



Agenda

Annual General Meeting of Electors

Monday, 25 February 2019, 6.00pm

Information on how the Annual General Meeting of Electors is conducted

The purpose of the Annual General Meeting of Electors (AGME) is to receive the City's Annual Report and any other general business pertaining to Council. In accordance with the Local Government (Administration) Regulations 1996, the Mayor is to preside at a general or special meeting of Electors and shall determine the procedure to be followed, as set out below:

1. All attendees are required to complete the meeting attendance register.
2. The proceedings are recorded for the purpose of producing the minutes and speakers are requested to use the microphones each time they speak. No other audio or visual recording is to be undertaken without the permission of the Presiding Member.
3. During Public Question Time, questions or statements will be accepted at the discretion of the Presiding Member.
4. Motions, where presented in writing, will be read aloud by the Presiding Member to ensure that everyone is clear about what they are voting on.
5. Motions not presented in writing will only be accepted at the discretion of the Presiding Member.
6. Motions must clearly identify the mover and may be submitted to the City by:
 - a. Handing the motion in writing to the Mayor,
 - b. Competing and submitting a motions form immediately prior to the meeting; or
 - c. Emailing the motion to governance@fremantle.wa.gov.au for the attention of the Mayor at least one day prior to the meeting.
7. The Presiding Member will call for a mover and a seconder for a motion.
8. Upon a motion being moved and seconded, the Presiding Member will call for speakers to the motion.
9. When addressing the meeting a person is requested to:
 - a. move to the front podium unless unable to do so
 - b. state their name and suburb for recording in the minutes, and
 - c. address the meeting in a non-offensive manner.
10. Any number of amendments may be moved and seconded on each motion, however only one amendment on any one motion will be dealt with at a time.
11. Each amendment will be dealt with before any further amendment can be received; however any number of amendments may be proposed on each motion.
12. The Presiding Member will read aloud the motion, as amended, then ask for a vote on that motion.
13. Each elector is entitled to vote on each motion.
14. Voting is determined by a show of hands, and a simple majority carries the vote.
15. Minutes of the meeting will be available for inspection by members of the public.
16. Minutes will only record a summary of the meeting and not a verbatim account.
17. Any motions arising from the meeting requiring action will be considered at a special meeting of council, in accordance with the City of Fremantle Annual General Meeting of Electors/Special Meeting of Electors policy

CITY OF FREMANTLE

NOTICE OF AN ANNUAL GENERAL MEETING OF ELECTORS

Elected Members

An Annual General Meeting of Electors of the City of Fremantle will be held on Monday, 25 February 2019 in the Town Hall, 8 William Street, Fremantle commencing at 6.00 pm.

A handwritten signature in black ink, consisting of a large, stylized 'P' followed by a horizontal line and a vertical stroke.

Philip St John
Chief Executive Officer

18 February 2019

ANNUAL GENERAL MEETING OF ELECTORS

AGENDA

1. Official opening, welcome and acknowledgement

We would like to acknowledge this land that we meet on today is the traditional lands of the Nyoongar people and that we respect their spiritual relationship with their country. We also acknowledge the Whadjuk people as the custodians of the greater Walyalup area and that their cultural and heritage beliefs are still important to the living Whadjuk people today.

2. Presentation of the Annual Report

That the City of Fremantle Annual Report 2017 - 2018, including financial statements and auditor's report, as attached to this agenda be received.

3. Public Question Time

Members of the public have the opportunity to ask a question or make a statement at electors meetings during public question time.

Questions that are not able to be answered at the meeting will be taken on notice.

(In accordance with the City of Fremantle Annual General Meeting of Electors/Special Meeting of Electors policy, only electors of the City of Fremantle may speak at Electors meetings.)

4. Acceptance of Motions

Electors may move motions from the floor.

Written motions received prior to the meeting will be considered first.

(In accordance with the City of Fremantle Annual General Meeting of Electors/Special Meeting of Electors policy, only electors of the City of Fremantle may move and second motions at Electors meetings.)

5. Closure

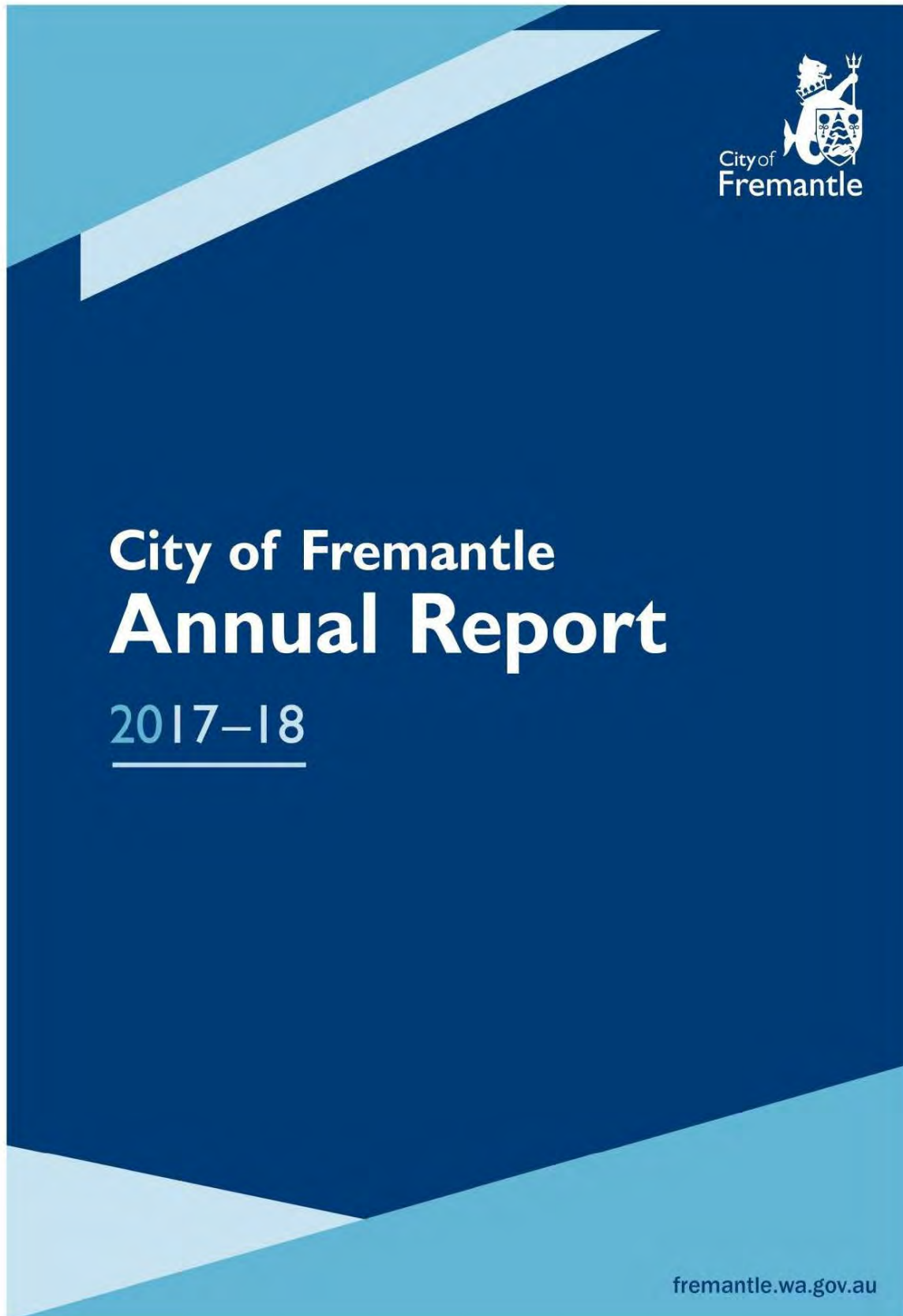


Agenda Attachments

Annual General Meeting of Electors

Monday, 25 February 2019, 6.00pm

ATTACHMENT 1 –The City of Fremantle Annual Report 2017 – 2018



Contents

Contents	2
About us.....	3
Our vision.....	5
Our year in review.....	6
Our Elected Members	10
Kings Square Renewal.....	12
Service snapshot: by the numbers	14
Highlights and achievements	16
Looking ahead	27
Our people	28
Our services.....	29
Corporate Business Plan measures	50
Our governance	72
Financial statements	75

About us

Fremantle profile

Bounded by the Swan River and the Indian Ocean, Fremantle is widely regarded as Perth's second city and is home to the state's busiest and most important cargo port. The port, which has steadily grown from a humble trading post, is now the beating heart of Western Australia's economy.

Fremantle's unique character is captured by its landscape, heritage architecture, music, arts, culture, festivals, retail stores, markets, cafés and restaurants, which all contribute to its village-style atmosphere.

Our proud history

Fremantle's most important assets are its heritage and its people of diverse backgrounds and cultures. Its irresistible character is inviting and rich in history.

Fremantle is an important place for Aboriginal people and lies within the Aboriginal cultural region of Beeliar. Its Nyoongar name is Walyalup (the place of walyo) and its local people are known as the Whadjuk people. To the local Whadjuk people, whose heritage dates back tens of thousands of years, Fremantle is a place of ceremonies, significant cultural practices and trading. Walyalup has several significant sites and features in many traditional stories. Fremantle was established in the Walyalup area in 1829 at the time of European colonisation.

The city's early economy was driven by trade in wheat, meat and wool. By 1900 Fremantle had grown to include many of the landmarks we know today including the Fremantle Harbour, Fremantle Hospital, Fremantle Markets and the railway between the harbour and Perth. At this time the Western Australian gold rush had begun and Fremantle served as a gateway to people heading to the goldfields.

In the lead up to World War II the main industries in Fremantle were shipbuilding, soap boiling, saw milling, smelting, iron founding, furniture making, flour milling, brewing and animal skin tanning.

In the post-war period, Fremantle's suburban areas grew and the city underwent a period of consolidation. As a result of technology advancements within the shipping industry, an ever progressive Fremantle moved to diversify its economy and evolve to create more diverse population driven industries.

In 1987 Fremantle was thrust into the global spotlight when the city hosted the America's Cup defence event, held in Gage Roads offshore from Fremantle harbour. The event saw a large public and private investment in the city and subsequent growth in retail and tourism sectors, leading to the vibrant and culturally rich Fremantle we know today.

Our city today

The City of Fremantle is approximately 18 kilometres southwest of the Perth CBD and includes the suburbs of Beaconsfield, Fremantle, Hilton, North Fremantle, O'Connor,

Samson, South Fremantle and White Gum Valley. The Town of Fremantle was founded in 1871 and gained city status in 1929.

As Perth's second city, Fremantle offers a diverse range of housing options, exceptional access to public transport and a dynamic economy, creating jobs and opportunities that enable Fremantle residents to live, work and play.

The City of Fremantle (the City) employs more than 400 people and services more than 30 000 residents over a land area of 19 square kilometres.

Fremantle is often ranked as the state's most visited tourist destination outside of the Perth CBD. In October 2015, Lonely Planet voted Fremantle as one of the top 10 cities to visit in the world for 2016.

Fremantle's rich cultural history has created a city with numerous dining options, a vibrant café and bar scene, and a range of entertainment options. The arts are strikingly represented within the city, and numerous food, arts and music festivals take place in Fremantle each year.

Our exciting future

A key council focus over the last few years has been to sustainably revitalise the city centre.

The strategies implemented, including innovative planning scheme amendments across key non-heritage inner-city areas, have led to a significant increase in investor confidence in Fremantle. As a result there is currently unprecedented investment and renewal underway with the combined level of public and private investment exceeding \$1.3 billion including several civic, commercial, residential and retail developments.

As part of this the City has set ambitious targets for the development of new dwellings, commercial office and retail floor space within the city's central area to be achieved over the next decade. The development pipeline will see the delivery of a mix of civic, commercial and retail projects spanning the next 10 years.

Arguably the most important project is the \$270m renewal of the heart of the city. This project involves the redevelopment of multiple buildings and public spaces in Kings Square and is the largest public-private infrastructure project in Fremantle's history. The City's contribution to this is \$50m and our partners Sirona Capital are investing \$220m.

With levels of development and investment not seen since the America's Cup, Fremantle is on the cusp of a major period of revitalisation that will reinforce its position as a place of great significance to Western Australia, being home to modern facilities and high quality infrastructure.

Our vision

Fremantle: a destination city

- A city that is clever and creative.
- A city that welcomes and celebrates all people and cultures.
- A city that encourages innovation, prosperity and achievement.
- A compassionate city that cares for the wellbeing of our people and the environment we share.
- A city that thrives on diversity, that dares to be different – and delivers on its promises.

Strategic Community Plan

Our highest level plan at the City of Fremantle is our Strategic Community Plan (SCP) which sets out the vision, aspirations and objectives for our community over a 10-year timeframe. The SCP was developed through extensive research and community consultation and will in 2018–19 undergo a review to ensure it continues to reflect the priorities of our community.

The City also sets strategic priorities for the medium term to focus the organisation on an annual basis which is drives the development of the Corporate Business Plan.

Corporate Business Plan

The Corporate Business Plan (CBP) translates the aspirations of the SCP into operational priorities and articulates how the SCP objectives are to be delivered through services, capital works, priorities and projects. Each of the City's business units has in place an annual service plan that sits under, and informs, the CBP.

The CBP and all business unit service plans are reviewed on an annual basis to ensure the City remains agile and responsive to the changing environmental and community needs.

Our year in review

Message from the Mayor

The transformation has begun!

The ceremonial breaking of ground by representatives of the City of Fremantle, State Government, Sirona Capital and Probuild in September 2017 marked the start of construction on the \$270 million Kings Square renewal project – the largest public-private infrastructure project in the history of Fremantle.

Since then we've seen the project proceed at a rapid pace, with the demolition of the old Queensgate building, the stripping out of the old Myer building, the renovation of the Queensgate car park and the preliminary work ahead of the demolition of the City's old administration building.

We've also seen changes to the landscape around Kings Square through the successful relocation of trees from the southern side of the Town Hall to the northern side.

On completion, more than 2000 people will be working in Kings Square, representing a 13 per cent boost in the number of workers in the Fremantle city centre. This will include more than 1500 State Government employees who will relocate to Kings Square from early 2020.

As well as the project's direct benefits to the local economy, the Kings Square renewal has also been the catalyst for unprecedented private investment in Fremantle.

Along with an explosion in city-centre residential developments, which will see Fremantle's inner city population more than double in the next few years, we've also seen plans to restore and reactivate important heritage buildings like the Warders Cottages, old Court House and the Manning Buildings.

In fact, in July 2017 the entire West End precinct was heritage listed, which has not only ensured Fremantle's unique character is protected but also opened up more opportunities to access State Government heritage grants to preserve our historic buildings.

While major developments have been progressing at pace, the City has also been delivering for the community with fantastic new facilities like South Beach Sports Court, Tuckfield Oval at Cantonment Hill, new pocket parks and upgrades to the parkour area at the Esplanade Youth Plaza.

We've also introduced new services like verge mowing, the home collection service and the revamped recycling centre, and boosted our Community Safety Team by extending patrolling hours and introducing bike patrols.

The City prides itself on being a One Planet Council, and we've also taken some important steps in the area of sustainability, with the council supporting the introduction of the three-bin FOGO waste management system, development approval for the South Fremantle solar farm and a big increase our tree planting program through the Urban Forest Plan.

In October research released by Tourism WA confirmed what Freo locals already knew – that Freo is Perth's most popular entertainment precinct.

I'm confident our new Destination Marketing Working Group, headed by Tourism WA board member Linda Wayman, will be able to build on this popularity and develop new ways to encourage even more people to come and enjoy Fremantle.

The Fremantle Council continues to advocate on the issues that are important to our community, and 2017-18 delivered some great results.

The Australian Marriage Law Postal Survey showed Australians overwhelmingly supported marriage equality, with 70.1 per cent of people in Fremantle voting yes.

And after years of Fremantle leading the debate for a ban on single use plastic bags, the State Government moved to introduce a ban in September.

The City also had positive discussions with the State Government on the upgrade to High Street and the redevelopment of Fremantle Oval, while the announcement of \$3 million to upgrade the Fremantle Passenger Terminal was a small but welcome commitment.

We look forward to continuing our constructive relationship with the State Government to deliver important projects for Fremantle.

On a personal note, in the local government elections in October I pleased that all sitting members who sought re-election were returned.

This is a powerful endorsement of the direction of the council and I thank the community for your continuing support.

Brad Pettitt

Mayor

Message from the CEO

The 2017-18 financial year was one of major transition for the City of Fremantle.

Just before Christmas the City made the big move from our old administration building at Kings Square into our temporary home in the former Dockers building at Fremantle Oval.

The move involved almost 300 employees, and included the library, customer service and the Wanjoo Welcome lounge.

To allow for the demolition of the old administration building, council and committee meetings were also moved to temporary new home at North Fremantle Community Centre.

The fact that it was such a seamless transition from our old headquarters to the new one, with minimal disruption to the services provided to Fremantle residents and ratepayers, was the result of months of meticulous planning beforehand, and is a testament to the dedication and adaptability of our staff.

Although operating with greatly reduced floor space, our library is continuing to offer full range of services and some new ones.

We have also embarked on a major initiative to improve our customer service, reduce the amount of paper we use and setting up the organisation to be more agile, technology-enabled and mobile.

We're all looking forward to moving into our new administration building which will form part of the fantastic customer service centre and library at Kings Square in 2020.

At the end of the financial year we adopted an annual budget featuring the single largest local government investment in the city's history.

The 2018-19 budget included \$46.3 million as the City's contribution towards the broader Kings Square Renewal project, as well as \$920,000 for the roll-out of the new FOGO (Food Organics Garden Organics) waste management system, and \$2.8 million to construct the new Fremantle Park Sport and Community Centre.

Despite this unprecedented level of investment, residential rates were increased by a modest average of 2.9 per cent, which included a 2 per cent increase to partly fund the costs of implementing the FOGO system, including the purchase of new FOGO bins.

The 2.9 per cent average rate increase is the second lowest since 2000. The lowest was the previous year's increase of 1.5 per cent.

It was a significant achievement to be able to deliver the investment that will drive Fremantle into the future while also keeping rate increases low, and it was only possible because of the City's strong financial position and sound financial management.

The good work of the City was recognised not just internally but also with numerous awards throughout the year.

Fremantle PCYC won Perth's WA Police and Community Youth Centre's Centre of the Year award, while our Community Development Team took home a Disability Services Commission Lighthouse Award.

The City was recognised as an arts champion in the State Arts and Culture Partnership Honours, the Gold Street Community Park won a national landscaping award and our community engagement on The Freo Alternative diverse housing project won a Planning Institute Australia WA Award for Excellence.

The painstaking restoration of the Fremantle Town Hall won two awards – a WA Heritage Award and a Master Builders Association Excellence in Construction Award.

One initiative that I am particularly proud of is the City's traineeship program in which we gave six young Aboriginal people experience working in a variety of fields. Seeing these young men and women rise to the challenge and grow in stature and confidence over their time at the City, as well as make significant contributions as employees, was personally very gratifying.

Four of the trainees have subsequently been offered a 12-month position with the City and they have all earned their places. I have been impressed by their enthusiasm and work ethic and it has been a very positive step in our ongoing work towards broader reconciliation.

Other initiatives such as the Hilton Town Centre upgrade and the Tuckfield Oval development have involved great contributions from our community and are a credit to the staff involved.

But perhaps most significant of all, four lifeguards were presented with Royal Lifesaving Society Gold Stars for Bravery for saving the life of a swimmer at Fremantle Leisure Centre.

My sincere thanks to all City staff for their hard work throughout the year, and to the Mayor and Councillors for their support.

Philip St John

Chief Executive Officer

Our Elected Members

as at 30 June 2018

Mayor



Dr Brad Pettitt
(re-elected in 2017-18)

Beaconsfield Ward



Cr David Hume



Cr Hannah Fitzhardinge
(re-elected in 2017-18)

City Ward



Cr Rachel Pemberton



Cr Adin Lang
(elected October 2017)



Cr Simon Naber
(did not seek re-election)

East Ward



Cr Ingrid Waltham
(Deputy Mayor)



Cr Jennifer Archibald
(elected October 2017)

Hilton Ward



Cr Jeff McDonald



Cr Sam Wainwright
(re-elected in 2017-18)

North Ward



Cr Bryn Jones



Cr Doug Thompson
(re-elected in 2017-18)

South Ward



Cr Andrew Sullivan
(re-elected in 2017-18)



Cr Jon Strachan

Kings Square Renewal

The heart of Freo, redesigned for people

After many years of planning, the \$260 million revitalisation of Fremantle's civic and commercial heart stepped up in earnest in 2017-18 and is on track for completion in early 2020.

The largest public-private infrastructure project in Fremantle's history, the partnership between the City of Fremantle and Sirona Capital will transform the heart of the Port City. Residents and visitors will be able to:

Eat and shop – FOMO, a retain and dining experience designed with Freo people in mind, unlike anything seen before in Australia.

Work – new five-star green star commercial spaces including office accommodation for more than 1,500 State Government employees relocating to Fremantle.

Relax – a revamped city square complete with landscaped grassed areas, shady trees, public art and new street furniture.

Play – a major new children's play space and baby change facilities.

Learn and transact – state-of-the-art council customer service and community learning hub, including a new library

Meet – new City administration building with purpose-built indoor and outdoor community spaces and meeting rooms.

The new Kings Square will also:

Boost the local economy – more than 2,100 new local jobs and an estimated \$358m injected into the local economy

Cater for everyone – designed for accessibility, the new buildings and public spaces will enable people of all ages and abilities to enjoy everything on offer in Kings Square

Embrace technology - Free Wifi throughout the precinct with CCTV and enhanced lighting

Utilise ESD (Environmentally Sustainable Design) principles - Energy efficient building design with the use of renewable energy and water saving technologies

Be sensitive to local heritage - the buildings and public spaces will fit with the unique character and history of Kings Square, enhancing the heritage values of the Fremantle Town Hall and church and becoming Freo's future heritage

More workers, more activity during the working week, more people that may move to Fremantle to be closer to work in the city centre, more shops, more money for the local economy, more indirect jobs created, more community events, improved community safety and a better reputation for Fremantle.

It's a game-changer for Fremantle!

Timeline:

August 2017

Kings Square renewal begins.

December

City of Fremantle relocated to Freo Oval.

January 2018

Demolition of Myer/Queensgate building.

February

Newman Court closes.

March

Council approved plans to upgrade public spaces in Kings Square.

April

Queensgate carpark refurbishment began (carpark closed for five months).

May/June

Relocation of London Plane trees

Mid 2018

Construction begins on FOMO and new commercial offices.

Service snapshot: by the numbers

200 applications for alfresco dining, liquor licenses, temporary food stalls, food businesses and short stay accommodation

493 residential parking permits issued

490,709 people visited the Fremantle Leisure Centre

50+ emerging and established local bands performed during Hidden Treasures Festival

92.5% overall customer satisfaction at Fremantle Leisure Centre

301 entries in the Fremantle Arts Centre Print award

25 free concerts in the Sunday Music series at Fremantle Arts Centre

18,015 passengers visited from cruise ships

9,682 toys loaned through Fremantle Toy Library

59,647 phone calls to customer service

\$43,327 contributed to local groups through the community development grant program

1,000+ new trees and shrubs planted in Fremantle's suburbs

70,744 people visit Fremantle Arts Centre (FAC) gallery – a record

1421.5 tonnes of materials recycled at Fremantle Recycling Centre

155 new parking bays at the Cappuccino Strip carpark

526 participants in disability and inclusion program at Samson Recreation Centre

5,765 callouts for community safety officers

96% of building permits were issued within 10 days or less

20 year milestone celebrated for Fremantle Street Arts Centre

\$150k boost for play equipment at six local reserves

13 December – the date of the last Council meeting held at the old City of Fremantle Administration Centre

74 public computer sessions per day at Fremantle Library

1276 clients received assistance from the Fremantle Community Legal Centre

12,568 local members of the Fremantle Library

Six reserves in the City benefited from a \$150,000 boost to playground equipment

70% of Fremantle residents voted yes in the Australian Marriage Law postal survey

4,597 parking bays in carparks managed by the City of Fremantle

50% increase in Fremantle Toy Library membership.

30,000 people engage with Kids' Corner free art-play space at Fremantle Arts Centre

\$70k upgrade to changerooms at Gilbert Fraser Reserve in North Fremantle

109 new Australian citizens at City-delivered citizenship ceremonies

Four Fremantle Leisure Centre lifeguards honoured for their bravery in saving the life of a swimmer

\$29k in extra funding subsidies for residents wanting to improve their verge gardens

Highlights and achievements

Awards

- Fremantle PCYC won Perth's WA Police and Community Youth Centre's Centre of the Year award.
- Four Fremantle Leisure Centre lifeguards were presented with Royal Lifesaving Society Gold Stars for Bravery for saving the life of a swimmer.
- 2017 Australia Institute of Landscape Architects Awards: for 'Landscape Architecture' City of Fremantle's 'Urban Forest Plan' by Ecoscapes Australia.
- 2017 Australia Award for Urban Design, Policies, Programs and Concepts – Small Scale.
- Commendation: Fremantle 2029 Transformational Moves (Cox Architecture and City of Fremantle).
- The City of Fremantle's restoration of its town hall won the Conservation of a State Registered Place category at the 2018 WA Heritage Awards.
- The Gold Street Community Park project in South Fremantle won a National Landscape Architecture Award in the Community Contribution category from the Australian Institute of Landscape Architects.
- Lighthouse Best Project Award-round 2 (Local Government Employment Project) for achieving a more inclusive workplace.
- Planning Minister's Award at the Planning Institute of Australia (WA) 2017 Awards for Planning Excellence – won for the community engagement stage of the Freo Alternative diverse housing planning scheme amendment.
- Fremantle Arts Centre won, with Asialink (Melbourne), the 2017 State Arts and Cultural Partnership Award for International Partnerships for its hosting of a Taiwanese artist-in-residency at the arts centre. The award was presented by the WA State Government, through the Department of Local Government, Sports and Cultural Industries.
- The City was awarded platinum status as a Your Move Workplace – a workplace that excels in encouraging 'active transport' i.e. public transport, walking and cycling for its employees and community.

Looking back – month by month

JULY 2017

Heritage listing of Fremantle's West End meant the cultural value of the area was permanently recognised.

"We have something here in Fremantle that nobody else has or can have," Mayor Brad Pettitt said at the time of the announcement that the listing had been approved.

Mayor Pettitt thanked the State Government and the Heritage Council for supporting the City's bid for heritage listing.

“Particularly exciting is the opportunity to continue to ensure our historic buildings are restored and used and loved. Fremantle is not a museum but a living, growing and vibrant city.”

AUGUST

The stage was set for Fremantle Oval to be returned to the community and redeveloped as a vibrant precinct hosting a wide range of cultural and sporting events after the City of Fremantle and Fremantle Football Club signed off on a long-term deal.

Under the deal, the City took up the 37-year head lease of Fremantle Oval via a \$1.5 million settlement paid in instalments to the football club over a three-year period.

The agreement paved the way for the transformation of the oval in a community asset that will host a range of activities, including women’s AFL games.

SEPTEMBER

A community survey confirmed that local residents loved living in Freo. When asked to rate the City as a place to live, 95 per cent of respondents said it was either excellent, good or okay, while only five per cent rated it poor or terrible.

The community scorecard survey found the Fremantle Arts Centre was the most loved arts centre in WA, while locals also rated Fremantle highly for its festivals and events, history and heritage, character and identity and access to public transport.

Attracting more investment and jobs, development of the city centre and community safety were all raised as areas of concern.

The Catalyse community scorecard survey was commissioned by the City and conducted in May. A total of 4,000 randomly selected households were invited to participate.

■ ■ ■

The City of Fremantle welcomed the announcement that plastic shopping bags would be banned in Western Australia. Mayor Brad Pettitt said the State Government decision was a win for the people of Fremantle, who had been pushing for a ban on plastic bags for more than five years.

“I’m thrilled that the City of Fremantle has been a leader in this debate, which has resulted in a great outcome for our environment,” he said.

■ ■ ■

An annual survey of public transport passengers revealed people were very happy with Fremantle’s CAT bus services.

The Transperth Satisfaction Monitor for 2017 showed Fremantle’s Central Area Transit buses received a 98 per cent overall satisfaction rating.

Fremantle CAT passengers said they felt safe, thought there was plenty of space and information available and liked the friendly drivers. The buses are jointly funded by the City of Fremantle and the State Government.

■ ■ ■

The restoration of Fremantle's historic Old Boys School was celebrated at an official opening following \$2 million worth of renovations. The 163-year-old building is, along with the Perth Boys School, the earliest government-built school building in WA.

The restoration included removing the asbestos cement shingles on the roof, upgrading drainage, reinforcing the roof and chimneys and reinstating historical details like the stone finials on the parapets. There was also extensive internal work to target rising damp and ensure the building complied with modern electrical and structural standards.

OCTOBER

Green thumbs were given more reason than ever to give their verges some love after Council adopted a new policy emphasising its encouragement for verge gardens. Complementing the policy was a range of new and improved initiatives to subsidise the cost and assist the development of verge gardens including:

- Verge preparation assistance scheme
- Mulch
- Verge garden materials and maintenance
- Street tree maintenance

The City committed \$29,000 in funding to support the program on top of \$10,000 made available by the Department of Water and the Water Corporation.

■ ■ ■

Fremantle was rated Perth's most popular entertainment precinct in new research commissioned by Tourism WA.

In a survey of people living in metropolitan Perth and regional areas of WA, Fremantle scored the highest overall rating and was named as the most enjoyable place in Perth to visit. Fremantle was also the most visited entertainment precinct outside of the Perth CBD.

■ ■ ■

The first stage of the transformation of Fremantle's historic Cantonment Hill precinct was completed with the opening of the Tuckfield Oval parkland.

The new park features a nature-based playground, barbecues and picnic areas, improved footpaths and lighting and landscaping with waterwise native plants.

The park, which has spectacular views over the Swan River, was designed following extensive consultation with Department of Aboriginal Affairs, Whadjuk traditional owners and local community groups and was supported through a \$2.2m grant from Lotterywest.

■ ■ ■

A community effort to refresh a local Fremantle park has been recognised with a national landscaping award.

The Gold Street Community Park project in South Fremantle won a National Landscape Architecture Award in the Community Contribution category from the Australian Institute of Landscape Architects at a ceremony in Sydney earlier this month.

In awarding the prize, the competition jury said the project was undertaken in a facilitated and democratic manner and has led to a great outcome for the Gold Street community.

The jury said: "The participatory style was strongly supported by the City of Fremantle, who saw this as an opportunity to trial a new approach to parks; one in which the long-term outcomes could potentially result in greater community satisfaction, ongoing community involvement, and also realise cost savings in relation to construction and maintenance."

The project started back in 2014, with residents working with local landscaping firms UDLA and EarthCare Landscapes to come up with the nature-based design.

The City of Fremantle contributed \$100,000 to the project

■ ■ ■

Four Fremantle Leisure Centre lifeguards were honoured for their bravery in saving the life of a swimmer earlier in the year. James Annetts, Tia Stonehill, Parris Laurie and Andrea Thackery were all presented with a Royal Lifesaving Society Gold Star for bravery at a ceremony at Government House.

The group saved the life of 71-year-old Ian Mitchell, who suffered a serious stroke while swimming at the leisure centre in August.

■ ■ ■

Mayor Brad Pettitt was returned for a third four-year term while sitting councillors Hannah Fitzhardinge, Sam Wainwright, Doug Thompson and Andrew Sullivan were all re-elected in local council elections.

Former mayor Jenny Archibald was elected to fill the vacancy in East Ward and 2016 Fremantle Citizen of the Year Adin Lang was elected in City Ward.

■ ■ ■

The City was recognised for its support for the arts in the state government's inaugural State Arts and Culture Partnership Honours. The honours acknowledge the outstanding contributions of individual philanthropists, businesses and organisations who partner with arts and cultural groups across Western Australia.

The City was honoured in two categories – the Arts Development category for the TAG Hungerford Award and the International Partnerships category for the Asialink artist in residence exchange program.

■ ■ ■

Huge crowds flocked to Fremantle for the opening weekend of the Fremantle Festival. An estimated 17,500 people were drawn to the historic West End to witness the Blessing of the Fleet parade, Little Italy by the Sea and the inaugural Fremantle biennale High Tide – featuring Swiss street artist Felice Varini's mind-bending trick of perspective Arcs d'Ellipses.

NOVEMBER

Fremantle's award-winning Youth Plaza on the Esplanade Reserve received a makeover. The paved surface of the parkour area – WA's first dedicated outdoor parkour park – was doubled in size and topped with a thin layer of coloured rubber. The upgrades to the Youth

19

Plaza followed other works undertaken at the Esplanade this year including the addition of a new curved slide at the playground, upgrades to toilet facilities, installation of a new artesian bore and measures to protect the reserve's 111-year-old heritage-listed Norfolk Island pines.

■ ■ ■

After-hours patrols were ramped up throughout the city centre and surrounding suburbs in response to community feedback indicating residents wanted to see a stronger visible safety presence around the City. The extra patrols put security guards on the streets until 2am from Wednesday to Saturday each week in addition to the Community Safety Team's regular daily patrols.

Fremantle also became the first local government in WA to introduce bike patrols. Other community safety initiatives included installing additional CCTV cameras around Paddy Troy Mall, Point Street and Cantonment Street.

■ ■ ■

Efforts to engage the local community in a discussion about the future of housing were recognised with a prestigious award. The City took out the Planning Minister's Award for the Freo Alternative diverse housing project at the 2017 Planning Institute Australia WA Awards for Excellence.

In her citation for the award, Planning Minister Rita Saffioti said the Freo Alternative project represented a responsive, innovative and contemporary example of a local government undertaking a meaningful community engagement process. "It is very heartening to see a local government make such a considerable investment in the engagement process and I applaud the whole project team and the Fremantle community at large for their efforts," she said.

■ ■ ■

More than 70 per cent of Fremantle residents voted yes in the Australian Marriage Law postal survey. Mayor Brad Pettitt said the result was a win for equality in Australia. In April the Council also adopted a proclamation in support of marriage equality and resolved to write to all Federal MPs and political parties urging them to allow a conscience vote on the issue.

■ ■ ■

The City of Fremantle's new and improved recycling centre opened as part of National Recycling Week. The new centre on Montreal Street was almost doubled in size, increased opening hours and took on a broader range of materials, including whitegoods, e-waste, mattresses and clean bricks and pavers, as part of the City's commitment to boost recycling rates. In its first weekend of operation, more people went through the centre than would normally visit in a month with 320 residents through the gates. The City also introduced a free home collection service for older residents.

■ ■ ■

Past and present Fremantle mayors and councillors gathered to farewell the City's administration building. Three of the four surviving mayors and more than 30 councillors

from the 1970s through to current day members shared stories and toured the building ahead of its demolition.

Cr Doug Thompson, who with 29 years' service, is the longest continuously serving councillor in Fremantle's history, said the event was more about people than the building. "Buildings come and go but it's the people who create the sense of place, give it its collective memory and a sense of continuity. It's people, not bricks and mortar that create the legacy."

DECEMBER

Santa Claus was back in Fremantle, spreading Christmas cheer and paying for shoppers' parking. He was in Fremantle enjoying the sunshine throughout December before reluctantly returning to the North Pole on Christmas Eve.

■ ■ ■

Council committed \$30,000 towards a feasibility study for an Indigenous Cultural Centre. The study will include consultation with the local Aboriginal community and investigate issues including location and funding opportunities. The centre would showcase and celebrate indigenous art, history and culture.

■ ■ ■

Plans were approved to improve the streetscape along the popular South Terrace café strip in South Fremantle. Based on community engagement undertaken last year, the changes were designed to slow traffic and create a more pedestrian friendly environment in the area between Sydney Street and Little Lefroy Lane.

The concept involves reducing the width of the road, changing the colour of the road surface and widening the footpath as well as adding new paving, street furniture and trees.

■ ■ ■

The City of Fremantle Administration and Library successfully made the move from the 1960s Kings Square building to the former Dockers offices at Fremantle Oval. The temporary relocation paved the way for the Kings Square Renewal project which includes the demolition of the City's former administration building and construction of a new civic centre and library.

Council held its last meeting at the William Street building on 13 December and will remain at Fremantle Oval until the new civic centre is completed in late 2019/early 2020.

JANUARY 2018

Fremantle's famous Cappuccino Strip shone brighter following the installation of new street lights. The City removed 36 old-fashioned light fittings and replaced them with new 40 watt LED fittings. Infrastructure and Engineering manager David Jennings said the new lights would see energy consumption from the street lights on the strip drop from almost 24,000 kwh per year to around 6,000 kwh, a reduction of around 75 per cent.

■ ■ ■

Dedicated youth counsellor and educator Simone Ryan was recognised as the Fremantle Citizen of the Year and Street Friends Pop-Up Street Shop won the Active Citizenship Award.

Simone pioneered the successful Imagined Futures initiative which aims to address the complex needs of at-risk young people as they transition into high school.

Street Friends Pop-Up Street Shop is a free weekly volunteer-run service that provides disadvantaged people with healthy food options, toiletries, clothes, blankets and friendly company.

■ ■ ■

Australian singer-songwriter Kate Miller-Heidke was the headline act for this year's One Day in Fremantle event. She was joined by popular hip hop artist Baker Boy, DJ Kevin Parker and indigenous dance group Djuki Mala. Gina Williams hosted the free community celebration of all that is great about being Australian which attracted thousands of people to Esplanade Reserve on 28 January.

FEBRUARY

Samson residents were given the chance to choose the types of trees to be planted on their verges. The Greening Samson project was a high priority for the City's tree planting program due to its low canopy coverage. The 2017-18 budget provided additional funding to increase the number of trees planted this year from 500 to 800. The City planted, watered and maintained the trees at no cost to residents.

■ ■ ■

An archaeological dig in Kings Square provided a glimpse of what Fremantle's street life was like in the 1800s. Artefacts included clay pipes, ceramics, black glass, a Snider rifle bullet, horseshoes and 19th century tools. Other finds included the remains of a 1900s corner newsagent and the 1890s-era Temperance Hall which fronted High Street. The City hopes to showcase the findings as it upgrades public spaces as part of the Kings Square renewal project.

■ ■ ■

The new South Beach Sports Court quickly proved a hit with basketball, futsal, volleyball and futsal enthusiasts. The \$195,000 multicourt facility was officially opened at a community event on 9 February. Mayor Brad Pettitt said the community input for the project ranged from the ages of six to 60. "So many people came along to the workshops we held and it's fantastic to see they are now able to use the court and enjoy playing sport in a great location, right next to the beach," he said.

■ ■ ■

As one of only five people to have walked around Australia unaided, a stroll along Fishing Boat Harbour as a baton bearer in the Commonwealth Games Queen's Baton Relay proved a doddle for Mike Pauly. The 77-year-old artist was the City of Fremantle's nominee to carry the baton when the relay came to Freo on 24 February. Mr Pauly took two years and covered more than 16,600 kilometres to raise money for mental health programs in an epic circumnavigation of Australia that began in 2014. Eighteen people carried the baton through Fremantle on its way to the Commonwealth Games on the Gold Coast.

MARCH

Sir Frederick Samson Park was one of six reserves in the City to benefit from a \$150,000 boost to play equipment. Ageing slides and climbing frames were replaced with new equipment combining nature play elements and more traditional play equipment. Also scheduled for new or upgraded play equipment were Davis Park in Beaconsfield, Davies Reserve in White Gum Valley, Gilbert Fraser Oval in North Fremantle and Fremantle Park and the Fremantle Leisure Centre.

■ ■ ■

The restoration of historic Fremantle town hall was recognised with a prestigious State Heritage Award. The \$3.1 million project, the largest heritage restoration ever undertaken by the City of Fremantle, took out the Conservation of a State Registered Place category at the 2018 WA Heritage Awards.

Completed in May last year, the project protected the 130-year-old town hall for the enjoyment of this and future generations and also created a window into the past by reinstalling its original appearance by removing paint from the stucco walls, reconstructing the slate roofs and refurbishing the historic clock.

Judges said the project distinguished itself by its consistent adherence to best practice processes through research, innovative technical solutions and painstaking attention to detail.

■ ■ ■

Fremantle Street Arts Festival turned 20 with an eclectic mix of high-calibre artists performing throughout the city's streets, restaurants, bars and parks over the Easter long weekend.

Demolition activity in the city centre gathered momentum with progress on the Kings Square Renewal project becoming more visible each day. The City continued to work closely with local businesses to minimise disruptions and implemented a number of initiatives including: free one-hour parking in surrounding streets; an ongoing series of trader forums to keep businesses informed; directional site signage and 'shop local' messages and waiving alfresco dining permit fees for eateries around the construction site.

■ ■ ■

Fremantle's new city centre carpark was opened in time for Easter. The 155-bay Cappuccino Strip carpark was built on the site of the former Stan Reilly Centre on South Terrace. It has a range of environmentally-friendly features including solar-powered lights and waterwise native gardens, with four electric car charging stations.

In addition to the new Cappuccino Strip carpark, a 50-bay temporary outdoor carpark on Point Street opened in December and additional floors in the Point Street multi-storey carpark were re-opened when the City took it over in February.

■ ■ ■

A ground-breaking new approach to infill housing in suburban areas was adopted by Council. The 'Freo Alternative – Big Thinking about Small Housing', is planned to stimulate

development of a wider choice of housing in Fremantle's suburban areas while still maintaining what people value about their neighbourhoods.

Mayor Brad Pettitt said the Freo Alternative was the result of more than three years of research and community engagement and provided a shared vision for the future of housing in Fremantle. The proposed planning scheme amendment and policy will now be sent to the Minister for Planning for final determination.

The proposed amendment only applies to lots larger than 600 square metres and will ensure at least one large tree is either retained or planted for each dwelling. Developments in the areas covered by the proposal must also have higher than standard energy efficiency ratings and include solar panels, rainwater tanks, grey water systems or meet best practice accessibility standards.

APRIL

Council flagged its intent to reshape the City's events calendar with a revitalised program to include a major celebration of the Port City's wonders in winter. In a plan welcomed by business, the intent is to consolidate Freo as a year-round cultural destination. The most significant development will be repositioning the Fremantle Festival as a major winter festival from July 2019. The winter festival will seek to make the most of the city's rich history and features and showcase its legacy as a port town with all its nooks and crannies, using light, colour and music to warm up winter.

■ ■ ■

Plans were unveiled for a major new sports and community centre at Fremantle Park. The purpose-built facility will be shared by the Fremantle Workers Social and Leisure Club, Fremantle Lawn Tennis Club and Fremantle Bowling Club. The plans for the new building include three indoor function rooms, including a café, bar and commercial kitchen, and an alfresco area and balcony overlooking the sporting areas. As a complementary project, the City also flagged its intent to build a new public carpark on Parry Street that can be used by club members. The \$4.1 million project is due to go to tender in July with construction expected to be underway in late 2018.

■ ■ ■

Amana Living was appointed to take over the City's home and community care (HACC) services from 1 July. The City decided late last year to transition out of providing HACC services following major changes to the federal government's aged care funding model. Amana Living CEO said the primary goal was to ensure a smooth transition for all involved that meant it would business as usual for clients.

MAY

New changerooms at Gilbert Fraser Reserve in North Fremantle were officially opened after a \$70,000 project to refurbish the existing facilities. Improvements included fresh paint, new carpet and upgraded showers and toilets catering for both men and women. Cricket club spokesperson Armando De Abreu said the upgrade had retained the historic feel inside the building while also bringing the facilities up to a modern standard. The City contributed \$15,000 towards the project which is hoped will encourage more women and girls to play their favourite sports.

■ ■ ■

Round House Whalers Tunnel reopened after works to shave overhanging rock from the cliff face. The tunnel, part of the Arthur Head precinct and one of WA's premier heritage sites, was closed in March as a precautionary measure after the City was advised that the limestone cliff above the tunnel entrance had been subjected to significant erosion and could be unstable. Mayor Brad Pettitt said public safety was the overriding factor in the decision to close the tunnel. The City installed temporary scaffolding at the ocean-side entrance to protect pedestrians in the event of a rock fall.

■ ■ ■

Former general manager of Southern Cross media Linda Wayman was appointed chair of the City's new destination marketing working group. The working group was formed as part of the City's plan to revamp its promotional and marketing activities to encourage more people to eat, drink and shop in Fremantle.

Council decided in April to use the funds raised through a special rate levied on commercial properties within the Fremantle CBD to be used to boost the City's destination marketing activities. The funds were previously used to fund the operation of the Fremantle Business Improvement District (BID) with the new model designed to improve the City's level of service to the business community.

Other members of the working group are Karl Bullers from Fremantle BID, Olwyn Williams from the Fremantle Chamber of Commerce, Esplanade Hotel marketing manager Abby McDowell, Fremantle Press director Chris Lewis, Fremantle Prison director Paula Nelson and local business owner Kate Hulett.

■ ■ ■

The eighth edition of the annual Fremantle Heritage Festival celebrated the people of Fremantle – its custodians, makers and creators. Running from 25 May to 4 June, the festival drew strong crowds to the city. A highlight was the traditional Pioneers Luncheon, held for people aged 60 and over who have lived in the Fremantle area for 50 years or more.

■ ■ ■

Beaches in the City were closed for repairs following fierce storms. Port Beach and Sandtrax Beach were closed because of erosion and damage caused by waves whipped up by severe winds. The erosion of the dunes at Port Beach left sheer cliffs of sand that undermined the car park. City staff worked over the weekend of 26 and 27 May to bevel the eroded car park to prevent the edge from collapsing. Coast engineers were engaged to assess the beach and plan short- and longer-term strategies to repair and address the damage and ongoing erosion issues.

■ ■ ■

Council supported the introduction of a new three-bin system for household waste and recycling. The roll-out of the Food Organic Garden Organic waste service will happen in the 2019—20 financial year.

Mayor Brad Pettitt said recycling more and diverting waste from landfill will be a win for the environment and also protect the City and ratepayers from long-term increases in landfill costs.

June 2018

Public comment was invited on the future of two Kings Square fig trees whose health was described by arborists as 'very poor', but whose iconic status had Council facing a difficult decision. A rapid decline in health in recent years and increased public safety risks had Council poised to decide whether to retain and manage them until the end of their life, or remove and replace them with two healthy, mature trees. Feedback from the Heritage Council as well as community feedback was sought before a final report was to be prepared for Council.

■ ■ ■

Prominent local artist Harry Hummerston gifted 31 large, multi-colour prints to the City in appreciation of its role in fostering printmaking. The works, many of which feature Fremantle themes and icons, represent the entire back catalogue of screen prints Mr Hummerston produced between 1979 and 1991.

■ ■ ■

Hilton Town Centre had a fresh new look following an upgrade to slow traffic and create a more welcoming environment. The upgrade also addressed a serious safety issue for pedestrians crossing by preventing cars from turning right out of Paget Street and Victor Street onto South Street.

Shop owners welcomed the upgrade which was funded through the state government's Local Projects, Local Jobs program and the City of Fremantle.

■ ■ ■

Council adopted an annual budget featuring the single largest local government infrastructure investment in the city's history.

The budget included \$46.3 million as the City's contribution towards the broader Kings Square Renewal project, which includes the development of a new library, civic and community centre, upgrade of public spaces by the City and the redevelopment of the former Myer building, Queensgate building and Queensgate carpark by project partner Sirona Capital.

The 2018–19 budget also included \$920,000 for the roll-out of the new FOGO waste management system, and \$2.8 million to construct the new Fremantle Park sport and community centre.

Residential rates rose by a modest average of 2.9 per cent, which included a 2 per cent increase to partly fund the cost of implementing the FOGO system, including the purchase of new bins.

Looking ahead

Challenges and future outlook

The year ahead will be a challenging one for the City with the focus firmly on delivering the transformative investment that will drive Fremantle into the future, while also maintaining service delivery and keeping rate rises to a minimum.

After years in planning and preparation, this year will see the Kings Square Renewal project really ramp up, with the bulk of the construction of the new buildings taking place.

This is truly a once-in-a-generation project, which will completely revitalise Fremantle's civic heart, attract thousands of new workers and residents and be the catalyst for millions of dollars of further investment.

The Food Organics Garden Organics (FOGO) roll-out will put us on track to meet our One Planet target of a 70 per cent community recycling rate by 2020, while also protecting the City from long-term increases to landfill costs.

Another priority in the budget will be development of the Fremantle Park Sport and Community Centre, a new facility that all Fremantle residents can enjoy.

It's a significant achievement that the City has been able to deliver this unprecedented level of investment and keep rate increases low, despite the substantial increases in costs through state government charges like power and water.

The 2.9 per cent average rate increase is the second lowest since 2000. The lowest was last year's increase of 1.5 per cent.

Total budget expenditure is \$150.1 million, comprised of \$57.7 million in capital expenditure, \$90.7 million in operating expenditure and \$1.7m in loan repayments.

Other budget highlights include:

- \$2.5 million road improvement and maintenance program
- \$743,000 for more CCTV
- \$506,000 to refurbish Cantonment Hill Naval Store
- \$250,000 for internal restoration works at the Town Hall
- \$110,000 to upgrade the Esplanade Youth Plaza
- \$100,000 for further upgrades to South Terrace
- \$115,000 on new play equipment
- \$25,000 to prepare concept plans for Fremantle Station city square and Queen Street upgrades.

Our people

Executive Leadership Team 2017-18



Philip St John
Chief Executive Officer



Fiona Hodges
Director Community Development



Glen Dougall
Director City Business



Paul Garbett
(took over from Paul Trotman in
August 2017)
Director Strategic Planning and Projects



Graham Tattersall
Director Infrastructure and Projects

Our services

City business

Economic development and marketing

Commercial parking

The City aims to provide the right balance between residential and commercial parking in Fremantle. Highlights include:

- Moving towards mobile apps to help access payment for parking.
- Improved customer service by resolving ticket machine issues in real time over the phone or in person so that our customers are able to pay for their parking and avoid receiving a parking infringement.
- Better communication of faults between customers.
- Technicians and parking inspectors saving customers' money and time on unnecessary parking appeals and improvement on our response rate to customer complaints.

Property management

The property team manages the City's property portfolio that includes a mix of community and commercial properties. The portfolio generates approximately \$3 million in revenue for the City each year and tenancies are used to deliver important community services, or to improve the appeal of Fremantle to visitors.

During the year, council adopted three property management policies that are intended to further improve the City's management of the property portfolio. This includes providing greater opportunity for interested parties to compete for available city properties.

At the end of the financial year, there were no vacancies for City-owned properties. The most recently tenanted City-owned property is the upgraded Old Boys School at Princess May Park, occupied by DADDA.

The following leases were provided or amended over the past 12 months:

Tenant	Address	Term	Option	Start date	Rent
Mark Welsh and Fiona Gavino	13 Mrs Trivett Place, Fremantle	2 years	1 + 1 + 1 years	1 Dec 2017	\$5,195 + GST
Art on the Move	21 Beach Street, Fremantle	5 years	Nil	1 February 2018	\$20,000 + GST
Simon Naber	46 Henry Street, Fremantle	10 years	5 years	20 February 2018	\$32,090 + GST
Silver Chain Group Ltd	19 Laidlaw Street, Hilton	10 months	10 years	3 October 2016	Nil
Spacemarket Pty Ltd	9–15 Quarry Street, Fremantle	6 months	Nil	1 June 2018	Peppercorn

Riley's Auto Electrics	2 Jones Street, O'Connor	6 months	Nil	1 Dec 2017	\$250 + GST per month
Riley's Auto Electrics	2 Jones Street, O'Connor	6 months	Nil	1-Jun-18	\$250 + GST per month
Dalezone Pty Ltd	2 Jones Street, O'Connor	6 months	Nil	1-Nov-17	\$250 + GST per month
Dalezone Pty Ltd	2 Jones Street, O'Connor	6 months	Nil	16-May-18	\$250 + GST per month
Agreements now ceased					
Grown at Home Pty Ltd	Portion of 81 Knutsford Street, Fremantle	12 months		12-Feb-16	\$20,000 + GST
Sunset Venues Pty Ltd	Unit 1, J Shed Fleet Street, Fremantle	11 years		1-Jul-17	\$83,950 + GST
Bailey Group Holdings Pty Ltd	East Street Jetty, Beach Street, Fremantle			1-Jul-97	\$22,038 + GST
Tapper Street Mews	4, 6 and 8 Tapper Street Mews, White Gum Valley	3 years		1/07/2015	
Wanslea Early Learning & Development	9-15 Quarry Street	5 years	5 years	24-Nov-13	Peppercorn

Economic development

The economic development strategy 2015–20 includes four program areas which outline the priorities of the strategy:

- 1) Place management, activation and urban realm.
- 2) Customer experience, marketing and business improvement.
- 3) Development and management of council properties.
- 4) Attraction of business, industry and investment.

The role of the team, guided by this strategy, is to facilitate development of a resilient and evolving local economy with increased levels of public and private sector investment, employment, successful businesses and satisfied visitors.

Place marketing

The Fremantle Strategic Marketing Plan 2014-2017 expired in December 2017. In early 2017 the City commenced a program of customer research and stakeholder engagement to prepare for a new marketing strategy. A key outcome of this process was a new governance and funding model for destination marketing adopted by Council in April 2018.

The new governance model saw the establishment of a Destination Marketing Working Group in May 2018. The group have been charged with developing, for Fremantle Council's

30

consideration, a destination marketing strategic plan that supports all business to customer industries in Fremantle.

During this review period, the place marketing team implemented, with a business as usual approach, a full program of marketing activities to promote Fremantle under the *Fremantle. Be part of the story* brand.

Four seasonal editions of the Fremantle story magazine were produced with a total print run of 160,000. A distribution strategy encompassed regional and metropolitan visitor centres, Perth hotels, interstate and international consumer and trade events, Perth International Airport and Perth metropolitan area.

Digital and social media strategy continued to be a key tool with monthly e newsletters, search engine marketing activity and an intensive social media program. Fremantle story is active on Facebook, Instagram and Twitter with a combined following of 67,584.

The Fremantlestory.com.au website continued to act as a marketing content hub with around 700 Fremantle businesses and an average of 170 events listed. 351,606 users visited the website from 1 July to 30 June 2018 viewing a total of 1,105,243 pages.

Direct flights from London to Perth commenced in March 2018 and the City implemented digital advertising and print signage at Perth International Airport. The City supported Tourism Western Australia's public relations activities through hosting familiarisation tours with key media engaged to write about Perth.

Working in partnership with the Fremantle Accommodation Association, Perth Convention Bureau, Tourism Western Australia and regional tourism organisation, Destination Perth, the City developed a short term marketing plan to reach the MICE (meetings, incentives, conferences and exhibitions) markets particularly incentive groups with the aim of increasing overnight stays in Fremantle hotels. This activity included attending AIME 2018 in Melbourne and Perth Convention Bureau's South East Asia Roadshow to Singapore, Malaysia, Vietnam and Thailand.

The team are working closely with the Destination Marketing Working Group with the expected launch of a new Destination Marketing Strategy in November 2018.

Field services

Environmental health

The team assesses and supervises public health and environmental conditions affecting the City's residents, businesses and visitors.

The premises of interest range from food businesses – including event and market food stalls, unique food vehicles, alfresco dining and food manufacturers – liquor licensed venues, public buildings, public swimming pools, public beach monitoring, lodging houses, minor industrial premises, body art/skin piercing businesses and hairdressers.

Eight hundred businesses of interest operating in the City were inspected and assessed by Environmental Health Officers (EHO's) against legislative standards to prevent disease, minimise environmental impacts and maintain public safety.

Nineteen large public events and markets were assessed, approved and inspected by EHOs during the year. In addition many of the performances at the Fremantle Arts Centre were monitored by EHOs.

31

EHOs received and assessed over 200 applications for alfresco dining, liquor licenses, temporary food stalls, food businesses and short stay accommodation. Just over 50 businesses that EHOs assess closed in the financial year, mainly for financial reasons.

EHOs investigated over 340 complaints and responded to just over 900 general enquiries. The topics ranged from asbestos management, food quality and noise emissions as the main issues reported to the City's EHOs for investigation.

The development compliance team responds to complaints that are received in relation to planning, building and health matters. These matters generally relate to complaints concerning private property as distinct from complaints within the public realm (roads, parks etc). Issues are resolved through negotiation and, in the minority of cases, through the issue of minor infringements without the necessity to undertake legal action.

Community safety and rangers

The City's Community Safety Officers are responsible for enforcing local laws in relation to Ranger related duties as well as provide a mediation role to assist the Police, business community, locals and visitors to Fremantle.

Officers conduct security patrols of the CBD and surrounding suburbs using bicycles and vehicles and are on duty from 7am to 9pm, seven days a week. Particular attention is given to areas where anti-social activity is known to occur and the well-known dog exercise areas within the City's boundaries.

The team responded to a total of 5,765 callouts in 2017–18, dealing with a range of issues including: begging; anti-social behaviour; rough sleepers; thefts; graffiti; illegal camping; dog attacks; and illegal dumping (littering). The team worked in partnership with the police and welfare agencies to ensure Fremantle is a safe, welcoming, vibrant and family friendly place.

Community safety officers strived to be the first responders to anti-social or nuisance behaviour and low level criminal activity such as shop lifting and drinking alcohol in public places.

Parking

City parking officers enforce laws and regulations that allow for safe, fair and equitable access to parking in Fremantle. The team ensures there is regular turnover of parking bays in the busy city centre; residents have clear access to their driveways and the safe movement of traffic is facilitated with care and compassion.

The team strives to make Fremantle a friendly and accessible environment and has shifted focus from strict enforcement to include public education and offering alternative solutions to parking issues.

The City's revenue from parking infringements is approximately \$1.8 million. The City also issued 493 residential parking permits.

Fremantle CBD parking bays

There are 28 car parks managed by the City across Fremantle, with bays distributed as follows:

Type of parking	Number of bays
Accord	58
Authorised vehicles only	83
Buses	31
Car parking (general)	2,264
Electric cars	4
Loading zone	61
Motorcycles or bikes	175
Police	10
Street parking	1,722
Tour coaches	8
Taxis	8
Ticket machines	173

Corporate services

Finance

Finance support the City in managing its \$150 million operating and capital expenditure. Finance provide the insurance, procurement, investment and payroll support for the organisation by facilitating policies and procedures that enable the business to properly manage the implementation of services and capital works.

The team also manages the collection of nearly \$46 million in rates for the year.

Information services

The team is responsible for the support and delivery of the essential data and voice communications and storage. The team enables the delivery of a seamless operating system to ensure all relevant data and information is captured and accessible to allow the business of the City to function.

The team has spent much of the year supporting the City's digital transformation as well as establishing the services and technology required to enable the City to operate from its temporary headquarters at Fremantle Oval.

Delivering mobile solutions to enable staff to be more agile and responsive to customers is a key part of equipment upgrades and rollout that will see the City's staff move to the next generation in technology.

Community development

Fremantle Community Legal Centre

The centre provided assistance to 1276 clients: 839 were new clients and 396 were repeat clients or existing clients.

The centre provided 2884 advices which include talking to clients face to face, over the phone, or through written correspondence in relation to legal advice only, this number does not include any contact regarding administration of the file or assistance.

The staff delivered 43 community legal education sessions to various organisations and engaged in 41 projects which included networking, making and commenting on law reform issues and supporting the development of policy for law reform.

The Family Violence Solicitor, a role funded by the City provided 712 advices, assisted 105 people at duty court and opened 36 cases in the financial year.

Fremantle Leisure Centre and Samson Recreation Centre

A total of 490,709 people visited the leisure centre during 2017-18, an increase of 14,132 from the previous year.

The leisure centre monthly membership base is averaging 923 members with a renewal retention rate averaging 71.5% which is considered high in the health and fitness industry.

The swim school operates a perpetual learn to swim program and a term based program for aqua-babies, the program caters for 16 week year old babies through to adults. The monthly average of enrolments for 2017–18 was 1370. The school age squad program continues to grow with a monthly average of 203 swimmers.

Samson Recreation Centre had a total of 8563 people participate in centre run programs including netball, badminton and yoga. In addition, approximately 17 regular community groups hire the recreation facility each month totalling 1206 sessions including some one-off casual bookings.

Samson also supports an in-kind hall space venue for a disability and inclusion program where there have been 526 participants throughout the year. In addition tennis bookings were at 123 sessions for the year.

Each year the leisure centre conducts a customer satisfaction survey. A total of 642 surveys were completed online using Survey Monkey and distributed to centre members, swim program clients and multi-visit pass holders. The survey is divided into four main sections – services / experiencing concerns / overall satisfaction and usage and demographic profile.

The overall customer satisfaction score received was 92.5%.

The Water Corporation Waterwise Program has been successful with a significant saving in water consumption at the leisure centre, a reduction of 96kL (96,000 litres) of water from the previous year which is a fantastic effort from the centre users considering there has also been an increase in attendances.

There was one major injuries/incident in the past 12 months, resulting in a successful rescue which the rescue team was recognised with an Industry Bravery Award. There were a total of 79 reported minor injuries during 2017-18 which is a slight increase from previous year.

Festivals and events

The Fremantle International Street Arts Festival (FISAF) attracted crowds of 80,000 people across the Easter weekend, with the city's streets, historic laneways and public spaces bursting with life as performers transformed the city into a world stage. The event consisted of 12 international acts and over 16 Australian acts. In addition, WAHonk! Fest consisted of 232 performers (26 interstate and 206 from WA).

FISAF delivered \$5.6 million in attendee expenditure, including \$600,000 on accommodation. Over 19% of 2018 attendees were from intrastate, interstate or overseas (including 10,000 plus attendees from interstate or overseas). In 2018 our marketing strategy delivered a potential audience reach of over 60 million including 13 significant international pieces (up from 11 million in 2017).

Hidden Treasures, the winter music festival in Fremantle's Historic West End attracted a large and loyal following every Thursday night in July, featuring over 60 local and national artists. Hidden Treasures 2017 had record crowds and diverse performances, attracting more than 4,000 people and showcasing over 50 emerging and established local bands. The eclectic crowd once again represented a diverse range of WA music lovers with audience ranging from 18 to 70-plus years of age.

Fremantle Heritage Festival: Custodians, Makers and Creators had 10 days of engaging programming and strong audiences with many affordable or free events. There was genuine and mutually beneficial collaboration between the community, City of Fremantle, businesses and artists.

Fremantle Festival 2017 presented more than 30 ticketed and free shows. Highlights of ticketed shows include Songs of Disgrace with Nick Albrook (specially curated for Fremantle Festival), Scott Ludlam's talk, Midnight Oil (sold out), Fremantle Fashion Collective (sold out) and 35 Years of Drastic on Plastic (sold out). Free community events included Wardarnji (FAC), The Great Fremantle Race, the closing party (CBD and Kings Square) and, High Tide, Fremantle's inaugural biennale also featured prominently.

One Day in Fremantle continued to be a key City-produced event providing an opportunity for the community to come together and celebrate with headline acts including Kate Miller-Heidke, Baker Boy and Djuki Mala.

The City managed and produced several other major events include Anzac Day dawn service and march, Remembrance Day, citizenship ceremonies, sister city exchanges, White Ribbon Day and NAIDOC Week celebrations.

Events staff also worked with various private event coordinators to deliver over 100 stand-alone events including the Falls Festival, St Jerome's Laneways Festival, Freo Royale Fringe Festival, The Perth Fashion Festival Swim and Resort event, Winterworld, Sets on the Beach, Fremantle Folk Festival, Little Italy and the Onshore Offshore Refugee Seminar.

Fremantle Arts Centre

Highlights at a glance:

- Record Fremantle Arts Centre (FAC) gallery visitation of 70,744 people.
- Record Revealed sales turnover of \$480,674 (Art Market \$420,900 and exhibition \$60,744).
- Presented ground-breaking In Cahoots exhibition based on five collaborations between Aboriginal and non-Aboriginal across four states and territories.
- WA Museum and National Gallery Victoria (NGV) acquire two works from In Cahoots.
- Secured \$160,000 Visions Australia-Federal Funding for In Cahoots Eastern States Tour 2019-2021.
- Successful diversity engagement with Aboriginal arts in, Visual Arts & craft (In Cahoots & Revealed), Comedy (Deadly Funny), Dance (Widarnji).
- Co-presented Museum of Water, Perth Festival major project.
- Produced and presented Australian premiere of acclaimed Katrina Ballads by Ted Hearne (US) as part of Perth Festival.
- Partnered on two international artist residency exchanges - India, & Taiwan (with Asialink).
- 30,000 visitors engage with Kids' Corner free art-play space.

Exhibition program

The exhibition program saw another successful calendar of events over the year highlighted by the FAC Print Award which saw 56 works selected for exhibition from 301 entries.

Another very popular exhibition was In Cahoots an expansive exhibition of new work taking over all of FAC's galleries. The works were the result of 18 months of artists' residencies in remote and regional Aboriginal art centres across Australia. Artists from six key Aboriginal art centres invited leading independent artists – both Aboriginal and non-Aboriginal – from around the country to work with them. The resulting collaborative artworks are significant, striking and bold in their inventive use of materials.

Museum of Water, a project led by UK artist Amy Shorrocks, was another popular major exhibition which showcased our connection to the world's most essential life source.

Artists in residence program

In 2017–18, the artists in residence program directly supported 49 individual artists through FAC's 11 on-site studios and the two Moores Building studios. A broad demographic of practitioners from very recent graduates to established artists across a range of disciplines were once again participated in the program.

Some artists in the AIR program developed works for significant exhibitions. Notable examples include; Deborah Harding selected to participate the Bath Photography festival, UK; Clyde McGill developed a series of artworks for his major solo exhibition at the new Holmes a Court Gallery. In Cahoots artists Ishmeal Marika and Curtis Taylor were supported by the AIR program, and international artists Zora Kruzer and Johannes Siermanns participated in the Fremantle Hightide Festival along-side local AIRs Janet Carter and Devon Ward. Tom Buckland was included in the FAC exhibition I WAS HERE curated by Ric Spencer.

Music program

FAC continued to present a diverse music program, combining self-produced and co-produced original projects as well as performances presented by other producers or promoters. Acts included Katrina Ballads by Ted Hearne, Jessie Lloyd's Mission Songs, Billy Bragg, American percussion legend Jan Williams, WA clarinet virtuoso Ashley Smith, WAAPA and Jack Carty and Gus Gardiner, with string quartet, and Jacob Diamond and Tanaya Harpe.

Sunday music

Sunday Music, FAC's long-running, free summer Sunday afternoon music program presents high quality performances across many genres. FAC presented 25 free concerts attended by 24,466 people in total, at an average of 992 people per show.

Fremantle Visitor Centre

The Fremantle Visitor Centre (FVC) provides information and a booking service at the Fremantle Visitor Centre in Kings Square and information and a shuttle service for transit ships embarking in Fremantle.

The FVC attracted more than 65,000 people through the doors (down from 85,000 the previous financial year). The centre generated \$308,899 in sales (\$546,774 in 16–17) and \$49,930 (\$74,476 in 16–17) commission on those sales in 2017–18.

FVC had 129,766 unique visitors to the FVC website (visitfremantle.com.au) and has 20,158 Facebook followers. The centre provided opportunities for 190 businesses to advertise their business either through the visitfremantle.com.au website or brochure racking.

The volunteers and staff at the Fremantle Passenger Terminal provided information for 17 ships and 18,015 passengers. The City provided 17 days of shuttle service between the terminal and Kings Square. At Kings Square, staff and volunteers staffed the shuttle stop and provided further assistance so that visitors could make the most of their day in Fremantle.

The Fremantle Ambassador Program aims to increase the level of visitor servicing by providing visitors with information at key tourism locations within the city and at the Visitor Centre and increase the number of volunteers providing information at the Fremantle Passenger Terminal.

Customer service

The customer service team serviced 59,647 phone contacts and received 16,937 face-to-face visits, over 21 500 face-to-face enquiries and answered 27,087 emails.

The City embarked on a customer service improvement program at the beginning of April to improve call handling and responsiveness to customers, to improve first call resolution and to increase customer satisfaction. This journey will continue over the next six months with a strong focus on improving the customer experience and simplifying our customer processes and procedures.

Fremantle Toy Library

The Fremantle Toy Library continued to support parents as their children's first teachers through the loaning of valuable children's resources. From nearly 7,000 visits to the Toy Library, 9,682 toys (more than 2,000 more than 2016–17) were loaned this year. The Toy

Library has supported Buster It's All About Play by providing toys and other equipment to the program.

Toy Library membership expanded to allow residents of the neighbouring councils, Melville and Cockburn, to join. Total family memberships increased by over 50 per cent this year, with a membership of 424 families. Fremantle residents still make up two-thirds of total members. Increases in memberships resulted in 45 per cent of Toy Library stock being out on loan.

The Meeting Place Community Centre

The Meeting Place programs this year focused on capacity and partnership-building in the community. More than 2,500 people attended social groups, information sessions or programs held at the Meeting Place. Room hire by community and business groups, visitors and enquiries saw nearly 16,000 people pass through the doors this financial year.

Volunteers play an important role in leading social groups at the Meeting Place. These groups included 'Tuesday Morning Walkers', 'Veggie Chit Chat', 'French Conversation', 'Italian Conversation', 'I Spy Quilting' and 'The Cosy Quilters'.

Events were held that aligned with the City's commitment to Sustainability. The One Planet presentation by the Mayor and City Environment Officers gave an up-to-date account of the City of Fremantle's achievements in relation to the One Planet goals. The talk was held at the Moores Building and included a lively question and answer session.

Lifelong Learning and Fremantle Library

Fremantle Library averaged more than 14,000 visitors a month during 2017–18. Total loaned items for the year exceeded 155,000 with e-resources accounting for nearly 20 per cent of loans. Computer use remained high with an average of 74 public computer sessions a day. In the six months since the move to the Fremantle Oval the number of Fremantle resident members increased by 6 per cent to a total of 12,568.

The main focus for the Fremantle Library was managing the move to temporary premises at Fremantle Oval. In preparation for the move and to streamline services, the library introduced radio-frequency identification (RFID) technology to improve self-service loans. A new floor layout was developed and implemented for both customer-facing and staff-only areas of the temporary library.

The digitisation of local history materials continued with 6,000 images from the collection added into the library management system and made publicly accessible. Local history materials to support popular enquiries were also moved into the temporary library, with the remainder of the collection moved to offsite storage pending completion of the new community hub and library in Kings Square.

As part of preparations for the move to the Fremantle Oval, alternative pick up and drop off points were established around the City. These included the Meeting Place, the Fremantle Toy Library, Fremantle Leisure Centre, Samson Recreation Centre and the Visitors Centre. This service was very well received by the community and as such has been continued.

The community was introduced to the library's temporary premises at the Fremantle Oval with new programs, engagement events, writer development programs and mental health support. The library was opened up in a new way to the community with the first

Makerspace 'Create, play and make' event attended by 100 people. Mayor Brad Pettitt hosted a storytime session, there was stop-motion animation, robot programming and book making. A second Makerspace event was held in June with double the number of attendees.

The 2018 Gwenyth Ewens Mural was created in the temporary library. Local primary school students submitted 270 concept pieces, with the top 30 entrants being selected to collaborate with local artist Samantha Hughes to create the mural. The mural features local wildlife alongside iconic elements of the Fremantle built environment.

Fremantle Library again provided support to Fremantle Press in managing submissions for the TAG Hungerford award. To coincide with the award, an event was held to help unpublished authors prepare submissions. Submissions for the 2018 award increased significantly from the previous year, with 72 manuscripts received. In recognition of the City of Fremantle's contribution to the TAG Hungerford award, the City was presented with a State Arts and Culture Partnership Honour in the Arts Development Category.

Youth services

Key youth services actions by the City included:

- Coordinated the Leeuwin Ocean Adventure scholarships.
- School holidays programs conducted every quarter, including beyond the Esplanade Youth Plaza in venues such as Fremantle PCYC and the Library
- Conclusion of the SWITCH and planning for the launch of a new youth engagement model in 2019 as the Fremantle Youth Network
- Hosted the monthly regionally Cockburn Melville Fremantle Youth interagency network meetings for the sector.
- Collaborated with Live Long Learning for the WA Youth Week event at the Esplanade Youth Plaza.
- Reaching new audiences at the Esplanade Youth Plaza through night jams and young women's skateboarding.

Positive ageing

In regard to support for positive ageing, the City was responsible for:

- Coordination of the monthly Dance Hall Days program.
- Support for volunteers at the Wanjoo Lounge.
- Coordination of the Come and Try program.
- Support for local community groups to develop projects, such as the Garden Party Collective.
- Engagement with seniors and carers, such as the Memory Café to discuss issues around dementia and support available.

Sport and recreation

In the club development role, the City:

- Opened South Beach Sport Court.
- Provided \$10,000 funding for City of Fremantle Sports Grants.
- Piloted the Fre-O-Fit program.
- Initiated cricket net upgrades at Stevens Reserve with assistance from Fremantle District Cricket Club and Stronger Communities Grant.
- Coordinated Nightfields in collaboration with Youth and WA Football Commission.
- Provided Fremantle Oval for England's training ground for Perth matches in the Rugby League World Cup.
- Consulted regularly with sports clubs and provided training for committees and volunteers.
- Developed a community facilities future directions plan.
- Managed the successful Department of Sport and Recreation, *KidSports* grant program.
- Coordinated a range of activities for Bike Week, promoting the benefits of alternative transport to residents through fun activities.

Aboriginal engagement and programming

Roles undertaken by the City in Aboriginal engagement included:

- Support for 2018 One Day event and the Smoking Ceremony at the Round House which 300 people attended.
- Coordination of the seasonal program at the Walyalup Aboriginal Cultural Centre, as well as at The Meeting Place.
- Stakeholder engagement for developing a RAP including forming a RAP working group.
- Coordination of NAIDOC Week 2016 through a range of displays at the Walyalup Aboriginal Cultural Centre.
- Coordination of Feasibility study into an Aboriginal Culture Centre.
- Support for the Woylie Festival, the first Aboriginal storytelling festival in Fremantle.

Volunteer development

Highlights of the program included:

- Closure of the Fremantle Volunteer Service (Dec 2017) and launch of the new Community Development Volunteering Program (February 2018).

- Partnerships developed between City of Fremantle and City of Cockburn for servicing residents requiring face-to-face volunteer support services.
- Worked closely with Uniting Care West and St Patrick's Support Centre to promote volunteers working in the homelessness sector.

Community development grants

The City contributed a total of \$43,327 to community groups through the Community Development Grant Program. These included:

- Hip Hop program at the Fremantle PCYC.
- Australian Dance Council- Ausdance for the program – Dance for Parkinson.
- Community singing workshops in Noongar Language with Nulsen Havem.
- Revelation Film Festival.
- The Young Boxing Woman Project.
- North Fremantle Football Club participating in North Fremantle Community Day.
- Maladjiny delivered by ICEA.
- Give Life a Dance.

Arts grants

The City contributed a total of \$49,251 to support community arts, visual arts, film, theatre and circus projects in the 2017–18 year via its Arts grants program. Full details of recipients are in the Our governance section of the Annual Report (page 52).

Strategic planning and projects

As per previous years, the City continued to focus on work designed to give practical effect to regeneration of Fremantle.

During the year three local planning scheme amendments, for the purpose of increased opportunities for residential mixed use living along the South Street transit corridor route, were gazetted.

The City also completed the 'Freo Alternative' and continued the Heart of Beaconsfield community engagement process.

This front-end planning work is important as it sets the basis upon which development and growth is brought to the City. The directorate also began to implement projects during 2017-18 just to deliver core strategies that will underpin the City's transformation over the coming years.

The City continues to perform well in processing planning applications. The average time taken to determine an application for development approval was 46 days and 100% of subdivision application referrals were dealt with within 42 days.

The following table summarises the volume of statutory planning and building work dealt with during the year. This workload was consistent with previous years.

Development applications	
Development applications determined by the City	550
Development applications determined by the Joint Development Assessment Panel	4
Applications for extensions of time of planning approvals	4
Applications for variations to previous planning approvals	54
Liquor licence Section 39 and Section 40 applications	13
Subdivision applications referred to the City for comment	61
Building permits issued by the City	570

The development applications determined included the following major development proposals with a combined construction cost in excess of \$11 million:

- 26 Parry Street, Fremantle – Four storey mixed use development (tourism accommodation, multiple dwellings, restaurant, lunch bar) – June 2018 – \$7.7 million.
- 135 High Street, Fremantle – Partial demolition and additions and alterations to existing building (office, shop and tavern) – January 2018 – \$3.5 million.

Freo 2029 – transformational moves

Fremantle Oval

The City has commenced investigations into suitable redevelopment ideas for Fremantle Oval, following the relocation of the Fremantle Dockers from the Oval. With a focus on maintaining the space for sporting and community activities, the City is discussing ideas with LandCorp – noting that the majority of land is crown land meaning that the State Government would need to take a lead on any future project. The City anticipates engaging with the community in 2019 around concept ideas for this important city location.

Princess May Park Masterplan

Adopted in November 2015, the masterplan seeks to enhance the reserve as a modern equivalent of the 'village green'. Detailed designs are to follow and construction staged over three years (budget permitting) to coincide with completion of the adjacent Point Street/Hilton Doubletree hotel development.

Esplanade Reserve masterplan

Adopted in December 2015, the masterplan provides a vision and framework for progressive upgrading of the Esplanade's landscape and infrastructure. Upgrades to the public toilet block at the north end of the reserve and to the children's playground were implemented in the first half of 2017.

Integrated transport strategy

The City progressed its implementation of the integrated transport strategy, commencing a review of the current bike plan and prioritising advocacy around two fixed route public transport corridors with a view to securing state government support for the advanced delivery. The City has also continued to advocate for retention of a working port as part of the Westport project, whilst concurrently advancing the benefits of redevelopment of Victoria and South Quays for tourism, retail and community facilities.

The City has also worked with Main Roads WA to develop a balanced concept for the upgrade of High Street as an important freight link, whilst also maximising tree retention and accommodation of other transport modes.

Greening Fremantle strategy 2020 and urban forest plan

The City adopted its Urban Forest Plan in July 2017 which sets out a coordinated and targeted tree planting plan for the next 10 years as part of the Greening Fremantle Strategy 2020, which was adopted in 2015.

More than 1,000 new trees were planted within the 17-18 financial year. Streetscape and parks improvements were complemented by water reduction initiatives as part of the City's Water Conservation Strategy, and overarching Climate Change Action Plan, which recognises the need to adapt to a drying climate.

One Planet Fremantle strategy

In October 2015 the City received international endorsement as a One Planet City and was the first Australian local government, and only the second in the world, to obtain this status.

The City produced an annual report at the end of 2016 on its progress with actions under the One Planet Fremantle Strategy.

The City produced an annual report at the end of 2017 on its progress with actions under the One Planet Fremantle Strategy and identified priority actions for the coming year in an annual action plan.

Notable achievements during the year included the conduct of a series of Smart Living workshops, review of the Sustainable Events policy, successful trial of the FOGO waste reduction scheme, and completion of a corporate energy plan to provide the City with a pathway to achieving its One Planet target of running all corporate operations on 100 per cent renewable energy by 2025.

Heritage

The City continued to provide advice on working with and adapting heritage listed buildings to sustain their viable use.

In 2017, Fremantle's iconic West End precinct was included in the State Register of Heritage Places. The City has subsequently commenced a review of the West End Conservation Area Policy.

Various upgrades to heritage buildings have been planned or advanced, and the City's important work in this area was recognised through the receipt of an award for its conservation work on the Fremantle Town Hall.

Freo Alternative

The Freo Alternative was launched in September 2016. The project sought to explore a range of alternative small housing types that could fill the gaps in the town planning rules while still retaining features the community value about their established neighbourhoods and involved extensive community engagement. Consultation on the new planning rules (a scheme amendment and policy) was completed and reported to Council in 2018 and showed widespread community support. The project is currently with the state government for final approval.

Heart of Beaconsfield

The City enlisted the community's help in creating an overall vision and masterplan for the area around the South Fremantle High School, TAFE, Davis Park and Lefroy Road quarry site.

Changes are beginning to happen in this area and other changes could take decades. The City and its project partners want to ensure that when things happen, they happen in a coordinated way.

The vision and masterplan can then be used to guide future development on particular sites such as the Davis Park precinct and the TAFE site and ensure the best possible outcomes in the decades to come. The project continues to advance with the development of a several options for the area, and feasibility investigation of some key elements. Release of a preferred masterplan for public comment is expected to occur in mid-2019.

Design policies

Design policies for two local centres on the South Street corridor were completed.

A review of the West End Conservation Area Policy has commenced.

Infrastructure and project delivery

The infrastructure directorate has had a busy year and has worked hard at refining its structure and capacity to help improve key service areas. The directorate has delivered a range of works and services through capital works, projects and programs of maintenance; these are typically focussed in the following areas:

- road reserves and drainage
- parks, streetscapes and natural areas
- waste collection and city cleansing
- buildings and facilities services
- asset management.

Service improvement initiatives

Parks operations reviewed their operational model and activities relating to their services and maintenance programs; they have developed and implemented a new 'precinct' model to deliver a more comprehensive and improved parks maintenance service – this is based on the geographic location and specific requirements of each site.

These changes have significantly improved service levels and assisted in addressing urgent maintenance requirements, not to mention improving the tidiness and overall aesthetics of our City's parks.

The City's cleansing team continued to keep our CBD tidy but has also adjusted its operations to service a wider area of the city including the busy tourist hotspots and event areas seven days a week.

Verge mowing

As part of our commitment to improving core services to ratepayers, the City reintroduced residential verge mowing to areas of the city that have wide verges.

The service recognises that it is not always possible for residents to maintain verges that are wider than standard, so Council delivered a free quarterly service in the suburbs of Beaconsfield, White Gum Valley, Hilton, Samson and parts of Fremantle. This helped to make the streets more attractive by keeping weeds and long grass under control.

Fremantle Recycling Centre upgrade

The recycling centre opposite the Fremantle Golf Course on Montreal Street was doubled in size, greatly increasing its capacity and delivering an expanded service for residents.

New items accepted at the recycling centre included drop-off of green waste, mattresses, clean bricks, pavers and slabs. The revamped centre also has an improved layout for easier access and increased opening hours on Fridays.

More than 340 people visited the centre in its first weekend of operation with visitation levels remaining strong throughout the year.

Recycling centre visitation

Oct 2017	Nov	Dec	Jan 2018	Feb	March	April	May	June	Total
522	863	1130	837	883	1048	986	898	981	8,148

Materials by volume

Materials	Total tonnes
Mattresses	23.2
Whitegoods	11.8
Metal	144.3
Batteries – household	535
Batteries – lead	2.7
Gas bottles	1.9
Fluro lighting	0.23
Cardboard	61
Recyclables (bottles, cans etc)	124.3
Polystyrene	4.6
Green waste	335.5
E-waste	26.4
Paint	24
Oil	19.3
Waste (landfill)	106.8
Total tonnes collected	1421.5
Total tonnes recovered	1314.6
Recovery rate	92.4%

Home collection service

In addition to the City's bulk verge collection service, residents aged 55 and over were given the option of having their household junk (including whitegoods, e-waste and mattresses) picked up from their home. This free service was a new initiative introduced in October at the same time as the expanded recycling centre.

Month	Collections (#)	Materials
October 2017	1	1 mattress
November	4	4 mattress; 2 whitegoods
December	6	6 mattress; 3 whitegoods; 1 e-waste
January 2018	11	11 mattress 4 whitegoods, 2 e-waste
February	4	4 mattress; 3 whitegoods
March	10	10 mattress; 6 whitegoods; 2 e-waste
April	8	8 mattress; 3 whitegoods; 3 e-waste
May	8	8 mattress; 4 whitegoods; 1 e-waste
June	8	8 mattress; 3 whitegoods; 1 e-waste
Totals	60	60 mattress; 28 whitegoods; 10 e-waste

Asset management program and business continuity planning

The City completed a major review and improvements to its approach to asset management. A new Asset Management Policy was produced and approved by council. A major review and creation of a new suite of five asset management plans to cover all of the City's assets was completed in 2018. For the first time, a corporate asset management plan was also produced to pull all of the information together and provide a City wide overview of asset management.

City staff completed an extensive asset collection, condition inspection and valuation of park and landscaping assets. More than 5,000 assets were assessed and added to the City's asset database and GIS system. This also formed a major part of the Infrastructure Valuation that forms part of the City's statutory obligations.

An inspection of the City's drainage assets was conducted using an external contractor and internal staff. A high definition camera was used to pick up several kilometres of drainage pipe which has been included in the City's asset management and GIS systems.

The City produced and rolled out a project management framework for the management of its capital works program. The framework is purpose-built for the City of Fremantle and helps to manage all projects from initiation, through construction to final closeout and completion.

Capital program

The Infrastructure Directorate typically delivers a number of Capital Projects within a financial year; 2016-17 saw the completion of a wide range of projects, they included:

Cappuccino Strip (Stan Reilly) Carpark

A new 155-bay car park in the heart of Fremantle provided convenience for shoppers and also represented a significant milestone in terms of the City's use of recycled materials and emphasis on sustainability. The carpark was built on the site of the former Stan Reilly centre on South Terrace. Construction began in January and the carpark opened in April. Features included solar-powered lights, waterwise native gardens with provision for four electric car charging stations.

Hilton town centre

Works to improve safety and amenity in Hilton town centre addressed a serious safety issue and created a much more welcoming environment. The project helped make the section of South Street which runs the Hilton shopping area feel more like a traditional town centre by slowing traffic. It also prevented cars from turning right out of Paget Street and Victor Street. In the past five years there were 20 crashes involving cars at the intersection, and numerous near-misses on the nearby pedestrian crossing.

The improvements included enhanced signage and lighting to make drivers more aware of the pedestrian crossing on South Street, new ramps at Paget Street and Victor Street to make it easier for people with prams and wheelchairs, a different colour asphalt roadway to delineate Hilton town centre and new landscaping and street furniture inspired by a native garden suburb theme.

The project was funded through the state government's Local Projects, Local Jobs program and the City of Fremantle. It was completed in June and immediately welcomed by business owners and residents in Hilton.

Cappuccino Strip lighting upgrade

Installation of new LED street lights meant brighter nights along Fremantle's Cappuccino Strip. The City removed 36 old light fittings, using 150 watt metal halide globes, and replaced them with new 40 watt LED fittings.

The new lights are expected to see energy consumption from the street lights on the strip drop from almost 24,000 kwh per year to around 6,000 kwh. The lights also have a lifespan many times longer than the old globes.

Hampton Road and Stirling Street intersection upgrade

An intersection upgrade at Hampton Road and Stirling Street addressed a known accident blackspot area by improving sight lines for vehicles.

Leighton Beach carpark extension

The City of Fremantle added another 19 bays to carpark 48 at the northern end of Leighton Beach Boulevard, making it a little easier for people to find a parking space.

There has been a lot of development at Leighton in the past few years, with the new apartments, new restaurants and cafes and the City's upgrades to the change rooms and kiosk. This has made Leighton a popular place to visit. The additional parking bays will help to allow more people to take advantage of these facilities and one of WA's most beautiful beaches

Parks and landscaping

Friends groups support

Coordination and support for eight community planting days in the City's natural areas was provided to support members of the community wanting to engage in revegetating local bushland reserves. This initiative is supported by the City's Green Plan 2020.

North Fremantle foreshore

The City of Fremantle partnered with Department of Biodiversity, Conservation and Attraction through the Riverbank Grant program to undertake a North Fremantle Foreshore Vegetation Assessment and Management project. Following community consultation, two reports produced through this project were adopted by Council in 2017 and phase one works were completed in December 2017. The second phase of on-ground works to implement the vegetation management recommendations were completed in June 2018. Prawn Bay, Cypress Hill and Rocky Bay Reserve were revegetated with approximately 5,750 seedlings and photographic monitoring sites were established.

Coastal hazard risk management plan

The City of Fremantle joined with the Town of Mosman Park to undertake a Western Australian Planning Commission part-funded Coastal Hazard Risk Management and Adaptation Plan. The plan was developed with support from key State government departments, including Fremantle Ports, to identify the erosion and inundation risks to the coastline over time and develop a coastal adaptation pathway. The report was adopted by Council in November 2017 and subsequent grant applications were made to develop solutions to the current high risk areas of Port Beach and develop and implement coastal monitoring to inform future works.

Cantonment Hill park and playground

The Cantonment Hill project was completed in October 2017 and encompasses a large open space with a playgrounds and seating areas along with upgrades to pathways and lighting. The project was funded by Lotterywest and forms part of the Cantonment Hill Master Plan.

South Beach sports court

Following an involved community consultation process, the South Beach basketball court was completed in January 2018 creating a multipurpose sports court for basketball, footsal and netball. Additional landscaping and a small nature play area complement the facility.

Northbank foreshore stabilisation

The City of Fremantle partnered with Department of Biodiversity, Conservation and Attraction through the Riverbank Grant program to undertake an assessment of a section of foreshore at Northbank to determine an appropriate stabilisation option given the characteristics of the site. Following community consultation, options were assessed using a multi-criteria analysis and a report on the three concept options was finalised.

Hilton pocket park

The pocket park for Hilton was completed in December 2017 providing local residents with play equipment and seating including a small grassed area. The area was previously a scrubby wasteland at the end of a cul-de-sac. This pocket park was identified in the Green Plan 2020 and was strongly supported by the community, who also helped City staff plant it out at a community planting day once the park was completed.

White Gum Valley pocket park

The pocket park for White gum Valley was completed in December 2017 providing a small POS area for local residents with play equipment and seating including a decking lookout over the sump to increase the useable space the community could enjoy. This pocket park was identified in the Green Plan 2020.

Dog drink fountain

A new dog drinking fountain was installed adjacent to the dog exercises area at Stevens reserve, allowing both dogs and dog walkers to rest and have a drink.

Corporate Business Plan measures

The Corporate Business Plan (CBP) sets out the services, projects, targets and milestones that the City will use and measure to achieve the aspirations and objectives outlined in the Strategic Community Plan. This is the first year the City has reported on these measures.

CORPORATE BUSINESS PLAN

End of Financial Year
Project Report 2017/18

December 2018



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2 CITY OF FREMANTLE CORPORATE BUSINESS PLAN

ECONOMIC DEVELOPMENT

Diversify and strengthen Fremantle's economic capacity

Outcome 1	More people live in, work in and visit Fremantle.
Outcome 2	Fremantle welcomes investment and is an attractive destination for high quality development.
Outcome 3	A shared vision with the business community that clearly differentiates Fremantle's economic offer.
Outcome 4	Fremantle is recognised as Perth's second city.

Economic development comment

2017/18 was the year that the Kings Square Project commenced on site, with the demolition of the Queensgate Building and former Myers building and the commencement of new construction. Seven mature trees were relocated within the square to make room for the works and the overall concept plan for the public realm was developed and approved. The Kings Square Project is a private-public partnership and represents a significant investment that seeks economic revitalisation in the centre of Fremantle.

PROGRESS AGAINST PROJECTS

Key:

★ on track	X action required	✓ complete	⊖ not started
☒ cancelled	⊖ deferred	○ new project	⏩ carry forward to next financial year

Approved Projects	Status	Budget (\$)	Actual (\$)
Outcome 1 – More people live in, work in and visit Fremantle 1			
Purchase Fremantle Football Clubroom (Kings Square redevelopment stage 1)	★	530,000	520,100
Temporary carpark and beautification works - 2 Point Street	✓	50,000	55,100
Building improvements to facilitate an external council meeting venue - Kings Square	✓	65,000	65,800
Change Management - Kings Square Contingency	★	40,000	39,500
Business and investment Attraction and Retention	✓	418,878	418,896
Outcome 2 – Fremantle welcomes investment and is an attractive destination for high quality development			
Public Realm - Concept design (Freo 2029)	⏩	85,100	72,000
Disposal of 7 Quarry Street Fremantle (Youth Centre) <i>Comment: Open market process to be undertaken in 2018/19</i>	⏩	(2,350,000)	0
Demolish Stan Reilly (Kings Square Redevelopment)	✓	230,000	175,000

Approved Projects	Status	Budget (\$)	Actual (\$)
Construct carpark on Stan Reilly site (Kings Square Redevelopment)	✓	990,000	750,000
Construct Council administration offices (Kings Square redevelopment)	★	10,985,000	3,090,000
Prepare master plan for the Fremantle Oval Precinct redevelopment (Freo 2029)	»»	76,000	55,800
Prepare a redevelopment plan for Knutsford Street Depot site (Local Planning Strategy) <i>Comment: Deferred pending decision on sale. Tenders sought and closed June 2018, currently under assessment</i>	■	15,000	5,000
Relocation - Council administration building (Kings Square redevelopment)	✓	150,000	46,000
Establish temporary accommodation for St Patricks (Kings Square Redevelopment)	✓	200,000	200,000
Reposition Kings Square trees	✓	146,000	146,000
Future planning for Port, South and Victoria Quay <i>Comment: Ongoing inputs to Westport</i>	★	0	0
Civic Building Demolition - Kings Square	»»	2,585,700	395,200
Time lapse photography for Kings Square Project	★	20,000	10,700
Local traders support – Kings Square <i>Comment: Ongoing activity to minimise impact of construction around Kings Square</i>	★	\$20,000	\$20,000
Business attraction to Kings Square tenancies (Office, restaurant bar and retail stores)	»»	\$190,000	\$190,000
Parking signage improvements	✓	\$20,000	\$20,000
Outcome 3 – A shared vision with the business community that clearly differentiates Fremantle's economic offer			
Establish Destination Marketing Working Group <i>Comment: Combine Marketing budget with Differential Rate budget (previously used by the BID)</i>	»»		

ENVIRONMENTAL RESPONSIBILITY

Develop environmentally sustainable solutions for the benefit of current and future generations

Outcome 1	All City controlled buildings, activities and public places will be more energy efficient and energy will increasingly be delivered by renewable energy.
Outcome 2	The City will reduce waste, reusing where possible, and ultimately sending zero waste to landfill.
Outcome 3	The City will reduce and optimize water usage in its buildings, facilities and public open space.
Outcome 4	Better quality natural habitat with space for endemic biodiversity.
Outcome 5	The City Will have walkable access to green spaces for recreation.
Outcome 6	Prepare for adapt to the impact of climate change.

Environmental responsibility comment

The City has made significant progress in advancing its environmental responsibility outcomes through:

- Completion of the Corporate Energy Plan
- Supporting a trial of the Food Organics – Green Organics bin system (FOGO) which enables all food organics to be combined with green waste for processing and reuse.
- Creation of a recycling centre.
- Completion of a Coastal Hazard Risk Management Plan for the City's northern beaches (Port Beach and Leighton) and stabilisation works in Northbank.
- Installation of pocket parks in two locations identified as deficient in access to open space in the City's Greening Strategy.

These initiatives complement ongoing work including delivery of the City's Water Conservation Strategy and ongoing planting programs.

After years of campaigning for a plastic bag ban, the new state government announced a statewide ban.

Implementation of the Climate Change Adaption Plan progressed through associated projects including the Energy Plan, Water Conservation Strategy and CHRMAPs. (Phillida)

PROGRESS AGAINST PROJECTS

Key:

★ on track	✕ action required	✓ complete	⊖ not started
☒ cancelled	⇐ deferred	○ new project	➤ carry forward to next financial year

Approved Projects	Status	Budget (\$)	Actual (\$)
Outcome 1 - All City controlled buildings, activities and public places will be more energy efficient and energy will increasingly be delivered by renewable energy			
Prepare an energy plan for the City (One Planet) <i>Comment: Corporate energy plan complete and adopted by Council on 27 September 2017</i>	✓	10,000	9,300
Outcome 2 - The City will reduce waste, reusing where possible, and ultimately sending zero waste to landfill			
Improve recycling facilities at the Knutsford Street depot	✓	65,000	114,000
Waste - Fogo Trial	✓	22,000	19,000
Outcome 3 – The City will reduce and optimize water usage in its buildings, facilities and public open space			
Water Corporation Waterwise Aquatic facility <i>Comment: Leisure Centre maintain endorsement by the Water Corporation –Water saving 196kL (Bev Bone)</i>	✓		
Outcome 4 – Better quality natural habitat with space for endemic biodiversity			
Prepare Coastal Hazard Risk Management Plan	✓	28,000	18,000
Prepare Northbank Foreshore stabilisation options report <i>Comment: On-going multi-year grant funded project. Completion expected in first half 2018/19 financial year.</i>	➤	53,500	41,200
Assess, plan and implement management of the North Fremantle foreshore	✓	24,000	24,000
Outcome 5 – The City will have walkable access to green spaces for recreation			
Pocket park for Hilton (soft) (Green Plan 2020)	✓	50,000	48,000
Pocket park for White Gum Valley <i>Comment: Project completed July 2018.</i>	➤	65,000	63,000
Establish Friends Groups support model and resource (Green Plan 2020) <i>Comment: South East Regional Centre for Urban Landcare(SERCUL) engaged to support friends of and community groups for natural area programs.</i>	✓	4,200	3,100

TRANSPORT AND CONNECTIVITY

Enhance the connectivity between all areas of Fremantle, the city centre and other strategic economic hubs and population centre

Outcome 1	Fremantle is recognised as a pedestrian and cycle friendly city.
Outcome 2	Public transport is a preferred method of transport.
Outcome 3	An economically efficient, environmentally and socially sustainable freight network.
Outcome 4	A city that provides a range of parking options that support community and visitor needs, in balance with other land use and transport requirements.

Transport and connectivity comment

Many of the transport challenges facing Fremantle relate to balancing the demands of modern transportation trends and standards with the historic character of the city and the more sustainable and holistic transport planning objectives and approaches advocated by Council within its Integrated Transport Strategy.









The City has made good headway in:

1. Advancing the investigation of priority transport routes in conjunction with the South West Group.
2. Advocating for a balanced approach to freight management (including liaising with MRWA following its release of the design concepts for High Street) and representing the City's interests in the Westport review of port facilities.
3. Implementing parking upgrades in appropriate locations.
4. Investigating options to establish a Car Share scheme within Fremantle.

These initiatives compliment ongoing work including the continued funding of the popular CAT free transit services, promotion of cycling through marking, community events and end of trip facilities requirements and responsible management of parking provision within the CBD.

PROGRESS AGAINST PROJECTS

Key:

 on track	 action required	 complete	 not started
 cancelled	 deferred	 new project	 carry forward to next financial year

Approved Projects	Status	Budget (\$)	Actual (\$)
Outcome 1 – Fremantle is recognised as a pedestrian and cycle friendly city			
Design intersection Adelaide and Queen Victoria Streets <i>Comment: Funds carried forward for further electrical design work. Project approval process on hold until further scoping completed that will directly affect electrical design.</i>	➤	17,500	6,400
Construct bike crossing at the intersection of Tydeman Road and Pearse Street	●	2,800	2,800

Approved Projects	Status	Budget (\$)	Actual (\$)
<i>Comment: Safety audit undertaken, demonstrated proposed solution did not meet the requirement therefore project was cancelled.</i>			
Guarded crossing relocation Hampton Road at Scott Street <i>Comment: Officer's recommendation was deferred by Council in December 2017. Officers working with Main Roads to develop a new consultation in 2018/19.</i>	⬆	200,000	21,900
Improve way finding and signage	★	20,000	2,700
Establish a Commonwealth Walkway <i>Comment: Completed and launched Queens Baton Relay, Commonwealth Games.</i>	✓	5,000	3,191
Outcome 2 – Public transport is a preferred method of transport			
Prepare Fremantle Transport Corridor - including value capture modelling - Part 1 (Integrated Transport Strategy) <i>Comment: Budget not required as work is progressing through the South West Group and internally by City Officers.</i>	★	0	0
Relocate Fremantle Taxi Rank	➤➤	80,000	600
Outcome 3 – An economically efficient, environmentally and socially sustainable freight network			
No single purpose project provided for in 2017/18.			
Outcome 4 – A city that provides a range of parking options that support community and visitor needs, in balance with other land use and transport requirements			
Upgrade digital parking signs <i>Comment: Deferred pending further consultation</i>	⬆	90,000	320
Modelling the placement of Car Share in the CBD <i>Comment: Council item for July 2018 to prepare tender</i>	★	6,450	8,700
Construct temporary overflow carpark 48 - Leighton Beach	✓	70,000	81,500
Level and surface 550 sm2 staff carpark compound at leisure centre <i>Comment: Providing an area for 40 staff vehicles to park alleviating vehicles to park in customer bays</i>	✓		11,000
Construct temporary carpark opposite Memorial North Fremantle	●	40,000	1,000

CHARACTER, CULTURE AND HERITAGE

Sustain and grown arts and culture and preserve the importance of our social capital, built heritage and history.

Outcome 1	Fremantle provides a social environment that supports arts and culture.
Outcome 2	Fremantle celebrates its history and heritage through active renewal.
Outcome 3	Fremantle is recognised locally, nationally and internally for its festivals and street life.

Character, culture and heritage comment

Stage 1 completion of Cantonment Hill public park with support from Lotterywest, park was formally opened in December 2017.

Town Hall prize for 'Best Historic Restoration or Renovation' at the Master Builders Association Excellence in Construction Awards.

PROGRESS AGAINST PROJECTS

Key:

★ on track	✕ action required	✓ complete	⊖ not started
☒ cancelled	⇐ deferred	○ new project	⇒ carry forward to next financial year

Approved Projects	Status	Budget (\$)	Actual (\$)
Outcome 1 – Fremantle provides a social environment that supports arts and culture			
Purchase artworks in accordance with Victor Felstead bequest <i>Comment: Ongoing deceased estate contribution</i>	★	7,000	0
Deliver In Cahoots art exhibition and new residency <i>Comment: State government funded exhibition program at Fremantle Arts Centre. Grant funding carried forward to 2018/19</i>	✓	91,500	(53,724)
FAC Revealed 2017 <i>Comment: State government funded exhibition program at Fremantle Arts Centre</i>	✓	10,100	10,100
Undertake High Tide public art project - Fremantle Festival <i>Comment: Project delivered through collaborative funding from the City, State government, Federal government, Notre Dame university and local businesses. Next delivered in November 2019</i>	✓	242,000	240,000
FAC Revealed 2018 <i>Comment: Exhibition will be carried out in 2018/19 as scheduled</i>	⇒	262,000	207,200

Approved Projects	Status	Budget (\$)	Actual (\$)
Outcome 2 – Fremantle celebrates its history and heritage through active renewal			
Purchase new microfilm reader printer (lifelong learning) <i>Comment: New microfilm reader purchased and installed in Fremantle Library</i>	✓	11,600	13,600
Refurbish Cantonment Hill Naval Store to heritage standards and public access requirements <i>Comment: Proposal was required to be re-scoped and tenders re-called. The tender period closed late March 2018. Budget has been carried forward to proceed further in 2018/19</i>	⇒	617,000	11,000
Cantonment Hill <i>Comment: Stage 1 works are under maintenance with handover to the City in September 2018. Stage 2 works including interpretive signage are in design, implementation date to be confirmed</i>	⇒	1,359,500	1,344,900
Outcome 3 – Fremantle is recognised locally, nationally and internally for its festivals and street life			
Beautification and Artworks at The Piazza South Terrace Fremantle P11645	✓	20,000	2,000

PLACES FOR PEOPLE

Create great spaces for people through innovative urban and suburban design

Outcome 1	Fremantle provides more affordable living opportunities.
Outcome 2	Fremantle has high quality urban and suburban environments for everyone to enjoy.
Outcome 3	Activate urban spaces through increased numbers of people within Fremantle.
Outcome 4	Fishing Boat Harbour precinct redevelopment – expanding a much-loved visitor precinct.

Places for people comment

The City has progressed its award-winning Freo Alternative ('Big Ideas for Small Housing') initiative with successful advertising and adoption of an amendment to the local planning scheme. This is currently with the state government for final approval. This contributes towards providing more affordable living opportunities and compliments other ongoing initiatives such as the introduction of zonings within specific locations of the CBD and within nodes on designated public transport routes to encouraging housing diversity. The City has also supported the advancement of the Burt Street redevelopment proposed by Department of Communities on the proviso that the redevelopment incorporate a proportion of affordable housing.

Significant investment in urban design initiatives associated with Kings Square, and through smaller design exercises including investigation of opportunities to improve amenity at the entrance to the Fremantle train station will provide environments for everyone to enjoy.

Continued liaison with the Fremantle Harbour Management Advisory Group has provided a forum to discuss the ongoing management and improvement of the fishing boat harbor with other stakeholders.

PROGRESS AGAINST PROJECTS

Key:

★ on track	X action required	✓ complete	∅ not started
☒ cancelled	☐ deferred	○ new project	➤ carry forward to next financial year

Approved Projects	Status	Budget (\$)	Actual (\$)
Outcome 1 – Fremantle provides more affordable living opportunities			
No single purpose project provided for in 2017/18.			
Outcome 2 – Fremantle has high quality urban and suburban environments for everyone to enjoy			
No single purpose project provided for in 2017/18.			
Outcome 3 – Activate urban spaces through increased numbers of people within Fremantle			
Deliver the Commonwealth Games Queens Baton Relay	✓	14,500	0
Outcome 4 – Fishing Boat Harbour precinct redevelopment-expanding a much loved visitor precinct			
No single purpose project provided for in 2017/18.			

HEALTH AND HAPPINESS

Creating an environment where it is easy for people to lead safe, happy and healthy lives

Outcome 1	Fremantle is welcoming, safe and caring community.
Outcome 2	A city that celebrates and actively supports diversity.
Outcome 3	A healthy and active environment for the community to enjoy.

Health and happiness comment

Facilitate capacity building and collaborative partnerships to influence change, that generate solutions or achieve outcomes that improve the quality of life for those within the community, with such projects as:

- Working collaboratively with WA Police Services, St Patrick's Community Centre with the delivery of homelessness forum with local agencies. This project is now moving forward as the "20 Homes for 20 Lives" project with RUAH as the leading agency.
- Neighbourhood days have been supported within the community as the "Garden Party" initiative, empowering local streets to come together to form local relationships.
- Second year for the Hilton Winter Film Festival that celebrated in collaboration with Naidoc Week at the PCYC, with the main theme "Because of her, we can"
- The realignment of the Community Development area to include the Lifelong Learning Team and Connections Team, this has resulted in collaborative projects such as maker space that has seen increasing attendance along with the Wanjoo lounge that supports the engagement of our older population in a relaxed and supportive environment within the library area.
- Council continues to provide support to groups such as the Leeuwin Adventures, Fremantle Surf Life Saving Association, Fremantle Men's Shed, Imagined Futures (SWMPF) in the delivery of programs and activities within the community, targeting our youth and ageing population.
- The City delivered the Commonwealth Walkway Trail project as part of the Commonwealth Games Baton journey from Wadjemup to Walyalup.

PROGRESS AGAINST PROJECTS

Key:

★ on track	X action required	✓ complete	⊘ not started
⊠ cancelled	⇐ deferred	○ new project	➤ carry forward to next financial year

Approved Projects	Status	Budget (\$)	Actual (\$)
Outcome 1 – Fremantle is welcoming, safe and caring community			
Purchase CCTV equipment (Community safety initiative) <i>Comment: Funding not successful in this year</i>	⊘	30,000	0
Relocate wireless network infrastructure from the Queensgate building	➤	100,000	60,600
Outcome 2 – A city that celebrates and actively support diversity			

Approved Projects	Status	Budget (\$)	Actual (\$)
Detailed design redevelopment Fremantle Park <i>Comment: Project has entered the next phase, Construct Fremantle Park Sport and Community Centre</i>	✓	0	0
Construct Fremantle Park Sport and Community Centre <i>Comment: Multi-year project, some funding carried forward</i>	➤	634,000	120,000
Undertake aboriginal youth project – ARISE <i>Comment: Year 1 funding completed, 2 year funding available</i>	➤➤	73,500	36,400
Review Age Friendly Plan <i>Comment: Following on from the transition of the Fremantle Community Care program 1/7/2018</i>	➤	26,624	0
Develop Reconciliation Plan <i>Comment: Community consultation has commenced towards reconciliation</i>	➤	51,000	40,000
Review the Walyalup Aboriginal Cultural Centre <i>Comment: Completed with the recommendation to continue to run in house whilst a feasibility study is being undertaken for cultural centre in 2018/2019</i>	✓	20,000	20,000
Indigenous Cultural Centre Feasibility Study <i>Comment: Phase 1 underway</i>	➤	30,000	7,000
Outcome 3 – A healthy and active environment for the community to enjoy			
Conduct Neighbourhood day event <i>Comment: Hilton Winter Film Festival.</i>	✓	4,200	6,700
Contribute to partnership - South West Partnership Forum <i>Comment: Completed, contribution towards the backbone support to projects such as Imagined Futures</i>	★	15,000	15,000
Purchase new aquatic water wheelchair <i>Comment: completed</i>	✓	3,000	2,770

CAPABILITY

Provide strong leadership through good governance, effective communication and excellence in delivery

Outcome 1	A transparent and responsive organisation.
Outcome 2	Effective leadership.
Outcome 3	A sustainable organisation with the capacity to deliver and respond to customer needs.
Outcome 4	A strong and collaborative regional leader.
Outcome 5	A city that maintains its assets to meet the needs of its community.

Capability comment

The City has invested in both the planning and infrastructure necessary for it to capitalise on the Kings Square renewal project which will catalyse investment and activity within Fremantle but will also facilitate more efficient and responsive service provision through roll out of modern IT and work practices.

Continued delivery of asset maintenance works complements the development of the City's asset management strategy which seeks to ensure appropriate prioritisation of resources.

Key projects delivered in 17-18 include:

- The Hilton Town Centre upgrade improved the safety of the intersection of those turning right into South Street by slowing traffic and preventing cars from turning right out of Paget Street and Victor Street and improved the amenity of the shopping area through the delivery of landscaping and street furniture to create a safe and welcoming environment.
- Investment in new play equipment for Sir Frederick Samson Park to replace ageing slides and climbing frames with new equipment combining nature play and more traditional play equipment which takes into account the park's bushland setting.
- In 2017/18 the City undertook community consultation to get feedback on the upgrade of South Terrace. The design was the subject of community consultation in November last year, with 73% of respondents supporting the change. Upgrade works are being staged to improve the streetscape along a section of the popular South Terrace café strip at the intersection with Sydney Street and Little Lefroy Lane. The City aim to create a pedestrian-friendly environment that supports street life. Designs for new road surfaces and footpaths painted in vibrant colours inspired by Fremantle's street art will be coupled with improvements to services - new bike racks and seating, street trees, rubbish bins and drainage improvements.
- Cliff shaving works to preserve the Round House, the oldest building still standing in WA and the reopening of the Whalers Tunnel.

PROGRESS AGAINST PROJECTS

Key:

★ on track	✕ action required	✓ complete	⊗ not started
☒ cancelled	☐ deferred	○ new project	➤ carry forward to next financial year

Approved Projects	Status	Budget (\$)	Actual (\$)
Outcome 1 - A transparent and responsive organisation			
Public Realm - Play space - Concept design and public relations <i>Comment: Adopted by council</i>	✓	24,000	23,975
WAEC Conduct Local Government Elections	✓	90,000	86,900
Review existing approach to document management and web-based collaboration	➤	30,000	0
Relocate existing fibre network within the Kings Square precinct	✓	70,000	43,600
Upgrade network infrastructure to facilitate staff movement (Kings Square Redevelopment)	➤	120,000	77,500
Wireless network at Fremantle Oval (Kings Square redevelopment)	✓	30,000	17,200
Vocus communications link data centre and Fremantle Oval (Kings Square redevelopment)	●	0	0
Outcome 2 - Effective leadership			
Communications - Marketing (Kings Square)	★	40,000	30,000
Outcome 3 - A sustainable organisation with the capacity to deliver and respond to customer needs			
Replace existing IP Telephony voice handsets with a soft phone solution built into end user PC's	✓	65,000	48,400
Provide traineeship opportunities - People and Culture	✓	30,000	39,000
Provide traineeship opportunities - Fremantle Leisure Centre	●	34,000	0
Tri-annual revaluation of Gross Rental Values	✓	215,000	220,000
Revalue Assets	✕	50,000	0
Outcome 4 - A strong and collaborative regional leader			
Communications - Marketing (Kings Square)			
Outcome 5 - A city that maintains its assets to meet the needs of its community			
Footpath Replacement Program <i>Comment: Funds carried forward for South Terrace at Little Lefroy Lane and Sydney Street</i>	➤	150,000	75,200

Approved Projects	Status	Budget (\$)	Actual (\$)
Construct new single use paths	✓	50,000	59,200
Resurface roads	✓	308,000	307,000
Purchase minor plant	✓	16,000	26,000
Replace library printer equipment	✓	10,000	0
Removal of asbestos at the Fremantle Arts Centre in the shop	✓	33,000	19,500
Install compliant lift and stairs to Evan Davies building 1-13 South Terrace, Fremantle (stage 1) <i>Comment: Contract terminated with original contractor. Works being completed within the next months with new contractor</i>	⊘	0	0
Refurbish Fremantle Boys School 92 Adelaide Street	✓	56,000	56,000
Conduct compliance audit of playground equipment and sports equipment	✓	10,000	8,800
Replace play equipment <i>Comment: Sir Frederick Samson Park playground to be completed in August 2018. Project timeframe was extended to allow for community consultation. Davies Park, Leisure Centre, Fremantle Park, Gil Fraser Reserve, Davis Park were completed in early July 2018</i>	⊘	150,000	83,800
Disposal of Car Park 13 The Malls (cnr Henderson and William Streets) Fremantle <i>Comment: Settlement is scheduled for 1 August 2018</i>	⊘	(6,650,000)	0
Install new lighting equipment - road reserve and carpark	✓	75,700	79,000
Prepare concept plan for South beach public toilets and associated infrastructure (Public toilet improvement plan) <i>Comment: This portion of work is now complete, as there was no money in the budget to further develop the project. The surplus money was carried forward to complete further infrastructure investigation / construction work</i>	⊘	65,000	0
Undertake external conservation works to Fremantle Town Hall	✓	12,500	12,500
Maintain electrical equipment - Predictive Maintenance- Investment buildings	✓	13,000	12,500
Maintain electrical equipment - Predictive Maintenance- Community buildings	✓	10,500	8,400
Maintain electrical equipment - Predictive Maintenance- Recreation buildings	⊘	24,500	21,100

Approved Projects	Status	Budget (\$)	Actual (\$)
Construct South Beach Full Basketball Court	✓	175,000	180,500
Conduct building asset condition assessment	✓	9,580	9,800
Conduct park asset condition assessment	✓	40,400	36,000
Improve public toilets (Public toilet improvement plan) <i>Comment: A Public toilet improvement plan will be developed in house in 2018/19</i>	●	25,000	0
Replace light vehicles	✓	31,400	25,000
New and upgrade lighting equipment - road reserve and carpark	✓	15,000	15,400
Upgrade Old Fire Station building <i>Comment: Invoice from 2016/17 processed in 2017/18 financial year</i>	✓	0	4,700
Install traffic calming pedestrian refuge Lefroy Road between Carrington Street and York Street	✓	50,800	34,000
Upgrade intersection Hampton Road and Stirling Street	✓	15,000	15,300
Relocation and upgrade of cricket training nets- Stevens Street Reserve <i>Comment: Project budget approved at Ordinary Council meeting in January 2018. Project construction currently underway to align with cricket off season. Completion expected in October 2018</i>	⊘	81,500	1,600
Refurbish showers at Gil Fraser Reserve North Fremantle	✓	15,000	15,000
Demolish 7 Quarry Street Fremantle <i>Comment: In year project. Utilities disconnection ordered, contractor appointed. Expected completion is the end of October</i>	⊘	141,000	2,500
Resurface South Street - east of Solomon Street to east of Mardie Street	✓	50,900	48,900
Resurface Hampton Road - Douro Road to 20m north of driveway at No.197	✓	49,000	32,000
Resurface Hampton Road - north of Wray Avenue to north of Fothergill Street	✓	424,600	410,121
Resurface Parry Street from South Street to William Street	✓	59,900	67,300
Resurface Lefroy Rd west of Gibson St to East of Shepherd St	✓	121,900	60,400
Resurface Hampton Road from Lefroy Road to Scott Street (SB bus lane)	✓	20,000	27,000
Construct traffic calming measures	⊘	241,000	48,000

Approved Projects	Status	Budget (\$)	Actual (\$)
South Street Bike Lanes - Marine Tce to Hampton Rd (Design only)	●	30,000	6,800
Install new drainage pits pipes and soakwells <i>Comment: Remaining funds carried forward into 2018/19 for work on South Terrace at Little Lefroy Lane and Sydney Street</i>	>>	160,000	60,200
Disposal of 12 Holdsworth Street (Dental Clinic) <i>Comment: Will continue to be on the market</i>	>>	(1,350,000)	0
Disposal of Essex Street laneway (lot 699) <i>Comment: Decision made to retain property</i>	●	310,000	0
Implement OSH Compliance Knutsford Street	✓	64,000	67,000
Relocation - Fitout temporary accommodation at Fremantle Oval (Kings Square redevelopment)	✓	1,000,000	1,100,000
Fitout temporary accommodation for Visitors Centre (Kings Square redevelopment)	✓	95,000	85,000
Gold Street Park - Compliance Works	✓	15,000	9,500
Dispose of 12 Josephson Street Fremantle <i>Comment: Property is under contract subject to conditions being met. Will settle in 2018/19 financial year. Sale price \$1,320,000</i>	>>	(1,450,000)	0
Purchase sea containers (Kings Square redevelopment)	●	0	0
Leighton Precinct Maintenance SAR - Landscape works and maintenance	✓	50,000	40,280
Upgrade intersection and pedestrian crossing facilities Paget and South Street Hilton Town Centre	✓	309,500	332,070
Install node (including urban realm) South Terrace South Fremantle <i>Comment: Remaining funds carried forward for work on South Terrace. Start date delayed due to working with ATCO to bring ATCO asset upgrade forwards</i>	>>	200,000	13,450
Upgrade 3G modem in 2 ticket machines - Carpark 6A Point Street <i>Comment: Sufficient 3G modems to undertake the required work at carpark 6A Point Street</i>	●	0	0
Install ticket machines <i>Comment: Ticket machine bases installed for commercial parking</i>	✓	0	2,000
Traffic calming upgrade - Ord Street South Terrace	✓	65,000	64,000
Install new drinking fountain - Stevens Street Reserve	>>	8,400	0

Approved Projects	Status	Budget (\$)	Actual (\$)
<i>Comment: Project budget approved at Ordinary Meeting of Council January 2018. Construction was delayed due to drink fountain lead time. Project completed July 2018</i>			
Kings Square Temporary Public Toilets - associated project <i>Comment: Open to public mid-July. Approval took longer than planning. Manufacturing and delivery timeframes held up the project</i>	»»	31,000	0

BASE OPERATING

	2017-18 Budget (\$)	2017-18 Actual (\$)
Mayor and Councillor Leadership	869,759	801,563
Chief Executive Leadership	426,771	445,909
Governance	310,541	371,286
City Business Leadership	482,188	573,264
Financial Services	3,226,092	3,215,462
Economic Development and Marketing	(8,345,110)	(7,967,124)
Field Services	1,682,163	1,602,463
Rates and General Revenue	(46,198,235)	(47,012,129)
Information Technology	3,872,470	3,883,741
Asset Depreciation	7,528,936	7,528,936
Community Development Leadership	546,324	455,400
Arts and Culture	2,923,753	3,016,386
Community Development	3,217,497	3,022,882
Service and Information	1,514,535	1,597,721
Communications and Media	745,656	797,055
Strategic Planning and Projects Leadership	240,390	258,259
Development Approvals	571,817	615,604
Strategic Planning	1,002,985	1,008,071
City Design and Projects	657,395	693,934
Infrastructure and Project Leadership	999,595	1,015,692
Asset Management	832,536	809,909
Infrastructure Engineering	4,954,147	4,876,183
Facilities and Environment	10,292,665	9,995,283
Parks and Landscapes	6,939,667	7,211,189
People and Culture Leadership	1,173,136	1,126,657

Financial figures are correct as at 31 July 2018 and subject to financial audit.

Our governance

Annual salaries

The *Local Government Act 1995* requires the Local Government to provide the number of employees who are entitled to an annual salary of \$100,000 or more and to break those employees into salary bands of \$10,000.

For the period reported in the 2017-18 annual report, the City had 60 employees whose salary exceeded \$100 000.

Of these employees

- Eighteen (18) had a salary between \$100,000 and \$110,000
- twelve (12) had a salary between \$110,000 and \$120,000
- ten (10) had a salary between \$120,000 and \$13,000
- two (2) had a salary between \$130,000 and \$140,000
- eight (8) had a salary between \$140,000 and \$150,000
- two (2) had a salary between \$150,000 and \$160,000
- two (2) had a salary between \$160,000 and \$170,000
- one (1) had a salary between \$170,000 and \$180,000
- one (1) had a salary between \$180,000 and \$190,000
- two (2) had a salary between \$210,000 and \$220,000
- one (1) had a salary between \$220,000 and \$230,000
- and one (1) had a salary between \$260,000 and \$270,000

Register of complaints

For the purpose of the *Local Government Act 1995*, Section 5.121, no complaints were made to the City of Fremantle in the reporting period.

Record keeping

The City of Fremantle manages its records in accordance with the legal requirements of the *State Records Act 2000* and the City of Fremantle Recordkeeping Plan.

All new City staff undertake compulsory induction training for the City's document management system. The induction addresses employee's legal responsibilities in regard to compliance with the City of Fremantle Recordkeeping Plan and the State Records Act. After the initial induction, follow up training sessions are conducted. Additionally, on-going assistance and support is provided to all City employees to ensure continued commitment to recordkeeping compliance and procedures.

During 2017–18, 199,508 documents were registered in the City's document management system.

Freedom of Information

In accordance with Section 96 and 97 of the *Freedom of Information Act 1992*, the City is required to publish an annual Information Statement which details the process for applying for information under the Act, as well as information that the City provides outside the Act. This document is available from City of Fremantle offices or our website.

During 2017–18, the City received 25 access applications, one fewer than the previous financial year. The Act requires that all applications are responded to within the “permitted period” of 45 calendar days. The City’s average processing time for 2017–18 was 30 days.

National competition statement

National Competition Policy During the 2017–18 financial year, the City met its obligations with regard to National Competition Policy. The City has no local laws or policies that contain anti-competitive provisions. No complaints were received during the period.

Grants funding and support

Grants funding – community development

July 2017

- St Patricks Community Support Centre Ltd - Christmas in the Park **\$6,000**
- The Federation of Western Australian Police and Community Youth Centres Inc. (Fremantle branch) - Safe Space Hip Hop 4 **\$5,250**

February 2018

- Australian Dance Council - Ausdance (Western Australian Branch) - Dance for Parkinson's Classes Fremantle **\$3,360**
- Give Life A Dance - Give Life a Dance classes for people with Alzheimers and their carers **\$4,217**
- ICEA Ltd - Maladjiny youth activities at South Beach to engage indigenous and non-indigenous youth **\$8,000**
- North Fremantle Amateur Football Club - North Fremantle Community Day **\$2,500**
- Nulsen Haven Assn - Community Singing Workshops in Noongar Language **\$10,000**
- Revelation Perth International Film Festival - Revelation Perth International Film Festival **\$5,000**
- The Young Boxing Woman Inc. - The Young Boxing Woman Project for youth and young women **\$5,000**.

Grants funding – arts

Arts grants recipients for 2017–18 financial year:

July 2017

- Artwalk Freo 2017 – Artwalk Freo – **\$2,500**
- CO3 Contemporary Dance Company of WA – Inventories of Bodies of Movement: Fremantle (IBMF) – **\$5,000**

- Workshop Freo (Shavaurn Hanson) – Workshop Freo Public Art and Space Activation Project – **\$5,000**
- Revelation Perth International Film Festival – **\$5,000**
- Spare Parts Puppet Theatre – His Missing Sock: Exploring the Anzac Legacy – **\$2,500**
- New Holland Consort – Rediscovering Fremantle Prison's Crown Theatre – its history and potential as a viable performance space – **\$4,000**

March 2018

- Yirra Yaakin Theatre Company – Kaarla Kaatijin – **\$3,604**
- Jessee Lee Johns – CIOMA (Contemporary Institute of Modern Art) – **\$5,000**
- Amy Perejuan-Capone – This is How We Walk on the Moon – **\$3,675**
- Circus WA – Street of Life – **\$4,000**
- MOMA (Museum of Moving Objects) – Museum in My Pocket – **\$3,982**
- Kelsey Ashe Giambazi – Dark Swan; Contemporary Tales of the Gothic Antipodes – **\$4,990**

Access and inclusion

The City continues to strive for excellence in providing equitable access to services, information, facilities, events and employment. One way we do this is through our Disability Access and Inclusion Plan (DAIP).

The City continued to deliver outcomes aligned with its access and inclusion plan. Highlights include::

- Winning the Lighthouse Best Project Award-round 2 (Local Government Employment Project) for achieving a more inclusive workplace.
- Partnership with McGowan Labor Government to undertake Hilton town improvements including the improvement of the intersection of Paget Street and South Street to provide for safer pedestrian access.
- The completion of the restoration of Fremantle's historic Old Boys School was celebrated on 21 September 2017. The universal accessibility upgrades have provided for a new vibrant home for DADAA.
- New traffic calming and disability ramps between Lefroy Road and Carrington and York Streets.
- Widening of the median strips for wheelchairs and prams at Hampton Road.
- Improved grade ramps at pocket parks in Hilton and White Gum Valley.
- Improved accessibility for exhibitions at the Fremantle Arts Centre.
- The library has improved access for children and adults using mobility aides. A therapy dog also visits the library once a fortnight who often engages with children with disabilities.

Financial statements

STATEMENT OF COMPREHENSIVE INCOME
BY NATURE OR TYPE
FOR THE YEAR ENDED 30TH JUNE 2018

	2018 Actual	2018 Budget	2017 Actual
	\$	\$	\$
Revenue			
Rates	44,304,181	44,083,815	42,646,046
Operating grants, subsidies and contributions	3,977,600	3,250,336	4,764,625
Fees and charges	22,984,299	23,048,277	24,223,150
Interest earnings	2,048,714	2,006,756	1,604,571
Other revenue	1,235,236	1,198,845	1,576,467
	<u>74,550,030</u>	<u>73,588,029</u>	<u>74,814,859</u>
Expenses excluding Finance Costs			
Employee costs	(36,566,741)	(36,239,361)	(36,909,561)
Materials and contracts	(26,030,860)	(26,803,732)	(25,575,367)
Utility charges	(2,194,158)	(2,029,144)	(2,319,815)
Depreciation on non-current assets	(6,838,996)	(7,528,936)	(7,237,072)
Insurance expenses	(729,658)	(760,000)	(838,050)
Other expenditure	(3,130,743)	(3,125,698)	(2,978,773)
	<u>(75,491,156)</u>	<u>(76,486,871)</u>	<u>(75,858,638)</u>
Finance Costs			
Interest expenses	(756,905)	(776,086)	(863,451)
	<u>(756,905)</u>	<u>(776,086)</u>	<u>(863,451)</u>
Sub Total	<u>(1,698,031)</u>	<u>(3,674,928)</u>	<u>(1,907,230)</u>
Grants/Contributions for the Development of Assets			
Non-operating grants, subsidies and contributions	3,096,806	4,063,041	2,222,453
	<u>3,096,806</u>	<u>4,063,041</u>	<u>2,222,453</u>

STATEMENT OF COMPREHENSIVE INCOME
BY NATURE OR TYPE
FOR THE YEAR ENDED 30TH JUNE 2018

	2018 Actual	2018 Budget	2017 Actual
	\$	\$	\$
Profit/Loss on Disposal of Assets			
Profit on asset disposals	21,322	737,600	4,910,224
(Loss) on asset disposals	(46,837)	(375,000)	(140,708)
	(25,515)	362,600	4,769,516
Profit/Loss on Revaluation of Assets			
Gain on revaluation of Investment property	-	-	7,734,231
	-	-	7,734,231
Joint Venture			
Share of Joint Venture's net result	293,781	-	117,233
	293,781	-	117,233
Net result	1,667,041	750,713	12,936,203
Other comprehensive income			
<i>Items that will not be reclassified subsequently to profit or loss</i>			
Changes on revaluation of non-current assets	(70,073,071)	-	39,208,808
Total other comprehensive income	(70,073,071)	-	39,208,808
Total comprehensive income	(68,406,030)	750,713	52,145,011

This statement is to be read in conjunction with the accompanying notes.

STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE YEAR ENDED 30TH JUNE 2018

	2018 Actual	2018 Budget	2017 Actual
	\$	\$	\$
Revenue			
Governance	189,088	162,177	304,367
General purpose funding	47,474,742	46,678,899	46,008,769
Law, order, public safety	2,335,920	2,227,974	2,013,167
Health	540,860	556,474	522,218
Education and welfare	1,447,178	1,526,316	1,512,464
Housing	240	-	-
Community amenities	1,644,558	1,755,148	1,952,239
Recreation and culture	8,710,824	8,239,668	8,560,877
Transport	9,614,409	9,774,266	10,960,304
Economic services	1,163,052	1,151,904	1,075,518
Other property and services	1,429,159	1,515,203	1,904,936
	<u>74,550,030</u>	<u>73,588,029</u>	<u>74,814,859</u>
Expenses			
Governance	(11,853,786)	(6,139,972)	(5,738,567)
General purpose funding	(1,454,238)	(1,248,931)	(981,675)
Law, order, public safety	(3,939,060)	(4,430,501)	(4,361,437)
Health	(406,284)	(755,384)	(635,548)
Education and welfare	(3,352,649)	(3,935,291)	(4,495,887)
Housing	(82,699)	(62,146)	(54,729)
Community amenities	(11,120,293)	(11,851,741)	(11,775,872)
Recreation and culture	(21,248,818)	(22,741,273)	(22,162,759)
Transport	(14,605,550)	(15,338,220)	(15,389,435)
Economic services	(2,842,852)	(3,535,340)	(3,220,018)
Other property and services	(4,584,927)	(6,448,072)	(7,042,711)
	<u>(75,491,156)</u>	<u>(76,486,871)</u>	<u>(75,858,638)</u>
Finance Costs			
Education and welfare	-	-	(947)
Recreation and culture	(100,232)	(106,261)	(85,809)
Transport	(368,352)	(378,893)	(450,882)
Economic services	(22,932)	(22,932)	(29,890)
Other property and services	(265,389)	(268,000)	(295,923)
	<u>(756,905)</u>	<u>(776,086)</u>	<u>(863,451)</u>
	<u>(1,698,031)</u>	<u>(3,674,928)</u>	<u>(1,907,230)</u>
Grants/Contributions for the Development of Assets			
Non-operating grants, subsidies and contributions	3,096,806	4,063,041	2,222,453
	<u>3,096,806</u>	<u>4,063,041</u>	<u>2,222,453</u>

STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE YEAR ENDED 30TH JUNE 2018

	2018 Actual	2018 Budget	2017 Actual
	\$	\$	\$
Profit/Loss on Disposal of Assets			
Profit on disposal of assets	21,322	737,600	4,910,224
(Loss) on disposal of assets	(46,837)	(375,000)	(140,708)
	<u>(25,515)</u>	<u>362,600</u>	<u>4,769,516</u>
Profit/Loss on Revaluation of Assets			
Gain on revaluation of Investment property	-	-	7,734,231
	<u>-</u>	<u>-</u>	<u>7,734,231</u>
Joint Venture			
Share of Joint Venture's net result	293,781	-	117,233
	<u>293,781</u>	<u>-</u>	<u>117,233</u>
Net result			
	<u>1,667,041</u>	<u>750,713</u>	<u>12,936,203</u>
Other comprehensive income			
<i>Items that will not be reclassified subsequently to profit or loss</i>			
Changes on revaluation of non-current assets	(70,073,071)	-	39,208,808
Total other comprehensive income	<u>(70,073,071)</u>	<u>-</u>	<u>39,208,808</u>
Total comprehensive income	<u>(68,406,030)</u>	<u>750,713</u>	<u>52,145,011</u>

This statement is to be read in conjunction with the accompanying notes.

STATEMENT OF FINANCIAL POSITION
AS AT 30TH JUNE 2018

	2018	2017
	\$	\$
CURRENT ASSETS		
Cash and cash equivalents	41,947,896	55,482,341
Trade and other receivables	2,517,955	1,924,373
Inventories	183,803	156,505
TOTAL CURRENT ASSETS	44,649,654	57,563,219
NON-CURRENT ASSETS		
Other receivables	530,246	487,515
Investment accounted for using equity method	2,168,891	1,875,110
Property, plant and equipment	252,013,941	253,809,965
Investment property	39,056,677	38,903,883
Infrastructure	161,165,928	225,811,921
TOTAL NON-CURRENT ASSETS	454,935,683	520,888,394
TOTAL ASSETS	499,585,337	578,451,613
CURRENT LIABILITIES		
Trade and other payables	6,027,467	6,718,009
Current portion of long term borrowings	1,718,932	1,675,570
Provisions	5,507,823	5,430,815
TOTAL CURRENT LIABILITIES	13,254,222	13,824,394
NON-CURRENT LIABILITIES		
Long term borrowings	7,547,125	17,632,230
Trade and other payables- non- current	94,315	107,279
Provisions	997,531	789,536
TOTAL NON-CURRENT LIABILITIES	8,638,971	18,529,045
TOTAL LIABILITIES	21,893,193	32,353,439
NET ASSETS	477,692,144	546,098,174
EQUITY		
Retained surplus	149,253,629	134,510,305
Reserves - cash backed	30,465,000	43,541,283
Revaluation surplus	297,973,515	368,046,586
TOTAL EQUITY	477,692,144	546,098,174

This statement is to be read in conjunction with the accompanying notes.

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30TH JUNE 2018

	RESERVES -			TOTAL EQUITY
	RETAINED SURPLUS	CASH BACKED	REVALUATION SURPLUS	
	\$	\$	\$	\$
Balance as at 1 July 2016	140,677,896	24,437,489	328,837,778	493,953,163
Comprehensive income				
Net result	12,936,203	-	-	12,936,203
Changes on revaluation of assets	-	-	39,208,808	39,208,808
Total comprehensive income	12,936,203	-	39,208,808	52,145,011
Transfers from/(to) reserves	(19,103,794)	19,103,794	-	-
Balance as at 30 June 2017	134,510,305	43,541,283	368,046,586	546,098,174
Comprehensive income				
Net result	1,667,041	-	-	1,667,041
Changes on revaluation of assets	-	-	(70,073,071)	(70,073,071)
Total comprehensive income	1,667,041	-	(70,073,071)	(68,406,030)
Transfers from/(to) reserves	13,076,283	(13,076,283)	-	-
Balance as at 30 June 2018	149,253,629	30,465,000	297,973,515	477,692,144

This statement is to be read in conjunction with the accompanying notes.

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30TH JUNE 2018

	2018 Actual	2018 Budget	2017 Actual
	\$	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Rates	44,209,984	44,083,815	42,722,179
Operating grants, subsidies and contributions	3,430,268	3,750,336	4,853,195
Fees and charges	22,984,299	23,048,277	24,223,150
Interest earnings	2,048,714	2,006,756	1,604,571
Goods and services tax	4,039,301	-	3,973,300
Other revenue	1,235,236	1,198,845	1,576,467
	<u>77,947,802</u>	<u>74,088,029</u>	<u>78,952,862</u>
Payments			
Employee costs	(36,952,358)	(35,739,361)	(37,021,742)
Materials and contracts	(26,018,387)	(23,556,441)	(28,893,098)
Utility charges	(2,194,158)	(2,029,144)	(2,319,815)
Interest expenses	(829,562)	(776,086)	(811,179)
Insurance expenses	(729,658)	(760,000)	(838,050)
Goods and services tax	(4,034,085)	-	(3,292,456)
Other expenditure	(3,130,743)	(3,125,698)	(2,978,773)
	<u>(73,888,951)</u>	<u>(65,986,730)</u>	<u>(76,155,113)</u>
Net cash provided by (used in) operating activities	<u>4,058,851</u>	<u>8,101,299</u>	<u>2,797,749</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for purchase of property, plant & equipment	(5,972,705)	(17,370,060)	(7,775,388)
Payments for purchase of investment property	(291,131)	(3,211,055)	(128,691)
Payments for construction of infrastructure	(4,459,504)	(4,063,865)	(3,355,335)
Non-operating grants, subsidies and contributions	3,096,806	4,063,041	2,222,453
Proceeds from sale of fixed assets	74,981	12,656,000	23,048,771
Net cash provided by (used in) investment activities	<u>(7,551,553)</u>	<u>(7,925,939)</u>	<u>14,011,810</u>
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of long term borrowings	(10,041,743)	(10,041,743)	(1,571,238)
Proceeds from self supporting loans	-	-	54,168
Proceeds from new long term borrowings	-	-	1,564,500
Net cash provided by (used in) financing activities	<u>(10,041,743)</u>	<u>(10,041,743)</u>	<u>47,430</u>
Net increase (decrease) in cash held	<u>(13,534,445)</u>	<u>(9,866,383)</u>	<u>16,856,989</u>
Cash at beginning of year	55,482,341	55,482,341	38,625,352
Cash and cash equivalents at the end of the year	<u>41,947,896</u>	<u>45,615,958</u>	<u>55,482,341</u>

This statement is to be read in conjunction with the accompanying notes.

**RATE SETTING STATEMENT
FOR THE YEAR ENDED 30TH JUNE 2018**

	2018	2018	2017
	Actual	Budget	Actual
	\$	\$	\$
Net current assets at start of financial year - surplus/(deficit)	1,873,113	1,873,113	1,663,830
	1,873,113	1,873,113	1,663,830
Revenue from operating activities (excluding rates)			
Rates - Specified Area	151,820	144,347	140,756
Operating Grants, Subsidies and Contributions	3,977,600	3,250,336	4,764,625
Fees and Charges	22,984,299	23,048,277	24,223,150
Interest Earnings	2,048,714	2,006,756	1,604,571
Profit on Sale of Assets	21,322	737,600	4,910,224
Other Revenue	1,529,017	1,198,845	9,427,930
	30,712,772	30,386,161	45,071,256
Expenditure from operating activities			
Employee Costs	(36,566,741)	(36,239,361)	(36,909,561)
Materials and Contracts	(26,030,860)	(26,803,732)	(25,575,367)
Depreciation on Non Current Assets	(6,838,996)	(7,528,936)	(7,237,072)
Interest Expenses	(756,905)	(776,086)	(863,451)
Utility Charges (gas, electricity, water)	(2,194,158)	(2,029,144)	(2,319,815)
Loss on Sale of Assets	(46,837)	(375,000)	(140,708)
Insurance Expenses	(729,658)	(760,000)	(838,050)
Other Expenditure	(3,130,743)	(3,125,698)	(2,978,773)
	(76,294,898)	(77,637,957)	(76,862,797)
Operating activities excluded from budget			
(Profit) on asset disposals	(21,322)	(737,600)	(4,910,224)
Loss on disposal of assets	46,837	375,000	140,708
Movement in employee benefit provisions (non-current)	207,995	-	(20,814)
Depreciation on assets	6,838,996	7,528,936	7,237,072
Amortisation	(12,964)	-	(12,964)
Fair value adjustment - Investment Property	-	-	(7,734,231)
Joint Venture - Change on Equity	(293,781)	-	(117,233)
Non Current Rates Debtors Movement	(42,731)	-	(42,228)
Amount attributable to operating activities	(36,985,983)	(38,212,347)	(35,587,625)
INVESTING ACTIVITIES			
Purchase land held for resale			
Capital Revenue			
Non-operating grants, subsidies and contributions	3,096,806	4,063,041	2,222,453
Proceeds from disposal of assets	74,981	12,656,000	23,048,771
	3,171,787	16,719,041	25,271,224

**RATE SETTING STATEMENT
FOR THE YEAR ENDED 30TH JUNE 2018**

	2018	2018	2017
	Actual	Budget	Actual
	\$	\$	\$
Capital Expense			
Purchase Community Land and Buildings	(5,598,553)	(16,190,808)	(5,180,173)
Purchase Plant and Equipments	(81,769)	(962,252)	(2,275,964)
Purchase Furniture and Fittings	(292,383)	(217,000)	(319,252)
Purchase Investment Property	(291,131)	(3,211,055)	(128,691)
Purchase Infrastructure Assets - All	(4,459,504)	(4,063,865)	(3,355,335)
	(10,723,340)	(24,644,980)	(11,259,415)
Amount attributable to investing activities	(7,551,553)	(7,925,939)	14,011,809
FINANCING ACTIVITIES			
Repayment of borrowings	(10,041,743)	(10,041,743)	(1,571,238)
Proceeds from new borrowings	-	-	1,564,500
Proceeds from self supporting loans	-	-	54,169
	(10,041,743)	(10,041,743)	47,431
Reserve Transfers			
Transfer to Reserves (Restricted Assets) - Capital	-	(12,650,000)	(968,495)
Transfer to Reserves (Restricted Assets) - Operating	(312,211)	(304,896)	(23,059,135)
	(312,211)	(12,954,896)	(24,027,630)
Transfer from Reserves (Restricted Assets) - Capital	12,943,785	24,530,538	4,373,800
Transfer from Reserves (Restricted Assets) - Operating	444,709	670,750	550,036
	13,388,494	25,201,288	4,923,836
Amount attributable to financing activities	3,034,540	2,204,649	(19,056,363)
Budgeted deficiency before general rates	(41,502,996)	(43,933,637)	(40,632,179)
Estimated amount to be raised from general rates	44,152,361	43,939,468	42,505,291
Net current assets at end of financial year - surplus/(deficit)	2,649,365	5,831	1,873,112

This statement is to be read in conjunction with the accompanying notes.

**RATE SETTING STATEMENT
FOR THE YEAR ENDED 30TH JUNE 2018**

	2018	2018	2017
	Actual	Budget	Actual
	\$	\$	\$
Net current assets at start of financial year - surplus/(deficit)	1,873,113	1,873,113	1,663,830
	1,873,113	1,873,113	1,663,830
Revenue from operating activities (excluding rates)			
Office of the Chief Executive	-	-	3,000
City Business Directorate	19,883,652	19,561,724	36,208,465
Community Development Directorate	8,674,776	8,242,578	8,453,871
Strategic Planning and Projects Directorate	696,154	792,496	812,260
Infrastructure and Projects Directorate	1,441,627	1,404,283	1,934,127
People and Culture Directorate	16,563	10,080	9,533
	30,712,772	30,011,161	47,421,256
Expenditure from operating activities			
Office of the Mayor and Councillors	(801,563)	(869,759)	(765,678)
Office of the Chief Executive	(904,089)	(827,312)	(804,961)
City Business Directorate	(25,318,076)	(26,046,931)	(29,111,074)
Community Development Directorate	(17,889,956)	(17,786,868)	(17,995,189)
Strategic Planning and Projects Directorate	(3,640,843)	(3,683,887)	(4,048,422)
Infrastructure and Projects Directorate	(26,557,682)	(26,824,984)	(25,142,422)
People and Culture Directorate	(1,182,689)	(1,223,216)	(1,345,051)
	(76,294,898)	(77,262,957)	(79,212,797)
Operating activities excluded from budget			
(Profit) on asset disposals	(21,322)	(737,600)	(4,910,224)
Loss on disposal of assets	46,837	375,000	140,708
Movement in employee benefit provisions (non-current)	207,995	-	(20,814)
Depreciation on assets	6,838,996	7,528,936	7,237,072
Amortisation	(12,964)	-	(12,964)
Fair value adjustment - Investment Property	-	-	(7,734,231)
Joint Venture - Change on Equity	(293,781)	-	(117,233)
Non Current Rates Debtors Movement	(42,731)	-	(42,228)
Amount attributable to operating activities	(36,985,983)	(38,212,347)	(35,587,625)

RATE SETTING STATEMENT
FOR THE YEAR ENDED 30TH JUNE 2018

	2018 Actual \$	2018 Budget \$	2017 Actual \$
INVESTING ACTIVITIES			
Capital Revenue			
Non-operating grants, subsidies and contributions	3,096,806	4,063,041	2,222,453
Proceeds from disposal of assets	74,981	12,656,000	23,048,771
	<u>3,171,787</u>	<u>16,719,041</u>	<u>25,271,224</u>
Capital Expense			
Purchase Community Land and Buildings	(5,598,553)	(16,190,808)	(5,180,173)
Purchase Equipments	(81,769)	(962,252)	(2,275,964)
Purchase Furniture and Fittings	(292,383)	(217,000)	(319,252)
Purchase Investment Property	(291,131)	(3,211,055)	(128,691)
Purchase Infrastructure Assets - All	(4,459,504)	(4,063,865)	(3,355,335)
	<u>(10,723,340)</u>	<u>(24,644,980)</u>	<u>(11,259,415)</u>
Amount attributable to investing activities	<u>(7,551,553)</u>	<u>(7,925,939)</u>	<u>14,011,809</u>
Transfer to Reserves (Restricted Assets) - Capital			
Repayment of borrowings	(10,041,743)	(10,041,743)	(1,571,238)
Proceeds from new borrowings	-	-	1,564,500
Proceeds from self supporting loans	-	-	54,169
	<u>(10,041,743)</u>	<u>(10,041,743)</u>	<u>47,431</u>
Reserve Transfers			
Transfer to Reserves (Restricted Assets) - Capital	-	(12,650,000)	(968,495)
Transfer to Reserves (Restricted Assets) - Operating	(312,211)	(304,896)	(23,059,135)
	<u>(312,211)</u>	<u>(12,954,896)</u>	<u>(24,027,630)</u>
Transfer from Reserves (Restricted Assets) - Capital	12,943,785	24,530,538	4,373,800
Transfer from Reserves (Restricted Assets) - Operating	444,709	670,750	550,036
	<u>13,388,494</u>	<u>25,201,288</u>	<u>4,923,836</u>
Amount attributable to financing activities	<u>3,034,540</u>	<u>2,204,649</u>	<u>(19,056,363)</u>
Budgeted deficiency before general rates	<u>(41,502,996)</u>	<u>(43,933,637)</u>	<u>(40,632,179)</u>
Estimated amount to be raised from general rates	<u>44,152,361</u>	<u>43,939,468</u>	<u>42,505,291</u>
Net current assets at end of financial year - surplus/(deficit)	<u>2,649,365</u>	<u>5,831</u>	<u>1,873,112</u>

This statement is to be read in conjunction with the accompanying notes.

MOORE STEPHENS

INDEPENDENT AUDITOR'S REPORT TO THE COUNCILLORS OF THE CITY OF FREMANTLE

REPORT ON THE AUDIT OF THE FINANCIAL REPORT

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Opinion

We have audited the accompanying financial report of the City of Fremantle (the City), which comprises the Statement of Financial Position as at 30 June 2018, Statement of Comprehensive Income by Nature or Type, Statement of Comprehensive Income by Program, Statement of Changes in Equity, Statement of Cash Flows and the Rate Setting Statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the Statement by Chief Executive Officer.

In our opinion, the financial report of the City of Fremantle:

- a) is based on proper accounts and reports; and
- b) fairly represents, in all material respects, the results of the operations of the City for the year ended 30 June 2018 and its financial position at the end of that period in accordance with the Local Government Act 1995 (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the City in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the "Code") that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Basis of Preparation

We draw attention to Note 1 to the financial report, which describes the basis of preparation. The financial report has been prepared for the purpose of fulfilling the City's financial reporting responsibilities under the Act. Regulation 16 of the Local Government (Financial Management) Regulations 1996 (Regulations), does not allow a local government to recognise some categories of land, including land under roads, as assets in the annual financial report. Our opinion is not modified in respect of this matter.

Responsibilities of the Chief Executive Officer and Council for the Financial Report

The Chief Executive Officer (CEO) of the City is responsible for the preparation and fair presentation of the annual financial report in accordance with the requirements of the Act, the Regulations and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards. The CEO is also responsible for such internal control as the CEO determines is necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the State government has made decisions affecting the continued existence of the City.

The Council is responsible for overseeing the City's financial reporting process.

77

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MOORE STEPHENS

**INDEPENDENT AUDITOR'S REPORT
TO THE COUNCILLORS OF
THE CITY OF FREMANTLE (CONTINUED)**

REPORT ON THE AUDIT OF THE FINANCIAL REPORT (CONTINUED)

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives of the audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentation, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the CEO.
- Conclude on the appropriateness of the CEO's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report, as we cannot predict future events or conditions that may have an impact.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Council and the CEO regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

MOORE STEPHENS

**INDEPENDENT AUDITOR'S REPORT
TO THE COUNCILLORS OF
THE CITY OF FREMANTLE (CONTINUED)**

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In accordance with the Local Government (Audit) Regulations 1996, we also report that:

- a) All required information and explanations were obtained by us.
- b) All audit procedures were satisfactorily completed in conducting our audit.
- c) In our opinion, the asset consumption ratio and the asset renewal ratio included in the annual financial report were supported by verifiable information and reasonable assumptions.

MATTERS RELATING TO THE ELECTRONIC PUBLICATION OF THE AUDITED FINANCIAL REPORT

This auditor's report relates to the annual financial report of the City of Fremantle for the year ended 30 June 2018 included on the City's website. The City's management is responsible for the integrity of the City's website. This audit does not provide assurance on the integrity of the City's website. The auditor's report refers only to the financial report described above. It does not provide an opinion on any other information which may have been hyperlinked to/from this financial report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited financial report to confirm the information contained in this website version of the financial report.

Date: 16 November 2018
Perth, WA.

MOORE STEPHENS
CHARTERED ACCOUNTANTS



WEN-SHIEN CHAI
PARTNER