,517,247	1,040,942	761,873	(279,069)	(26.81%)	▼
Proceeds from Disposal of Assets	4,679,000	4,529,000	-	9,757	9,757	-	
	12,402,166	6,046,247	1,040,942	771,630	(269,312)	(25.87%)	▼
Capital Expense							
Payment for Investment Properties	(2,263,910)	(906,500)	(180,500)	(66,953)	113,547	62.91%	▲
Payment for Property, plant and equipment	(12,020,117)	(6,505,508)	(2,884,405)	(1,597,193)	1,287,212	44.63%	▲
Payment for Construction of infrastructure	(10,237,654)	(4,974,725)	(3,655,706)	(2,438,091)	1,217,615	33.31%	▲
	(24,521,681)	(12,386,733)	(6,720,611)	(4,102,238)	2,618,373	38.96%	
Amount attributable to investing activities	(12,119,515)	(6,340,486)	(5,679,669)	(3,330,608)	2,349,061	41.36%	▲
Financing Activities							
Repayment of Debentures	(1,863,051)	(1,863,051)	(1,133,139)	(1,129,772)	3,367	(0.30%)	
Repayment of Operating Lease	(613,662)	(1,011,151)	(727,346)	(722,555)	4,791	(0.66%)	
	(2,476,713)	(2,874,202)	(1,860,485)	(1,852,327)	8,158	(0.44%)	
Reserve Transfers							
Transfer to Reserves (Restricted) - Capital	(4,923,438)	(11,155,298)	(3,431,860)	(6,385,736)	(2,953,876)	86.07%	▼
Transfer to Reserves (Restricted) - Operating	(89,501)	(639,501)	(59,665)	(639,501)	(579,836)	971.82%	
Transfer from Reserves (Restricted) - Capital	6,781,033	3,432,721	1,034,666	156,472	(878,194)	(84.88%)	▼
Transfer from Reserves (Restricted) - Operating	75,972	133,585	112,317	52,630	(59,687)	(53.14%)	
	1,844,066	(8,228,493)	(2,344,542)	(6,816,135)	(4,471,593)	190.72%	
Amount attributable to financing activities	(632,647)	(11,102,695)	(4,205,027)	(8,668,461)	(4,463,434)	106.15%	
Surplus or Deficit at the start of the financial year	7,177,108	11,024,215	11,024,215	11,024,215	-	0.00%	
Amount attributable to operating activities	5,591,118	6,679,139	28,182,547	32,258,613	4,076,066	14.46%	
Amount attributable to investing activities	(12,119,515)	(6,340,486)	(5,679,669)	(3,330,608)	2,349,061	(41.36%)	
Amount attributable to financing activities	(632,647)	(11,102,695)	(4,205,027)	(8,668,461)	(4,463,434)	106.15%	
Closing Funding Surplus/(Deficit)	16,064	260,173	29,322,066	31,283,760	1,961,694	6.69%	

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

Refer to Note 2 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

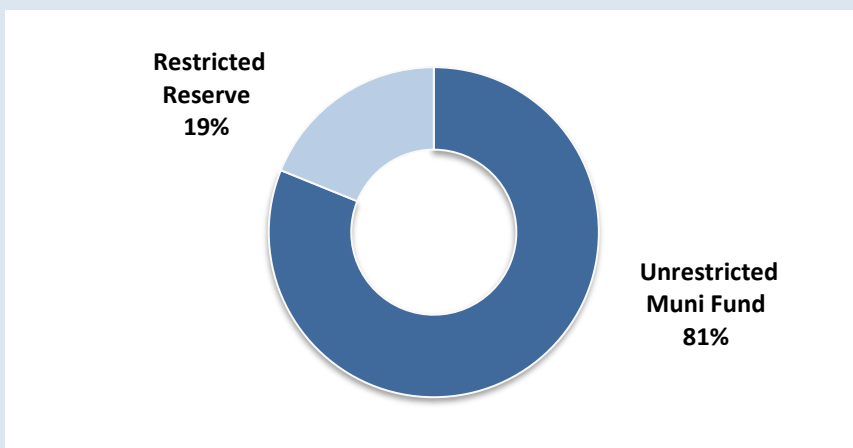
**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**CASH AND INVESTMENTS
NOTE 1**

Cash and Investments	Unrestricted Muni Fund	Restricted Reserve	YTD Actual without Trust	Trust Fund	YTD Actual
	\$	\$	\$	\$	\$
Cash on Hand					
Petty Cash and Floats	40,450	-	40,450	-	40,450
	40,450	-	40,450	-	40,450
At Call Deposits					
Municipal Fund	(43,651)	-	(43,651)	-	(43,651)
Receipts in Progress	(22,968)	-	(22,968)	-	(22,968)
	(66,619)	-	(66,619)	-	(66,619)
Investments					
<u>Cash Investments (≤ 3 months)</u>					
Professional Funds Account	3,711,368	-	3,711,368	-	3,711,368
Trust Fund	-	-	-	887,954	887,954
MACQ Oncall Account	6,063,988	-	6,063,988	-	6,063,988
	9,775,356	-	9,775,356	887,954	10,663,310
<u>Term Deposits (> 3 months)</u>					
Municipal Investment	35,071,854	-	35,071,854	-	35,071,854
Reserve Fund Investment	-	10,428,178	10,428,178	-	10,428,178
	35,071,854	10,428,178	45,500,032	-	45,500,032
Investments Total	44,847,210	10,428,178	55,275,388	887,954	56,163,342
Total	44,821,042	10,428,178	55,249,219	887,954	56,137,173

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.



Total Cash
\$55.25 M

Unrestricted
\$44.82 M

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**ADJUSTED NET CURRENT ASSETS
NOTE 2**

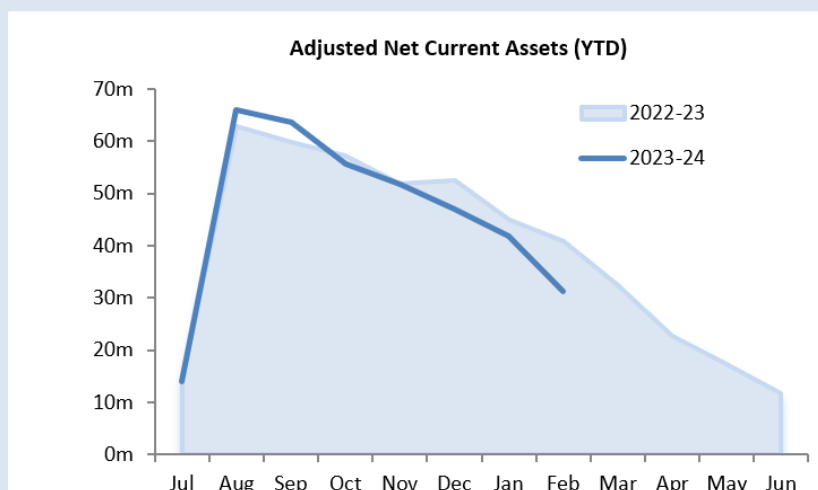
Ref Note	29 Feb 2024 (a)	30 Jun 2023 (b)	Movement (c) = (a) - (b)
	\$	\$	\$
Current Assets			
Cash Unrestricted	37,889,182	26,767,632	11,121,550
Cash Restricted	17,360,039	10,543,904	6,816,135
Rates Outstanding	7,800,793	1,029,038	6,771,755
Sundry debtors	2,204,289	1,017,662	1,186,627
GST Receivable	299,831	186,648	113,183
Land held for sale	4,546,299	4,546,299	-
Accrued income	787,354	348,273	439,081
Inventories	149,792	149,691	101
	71,037,578	44,589,146	26,448,432
Less: Current Liabilities			
Trade and other payables	(12,036,347)	(12,663,593)	627,246
Long term borrowings	(731,288)	(1,861,059)	1,129,771
Lease liability - Current	(283,270)	(1,005,825)	722,555
Provisions	(5,811,134)	(5,811,134)	-
	(18,862,039)	(21,341,612)	2,479,573
Unadjusted Net Current Assets	52,175,539	23,247,534	28,928,005
Adjustments and exclusions permitted by FM Reg 32			
Add: Loan Repayments (Current)	712,794	1,842,566	(1,129,772)
Added: Current portion of loan - associated funded	18,493	18,493	-
Add: Lease Liability (Current)	283,270	1,005,825	(722,555)
Less: Cash - Reserves - Restricted	(17,360,039)	(10,543,904)	(6,816,135)
Less: Land held for sale	(4,546,299)	(4,546,299)	-
Adjusted Net Current Assets	31,283,760	11,024,215	20,259,545

SIGNIFICANT ACCOUNTING POLICIES

Please see Information attachment on significant accounting policies relating to Net Current Assets.

KEY INFORMATION

The amount of the adjusted net current assets at the end of the period represents the actual surplus (or deficit if the figure is a negative) as presented on the Rate Setting Statement.



**Last Year YTD
Surplus(Deficit)
\$40.96 M**

**This Year YTD
Surplus(Deficit)
\$31.28 M**

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

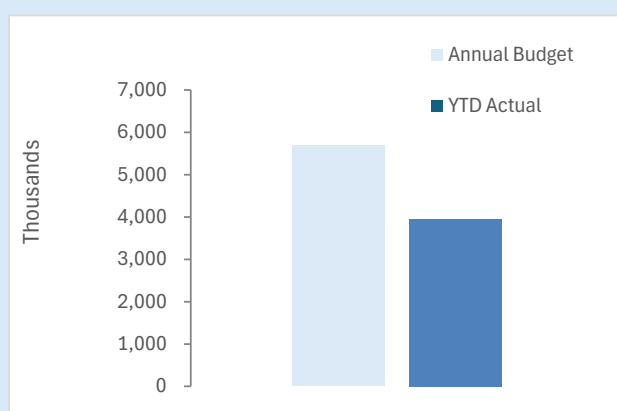
**CAPITAL ACQUISITIONS SUMMARY
NOTE 3(a)**

Capital Acquisitions	Amended Annual Budget	Amended YTD Budget	YTD Actual	YTD Budget Variance
	\$	\$	\$	\$
120 Investment Land	300,000	6,000	-	6,000
210 Buildings	3,403,962	1,951,399	1,532,719	418,680
220 Investment Buildings	606,500	174,500	66,953	107,547
310 Infrastructure - Roads	476,475	347,734	315,170	32,565
330 Infrastructure - Drainage	425,367	225,367	205,007	20,360
340 Infrastructure - Paths	455,761	365,761	258,520	107,241
380 Infrastructure - Parks	2,566,201	1,804,908	1,250,726	554,182
390 Infrastructure - Other	1,050,921	911,936	408,669	503,267
440 Furniture and Fittings	384,006	227,006	6,983	220,023
450 Plant and Equipment	2,717,540	706,000	57,491	648,509
Capital Expenditure Totals	12,386,733	6,720,611	4,102,238	2,618,373
Capital Acquisitions Funded By:				
Capital grants and contributions	1,517,247	1,040,942	761,873	(279,069)
Borrowings				-
Contribution - operations	7,436,765	4,645,003	3,183,893	(1,461,110)
Other (Disposals* & C/Fwd)				-
	8,954,012	5,685,945	3,945,765	1,740,180
Cash Backed Reserves				
Hilton Park Sports Reserve	460,000	-	-	-
Investment Fund Reserve	483,034	318,666	156,472	(162,194)
Parking Dividend Equalisation Reserve	1,928,296	706,000	-	(706,000)
Sustainability Investment Reserve	31,510	-	-	-
Public Open Spaces Reserves	10,000	10,000	-	(10,000)
Fleet Reserve	500,000	-	-	-
Fremantle Markets Conservation Reserve	-	-	-	-
South Beach Reserve	19,881	-	-	-
	3,432,721	1,034,666	156,472	878,194
Capital Funding Total	12,386,733	6,720,611	4,102,238	(2,618,373)

SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

KEY INFORMATION

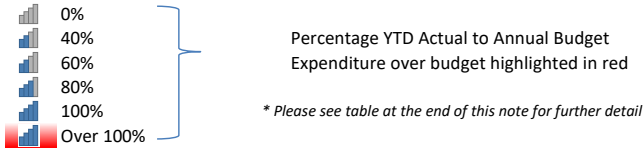


Acquisitions	Annual Budget	YTD Actual	% Spent
	\$12.39 M	\$4.1 M	33%
Capital Grant	Annual Budget	YTD Actual	% Recognised
	\$1.52 M	\$0.76 M	50%

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**CAPITAL ACQUISITIONS - PROJECTS
NOTE 3(b)**

Capital Expenditure - Level of Completion Indicators

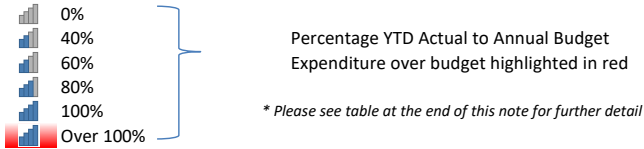


% of Completion	Activity Number	Amended Annual Budget	Amended YTD Budget	YTD Actual	YTD Variance Under/(Over)	Over Budget
		\$	\$	\$	\$	\$
City Business Directorate						
IT Operations Team						
0%	P-10498 Install-Network infrastructure	12,368	12,368	-	12,368	-
0%	P-11077 Install-Kings Square Network infrastructure Queensga	34,638	34,638	-	34,638	-
0%	P-11636 Relocation-Vocus communications	-	-	1,680	(1,680)	(1,680)
Economy and Commercial						
0%	P-11829 Design and construct-Kings Square Commercial tenancy	134,779	134,779	-	134,779	-
Commercial Parking						
0%	P-12041 Program - Ticket machines	1,706,000	706,000	-	706,000	-
0%	P-12201 Purchase - Wayfinding system	225,000	-	-	-	-
Commercial Property Team						
0%	P-12159 Tenancy Fitout	150,000	-	-	-	-
Creative Arts and Community Directorate						
Arts and Culture Management						
0%	P-11687 Install Public Art Kings Square	35,200	-	-	-	-
Fremantle Arts Centre Team						
0%	P-10545 Program-Artworks Victor Felstead	7,000	-	-	-	-
Public Art Team						
0%	P-11878 - Design and construct -Walyalup Koort – Public Artw	79,449	-	-	-	-
Art and Culture Team						
0%	P-12134 Program - Access and inclusion	30,000	30,000	-	30,000	-
Community Development Management						
90%	P-12164 Install - Leisure Centre portable steps	17,500	17,500	15,800	1,700	-
Leisure Centre Team						
0%	P-12034 Purchase - Leisure Centre - iPads	-	-	5,303	(5,303)	(5,303)
Planning, Place and Urban Development Directorate						
Parking Compliance Team						
0%	P-12036 Purchase - Parking licence plate recognition cameras	180,000	180,000	-	180,000	-
Infrastructure Directorate						
Building Maintenance						
0%	P-12033 Software - Utility data management system	12,000	-	-	-	-
Building Projects						
40%	P-11842 Design and construct-Westgate Mall courtyard	176,504	176,504	70,531	105,973	-
19%	P-11843 Design and construct- Markets Building Services	500,000	-	95,683	(95,683)	-
0%	P-11670 Design and construct-Leisure Centre Pool Roof	-	-	6,793	(6,793)	(6,793)
40%	P-11882 Design and construct Fremantle Golf Course Clubhouse	30,000	-	11,916	(11,916)	-
0%	P-11944 Design and construct – 38-40 Henry Street – Façade'	300,000	6,000	-	6,000	-
85%	P-10297 Construct-Walyalup Civic Centre & Library (KS)- Extr	234,168	54,800	198,982	(144,182)	-
8%	P-12197 Demolition - Ken Allen Clubhouse	106,285	-	8,811	(8,811)	-
42%	P-12074 Design + Construct Fremantle Leisure Centre Kiosk	40,000	40,000	16,755	23,245	-
0%	P-12090 Fitout - WCC tenancy - Level 1,2 & 3	10,000	-	-	-	-
0%	P-12081 Design and construct - Leighton Beach - Toilets	-	-	850	(850)	(850)
101%	P-10223 Design and construct - Arts Centre - Roof	359,183	359,183	362,027	(2,844)	(2,844)
3%	P-12114 Design and construct - Notre Dame - Drainage	47,545	47,545	1,360	46,185	-
0%	P-12082 Design and construct - Brad Hardie Changerooms	200,000	200,000	-	200,000	-
30%	P-12150 Design and construct - FAC Café	93,911	93,911	28,126	65,785	-
0%	P-12149 Install-Leisure Centre - Air Con	55,000	-	-	-	-
102%	P-12145-Design and construct - North Fremantle Bowling Club	245,539	245,539	249,584	(4,045)	(4,045)
0%	P-12184 Design and construct - Arts Centre Creative Hub	10,000	-	-	-	-
0%	P-12179 Install - Local History - Partition	25,000	-	-	-	-
90%	P-12160 Install - Arts Centre - Ceramics studio aircondition	62,000	62,000	55,937	6,063	-
0%	P-12183 Install - Arts Centre - Jewellery studio ventilation	22,000	22,000	-	22,000	-
0%	P-12182 Install - Arts Centre - Office climate control	22,500	22,500	-	22,500	-
0%	P-12176 Install - Moores Building - Electrical	50,000	40,000	-	40,000	-
0%	P-12174 Install - Victoria Pavilion - Fire system	60,000	13,000	-	13,000	-
0%	P-12173 Refurbish - Point St - Toilets	-	(15,000)	-	(15,000)	-
44%	P-12172 Refurbish - 92 Adelaide Street - Windows (Fremantle	25,000	-	11,016	(11,016)	-
0%	P-12171 Install - Old Fire Station - Electrical and fire sys	300,000	10,000	-	10,000	-
Waste Collection Team						
104%	P-12032 Purchase - FOGO bins - Multi unit dwellings	12,000	12,000	12,518	(518)	(518)
Mechanical Services Team						
2%	P-12189 Program - Fleet replacement	679,000	-	11,951	(11,951)	-
0%	P-12177 Program - Fleet Replacement - EV Premium	50,000	-	-	-	-
Facilities and Environmental Management						
0%	P-11873 Program - Solar panels	31,510	-	-	-	-

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**CAPITAL ACQUISITIONS - PROJECTS
NOTE 3(b)**

Capital Expenditure - Level of Completion Indicators



% of Completion	Activity Number	Amended Annual Budget	Amended YTD Budget	YTD Actual	YTD Variance Under/(Over)	Over Budget
Construction and Maintenance Teams						
100%	P-12130 Parking - Leighton Beach	10,737	10,737	10,737	-	-
98%	P-12125 Install - William, Henderson & Queen St - Lighting	156,095	156,095	152,208	3,887	-
0%	P-12122 Road Safety - Carrington & Hughes St - Intxn	3,484	903	-	903	-
139%	P-12120 Drainage - York and Long St	27,364	27,364	38,024	(10,660)	(10,660)
99%	P-12119 Drainage - Jenkin and Daly St	30,458	30,458	30,113	345	-
109%	P-12085 Design and construct - Paget St - Streetscape	50,000	50,000	54,406	(4,406)	(4,406)
0%	P-12117 Footpath - Hampton Rd	-	-	11,735	(11,735)	(11,735)
100%	P-12104 Resurface - R2R - Letchford St	1,815	1,815	1,815	-	-
0%	P-12103 Resurface - R2R - Marchant Rd	-	-	1,111	(1,111)	(1,111)
0%	P-12148 Resurface and construct - Walyalup Koort Lighting	330,000	330,000	-	330,000	-
0%	P-12163 Design and construct - Increase carpark capacity	10,000	-	-	-	-
6%	P-12188 Program - Drainage catchment	200,000	-	11,980	(11,980)	-
48%	P-12190 Program - Paths	210,000	120,000	101,042	18,958	-
0%	P-12181 Install - Arts Centre - Lighting	30,000	20,000	-	20,000	-
0%	P-12169 QUARANTINED - Resurface - Delamere Lane	102,000	-	-	-	-
100%	P-12192 Resurface - Cliff Street - Carpark	32,296	32,296	32,296	-	-
93%	P-12193 Resurface - R2R - Sellenger Avenue	115,000	100,840	106,662	(5,822)	-
100%	P-12194 Resurface - R2R - Baird Place	38,023	38,023	38,023	-	-
100%	P-12195 Resurface - R2R - Kirby Way	113,153	113,153	113,153	-	-
0%	P-12198 Resurface - R2R - Bellevue Terrace	43,000	43,000	-	43,000	-
0%	P-12200 Fremantle Park - Tennis Court	170,000	-	-	-	-
Parks and Landscapes Team						
125%	P-12000 Program - Doepel St - Trees	19,660	19,660	24,540	(4,880)	(4,880)
100%	P-12079 Program - Dog improvements	70,588	70,588	70,588	-	-
2%	P-12138 Design and construct - John St Riverwall Replacment	151,552	151,552	3,511	148,041	-
25%	P-12129 Program - Prawn Bay - Ecological restoration	94,362	34,362	23,770	10,592	-
28%	P-12100 Design and construct - Dick Lawrence - Irrigation	310,000	90,000	87,751	2,249	-
6%	P-12097 Design and construct - South Beach - Bore	130,000	30,000	7,271	22,729	-
111%	P-12096 Design and construct - Pioneer Park - Bore	220,000	220,000	245,264	(25,264)	(25,264)
0%	P-12191 Install - Fremantle Oval - Bore	150,000	75,000	-	75,000	-
Place and Projects Team						
33%	P-10077 Program-Parks-Infrastructure	223,688	110,000	73,453	36,547	-
224%	P-10412 Design and construct - Booyeembara Park Masterplan	10,000	50,000	22,397	27,603	(12,397)
66%	P-11992 Design & construct-South Beach-Changerooms	700,000	485,000	463,148	21,852	-
118%	P-12048 Design and construct - Paddy Troy Mall - Lighting	30,352	30,352	35,923	(5,571)	(5,571)
0%	P-12070 - Deliver - N Fremantle landscaping	16,394	16,394	-	16,394	-
102%	P-12126 Footpath - Fremantle Port to Bathers Beach	49,597	49,597	50,672	(1,075)	(1,075)
99%	P-12123 Design and construct - Leighton Reserve - Playground	229,000	229,000	226,641	2,359	-
101%	P-12116 Install - William St - Trees	155,240	155,240	156,550	(1,310)	(1,310)
100%	P-12086 Design and construct - Leighton Beach - Signage	15,000	15,000	15,000	-	-
0%	P-12078 Design and construct - Nannine Commons	27,605	-	-	-	-
9%	P-12136 Install - Parks - Signage	45,000	40,000	4,116	35,884	-
100%	P-12127 Design and construct - Hilton Bowling Club - Green	117,877	117,877	117,878	-	-
10%	P-12112 Design and construct - Stevens Res - Facility	175,000	24,600	16,740	7,860	-
0%	P-12084 Design and construct - Dick Lawrence - Lighting	118,587	58,587	-	58,587	-
21%	P-11989 - Design and construct - Hilton Park Precinct	400,000	255,000	85,220	169,780	-
103%	P-12140 Drainage - Port Beach carpark	120,000	120,000	123,530	(3,530)	(3,530)
100%	P-12185 Purchase - South Beach - Access matting	45,540	-	45,540	(45,540)	-
0%	P-12205 Fremantle City Football Club - Fencing	35,000	35,000	-	35,000	-
Natural Areas and Urban Forest Team						
59%	P-11823 Design and construct-Port Beach coastal adaptation	565,852	541,516	333,808	207,708	-
0%	P-12028 Program - Coastal Monitoring (South)	116,335	116,335	-	116,335	-
Grand Total		12,386,733	6,720,611	4,102,238	2,618,373	(103,972)

PROJECTS OF OVERSPENDING	VARIANCE OVER 23/24 BUDGET	COMMENT (Tolerance level is 10% and \$10,000)
P-12120 Drainage - York and Long St	(10,660)	The Contractor was not available to carry out the works and therefore the City had to opt for a new contractor that charged a higher price. In addition there was a change in scope for a better drainage alignment to go through the road and not through the verge which was originally planned.
P-12117 Footpath - Hampton Rd	(11,735)	There was unforeseen scope change which was required to stabilise the boardwalk as there was replacement bearings required to ensure pedestrian safety and structural integrity.
P-12096 Design and construct - Pioneer Park - Bore	(25,264)	Variation to project drilling methodology due to latent site conditions.
P-10412 Design and construct - Booyeembara Park Masterplan	(12,397)	Invoice timing variance - below total amended budget can be solved by change in phasing.

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**CAPITAL ACQUISITIONS - WORK IN PROGRESS
NOTE 3(c)**

Works in Progress 2022/23 (LTD) & 2023/24

Account No.	Project	Financial Year	
		2022/23 (LTD)	2023/24 (YTD)
Buildings			
300121	P-11843 Design and construct- Markets Building Services	-	95,683
300123	P-11670 Design and construct-Leisure Centre Pool Roof	-	6,793
300206	P-10297 Construct-Walyalup Civic Centre & Library (KS)- Extr	-	198,982
300216	P-12197 Demolition - Ken Allen Clubhouse	13,715	8,811
300218	P-11992 Design & construct-South Beach-Changerooms	127,943	463,148
300269	P-12050 Purchase - South Beach - Temporary toilets	8,177	-
300281	P-12074 Design + Construct Fremantle Leisure Centre Kiosk	-	16,755
300299	P-12090 Fitout - WCC tenancy - Level 1,2 & 3	4,320	-
300307	P-12081 Design and construct - Leighton Beach - Toilets	-	850
300309	P-10223 Design and construct - Arts Centre - Roof	390,817	362,027
300320	P-12112 Design and construct - Stevens Res - Facility	-	16,740
300344	P-11989 - Design and construct - Hilton Park Precinct	-	85,220
300347	P-12150 Design and construct - FAC Café	-	28,126
300350	P-12145-Design and construct - North Fremantle Bowling Club	-	249,584
Investment Buildings			
300363	P-12160 Install - Arts Centre - Ceramics studio aircondition	-	55,937
300372	P-12172 Refurbish - 92 Adelaide Street - Windows (Fremantle)	-	11,016
Furniture and Fittings			
300107	P-10897 Purchase-Wi-Fi network infrastructure	35,278	-
300108	P-11636 Relocation-Vocus communications	17,396	1,680
300255	P-12034 Purchase - Leisure Centre - iPads	-	5,303
Plant and Equipment			
300356	P-12185 Purchase - South Beach - Access matting	-	45,540
300361	P-12189 Program - Fleet replacement	-	11,951
Infrastructure - Drainage			
300319	P-12114 Design and construct - Notre Dame - Drainage	2,455	1,360
300360	P-12188 Program - Drainage catchment	-	11,980
Infrastructure - Roads			
300135	P-11854 Resurface MRRG-South Tce	1,398	-
300339	P-12093 Resurface - MRRG - South Tce and Wray Ave	55,920	-
300378	P-12193 Resurface - R2R - Sellenger Avenue	-	11,257
Infrastructure - Paths			
300119	P-11842 Design and construct-Westgate Mall courtyard	-	70,531
300225	P-12000 Program - Doepel St - Trees	-	24,540
300362	P-12190 Program - Paths	-	101,042

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**CAPITAL ACQUISITIONS - WORK IN PROGRESS
NOTE 3(c)**

Works in Progress 2022/23 (LTD) & 2023/24

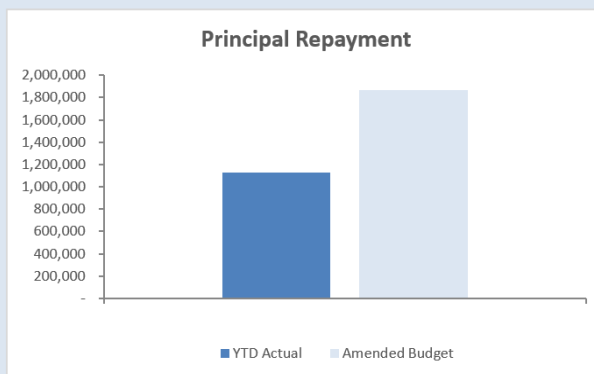
Account No.	Project	Financial Year	
		2022/23 (LTD)	2023/24 (YTD)
Infrastructure - Parks			
300147	P-10077 Program-Parks-Infrastructure	238,699	73,453
300157	P-11882 Design and construct Fremantle Golf Course Clubhouse	-	11,916
300197	P-10412 Design and construct - Booyeembara Park Masterplan	-	22,397
300290	P-12125 Install - William, Henderson & Queen St - Lighting	3,905	152,208
300291	P-12123 Design and construct - Leighton Reserve - Playground	1,000	226,641
300297	P-12116 Install - William St – Trees	17,558	156,550
300302	P-12086 Design and construct - Leighton Beach - Signage	-	15,000
300305	P-12079 Program - Dog improvements	2,550	70,588
300308	P-12078 Design and construct - Nannine Commons	7,395	-
300311	P-12136 Install - Parks - Signage	-	4,116
300313	P-12129 Program - Prawn Bay - Ecological restoration	-	23,770
300332	P-12100 Design and construct - Dick Lawrence - Irrigation	-	87,751
300335	P-12097 Design and construct - South Beach - Bore	5,663	7,271
300336	P-12096 Design and construct - Pioneer Park - Bore	18,600	245,264
Infrastructure - Other			
300110	P-11823 Design and construct-Port Beach coastal adaptation	-	333,808
300162	P-11878 - Design and construct -Walyalup Koort – Public Artw	25,000	-
300253	P-12032 Purchase - FOGO bins - Multi unit dwellings	-	12,518
300310	P-12138 Design and construct - John St Riverwall Replacment	34,256	3,511
300358	P-12164 Install - Leisure Centre portable steps	-	15,800
Total Annual Work in Progress		1,012,044	3,347,417
		Cumulative Total WIP	4,359,462
*LTD - Life to Date balance			

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**BORROWINGS
NOTE 4**

Particulars	Interest		Principal Repayment		Principal Balance		Interest and Guarantee Fee Repayments		
	Rate	Expiry date of Loan	Principal 1 July 2023	YTD Actual	Amended Budget	29 Feb 2024	Amended Budget 30 June 2024	YTD Actual	YTD Budget
	%		\$	\$	\$	\$	\$	\$	\$
Recreation and culture									
298 Leighton Beach Kiosk & Changerooms	3.44	1/07/2025	364,219	118,301	158,416	245,918	205,803	7,805	7,336
301 Leighton Beach Kiosk	3.15	1/07/2026	131,281	29,119	38,977	102,163	92,304	2,861	2,752
303 Fremantle Boys School	2.86	28/06/2027	304,127	36,147	72,813	267,979	231,314	6,777	6,576
308 Arthur Head - Wall stabilisation	1.62	1/04/2031	406,358	23,887	47,968	382,471	358,390	5,157	6,056
Transport									
232 Streets Ahead Programme (2)	6.56	1/07/2021	-	-	-	-	-	-	-
236 Streets Ahead Programme (3)	6.56	1/07/2022	-	-	-	-	-	-	-
277 Road Asset Program	5.56	1/07/2021	-	-	-	-	-	-	-
278 Footpath Asset Program	5.56	1/07/2021	-	-	-	-	-	-	-
280 Road Rehabilitation & Improvement program	3.93	1/07/2022	-	-	-	-	-	-	-
281 Footpath Replacement Program	3.93	1/07/2022	-	-	-	-	-	-	-
284 Road Asset Program	4.01	1/07/2023	19,622	19,622	19,622	-	-	-	-
289 Road Asset Program	3.99	1/07/2024	260,811	154,931	207,608	105,880	53,203	5,345	4,688
290 Footpath Asset Program	3.99	1/07/2024	52,607	31,250	41,875	21,357	10,732	1,078	944
291 Drainage Asset Program	3.99	1/07/2024	44,457	26,409	35,388	18,048	9,069	911	800
295 Road Asset Program	3.44	1/07/2025	230,519	74,874	100,263	155,644	130,256	4,940	4,648
296 Footpath Asset Program	3.44	1/07/2025	66,090	21,466	28,745	44,623	37,345	1,416	1,328
297 Drainage Asset Program	3.44	1/07/2025	76,840	24,958	33,421	51,882	43,419	1,647	1,552
300 Road Asset Program	3.15	1/07/2026	304,760	67,597	90,485	237,164	214,275	6,642	6,384
294B Acquisition 73 Hampton Road	4.03	1/07/2024	49,729	29,538	39,583	20,191	10,146	920	792
305 Heavy Vehicles	2.86	28/06/2027	217,233	25,819	52,010	191,414	165,223	4,841	4,696
Economic services									
279 Fremantle Markets Upgrade	5.56	1/07/2021	-	-	-	-	-	-	-
283 Fremantle Markets Upgrade	3.93	1/07/2022	-	-	-	-	-	-	-
307 Civic & Library Building	1.96	28/06/2040	17,473,963	435,563	875,394	17,038,401	16,598,569	309,940	306,168
Community Amenities									
SMRC	WACC	-	394,730	10,291	20,483	384,439	374,247	9,757	12,716
Total			20,397,345	1,129,772	1,863,051	19,267,573	18,534,294	370,037	367,436

The above YTD Actual interest is a result of accrual accounting, which requires that accounting transactions be recognized and recorded when they occur, regardless of whether payment has been made at that time has been recognised in accrued method.



Principal Repayments	\$1,129,772
Interest Earned	\$2,257,490
Finance Cost	\$328,631
Reserves Bal	\$10.43 M
Loans Due	\$19.27 M

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**RESERVE FUND BALANCES AND MOVEMENTS SUMMARY
NOTE 5(a)**

Reserve Fund	Opening Balance	Transfer To Muni Fund		Transfers From Muni Fund		Closing Balance
	1 Jul 2023	For Operating	For Capital	From Operating	From Capital	29 Feb 2024
	\$	\$	\$	\$	\$	\$
Cantonment Hill Master Plan Reserve	117,868	-	-	-	-	117,868
Public Open Space - Swan Hardware	26,899	-	-	-	-	26,899
Public Open Space - Christian Brothers	131,830	-	-	-	-	131,830
Public Open Space - Lot 502 Lefroy	61,600	-	-	-	-	61,600
Public Open Space - Knutsford Blinco	401,075	-	-	-	-	401,075
Community Care Programs Reserve (Previously HACC)	6,386	-	-	-	-	6,386
Fleet Reserve	500,000	-	-	-	-	500,000
Fremantle Markets Conservation Reserve	70,132	-	-	-	-	70,132
Fremantle Oval Reserve	30,350	(30,350)	-	-	500,000	500,000
Hilton Park Sports Reserve	2,000,000	-	-	-	500,000	2,500,000
Investment Fund Reserve	768,016	-	(156,472)	-	2,731,860	3,343,404
Leighton Precinct Maintenance Reserve	221,674	(22,280)	-	80,697	-	280,091
Leisure Centre Upgrade Reserve	33,599	-	-	500,000	-	533,599
Parking Dividend Equalisation Reserve	5,486,080	-	-	-	3,876	5,489,956
Parks Recreation and Facilities Reserve	97,771	-	-	-	-	97,771
Sustainability Investment Reserve	59,510	-	-	50,000	-	109,510
South Beach Reserve	500,000	-	-	-	2,650,000	3,150,000
White Gum Valley Precinct Community Bore Reserve	31,114	-	-	8,804	-	39,918
Total	10,543,904	(52,630)	(156,472)	639,501	6,385,736	17,360,039

RESERVE FUND BALANCES AND MOVEMENTS DETAIL

NOTE 5(b)

MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024

Cash Backed Reserves	Adopted Budget 23/24 \$	Amended Budget 23/24 \$	YTD Actual \$
Cantonment Hill Master Plan Reserve			
<u>Reserve Purpose:</u> <i>To fund capital works at Cantonment Hill in accordance with the Cantonment Hill Master Plan.</i>			
<u>Source of Income:</u> <i>Transfer from the Investment Reserve as approved by Council. Transfer from Municipal Fund amounts determined by Council through the annual budget and budget review.</i>			
Opening Balance	117,868	117,868	117,868
Transfer to Reserves (Operating)	-	-	-
Transfer to Reserves (Capital)	-	-	-
Transfer from Reserves (Operating)	-	-	-
Transfer from Reserves (Capital)	-	-	-
Closing Balance	117,868	117,868	117,868
Public Open Spaces Reserves			
<u>Reserve Purpose:</u> <i>To hold any monies received as contribution for cash in lieu of public open space.</i>			
<u>Source of Income:</u> <i>Transferred from Trust Fund (no longer required to be held in Trust)</i>			
Opening Balance - Swan Hardware	26,899	26,899	26,899
Opening Balance - Christian Brothers	131,830	131,830	131,830
Opening Balance - Lot 502 Lefroy	61,600	61,600	61,600
Opening Balance - Knutsford Blinco	401,075	401,075	401,075
Transfer to Reserves (Operating)	-	-	-
Transfer to Reserves (Capital)	-	-	-
Transfer from Reserves (Operating)	-	-	-
Transfer from Reserves (Capital)	(401,075)	(10,000)	-
<i>300197 - P-10412 Design and construct - Booyembara Park Masterplan</i>	(401,075)	(10,000)	-
Closing Balance	220,329	611,404	621,404
Community Care Programs Reserve (Previous HACC Asset Replacement Reserve)			
<u>Reserve Purpose:</u> <i>To fund Community Care Programs.</i>			
<u>Source of Income:</u> <i>Transfer from final balance held in old HACC Asset Replacement Reserve at end of 17/18 financial year.</i>			
Opening Balance	6,386	6,386	6,386
Transfer to Reserves (Operating)	-	-	-
Transfer to Reserves (Capital)	-	-	-
Transfer from Reserves (Operating)	-	-	-
Transfer from Reserves (Capital)	-	-	-
Closing Balance	6,386	6,386	6,386

RESERVE FUND BALANCES AND MOVEMENTS DETAIL

NOTE 5(b)

MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024

Cash Backed Reserves	Adopted Budget 23/24 \$	Amended Budget 23/24 \$	YTD Actual \$
Fleet Reserve			
<u>Reserve Purpose:</u>			
<i>To replace City's vehicles fleet when required.</i>			
<u>Source of Income:</u>			
<i>Transfer from Retained Surplus Brought Forward from 2020-21 financial year</i>			
Opening Balance	500,000	500,000	500,000
Transfer to Reserves (Operating)	-	-	-
Transfer to Reserves (Capital)	-	-	-
Transfer from Reserves (Operating)	-	-	-
Transfer from Reserves (Capital)	(500,000)	(500,000)	-
300361 - P-12189 Program - Fleet replacement	(500,000)	(500,000)	-
Closing Balance	-	-	500,000
Fremantle Markets Conservation Reserve			
<u>Reserve Purpose:</u>			
<i>To fund conservation works to the Fremantle Markets.</i>			
<u>Source of Income:</u>			
<i>Contribution by lessee on signing of new lease in June 2008. Increase of rent derived from the premises for the first ten years of the lease commencing in June 2008 as a minimum to assist in obtaining external funding for implementing the Conservation Plan.</i>			
Opening Balance	70,132	70,132	70,132
Transfer to Reserves (Operating)	-	-	-
Transfer to Reserves (Capital)	-	-	-
Transfer from Reserves (Operating)	-	-	-
Transfer from Reserves (Capital)	(70,132)	-	-
300121 - P-11843 Design and construct- Markets Building Services	(70,132)	-	-
Closing Balance	-	70,132	70,132
Fremantle Oval Reserve			
<u>Reserve Purpose:</u>			
<i>To fund capital and business planning costs associated with the redevelopment of the Fremantle Oval precinct.</i>			
<u>Source of Income:</u>			
<i>Transfer from Former Stan Reilly Property Site Redevelopment Reserve as approved by Council. Transfer from Municipal Fund amounts determined by Council through the annual budget, budget review and budget amendments.</i>			
Opening Balance	30,350	30,350	30,350
Transfer to Reserves (Operating)	-	500,000	500,000
Transfer from retained surplus 2022/2023	-	500,000	500,000
Transfer to Reserves (Capital)	-	-	-
Transfer from Reserves (Operating)	(12,168)	(30,350)	(30,350)
200132 - P-10300 Plan-Fremantle Oval Precinct	(12,168)	(30,350)	(30,350)
Transfer from Reserves (Capital)	-	-	-
Closing Balance	18,182	500,000	500,000

RESERVE FUND BALANCES AND MOVEMENTS DETAIL

NOTE 5(b)

MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024

Cash Backed Reserves	Adopted Budget 23/24 \$	Amended Budget 23/24 \$	YTD Actual \$
Hilton Park Sports Reserve			
<u>Reserve Purpose:</u>			
<i>To fund sporting, infrastructure and facility improvements in and around Hilton Park Sports Reserve.</i>			
<u>Source of Income:</u>			
<i>Transfer from Municipal Fund amount determined by Council through the annual budget and budget review.</i>			
Opening Balance	2,000,000	2,000,000	2,000,000
Transfer to Reserves (Operating)	-	-	-
Transfer to Reserves (Capital)	-	500,000	500,000
<i>Transfer from retained surplus 2022/2023</i>	-	500,000	500,000
Transfer from Reserves (Operating)	-	-	-
Transfer from Reserves (Capital)	(780,000)	(460,000)	-
<i>300344 - P-11843 P-11989 - Design and construct - Hilton Reserve</i>	<i>(780,000)</i>	<i>(400,000)</i>	-
<i>300332 - P-12100- Design and construct - Dick Lawrence irrigation</i>	-	<i>(60,000)</i>	-
Closing Balance	1,220,000	2,040,000	2,500,000
Leighton Precinct Maintenance Reserve			
<u>Reserve Purpose:</u>			
<i>To hold any specified area rate income raised during the financial year that were unspent at 30 June in relation to</i>			
<u>Source of Income:</u>			
<i>Revenue raised from a specified area rates that was unspent at the end of the financial year.</i>			
Opening Balance	188,877	211,419	221,674
Transfer to Reserves (Operating)	80,697	80,697	80,697
<i>100913 - Maintain Landscape - Leighton Precinct SAR</i>	80,697	80,697	80,697
Transfer to Reserves (Capital)	-	-	-
Transfer from Reserves (Operating)	(55,000)	(87,796)	(22,280)
<i>100913 - Maintain Landscape - Leighton Precinct SAR</i>	<i>(55,000)</i>	<i>(87,796)</i>	<i>(22,280)</i>
Transfer from Reserves (Capital)	-	-	-
Closing Balance	214,574	204,320	280,091
Leisure Centre Upgrade Reserve			
<u>Reserve Purpose:</u>			
<i>To provide funds for major upgrading and refurbishment works at the Fremantle Leisure Centre.</i>			
<u>Source of Income:</u>			
<i>Transfer from the Investment Reserve as approved by Council. Transfer from Municipal Fund amounts determined by</i>			
Opening Balance	33,599	151,635	33,599
Transfer to Reserves (Operating)	-	-	-
Transfer to Reserves (Capital)	-	500,000	500,000
<i>Transfer from retained surplus 2022/2023</i>	-	500,000	500,000
Transfer from Reserves (Operating)	-	-	-
Transfer from Reserves (Capital)	-	-	-
Closing Balance	33,599	651,635	533,599

RESERVE FUND BALANCES AND MOVEMENTS DETAIL

NOTE 5(b)

MONTHLY FINANCIAL REPORT

FOR THE PERIOD ENDED 29 FEBRUARY 2024

Cash Backed Reserves	Adopted Budget 23/24 \$	Amended Budget 23/24 \$	YTD Actual \$
Investment Fund Reserve			
<u>Reserve Purpose:</u>			
<i>To realise and make investments in income producing assets. A specified list of investment properties forms part of the investments. Funds will not be withdrawn from the reserve to subsidise operating or recurrent expenditure, nor shall funds be withdrawn for the purpose of providing community facilities that do not provide a commercial rate of return, unless specifically decided otherwise by the Council.</i>			
<u>Source of Income:</u>			
<i>Net proceeds of sale of nominated freehold properties, unless otherwise resolved by Council. Net proceeds from sale of miscellaneous parcels of land, unless otherwise resolved by Council. Transfer from municipal fund of principal repayment equivalent for Loan 189 (Queensgate) that was paid out in January 2006 using funds from the Investment Reserve. Net proceeds from the winding up of the City of Fremantle Trust Fund as per the City of Fremantle and Town of East Fremantle Trust Funds (Amendment and Expiry) Bill 2013.</i>			
Opening Balance	659,792	659,792	768,016
Transfer to Reserves (Operating)	-	-	-
Transfer to Reserves (Capital)	4,750,000	7,331,860	2,731,860
300374 - P-12170 Contribution-Commercial tenancy fitout TRANSFER TO	250,000	250,000	-
300047 - P-10458 Disposal - 7 Quarry St	2,250,000	2,175,000	-
300053 - P-11052 Disposal - 9 Quarry St	2,250,000	2,175,000	-
300157 - P-11882 Design and construct Fremantle Golf Course Clubhouse	-	250,000	-
300299 - P-12090 Fitout - WCC tenancy - Level 1,2 & 3	-	1,031,860	-
Transfer from Retained Surplus of 2022/2023	-	1,450,000	2,731,860
Transfer from Reserves (Operating)	-	-	-
Transfer from Reserves (Capital)	(547,315)	(483,034)	(156,472)
300073 - P-11077 Install - Network Infrastructure (Kings Square)	(34,638)	(34,638)	-
300112 - P-11829 Design and construct - Commercial tenancy (KS)	(136,729)	(134,779)	-
300157 - P-11882 Design and construct - Golf Course	(28,000)	-	(11,916)
300162 - P-11878 Design and construct - Kings Square - Windows to	(79,449)	(79,449)	(25,000)
300206 - P-10297 Construct-Walyalup Civic Centre & Library (KS)- Extr	(268,499)	(234,168)	(119,556)
Closing Balance	4,862,477	7,508,618	3,343,404
Parks Recreation and Facilities Reserve			
<u>Reserve Purpose:</u>			
<i>To fund improvements within the South Fremantle Tip Site Reserve. To Finance improvements within the Kings Square</i>			
<u>Source of Income:</u>			
<i>Municipal Fund contribution as approved by Council in the annual budget.</i>			
Opening Balance	97,771	97,771	97,771
Transfer to Reserves (Operating)	-	-	-
Transfer to Reserves (Capital)	-	-	-
Transfer from Reserves (Operating)	-	-	-
Transfer from Reserves (Capital)	-	-	-
Closing Balance	97,771	97,771	97,771

MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024

Cash Backed Reserves	Adopted Budget 23/24 \$	Amended Budget 23/24 \$	YTD Actual \$
Parking Dividend Equalisation Reserve			
<u>Reserve Purpose:</u>			
<i>To provide a smoothing out of revenue contributions to municipal operations from commercial parking activities. That is to be achieved as follows (a) by transferring net profits in excess of budget to the reserve and (b) if required, when there is a material (i.e. plus 1%) net loss, transferring funds from the reserve to municipal fund to compensate the loss. Fund commercial parking capital equipment and facilities or parking infringement capital equipment and facilities to the extent the funds available in the reserve exceed 2.5% of budgeted gross parking revenue. Provide temporary funding to the City for its initial contribution to the Hilton Underground Power project. This funding will be returned to the Reserve annually via a service levy on residential consumers within the Hilton Underground Power project.</i>			
<u>Source of Income:</u>			
<i>Transfer from the Municipal Fund (a) net profit on commercial parking operations exceeding a set figure in the budget. Note: Net profit is calculated including depreciation and allocated support service costs but excludes capital. and/or (b) Transfer from the Municipal Fund amounts determined by Council through the annual budget or budget review in relation to parking operations. Transfer from Municipal Fund amounts determined by Council through the annual budget or budget review in relation to parking infringement operations. Net proceeds from sale of parking facilities as determined by Council through the annual budget or budget review.</i>			
Opening Balance	5,033,111	5,342,077	5,486,080
Transfer to Reserves (Operating)	-	-	-
Transfer to Reserves (Capital)	73,438	73,438	3,876
300244 - P-12019 Design and Construct - Hilton - Underground Power	73,438	73,438	3,876
Transfer from Reserves (Operating)	-	-	-
Transfer from Reserves (Capital)	(3,951,000)	(1,928,296)	-
300256 - P-12036 Purchase - Parking licence plate recognition cameras	(180,000)	(180,000)	-
300259 - P-12041 Program - Ticket machines	(1,706,000)	(1,706,000)	-
300359 - P-12163 Install - Carpark 11 - Reusable carpark	(2,000,000)	(10,000)	-
300377 - P-12192 Resurface - Cliff Street - Carpark	(65,000)	(32,296)	-
Closing Balance	1,155,549	3,487,219	5,489,956
Sustainability Investment Reserve			
<u>Reserve Purpose:</u>			
<i>To purchase sufficient carbon offsets to maintain the City's carbon neutral status. Remaining funds will then be used to invest in projects that promote positive renewable energy outcomes . If no renewable energy projects can be identified, the fund will accumulate that year's contribution.</i>			
<u>Source of Income:</u>			
<i>Transfer from Municipal Fund amounts determined by Council through the annual budget and budget review.</i>			
Opening Balance	59,510	59,510	59,510
Transfer to Reserves (Operating)	-	50,000	50,000
100602 - Coordinate and undertake sustainability projects	-	50,000	50,000
Transfer to Reserves (Capital)	100,000	100,000	-
300354 - P-12162 Program - Sustainability initiatives (2023/24-TRANSFER TO R	100,000	100,000	-
Transfer from Reserves (Operating)	-	-	-
Transfer from Reserves (Capital)	(31,510)	(31,510)	-
300152 - P-11873 Program-Solar Panels City	(31,510)	(31,510)	-
Closing Balance	128,000	178,000	109,510

RESERVE FUND BALANCES AND MOVEMENTS DETAIL

MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024

NOTE 5(b)

Cash Backed Reserves	Adopted Budget 23/24 \$	Amended Budget 23/24 \$	YTD Actual \$
South Beach Reserve			
<u>Reserve Purpose:</u>			
<i>To fund infrastructure and facilities improvement</i>			
<u>Source of Income:</u>			
<i>Transfer from Retained Surplus Brought Forward from 2020-21 financial year</i>			
Opening Balance	500,000	500,000	500,000
Transfer to Reserves (Operating)	-	-	-
Transfer to Reserves (Capital)	-	2,650,000	2,650,000
300218 - P-11992 Design & construct-South Beach-Changerooms	-	2,150,000	2,150,000
Transfer from retained surplus 2022/2023	-	500,000	500,000
Transfer from Reserves (Operating)	-	-	-
Transfer from Reserves (Capital)	(500,000)	(19,881)	-
300218 - P-11992 Design & construct-South Beach-Changerooms	(500,000)	(19,881)	-
Closing Balance	-	3,130,119	3,150,000
White Gum Valley Precinct Community Bore Reserve			
<u>Reserve Purpose:</u>			
<i>To fund the associated costs required to maintain the community bore within the WGV development.</i>			
<u>Source of Income:</u>			
<i>Revenue raised from a service charge that was unspent at the end of the financial year.</i>			
Opening Balance	24,479	24,479	31,114
Transfer to Reserves (Operating)	8,804	8,804	8,804
100738 - Service charge - Use of community bore	8,804	8,804	8,804
Transfer to Reserves (Capital)	-	-	-
Transfer from Reserves (Operating)	(8,804)	(15,439)	-
100738 - Service charge - Use of community bore	(8,804)	(15,439)	-
Transfer from Reserves (Capital)	-	-	-
Closing Balance	24,479	17,844	39,918
Summary			
Opening Balance	9,943,278	10,392,822	10,543,903
Transfer to Reserves (Operating)	89,501	639,501	639,501
Transfer to Reserves (Capital)	4,923,438	11,155,298	6,385,736
Transfer from Reserves (Operating)	(75,972)	(133,585)	(52,630)
Transfer from Reserves (Capital)	(6,781,032)	(3,432,721)	(156,472)
Closing Balance	8,099,213	18,621,315	17,360,039

**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**TRUST FUND
NOTE 6**

Funds held at balance date over which the City has no control and which are not included in this statement are as follows:

Description	Opening Balance 1 Jul 2023	Amount Received	Amount Paid	Closing Balance 29 Feb 2024
	\$	\$	\$	\$
Cash In Lieu of Parking	469,360	-	-	469,360
Cash In Lieu of Public Open Space				
37 Strang Street subdivision	85,673	-	-	85,673
Bequests				
Gwenh Ewens	31,901	(332)	-	31,568
John Francis Boyd	2,700	-	-	2,700
Victor Felstead	11,305	3,908	-	15,213
Unclaimed Funds - Debtors	4,441	-	-	4,441
Unclaimed Funds - Stale Cheques	48,602	1,197	-	49,799
Miscellaneous	290,176	-	(117,123)	173,054
Trust Interest	56,146	-	-	56,146
	1,000,304	4,773	(117,123)	887,954

MONTHLY FINANCIAL REPORT

FOR THE PERIOD ENDED 29 FEBRUARY 2024

RECEIVABLES
NOTE 7

Rates Receivable	30 June 2023	29 Feb 2024
	\$	\$
Opening Arrears Previous Years	774,147	1,135,640
Levied this year		
Rates	53,404,655	59,716,999
ESL	9,350,102	9,350,102
Other	938,336	938,336
Less Collections to date	(63,331,600)	(63,340,284)
Equals Current Outstanding	1,135,640	7,800,793
Net Rates Collectable	1,135,640	7,800,793
% Collected	98.24%	89.03%

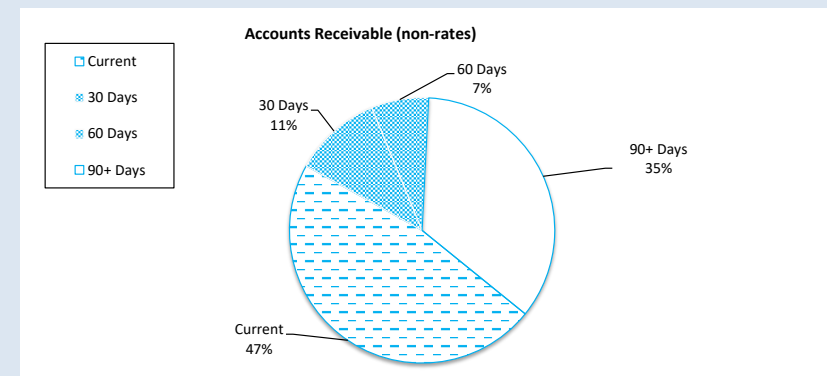
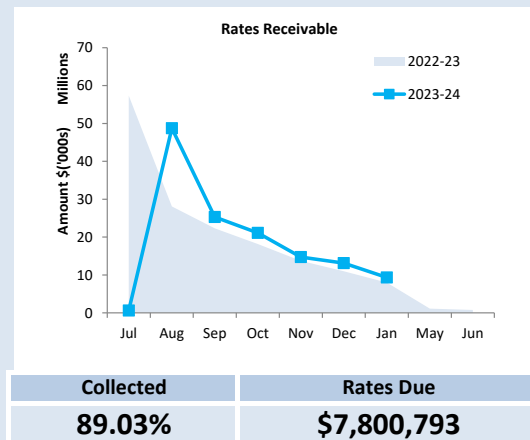
Receivables - General	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$
Percentage	47%	11%	7%	35%	
CEO Marketing & Economic Development	23,559	5,549	-	37,103	66,211
Community Development	38,287	-	4,221	2,460	44,968
Commercial Properties	155	197	140	854	1,346
Commercial Waste	313,643	108,026	31,931	372,223	825,824
Corporate Services	64,610	11,601	5,592	8,929	90,731
Fremantle Arts Centre	33,395	-	43,929	14,636	91,960
Fremantle Leisure Centre	57,970	-	8,179	16,970	83,119
Hall/Reserve Hire	5,234	-	(70)	474	5,638
Miscellaneous Debtor	20,020	-	3,480	11,793	35,292
Parking	(162)	(30)	(23)	(696)	(911)
Samson Recreation Centre	7,183	-	-	6,617	13,800
Technical Services	-	-	697	178	875
	99,000	25,166	-	20,050	144,216
	662,894	150,509	98,076	491,589	1,403,069
Add: Prepayments	1,068,652				1,068,652
Less: Provision for Doubtful Debt	(160,937)				(160,937)
					2,310,783
Balance per Trial Balance					
Sundry debtors	2,204,289				2,204,289
GST receivable	299,831				299,831
Loans receivable - clubs/institutions	-				-
Total Receivables General Outstanding					2,504,121
Amounts shown above include GST (where applicable)					

KEY INFORMATION

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

SIGNIFICANT ACCOUNTING POLICIES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



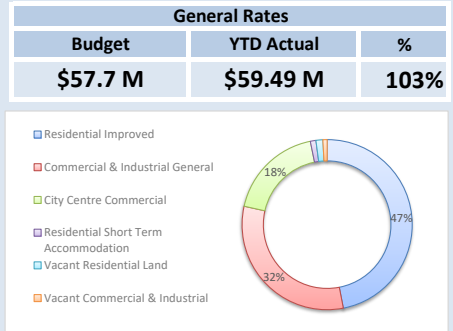
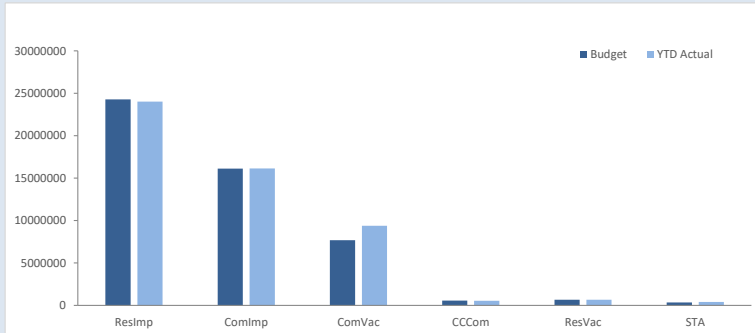
Debtors Due
\$2,504,121
Over 30 Days
52.75%
Over 90 Days
35.04%

General Rate Revenue	Adopted Budget							YTD Actual			
	Rate in	Number of Properties	Rateable Value	Rate Revenue	Interim Rate	Back Rate	Total Revenue	Rate Revenue	Interim Rates	Back Rates	Total Revenue
RATE TYPE	\$			\$	\$	\$	\$	\$	\$	\$	\$
Differential General Rate											
Residential Improved	0.079212	9,619	303,884,422	24,071,293	200,000	-	24,271,293	24,014,570	85,783	20,413	24,120,766
Commercial & Industrial General	0.107416	1,441	150,054,187	16,118,221	-	-	16,118,221	16,367,119	(82,521)	587	16,285,185
City Centre Commercial	0.107416	360	71,522,900	7,682,704	-	-	7,682,704	7,694,424	1,732,098	(25,176)	9,401,346
Residential Short Term Accommodation	0.107378	204	5,310,020	570,179	-	-	570,179	584,249	(20,436)	(17,862)	545,951
Vacant Residential Land	0.136819	166	4,891,550	669,257	-	-	669,257	671,042	6,776	1,102	678,920
Vacant Commercial & Industrial	0.158423	37	2,197,775	348,178	-	-	348,178	410,121	(27,962)	(3,398)	378,762
Minimum \$											
Residential Improved	1649	4,425	78,823,884	7,296,825	-	-	7,296,825	7,306,719	-	-	7,306,719
Commercial & Industrial General	1649	339	3,950,839	559,011	-	-	559,011	572,203	-	-	572,203
City Centre Commercial	1649	67	736,256	110,483	-	-	110,483	110,483	-	-	110,483
Residential Short Term Accommodation	1649	30	432,900	49,470	-	-	49,470	52,768	-	-	52,768
Vacant Residential Land	1599	101	950,875	161,499	-	-	161,499	161,499	-	-	161,499
Vacant Commercial & Industrial	1649	12	85,450	19,788	-	-	19,788	19,788	-	-	19,788
Sub-Totals		16,801	622,841,058	57,656,908	200,000	-	57,856,908	57,964,985	1,693,738	(24,334)	59,634,390
Discount											
Concession								(157,689)	(139,511)		(139,511)
Amount from General Rates							57,699,219				59,494,879
Ex-Gratia Rates											
Total General Rates							57,699,219				59,494,879
Specified Area Rates											
CBD Security Levy							119,210	141,424			141,424
Leighton Maintenance							80,699	80,697			80,697
Total Specified Area Rates							199,909	222,120	-	-	222,120
Totals							57,899,128				59,716,999

SIGNIFICANT ACCOUNTING POLICIES

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

KEY INFORMATION



**MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

**DISPOSAL OF ASSETS
NOTE 9**

Asset Description	Amended Budget				YTD Actual			
	Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
	\$	\$	\$	\$	\$	\$	\$	\$
<u>Land - Freehold Land</u>								
Project 10458 - Disposal of 7 Quarry St, Fremantle	2,650,000	2,175,000	-	(475,000)	-	-	-	-
Project 11052 - 9 to 15 Quarry St, Fremantle	1,896,300	2,175,000	278,700	-	-	-	-	-
<u>Property, Plant and Equipment</u>								
Fleet Replacement	509,631	179,000		(330,631)	11,601	9,757	-	(1,844)
	5,055,931	4,529,000	278,700	(805,631)	11,601	9,757	-	(1,844)

PREPARATION TIMING AND REVIEW

Prepared by: Financial Accountant
Reviewed by: Financial Accounting Team Leader

BASIS OF PREPARATION

REPORT PURPOSE

This report is prepared to meet the requirements of Local Government (Financial Management) Regulations 1996, Regulation 34. Note: The Statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation.

BASIS OF ACCOUNTING

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this statement are presented below and have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All Funds through which the Council controls resources to carry on its functions have been included in this statement. In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated. All monies held in the Trust Fund are excluded from the statement, but a separate statement of those monies appears at Note 12.

SIGNIFICANT ACCOUNTING POLICES

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

**KEY TERMS AND DESCRIPTIONS
FOR THE PERIOD ENDED 29 FEBRUARY 2024**

STATUTORY REPORTING PROGRAMS

City operations as disclosed in these financial statements encompass the following service orientated activities/programs.

PROGRAM NAME	OBJECTIVE	ACTIVITIES
GOVERNANCE	To provide a decision making process for the efficient allocation of scarce resources.	Includes the activities of members of council and the administrative support available to the council for the provision of governance of the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific council services.
GENERAL PURPOSE FUNDING	To collect revenue to allow for the provision of services.	Rates, general purpose government grants and interest revenue.
LAW, ORDER, PUBLIC SAFETY	To provide services to help ensure a safer and environmentally conscious community.	Supervision and enforcement of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.
HEALTH EDUCATION AND WELFARE	To provide an operational framework To provide services to disadvantaged persons, the elderly, children and youth.	Inspection of food outlets and their control, provision of Maintenance of child minding centre, playgroup centre, senior citizen centre and aged care centre. Provision and maintenance of home and community care programs and youth services.
HOUSING	To provide and maintain elderly residents housing.	Provision and maintenance of elderly residents housing.
COMMUNITY AMENITIES	To provide services required by the community.	Rubbish collection services, operation of rubbish disposal sites, litter control, construction and maintenance of urban storm water drains, protection of the environment and administration of town planning schemes, cemetery and public conveniences.
RECREATION AND CULTURE	To establish and effectively manage infrastructure and resource which will help the social well being of the community.	Maintenance of public halls, civic centres, aquatic centre, beaches, recreation centres and various sporting facilities. Provision and maintenance of parks, gardens and playgrounds. Operation of library, museum and other cultural facilities.
TRANSPORT ECONOMIC SERVICES	To provide safe, effective and To help promote the City and its economic wellbeing.	Construction and maintenance of roads, streets, footpaths, Tourism and area promotion including the maintenance and operation of a caravan park. Provision of rural services including weed control, vermin control and standpipes. Building Control.
OTHER PROPERTY AND SERVICES	To monitor and control City overheads operating accounts.	Private works operation, plant repair and operation costs and engineering operation costs.

KEY TERMS AND DESCRIPTIONS

FOR THE PERIOD ENDED 29 FEBRUARY 2024

NATURE OR TYPE DESCRIPTIONS

REVENUE

RATES

All rates levied under the Local Government Act 1995. Includes general, differential, specific area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts offered. Exclude administration fees, interest on instalments, interest on arrears and service charges.

GRANTS, SUBSIDIES AND CONTRIBUTIONS

Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

PROFIT ON ASSET DISPOSAL

Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

FEES AND CHARGEES

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES

Service charges imposed under Division 6 of Part 6 of the Local Government Act 1995. Regulation 54 of the Local Government (Financial Management) Regulations 1996 identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST EARNINGS

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

EXPENSES

EMPLOYEE COSTS

All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL

Loss on the disposal of fixed assets.

DEPRECIATION ON NON-CURRENT ASSETS

Depreciation expense raised on all classes of assets.

FINANCE COST

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE

Statutory fees, taxes, provision for bad debts, member's fees or State taxes. Donations and subsidies made to community groups.

SIGNIFICANT ACCOUNTING POLICIES

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non current based on Council's intentions to release for sale.

EMPLOYEE BENEFITS

The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

(i) Wages, Salaries, Annual Leave and Long Service Leave
(Short-term Benefits)

The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months represents the amount the City has a present obligation to pay resulting from employees services provided to balance date. The provision has been calculated at nominal amounts based on remuneration rates the City expects to pay and includes related on-costs.

(ii) *Annual Leave and Long Service Leave (Long-term Benefits)*

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the project unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match as closely as possible, the estimated future cash outflows. Where the City does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

PROVISIONS

Provisions are recognised when: The council has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one of item included in the same class of obligations may be small.

INVENTORIES

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.